

George Municipality

Mid-year Budget and Performance Assessment Report
*Prepared in terms of the Local Government Municipal Finance Management Act,
2003: Municipal Budget and Reporting Regulations*

December 2019



Table of Contents

GLOSSARY.....	2-3
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PART 1 – MID-YEAR PERFORMANCE

1.1 INTRODUCTION.....	4
1.2 LEGISLATIVE FRAMEWORK.....	4
1.3 EXECUTIVE SUMMARY.....	4
1.3.1 OPERATING REVENUE.....	5-8
1.3.2 OPERATING EXPENDITURE.....	9-12
1.3.3 CAPITAL PROGRAMME.....	13-15
1.3.4 CAPITAL FUNDING BY SOURCE.....	16-17
1.3.5 CASH FLOW STATEMENT.....	18-19
1.3.6 ANNUAL REPORT 2018/2019.....	19

PART 2 – SUPPORTING DOCUMENTATION

2.1 FINANCIAL POSITION ACTUAL.....	20
2.2 DEBTORS AGE ANALYSIS.....	21-22
2.3 CREDITORS AGE ANALYSIS.....	22
2.4 TRANSFERS AND GRANTS RECEIPTS.....	23
2.5 TRANSFERS AND GRANTS EXPENDITURE.....	24
2.6 EXPENDITURE AGAINST APPROVED ROLL-OVERS.....	25
2.7 OVERTIME PER DEPARTMENT.....	26-29
2.8 SECTION 66 REPORT: EMPLOYEE RELATED COSTS.....	30
2.9 MONTHLY ACTUAL AND REVISED TARGETS FOR CASH RECEIPTS AND PAYMENTS.....	31-32
2.10 SECTION 11 REPORT: WITHDRAWALS FROM MUNICIPAL BANK ACCOUNTS.....	33
2.11 SUMMARY OF EXTERNAL LOANS.....	34-35
2.12 INVESTMENT PORTFOLIO.....	36
2.13 CHARITABLE AND RELIEF FUND.....	37
2.14 PERFORMANCE REPORT.....	38-64
2.15 MUNICIPAL MANAGER'S QUALITY CERTIFICATE.....	65
2.16 EXECUTIVE MAYOR'S QUALITY CERTIFICATE.....	66

Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations – Money received from Provincial or National Government or other municipalities.
Budget – The financial plan of the Municipality.
Budget Related Policy – Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.
DORA – Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP – Integrated Development Plan. The main strategic planning document of the Municipality
KPI's – Key Performance Indicators. Measures of service output and/or outcome.
MFMA – The Municipal Finance Management Act – no 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates – Local Government taxation based on an assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.
SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.

Virement – A transfer of budget.

Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.

Vote – One of the main segments into which a budget is divided, usually at directorate / department level.

PART 1: MID-YEAR PERFORMANCE

1.1 – Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Section 72, and
- The Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment.

“33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.”

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

1.2 – Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year.

Take note that the Section 52, Quarterly Budget Monitoring Report for the second quarter will be incorporated in this report. The requirements of section 52(d) will be met in this Mid-year Budget and Assessment Report.

1.3 – Executive summary

This report is a summary of the main budget issues arising from the budget monitoring process. It compares the progress of the budget in terms of actual income and expenditure to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

The following categories provide a consolidated overview of the implementation of the budget of the municipality.

1.3.1 – Operating revenue

It should be noted that the figures for property rates and service charges relates to billed income and not cash collected.

The following table is a summary of the 2019/20 budget (classified by main revenue source):

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue) - Mid-Year Assessment

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue By Source									
Property rates	270 173	279 613	279 613	23 330	158 601	149 130	9 471	6%	279 613
Service charges - electricity revenue	623 450	723 026	723 026	57 262	329 038	338 806	(9 768)	-3%	723 026
Service charges - water revenue	129 256	127 469	127 469	12 395	55 759	53 714	2 045	4%	127 469
Service charges - sanitation revenue	98 989	101 020	101 020	9 012	54 202	52 610	1 592	3%	101 020
Service charges - refuse revenue	81 727	85 163	85 163	4 599	27 191	43 727	(16 536)	-38%	85 163
Rental of facilities and equipment	3 130	6 183	6 183	126	2 430	3 262	(832)	-26%	6 183
Interest earned - external investments	46 246	43 180	43 180	3 313	19 138	19 452	(314)	-2%	43 180
Interest earned - outstanding debtors	4 080	6 096	6 096	314	1 945	2 837	(892)	-31%	6 096
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	94 581	76 126	76 126	1 417	8 692	7 947	745	9%	76 126
Licences and permits	2 322	3 516	3 516	127	1 564	1 752	(188)	-11%	3 516
Agency services	11 140	8 848	8 848	-	7 257	4 449	2 808	63%	8 848
Transfers and subsidies	452 233	605 092	605 092	49 993	116 642	67 787	48 854	72%	605 092
Other revenue	92 964	151 618	151 618	9 078	63 825	53 780	10 045	19%	151 618
Gains on disposal of PPE	-	-	-	1	1	-	1	0%	-
Total Revenue (excluding capital transfers and contributions)	1 910 290	2 216 950	2 216 950	170 966	846 284	799 252	47 032	6%	2 216 950
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	122 153	62 479	62 479	-	-	30 989	(30 989)	-100%	62 479
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Total Revenue	2 032 443	2 279 429	2 279 429	170 966	846 284	830 241			2 279 429

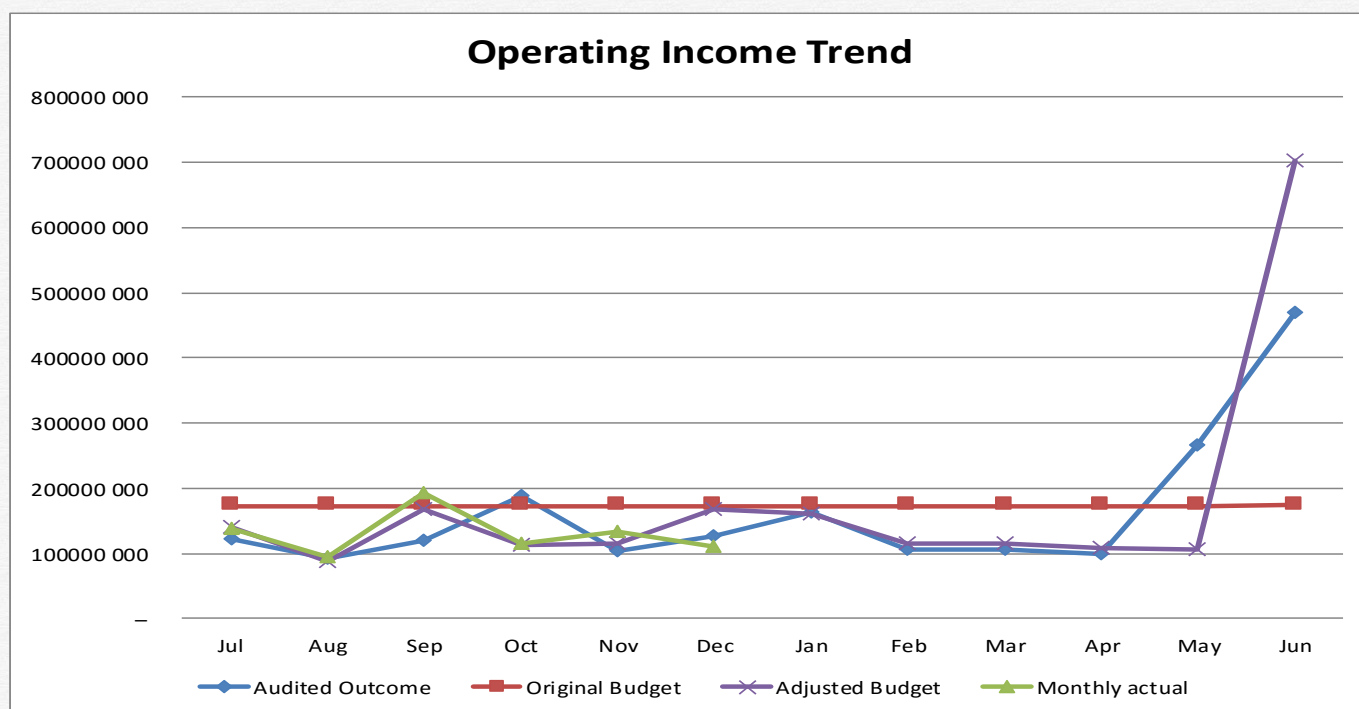
Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. The adjusted operating revenue budget amounts to R 2.279 billion. For the period under review the planned SDBIP target is R830 million and the actual revenue collected to date is R846 million. When comparing the planned against the actual revenue, an over collection of 2% is shown.

The following table provides a summary of the revenue trends based on previous year's amounts and current years planned and actual revenue.

WC044 George - Operating income trend

Month	2018/19	Budget Year 2019/20							
	Pre-Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Adjusted Budget
R thousands									
Monthly income performance trend									
July	137 310	129 842	104 827	105 154	105 154	104 827	(327)	-0.3%	5%
August	93 671	129 842	137 166	135 162	240 316	241 993	1 677	0.7%	11%
September	193 749	309 629	122 787	186 567	426 883	364 780	(62 103)	-17.0%	19%
October	114 322	129 842	184 815	122 371	549 254	549 594	340	0.1%	24%
November	134 575	129 842	122 943	126 063	675 318	672 538	(2 780)	-0.4%	30%
December	109 666	309 629	157 703	170 966	846 284	830 241	(16 043)	-1.9%	37%
January	157 187	129 842	122 232		846 284	952 473	106 189	11.1%	37%
February	112 848	129 842	124 323		846 284	1 076 796	230 512	21.4%	37%
March	276 091	309 629	127 947		846 284	1 204 744	358 460	29.8%	37%
April	122 768	129 842	129 035		846 284	1 333 779	487 495	36.5%	37%
May	107 402	129 842	126 792		846 284	1 460 571	614 287	42.1%	37%
June	472 855	311 804	818 857		846 284	2 279 429	1 433 145	62.9%	37%
Total Operating Income	2 032 443	2 279 429	2 279 429	846 284					

- The 2018/19 outcome has been updated based on the pre-audited Annual Financial Statements (AFS).
- Projections have been adjusted.



The following table is a summary of the main variance in revenue billed versus planned revenue:

REVENUE BY SOURCE	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED INCOME TO DATE (SDBIP)	ACTUAL INCOME TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
Property Rates	279 613 000	279 613 000	149 130 385	158 601 244	9 470 859	6%	Supplementary Valuations are being done on a continuous basis which has increased the billed income to date and is anticipated to be more than the total budget. The budget need to be revised to make provision for this additional income.
Service Charges - Electricity	723 026 230	723 026 230	338 805 571	329 038 004	(9 767 567)	-3%	The projected value (SDBIP) is far higher than the actual billing and need to be revised during the adjustments budget to align it.
Service Charges - Water	127 469 170	127 469 170	53 713 654	55 758 967	2 045 313	4%	Stage 2B water restrictions is still in place and consumption has therefor declined.
Service Charges - Sewerage	101 019 867	101 019 867	52 609 782	54 202 008	1 592 226	3%	Supplementary Valuations are being done on a continuous basis which has increased the billed income to date and is anticipated to be more than the total budget. The budget need to be revised to make provision for this additional income.
Service Charges – Refuse Removal	85 162 937	85 162 937	43 727 117	45 714 461	1 987 344	5%	
Fines, Penalties and Forfeits	76 125 676	76 125 676	7 947 133	8 692 113	744 980	9%	
Licences or Permits	3 515 785	3 515 785	1 751 638	1 563 701	(187 937)	-11%	
Income for Agency Services	8 848 100	8 848 100	4 448 684	7 256 557	2 807 873	63%	The projected value of the agency fee need to be adjusted to bring it in line with the actual fees.

REVENUE BY SOURCE	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED INCOME TO DATE (SDBIP)	ACTUAL INCOME TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
Rent of Facilities and Equipment	6 183 220	6 183 220	3 262 403	2 436 942	(825 461)	-25%	
Grants and Subsidies Received - Capital	62 478 891	62 478 891	30 988 607	-	(30 988 607)	-100%	
Grants and Subsidies Received - Operating	605 092 063	605 092 063	67 787 437	116 641 545	48 854 109	72%	The 2 nd Transfer of Equitable Share was recognised as income.
Interest Earned – External Investment	43 179 623	43 179 623	19 451 709	19 138 204	(313 505)	-2%	
Interest Earned – Outstanding Debtors	6 095 910	6 095 910	2 836 876	1 945 008	(891 868)	-31%	
Other Revenue	23 591 011	23 591 011	11 603 333	9 146 976	(2 456 357)	-21%	
GIPTN Fare Revenue	104 414 438	104 414 438	29 781 785	24 523 677	(5 258 108)	-18%	Budget to be revised during the adjustments budget as it provides for the roll-out of phase 4 of the GIPTN project.
Capital Contributions	23 612 600	23 612 600	12 394 758	11 623 580	(771 178)	-6%	
Gain on Disposal of PPE	-	-	-	982	982	0%	
Total Revenue	2 279 428 521	2 279 428 521	830 240 873	846 283 969	16 043 096	2%	
% of Annual Budget Billed/Collected					37%		

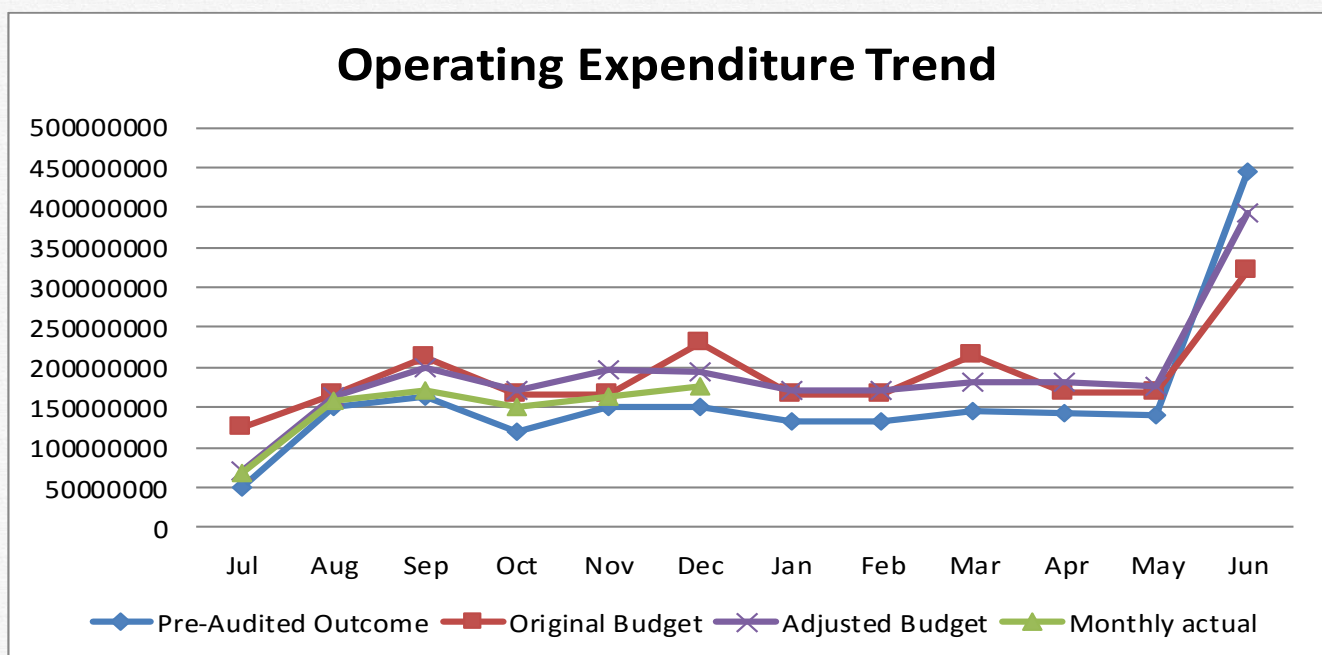
1.3.2 – Operating Expenditure

The following table is a summary of the 2019/20 budget (classified by main expenditure types):

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (expenditure) - Mid-Year Assessment

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Expenditure By Type									
Employee related costs	520 124	597 372	600 200	40 999	266 642	288 316	(21 674)	-8%	600 200
Remuneration of councillors	22 017	23 943	23 943	1 900	11 348	11 306	41	0%	23 943
Debt impairment	97 354	71 386	71 386	417	8 823	10 052	(1 228)	-12%	71 386
Depreciation & asset impairment	142 900	162 817	162 817	-	67 842	81 405	(13 563)	-17%	162 817
Finance charges	42 264	36 144	36 144	17 306	17 306	21 084	(3 778)	-18%	36 144
Bulk purchases	428 852	498 975	498 975	35 005	228 430	233 977	(5 547)	-2%	498 975
Other materials	57 574	38 861	38 209	3 021	15 132	19 252	(4 120)	-21%	38 209
Contracted services	430 073	641 852	637 564	48 923	190 755	259 650	(68 896)	-27%	637 564
Transfers and subsidies	65 525	69 450	69 450	13 513	20 758	14 453	6 305	44%	69 450
Other expenditure	119 270	128 533	130 646	14 302	59 661	54 845	4 816	9%	130 646
Loss on disposal of PPE	709	674	674	-	-	-	-		674
Total Expenditure	1 926 665	2 270 007	2 270 007	175 386	886 696	994 340	(107 644)	-11%	2 270 007

The adjusted operating expenditure budget amounts to R2.270 billion. For the mid-period under review the planned SDBIP target is R994 million and the actual expenditure to date is R886.7 million. When comparing the planned against the actual expenditure, R 107.6 million was spent less than the projected value. This is shown in the following graph:



Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Reasons for variance over/under 10%
Employee Related Costs	597 372 068	600 199 758	288 316 225	266 641 975	(21 674 250)	-8%	The vacancies of two Directors as well as other Municipal Staff is the main reasons for the variance – Projections need to be revised.
Remuneration of Councillors	23 942 803	23 942 803	11 306 078	11 347 531	41 453	0%	
Contracted Services	641 852 316	637 563 851	259 650 289	190 754 613	(68 895 676)	-27%	Variance due to projected expenditure on the Building of Top Structures (Houses) that did not materialised. The projections need to be adjusted during the adjusted budget. The Street Maintenance projects is behind schedule.
Bulk Purchases	498 974 880	498 974 880	233 976 850	228 429 912	(5 546 938)	-2%	There is a decrease in payments to Eskom since the previous year the same time and need to adjusted during the adjustments budget.
Operating Leases	18 528 081	18 472 081	8 874 105	6 314 016	(2 560 089)	-29%	The delay of the 4th phase of the GIPTN bus routes has had an impact on the expenditure of the GIPTN – an amount is budgeted for the leasing of buses for the roll-out and included in the projected value

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Reasons for variance over/under 10%
Operational Cost	110 004 660	112 173 455	45 970 810	53 347 060	7 376 250	16%	Variance is due to the SALGA membership that was recognised during October. The expenditure was planned for April 2020 and need to be corrected during the adjustments budget to bring it in line with the recognised expenditure.
Depreciation and Amortisation	162 816 890	162 816 890	81 404 884	67 841 891	(13 562 993)	-17%	Depreciation for December was only done in January 2020, thus the reason for the variance.
Loss on Disposal of PPE	674 160	674 160	-	-	-	0%	
Bad Debts	71 386 200	71 386 200	10 051 636	8 823 494	(1 228 142)	-12%	
Transfers and Subsidies Paid	69 450 380	69 450 380	14 453 094	20 757 924	6 304 830	44%	The bulk of the amount is payments that are being made to Province for services rendered regarding the GIPTN implementation. The projections need to be revised to reflect the correct spending pattern.
Inventory Consumed	38 860 876	38 208 856	19 252 117	15 131 905	(4 120 211)	-21%	An order of R1.6 million has been placed for chemicals that still need to be delivered.

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Reasons for variance over/under 10%
Interest Expense	36 143 780	36 143 780	21 083 872	17 305 735	(3 778 136)	-18%	
Total Expenditure	2 270 007 094	2 270 007 094	994 339 958	886 696 056	(107 643 902)	-11%	
% of Annual Budget Spent				39%			

1.3.3 – Capital programme

The capital budget increased from R 334 million (2018/19) to R 345 million in 2019/20 (original approved budget). During August 2019, an adjustments budget was passed that increased the budget by R 51 million to R 396 million.

DESCRIPTION	ORIGINAL BUDGET 2019/20	ADJUSTMENTS AUGUST 2019	AMENDED BUDGET 2019/20
Capital Replacement Reserve (CRR)	138 856 552	46 392 369	185 248 921
External Financing Fund (EFF)	144 695 032	5 308 574	150 003 606
Grants	61 220 697	-	61 220 697
TOTAL	344 772 281	51 700 943	396 473 224

The following table is a summary of the 2019/20 budget (classified by functional classification):

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital Expenditure - Functional Classification									
<i>Governance and administration</i>	9 559	11 488	12 136	62	728	3 290	(2 563)	-78%	12 136
Executive and council	564	594	594	-	25	337	(312)	-93%	594
Finance and administration	8 928	10 749	11 397	62	673	2 808	(2 135)	-76%	11 397
Internal audit	67	145	145	-	29	145	(116)	-80%	145
<i>Community and public safety</i>	19 270	27 519	33 970	3 363	6 850	9 288	(2 438)	-26%	33 970
Community and social services	3 403	8 242	9 527	678	1 415	2 652	(1 237)	-47%	9 527
Sport and recreation	4 777	8 811	11 319	32	238	2 791	(2 552)	-91%	11 319
Public safety	10 303	8 582	10 755	2 328	4 438	3 627	810	22%	10 755
Housing	532	1 766	2 251	296	706	101	605	602%	2 251
Health	255	118	118	28	53	118	(65)	-55%	118
<i>Economic and environmental services</i>	89 733	60 789	71 687	3 854	28 283	32 259	(3 976)	-12%	71 687
Planning and development	535	2 560	2 560	1	101	363	(262)	-72%	2 560
Road transport	89 199	58 229	69 128	3 852	28 182	31 896	(3 714)	-12%	69 128
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	124 525	244 332	277 975	12 547	38 126	48 363	(10 237)	-21%	277 975
Energy sources	46 330	71 838	74 671	1 904	7 586	8 992	(1 406)	-16%	74 671
Water management	18 067	77 894	87 719	7 785	18 662	21 151	(2 489)	-12%	87 719
Waste water management	48 726	84 553	97 397	2 371	7 785	13 429	(5 643)	-42%	97 397
Waste management	11 402	10 048	18 188	488	4 092	4 791	(699)	-15%	18 188
<i>Other</i>	148	645	704	10	62	282	(220)	-78%	704
Total Capital Expenditure - Functional Classification	243 236	344 772	396 473	19 836	74 049	93 484	(19 434)	-21%	396 473

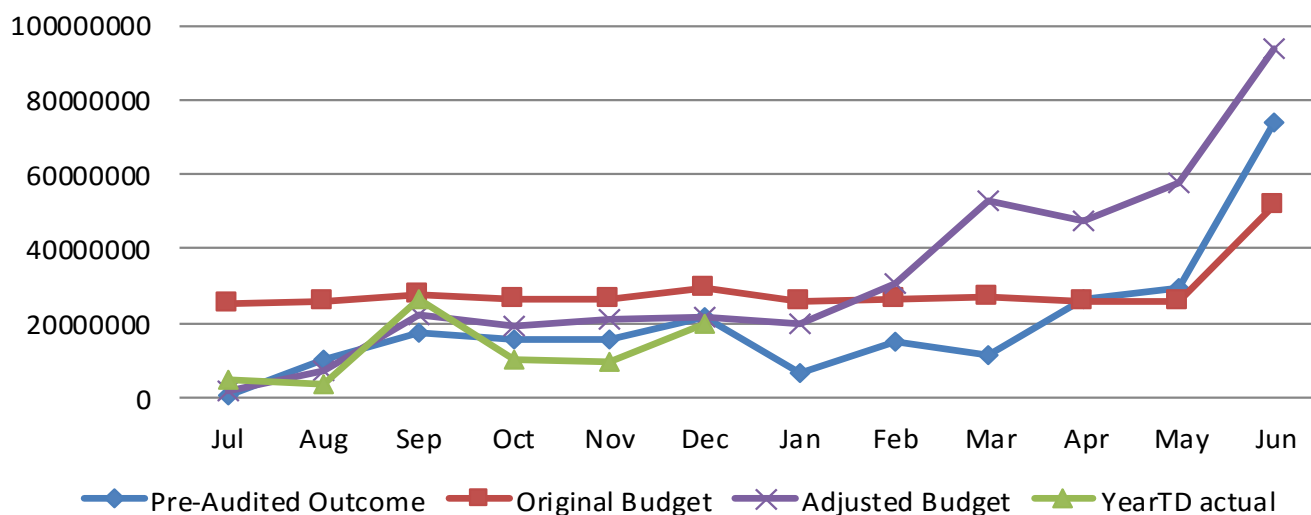
The adjusted capital expenditure budget amounts to R 396 million. For the period under review the planned SDBIP target is R 93 million and the actual expenditure to date is R 74 million. When comparing the planned against the actual expenditure, an under performance of 21% is shown.

The table below provides a summary of the expenditure trends based on previous year's amounts and current years planned and actual spending.

WC044 George -Capital expenditure trend

Month	2018/19	Budget Year 2019/20							
	Pre-Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Adjusted Budget
R thousands									
Monthly expenditure performance trend									
July	470	25 524	1 977	4 530	4 530	1 977	(2 553)	-129.1%	1%
August	10 100	25 576	7 426	3 510	8 040	9 403	1 363	14.5%	2%
September	17 277	27 482	21 966	26 515	34 555	31 369	(3 186)	-10.2%	9%
October	15 437	26 257	19 359	10 142	44 697	50 728	6 031	11.9%	11%
November	15 387	26 641	21 194	9 516	54 213	71 922	17 709	24.6%	14%
December	21 685	29 604	21 562	19 836	74 049	93 484	19 434	20.8%	19%
January	6 652	26 024	20 060		74 049	113 544	39 494	34.8%	19%
February	14 937	26 679	30 758		74 049	144 302	70 253	48.7%	19%
March	11 516	27 167	52 724		74 049	197 027	122 977	62.4%	19%
April	26 578	26 074	47 690		74 049	244 717	170 667	69.7%	19%
May	29 242	26 074	57 985		74 049	302 701	228 652	75.5%	19%
June	73 956	51 671	93 772		74 049	396 473	322 424	81.3%	19%
Total Capital expenditure	243 236	344 772	396 473	74 049					

Capital Expenditure Trend



The following table is a summary of the main variances in the performance of the Capital Budget

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	1 881 500	1 881 500	1 121 996	166 655	(955 341)	-85%
Corporate Services	4 315 350	5 608 255	1 102 496	1 043 614	(58 882)	-5%
Civil Engineering Services	218 767 121	251 229 726	66 726 321	54 350 915	(12 375 406)	-19%
Electrotechnical Services	71 837 582	74 671 493	8 992 102	7 586 202	(1 405 900)	-16%
Human Settlements	3 493 000	3 524 050	652 500	127 303	(525 197)	-80%
Planning and Development	3 264 500	3 323 500	645 350	163 626	(481 724)	-75%
Community Services	22 184 008	33 180 231	9 005 352	4 924 964	(4 080 388)	-45%
Protection Services	17 197 720	21 222 969	4 700 442	5 399 039	698 597	15%
Financial Services	1 831 500	1 831 500	536 992	286 979	(250 013)	-47%
Total	344 772 281	396 473 224	93 483 551	74 049 297	(19 434 254)	-21%
% of Annual Budget Spent				19%		

1.3.4 – Capital funding by source

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Funded by:									
National Government	107 813	54 343	54 343	209	10 626	12 849	(2 223)	-17%	54 343
Provincial Government	6 020	6 878	6 878	841	3 035	1 514	1 521	100%	6 878
District Municipality	–	–	–	–	–	–	–		–
Other transfers and grants	–	–	–	–	–	–	–		–
Transfers recognised - capital	113 833	61 221	61 221	1 050	13 661	14 363	(702)	-5%	61 221
Borrowing	18 776	144 695	150 004	3 424	15 408	17 355	(1 947)	-11%	150 004
Internally generated funds	110 627	138 857	185 249	15 362	44 981	61 765	(16 785)	-27%	185 249
Total Capital Funding	243 236	344 772	396 473	19 836	74 049	93 484	(19 434)	-21%	396 473

Internally generated funds (CRR)

One of the main problems impacting on the capital budget is the expected contributions to the CRR for the current year. To date, the capital contribution votes are under collecting and project below the budgeted figures.

The following table indicate the status of the CRR funding at the 31 December 2019:

Internally generated funds (CRR)

One of the main problems impacting on the capital budget is the expected contributions to the CRR for the current year. To date, the capital contribution votes are under collecting and project below the budgeted figures.

The following table indicate the status of the CRR funding at the 31 December 2019:

DESCRIPTION OF CAPITAL REPLACEMENT RESERVED (CRR)	BALANCE 30/06/2019 AFS	CAPITAL CONTRIBUTIONS AT 31 DECEMBER 2019	ADDITIONAL BUDGETED CONTRIBUTION TO CRR	VAT INCOME ON GRANTS AT 31 DECEMBER 2019	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE TO DATE	CRR ADJUSTMENT CAPITAL BUDGET FOR 2019/20	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE FOR NEXT YEAR
General	970 917	0	35 888 098	103 178	36 962 192	68 231 076	-31 268 884
Electricity	2 609 632	1 794 797	13 834 172	478 907	18 717 508	22 824 915	-4 107 407
Water	10 920 121	2 261 388	6 504 048	829 304	20 514 862	42 744 787	-22 229 925
Sewerage	13 243 447	2 465 817	8 174 086	356 401	24 239 751	34 206 300	-9 966 549
Sale of Property	39 581 568	3 946 515	0	0	43 528 083	2 323 500	41 204 583
Cleansing	746 001	121 755	799 776	0	1 667 532	14 918 343	-13 250 811
Parking Facilities	731 947	1 033 309	0	0	1 765 256	0	1 765 256
Contribution from Working Capital		0	40 000 000	0	40 000 000	0	40 000 000
TOTAL CRR	68 803 634	11 623 580	105 200 180	1 767 789	187 395 183	185 248 921	2 146 262

As indicated in the above table council needs to make a contribution to CRR funding from the Working Capital or/and reduce the CRR funded projects on the 2019/20 capital programme. This contribution from surplus funds will be included in the adjustments budget.

Borrowings (EFF):

The process for taking up the external loan has started. Council has given permission to bridge finance the capital acquisitions until the loan has been taken up.

1.3.5 – Cash flow statement

This statement reflects the actual cash that was received and utilised by the municipality.

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	264 764	268 428	268 428	35 996	154 360	167 614	(13 254)	-8%	268 428
Service charges	888 247	1 004 850	1 004 850	90 342	505 001	517 901	(12 901)	-2%	1 004 850
Other revenue	113 341	186 786	186 786	7 883	49 675	102 912	(53 236)	-52%	186 786
Government - operating	417 804	611 427	611 427	53 020	215 827	311 671	(95 844)	-31%	611 427
Government - capital	120 716	54 354	54 354	-	29 034	15 004	14 030	94%	54 354
Interest	50 326	49 032	49 032	3 627	21 083	22 577	(1 494)	-7%	49 032
Dividends	-	-	-	-	-	-	-		-
Payments									
Suppliers and employees	(1 515 764)	(1 912 296)	(1 912 296)	(174 996)	(818 679)	(792 745)	25 935	-3%	(1 912 296)
Finance charges	(41 631)	(36 144)	(36 144)	(17 306)	(17 306)	(18 343)	(1 038)	6%	(36 144)
Transfers and Grants	(65 525)	(69 450)	(69 450)	(13 513)	(20 758)	(23 631)	(2 873)	12%	(69 450)
NET CASH FROM/(USED) OPERATING ACTIVITIES	232 277	156 987	156 987	(14 947)	118 237	302 960	184 723	61%	156 987
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	220	1 000	1 000	8 224	11 624	-	11 624	0%	1 000
Decrease (Increase) in non-current debtors	-	25	25	-	-	-	-		25
Decrease (increase) other non-current receivables	99	-	-	(6)	923	-	923	0%	-
Decrease (increase) in non-current investments	-	-	-	33 000	(133 000)	-	(133 000)	0%	-
Payments									
Capital assets	(243 236)	(344 307)	(344 307)	(19 836)	(74 049)	(111 334)	(37 285)	33%	(344 307)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(242 917)	(343 282)	(343 282)	21 382	(194 503)	(111 334)	83 169	-75%	(343 282)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	144 695	144 695	-	-	-	-		144 695
Increase (decrease) in consumer deposits	429	(2 062)	(2 062)	(212)	(1 324)	(1 690)	365	-22%	(2 062)
Payments									
Repayment of borrowing	(44 969)	(41 979)	(41 979)	(20 937)	(20 937)	(19 679)	1 258	-6%	(41 979)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(44 541)	100 654	100 654	(21 149)	(22 261)	(21 369)	892	-4%	100 654
NET INCREASE/ (DECREASE) IN CASH HELD	(55 181)	(85 642)	(85 642)	(14 714)	(98 527)	170 257			(85 642)
Cash/cash equivalents at beginning:	617 784	562 604	562 604		562 604	562 604			562 604
Cash/cash equivalents at month/year end:	562 604	476 962	476 962		464 077	732 861			476 962

Cash payments and receipts will not coincide with revenue and expenditure on the Statement of Financial Performance due to it being partly based on billed income and expenditure.

The following statement reflects the outstanding commitments against cash and cash equivalents at 31 December 2019.

Cash and cash equivalents commitments - 31 December 2019				
	Opening balance (01.07.2019)	Investment	Movement	Closing balance
Repayments of Loans - short term portion	35 636 067	0	-20 936 790	14 699 277
Capital Replacement Reserve	68 803 634	0	-33 357 310	35 446 324
Provision for Rehabilitation of Landfill Site	12 539 187	0	0	12 539 187
Compensation Provision - GIPTN Buy-ins and Buy Outs	76 600 584	-65 000 000	-2 563 416	9 037 168
Unspent External Loans	3 343 289	0	0	3 343 289
Unspent Conditional Grants	33 285 833	-8 000 000	62 281 934	87 567 767
Housing Development Fund	60 321 580	-60 000 000	0	321 580
Trade debtors - deposits	27 596 642	0	1 324 432	28 921 074
Working capital	244 476 920	0	27 724 153	272 201 073
Closing Balance	562 603 736	-133 000 000	34 473 003	464 076 739
Investments (Call deposit)	0	133 000 000	0	133 000 000
Cash and investments available	562 603 736	0	34 473 003	597 076 739

Financial problems or risks facing the municipality:

No financial problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

13.6 2018/19 Annual Report

The Annual Financial Statements for 2018/2019 financial year were completed by 31 Augustus 2019. George municipality attained an unqualified audit with matters.

Part 2 – Supporting documentation

2.1 – Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	2018/19	Budget Year 2019/20			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
<u>ASSETS</u>					
Current assets					
Cash	562 604	574 738	574 738	464 077	574 738
Call investment deposits	–	–	–	133 000	–
Consumer debtors	122 644	160 052	160 052	87 438	160 052
Other debtors	63 763	43 283	43 283	60 613	43 283
Current portion of long-term receivables	229	145	145	(639)	145
Inventory	126 566	141 598	141 598	127 876	141 598
Total current assets	875 806	919 816	919 816	872 364	919 816
Non current assets					
Long-term receivables	508	613	613	452	613
Investments	–	–	–	–	–
Investment property	151 983	152 121	152 121	151 983	152 121
Investments in Associate	–	–	–	–	–
Property, plant and equipment	2 974 338	2 880 814	2 880 814	2 980 547	2 880 814
Biological	–	–	–	–	–
Intangible	2 137	1 475	1 475	2 137	1 475
Other non-current assets	1 871	–	–	1 871	–
Total non current assets	3 130 836	3 035 024	3 035 024	3 136 989	3 035 024
TOTAL ASSETS	4 006 642	3 954 840	3 954 840	4 009 354	3 954 840
<u>LIABILITIES</u>					
Current liabilities					
Bank overdraft	–	–	–	–	–
Borrowing	35 636	41 979	41 979	14 699	41 979
Consumer deposits	27 597	28 798	28 798	28 921	28 798
Trade and other payables	255 760	264 229	264 229	242 086	264 229
Provisions	74 024	59 000	59 000	72 488	59 000
Total current liabilities	393 016	394 006	394 006	358 194	394 006
Non current liabilities					
Borrowing	258 023	318 478	318 478	258 023	318 478
Provisions	274 988	226 787	226 787	274 988	226 787
Total non current liabilities	533 010	545 265	545 265	533 010	545 265
TOTAL LIABILITIES	926 027	939 271	939 271	891 204	939 271
NET ASSETS	3 080 615	3 015 569	3 015 569	3 118 149	3 015 569
<u>COMMUNITY WEALTH/EQUITY</u>					
Accumulated Surplus/(Deficit)	3 019 026	2 956 736	2 956 736	3 056 560	2 956 736
Reserves	61 589	58 833	58 833	61 589	58 833
TOTAL COMMUNITY WEALTH/EQUITY	3 080 615	3 015 569	3 015 569	3 118 149	3 015 569

2.2 – Debtors age analysis

The table below reflects the total outstanding debt owed to the George Municipality as at 31 December 2019.

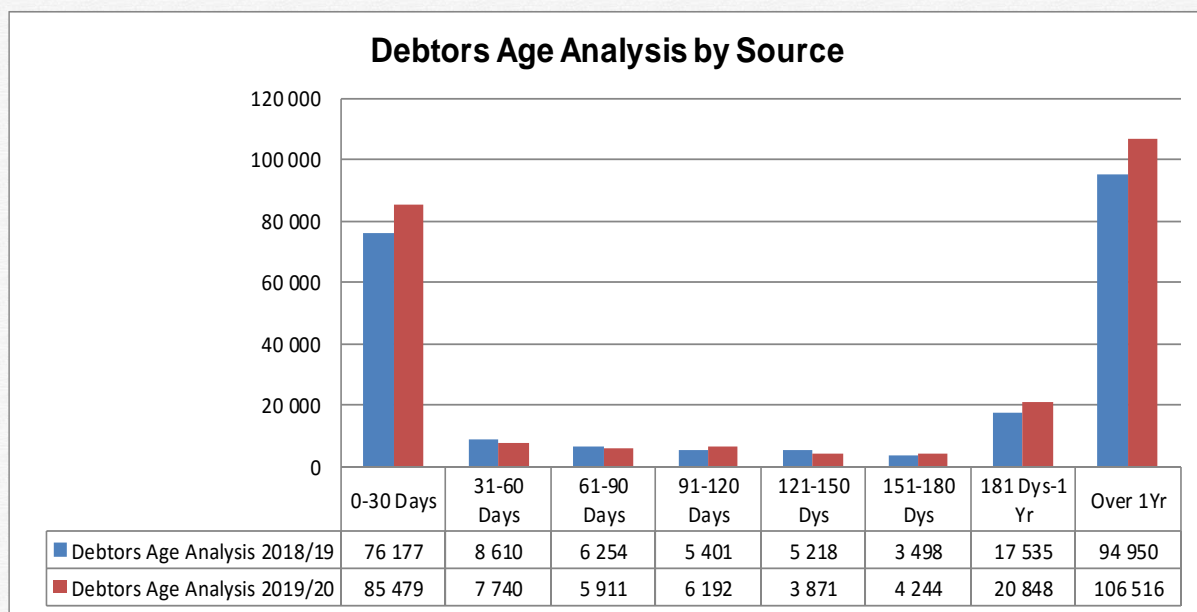
Description	Budget Year 2019/20											
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands												
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	18 422	3 116	2 550	2 855	2 115	2 092	12 245	60 329	103 725	79 637	247	85 211
Trade and Other Receivables from Exchange Transactions - Electricity	34 584	687	223	113	73	109	580	3 040	39 409	3 916	–	7 483
Receivables from Non-exchange Transactions - Property Rates	23 045	1 521	1 263	1 584	615	553	2 472	9 551	40 604	14 775	38	16 662
Receivables from Exchange Transactions - Waste Water Management	11 767	1 018	728	590	496	410	1 930	9 557	26 497	12 983	73	18 338
Receivables from Exchange Transactions - Waste Management	10 384	894	653	511	431	374	1 595	6 816	21 659	9 728	69	15 086
Receivables from Exchange Transactions - Property Rental Debtors	22	7	5	5	5	5	26	45	120	85	–	613
Interest on Arrear Debtor Accounts	513	84	80	99	75	83	503	8 007	9 444	8 767	32	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–	–	–	–
Other	(13 258)	411	409	434	62	618	1 496	9 170	(657)	11 780	10	9 970
Total By Income Source	85 479	7 740	5 911	6 192	3 871	4 244	20 848	106 516	240 800	141 671	467	153 363
2017/18 - totals only	76 177	8 610	6 254	5 401	5 218	3 498	17 535	94 950	217 641	126 601	313	–
Debtors Age Analysis By Customer Group												
Government	5 440	376	384	171	17	5	13	7	6 411	212	–	–
Commercial	28 939	404	165	174	115	141	524	5 914	36 376	6 868	–	9 758
Households	54 936	6 930	5 334	5 807	3 719	4 077	20 204	99 389	200 397	133 196	467	143 604
Other	(3 836)	30	28	40	20	22	107	1 206	(2 384)	1 395	–	–
Total By Customer Group	85 479	7 740	5 911	6 192	3 871	4 244	20 848	106 516	240 800	141 671	467	153 363

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of December 2019, an amount of R240.8 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R141.7 million outstanding for longer than 90 days. R467 thousand was written off for December 2019 in respect of Indigent households. To date bad debts amounting to R7.1 million has been written off.

The biggest concern is that Indigent households outstanding water debt increases monthly. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt. Most of the debt older than 90days are tied up in legal process.

The following graph compares the debtor's age analysis at the end of December 2019 to the same period last year:



2.3 – Creditors age analysis

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description	Budget Year 2019/20									Prior year totals for chart (same period)
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	38 583	-	-	-	-	-	-	-	38 583	33 663
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	6 015	-	-	-	-	-	-	-	6 015	5 525
VAT (output less input)	1 938	-	-	-	-	-	-	-	1 938	60
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	5 443	143	0	10	-	-	-	-	5 596	5 070
Auditor General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	51 979	143	0	10	-	-	-	-	52 132	44 318

2.4 – Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		265 264	328 280	328 280	49 993	192 425	192 425	-		328 280
Local Government Equitable Share		137 401	149 978	149 978	49 993	112 484	112 484	-		149 978
Finance Management		1 550	1 550	1 550	-	1 550	1 550	-		1 550
Municipal Systems Improvement		-	-	-	-	-	-	-		-
EPWP Incentive		5 466	5 111	5 111	-	1 278	1 278	-		5 111
Energy Efficiency and Demand Management		378	-	-	-	-	-	-		-
Infrastructure Skills Development Grant	3	5 897	7 040	7 040	-	3 040	3 040	-		7 040
Municipal Infrastructure Grant - PMU		1 532	1 604	1 604	-	1 000	1 000	-		1 604
Public Transport Network Operating Grant		113 040	162 997	162 997	-	73 073	73 073	-		162 997
Provincial Government:		151 494	275 467	275 467	3 331	11 423	11 423	-		275 467
Housing		33 896	156 872	156 872	-	4 761	4 761	-		156 872
Proclaimed Roads		5 168	422	422	-	-	-	-		422
Local Government Masterplanning Grant		600	600	600	-	-	-	-		600
Local Government Internship Grant		72	-	-	-	-	-	-		-
Library Grant		9 239	9 543	9 543	3 331	6 662	6 662	-		9 543
Community Development Workers Operating Grant		-	-	-	-	-	-	-		-
Integrated Public Transport Grant		101 086	106 747	106 747	-	-	-	-		106 747
Financial Management Capacity Building Grant		-	380	380	-	-	-	-		380
Financial Management Support Grant		755	255	255	-	-	-	-		255
Thusong Services Centres Grant		200	200	200	-	-	-	-		200
Financial Management Support Grant (Government Support)		-	-	-	-	-	-	-		-
Municipal Infrastructure Support Grant : Electrical Master Plans		-	-	-	-	-	-	-		-
Compliance Management System		-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		-	-	-	-	-	-	-		-
Development of Sport and Recreation facilities	4	228	-	-	-	-	-	-		-
Municipal Service Delivery and Capacity Building Grant		250	-	-	-	-	-	-		-
Municipal Accreditation and Capacity Building Grant		-	448	448	-	-	-	-		448
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		1 045	650	650	-	-	-	-		650
LGSETA		1 045	650	650	-	-	-	-		650
Total Operating Transfers and Grants	5	417 804	604 398	604 398	53 324	203 848	203 848	-		604 398
Capital Transfers and Grants										
National Government:		120 585	56 506	56 506	-	27 917	27 917	-		56 506
Municipal Infrastructure Grant (MIG)		46 325	38 500	38 500	-	11 911	11 911	-		38 500
Regional Bulk Infrastructure		-	-	-	-	-	-	-		-
Integrated National Electrification Programme		13 000	10 044	10 044	-	9 044	9 044	-		10 044
Energy Efficiency and Demand Management		6 510	7 000	7 000	-	6 000	6 000	-		7 000
Infrastructure Skills Development		115	460	460	-	460	460	-		460
Public Transport Infrastructure Grant		54 635	502	502	-	502	502	-		502
Provincial Government:		-	6 878	6 878	-	1 117	1 117	-		6 878
Housing		-	6 628	6 628	-	1 117	1 117	-		6 628
Contribution towards acceleration of housing delivery		-	-	-	-	-	-	-		-
Library Grant		-	250	250	-	-	-	-		250
Fire Service Capacity Building Grant		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		-	-	-	-	-	-	-		-
Sportfields YDVS: Thembaletu & Pacaltsdorp								-		
Total Capital Transfers and Grants	5	120 585	63 383	63 383	-	29 034	29 034	-		63 383
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	538 389	667 781	667 781	53 324	232 882	232 882	-		667 781

References

- Each grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
- Grant expenditure must be separately listed for each grant received
- Replacement of RSC levies
- Housing subsidies for housing where ownership transferred
- Total recurrent/capital grants and subsidies must reconcile to the 'Financial Performance' Statement

2.5 – Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
EXPENDITURE									
Operating expenditure of Transfers and Grants									
National Government:	266 098	328 280	328 280	29 027	125 130	110 301	14 829	13.4%	328 280
Local Government Equitable Share	137 401	149 978	149 978	11 317	62 282	65 000	(2 718)	-4.2%	149 978
Finance Management	1 550	1 550	1 550	44	716	700	16	2.3%	1 550
Municipal Systems Improvement	–	–	–	–	–	–	–	–	–
EPWP Incentive	5 466	5 111	5 111	246	1 864	1 700	164	9.7%	5 111
Energy Efficiency and Demand Management	378	–	–	–	–	–	–	–	–
Infrastructure Skills Development Grant	4 934	7 040	7 040	439	2 949	2 500	449	18.0%	7 040
Municipal Infrastructure Grant - PMU	1 532	1 604	1 604	–	401	401	–	–	1 604
Public Transport Network Operating Grant	114 836	162 997	162 997	16 981	56 917	40 000	16 917	42.3%	162 997
Provincial Government:	184 660	275 467	275 467	32 448	89 779	65 245	24 534	37.6%	275 467
Housing	67 902	156 872	156 872	608	10 517	15 000	(4 483)	-29.9%	156 872
Proclaimed Roads	5 168	422	422	–	33	50	(17)	-34.6%	422
Local Government Masterplanning Grant	7	600	600	–	–	–	–	–	600
Local Government Internship Grant	57	–	–	–	–	–	–	–	–
Library Grant	9 239	9 543	9 543	842	5 645	4 800	845	17.6%	9 543
Community Development Workers Operating Grant	15	–	–	–	–	–	–	–	–
Integrated Public Transport Grant	101 237	106 747	106 747	30 968	73 086	45 000	28 086	62.4%	106 747
Financial Management Capacity Building Grant	–	380	380	–	–	–	–	–	380
Financial Management Support Grant	755	255	255	–	19	25	(6)	-23.4%	255
Thusong Services Centres Grant	200	200	200	7	52	50	2	4.4%	200
Financial Management Support Grant (Government Support)	80	–	–	–	–	–	–	–	–
Municipal Infrastructure Support Grant : Electrical Master Plans	–	–	–	–	–	–	–	–	–
Compliance Management System	–	–	–	–	–	–	–	–	–
Fire Service Capacity Building Grant	–	–	–	–	–	–	–	–	–
Development of Sport and Recreation facilities	–	–	–	–	–	–	–	–	–
Municipal Service Delivery and Capacity Building Grant	–	–	–	–	–	–	–	–	–
Municipal Accreditation and Capacity Building Grant	–	448	448	24	427	320	107	33.4%	448
District Municipality:	–	–	–	–	–	–	–	–	–
<i>[insert description]</i>									
Other grant providers:	1 045	650	650	–	–	–	–	–	650
LGSETA	1 045	650	650	–	–	–	–	–	650
Total operating expenditure of Transfers and Grants:	451 803	604 398	604 398	61 475	214 909	175 546	39 363	22.4%	604 398
Capital expenditure of Transfers and Grants									
National Government:	116 086	62 864	62 864	241	12 220	14 558	(2 338)	-16.1%	62 864
Municipal Infrastructure Grant (MIG)	36 158	38 500	38 500	215	2 732	5 000	(2 268)	-45.4%	38 500
Regional Bulk Infrastructure	3 090	6 358	6 358	–	6 358	6 358	–	–	6 358
Integrated National Electrification Programme	16 476	10 044	10 044	26	647	650	(3)	-0.5%	10 044
Energy Efficiency and Demand Management	7 602	7 000	7 000	–	2 441	2 500	(59)	-2.4%	7 000
Infrastructure Skills Development	103	460	460	–	42	50	(8)	-15.5%	460
Public Transport Infrastructure Grant	52 657	502	502	–	–	–	–	–	502
Provincial Government:	6 137	6 878	6 878	841	3 035	2 030	1 005	49.5%	6 878
Housing	5 960	6 628	6 628	841	3 007	2 000	1 007	50.3%	6 628
Contribution towards acceleration of housing delivery	–	–	–	–	–	–	–	–	–
Library Grant	–	250	250	–	28	30	–	–	250
Fire Service Capacity Building Grant	177	–	–	–	–	–	–	–	–
District Municipality:	–	–	–	–	–	–	–	–	–
0									
Other grant providers:	93	–	–	–	–	–	–	–	–
Sportfields YDVS: Thembaletu & Pacaltsdorp	93	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants	122 316	69 741	69 741	1 081	15 255	16 588	(1 333)	-8.0%	69 741
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	574 119	674 139	674 139	62 557	230 164	192 134	38 030	19.8%	674 139

2.6 – Expenditure against Approved Roll-overs

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Mid-Year Assessment

Description	Ref	Budget Year 2019/20				
		Approved Rollover 2018/19	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
Local Government Equitable Share		-	-	-	-	
Finance Management		-	-	-	-	
Municipal Systems Improvement		-	-	-	-	
EPWP Incentive		-	-	-	-	
Energy Efficiency and Demand Management		-	-	-	-	
Infrastructure Skills Development Grant		-	-	-	-	
Other transfers and grants [insert description]		-	-	-	-	
Provincial Government:		-	-	-	-	
Housing		-	-	-	-	
Fire Service Capacity Building Grant		-	-	-	-	
Development of Sport and Recreation facilities		-	-	-	-	
Municipal Service Delivery and Capacity Building Grant		-	-	-	-	
Municipal Accreditation and Capacity Building Grant		-	-	-	-	
District Municipality:		-	-	-	-	
[insert description]		-	-	-	-	
Other grant providers:		-	-	-	-	
LGSETA		-	-	-	-	
Total operating expenditure of Approved Roll-overs		-	-	-	-	
Capital expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
Municipal Infrastructure Grant (MIG)		-	-	-	-	
Public Transport Infrastructure Grant		-	-	-	-	
0		-	-	-	-	
0		-	-	-	-	
0		-	-	-	-	
Other capital transfers [insert description]		-	-	-	-	
Provincial Government:		-	-	-	-	
0		-	-	-	-	
District Municipality:		-	-	-	-	
0		-	-	-	-	
Other grant providers:		-	-	-	-	
0		-	-	-	-	
Total capital expenditure of Approved Roll-overs		-	-	-	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		-	-	-	-	

Notes:

- **National Treasury:** Roll-over request was declined and unspent funds repaid.
- **Provincial Treasury:** Roll-over request was approved and an adjustments budget will be submitted to Council for approval.

2.7 – Overtime per department

PROTECTION SERVICES							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Fire Services	Overtime-Non Structured	781 350	781 350	162 234	78 345	83 889	619 116
Fire Services	Overtime-Structured	549 190	549 190	207 151	88 847	118 304	342 039
Fire Services	Overtime-Night Shift	1 284 000	1 034 000	653 804	260 386	393 418	380 196
Hawker Control	Overtime-Non Structured	672 820	672 820	54 350	4 200	50 150	618 470
Security Services	Overtime-Non Structured	907 010	907 010	458 106	192 737	265 369	448 904
Security Services	Overtime-Night Shift	60 680	60 680	37 829	15 608	22 220	22 851
Traffic Services	Overtime-Non Structured	2 604 400	2 454 400	1 159 097	433 549	725 548	1 295 303
Traffic Services	Overtime-Night Shift	167 155	167 155	72 359	20 541	51 818	94 797
Vehicle Registration	Overtime-Non Structured	7 870	157 870	86 952	39 780	47 172	70 918
Drivers Licence	Overtime-Non Structured	51 790	51 790	46 462	21 937	24 525	5 328
Vehicle Testing	Overtime-Non Structured	1 700	1 700	9 709	2 095	7 614	-8 009
Fleet Management	Overtime-Non Structured	146 790	146 790	101 713	39 782	61 930	45 077
GIPTN - Establishment Cost	Overtime-Non Structured	110 986	-	-	-	-	-
GIPTN - Auxillary Cost	Overtime-Non Structured	-	110 986	23 801	13 813	9 988	87 185
GIPTN - Auxillary Cost	Overtime-Night Shift	-	-	519	476	43	-519
	GRAND TOTAL	7 345 741	7 095 741	3 074 084	1 212 096	1 861 988	4 021 657
	% SPENT	43%					
CORPORATE SERVICES							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Administration	Overtime-Non Structured	21 640	21 640	14 447	1 759	12 688	7 193
Client Services	Overtime-Non Structured	26 230	26 230	6 423	2 734	3 689	19 807
Civic Centre	Overtime-Non Structured	268 390	218 390	50 431	32 238	18 193	167 959
Blanco Hall	Overtime-Non Structured	20 100	20 100	-	-	-	20 100
Conville Hall	Overtime-Non Structured	35 440	35 440	15 902	8 077	7 825	19 538
Thembaletu Hall	Overtime-Non Structured	7 870	7 870	-	-	-	7 870
Touwsrante Hall	Overtime-Non Structured	19 880	19 880	7 304	7 304	-	12 576
Maintenance	Overtime-Non Structured	95 460	95 460	73 903	26 248	47 655	21 557
Fencing & Sidings	Overtime-Non Structured	4 590	4 590	30 215	12 491	17 723	-25 625
	TOTAL	499 600	449 600	198 625	90 852	107 774	250 975
	% SPENT		44%				

COMMUNITY SERVICES							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
<u>Social Services</u>							
Main Library	Overtime-Non Structured	1 970	1 970	-	-	-	1 970
Sport Maintenance	Overtime-Non Structured	90 410	90 410	12 402	-	12 402	78 008
Swimmingpool	Overtime-Non Structured	26 880	26 880	4 557	-	4 557	22 323
Environmental Admin	Overtime-Non Structured	16 780	56 280	52 005	25 732	26 273	4 275
Social Services	Overtime-Non Structured	45 450	45 450	57 060	35 484	21 576	-11 610
Sub-total: Social Services		181 490	220 990	126 023	61 216	64 807	94 967
<u>Community Services</u>							
Cemetries	Overtime-Non Structured	210 800	210 800	87 099	32 387	54 712	123 701
Parks & Gardens	Overtime-Non Structured	366 450	366 450	163 739	56 196	107 543	202 711
Beach Areas	Overtime-Non Structured	260 030	260 030	78 922	31 625	47 296	181 108
Street Cleansing	Overtime-Non Structured	255 030	255 030	332 207	178 366	153 841	-77 177
Public Toilets	Overtime-Non Structured	82 610	82 610	114 874	39 051	75 823	-32 264
Dumping Site	Overtime-Non Structured	102 280	102 280	115 220	41 500	73 720	-12 940
Refuse Removal	Overtime-Non Structured	4 467 950	4 467 950	1 469 860	597 591	872 269	2 998 090
Refuse Removal	Overtime-Non Structured	-	-	-	-	-	-
Sub-total: Community Services		5 745 150	5 745 150	2 361 920	976 716	1 385 204	3 383 230
Total for Directorate		5 926 640	5 966 140	2 487 944	1 037 932	1 450 011	3 478 196
	% SPENT	42%					

CIVIL ENGINEERING SERVICES							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Sewerage Networks	Overtime-Non Structured	4 136 770	4 136 770	1 999 067	783 841	1 215 226	2 137 703
Water Contamination Control	Overtime-Non Structured	1 491 840	1 491 840	554 730	228 153	326 577	937 110
Water Contamination Control	Overtime-Structured	135 060	135 060	68 675	24 354	44 321	66 385
Water Contamination Control	Overtime-Night Shift	251 878	251 878	98 064	37 414	60 650	153 814
Laboratory Services	Overtime-Non Structured	64 060	57 060	10 297	-	10 297	46 763
Laboratory Services	Overtime-Structured	550	550	-	-	-	550
Civil Administration	Overtime-Non Structured	52 280	52 280	37 936	15 672	22 264	14 344
Streets & Storm Water	Overtime-Non Structured	1 306 990	1 306 990	674 255	255 456	418 799	632 735
Water Purification	Overtime-Non Structured	1 132 730	1 132 730	563 566	198 378	365 188	569 164
Water Purification	Overtime-Structured	278 820	278 820	145 241	57 281	87 960	133 579
Water Purification	Overtime-Night Shift	332 021	332 021	154 196	62 872	91 324	177 825
Water Distribution	Overtime-Non Structured	3 253 230	3 253 230	1 843 585	804 387	1 039 198	1 409 645
	TOTAL	12 436 229	12 429 229	6 149 612	2 467 808	3 681 804	6 279 617
	% SPENT	49%					
ELECTROTECHNICAL SERVICES							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Electricity: Admin	Overtime-Non Structured	126 540	126 540	107 794	48 147	59 646	18 746
Electricity: Distribution	Overtime-Non Structured	5 246 860	5 246 860	3 402 017	1 068 250	2 333 767	1 844 843
Mechanical Workshop	Overtime-Non Structured	32 570	32 570	86 470	24 672	61 797	-53 900
	TOTAL	5 405 970	5 405 970	3 596 281	1 141 069	2 455 211	1 809 689
	% SPENT			67%			
HUMAN SETTLEMENTS							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Housing Administration	Overtime-Non Structured	585 480	735 480	374 820	182 164	192 656	360 660
Support Services	Overtime-Non Structured	1 310	1 310	-	-	-	1 310
	TOTAL	586 790	736 790	374 820	182 164	192 656	361 970
	% SPENT	51%					

FINANCIAL SERVICES							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Housing	Overtime-Non Structured	660	660	-	-	-	660
Credit Control	Overtime-Non Structured	3 930	3 930	-	-	-	3 930
Stores	Overtime-Non Structured	19 570	19 570	8 677	3 062	5 615	10 893
IT Services: Mainframe	Overtime-Non Structured	-	-	-1 004	-1 004	-	1 004
Income Section	Overtime-Non Structured	5 900	5 900	145	-	145	5 755
CFO Office	Overtime-Non Structured	660	660	-	-	-	660
Supply Chain Management	Overtime-Non Structured	660	660	4 790	4 790	-	-4 130
Creditors Section	Overtime-Non Structured	27 490	27 490	-	-	-	27 490
Remuneration Section	Overtime-Non Structured	23 560	23 560	-	-	-	23 560
ICT	Overtime-Non Structured	5 240	5 240	1 759	-	1 759	3 481
	TOTAL	87 670	87 670	14 367	6 848	7 519	73 303
	% SPENT		16%				
PLANNING AND DEVELOPMENT							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
Local Economic Development	Overtime-Non Structured	4 590	4 590	-	-	-	4 590
IDP / PMS	Overtime-Non Structured	17 180	17 180	-	-	-	17 180
Planning	Overtime-Non Structured	7 870	7 870	-	-	-	7 870
	TOTAL	29 640	29 640	-	-	-	29 640
	% SPENT		0%				
MUNICIPAL MANAGER							
Department Name	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Available
DMA Administration	Overtime-Non Structured	28 630	28 630	9 437	2 626	6 811	19 193
Office of the Executive Mayor	Overtime-Non Structured	3 930	3 930	51 171	22 795	28 377	-47 241
	TOTAL	32 560	32 560	60 608	25 421	35 187	-28 048
	% SPENT		186%				
	GRAND TOTAL	32 350 840	32 233 340	15 956 341	6 164 190	9 792 151	16 276 999
	% SPENT		50%				

2.8 Section 66 Report: Employee Related Costs

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14 115	15 608	15 608	1 220	7 295	7 220	75	1%	15 608
Pension and UIF Contributions		732	799	799	68	407	442	(35)	-8%	799
Medical Aid Contributions		283	311	311	22	134	162	(28)	-17%	311
Motor Vehicle Allowance		4 760	4 909	4 909	409	2 435	2 405	30	1%	4 909
Cellphone Allowance		2 128	2 317	2 317	180	1 076	1 077	(0)	0%	2 317
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		22 017	23 943	23 943	1 900	11 348	11 306	41	0%	23 943
% increase	4		8.7%	8.7%						8.7%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		8 197	10 483	10 483	736	4 333	5 025	(692)	-14%	10 483
Pension and UIF Contributions		648	856	856	36	221	409	(188)	-46%	856
Medical Aid Contributions		148	132	132	14	83	66	17	26%	132
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		575	1 891	1 863	-	-	777	(777)	-100%	1 863
Motor Vehicle Allowance		324	360	360	25	151	175	(23)	-13%	360
Cellphone Allowance		92	35	35	7	41	21	20	96%	35
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		129	424	452	21	96	187	(90)	-48%	452
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		10 113	14 181	14 181	839	4 926	6 660	(1 734)	-26%	14 181
% increase	4		40.2%	40.2%						40.2%
Other Municipal Staff										
Basic Salaries and Wages		300 032	360 438	362 927	26 016	158 452	173 621	(15 169)	-9%	362 927
Pension and UIF Contributions		49 800	71 914	71 914	4 474	26 966	28 638	(1 672)	-6%	71 914
Medical Aid Contributions		38 784	40 105	40 105	2 280	13 819	15 972	(2 153)	-13%	40 105
Overtime		41 737	32 351	32 233	3 257	15 956	14 580	1 376	9%	32 233
Performance Bonus		(1)	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		14 870	15 423	15 732	1 255	7 691	7 726	(35)	0%	15 732
Cellphone Allowance		1 105	1 106	1 213	106	595	556	38	7%	1 213
Housing Allowances		2 125	4 136	4 136	180	1 097	1 890	(793)	-42%	4 136
Other benefits and allowances		47 843	46 432	46 472	2 083	34 329	34 939	(610)	-2%	46 472
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		4 671	2 582	2 582	85	1 336	1 278	59	5%	2 582
Post-retirement benefit obligations	2	9 044	8 704	8 704	425	1 475	2 457	(982)	-40%	8 704
Sub Total - Other Municipal Staff		510 011	583 191	586 018	40 161	261 716	281 656	(19 940)	-7%	586 018
% increase	4		14.3%	14.9%						14.9%
TOTAL SALARY, ALLOWANCES & BENEFITS		542 142	621 315	624 143	42 899	277 990	299 622	(21 633)	-7%	624 143
% increase	4		14.6%	15.1%						15.1%
TOTAL MANAGERS AND STAFF		520 124	597 372	600 200	40 999	266 642	288 316	(21 674)	-8%	600 200

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
3. s57 of the Systems Act
4. B/A, C/A, D/A

Column Definitions:

- A. Audited actual 2018/19 (audited financial statements). If audited amounts unavailable, unaudited amounts must be provided with a note stating these are unaudited
- B. The original budget approved by council for the 2019/20 budget year.
- C. The budget for 2019/20 budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- D. An estimate of final actual amounts (pre audit - 2019/20 budget year) at the time of preparing the budget for the 2020/21 budget year. This may differ from C.

2.9 – Monthly actual and revised targets for cash receipts and expenditure

WC044 George - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
	July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands															
Cash Receipts By Source															
Property rates	20 883	24 117	25 988	25 054	22 323	35 996	14 364	17 064	17 270	15 468	17 186	32 717	268 428	288 561	310 202
Service charges - electricity revenue	31 255	66 948	58 192	97 715	43 587	57 355	58 783	57 927	59 672	52 652	49 142	70 517	703 744	745 451	789 616
Service charges - water revenue	1 779	10 759	9 483	26 334	3 006	14 925	9 718	11 667	11 561	9 735	9 127	4 278	122 370	129 712	137 496
Service charges - sanitation revenue	8 973	9 050	10 859	6 342	8 937	10 699	6 069	6 880	7 244	6 834	7 800	7 292	96 979	105 274	114 223
Service charges - refuse	7 694	1 297	10 466	(2 702)	4 685	7 363	5 654	6 832	6 957	6 466	6 057	20 988	81 756	89 115	97 136
Rental of facilities and equipment	1 584	147	157	285	130	126	188	136	567	1 641	985	236	6 183	6 480	6 808
Interest earned - external investments	3 527	3 729	3 422	2 526	2 621	3 313	3 917	4 461	3 577	3 514	3 788	4 784	43 180	45 352	47 648
Interest earned - outstanding debtors	378	332	391	213	317	314	497	400	593	604	596	1 217	5 852	6 145	6 452
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 546	1 724	1 185	1 374	1 446	1 417	677	1 669	1 496	1 213	1 589	(122)	15 215	16 026	16 840
Licences and permits	305	254	256	323	298	127	503	167	281	361	304	337	3 516	3 695	3 872
Agency services	–	(886)	1 187	2 382	4 574	–	1 864	(206)	354	278	177	(875)	8 848	9 291	9 755
Transfer receipts - operating	20 990	1 749	7 074	111 326	21 669	53 020	48 481	10 658	110 438	130 178	–	95 844	611 427	582 326	564 505
Other revenue	7 204	15 941	12 211	(16 839)	5 003	6 213	6 121	15 302	15 103	9 946	16 144	60 673	153 023	205 497	218 423
Cash Receipts by Source	106 119	135 162	140 870	254 332	118 596	190 868	156 836	132 958	235 112	238 890	112 893	297 887	2 120 523	2 232 924	2 322 975
Other Cash Flows by Source															
Transfer receipts - capital	20 990	–	–	3 000	5 044	–	4 302	4 290	6 101	24 658	–	(14 030)	54 354	62 415	68 919
Contributions & Contributed assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE	–	–	–	3 400	–	8 224	–	–	–	–	–	(10 624)	1 000	1 000	1 000
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	144 695	144 695	126 635	92 005
Increase in consumer deposits	–	–	(837)	55	(331)	(212)	(77)	(267)	(46)	(27)	(22)	(298)	(2 062)	864	1 186
Receipt of non-current debtors	–	–	–	–	–	–	–	–	–	–	–	25	25	(37)	(17)
Receipt of non-current receivables	–	–	–	908	20	(6)	–	–	–	–	–	(923)	–	–	–
Change in non-current investments	–	–	–	(166 000)	–	33 000	–	–	–	–	–	133 000	–	–	–
Total Cash Receipts by Source	127 109	135 162	140 033	95 696	123 329	231 874	161 061	136 980	241 167	263 521	112 871	549 733	2 318 535	2 423 801	2 486 068

2.9 – Monthly actual and revised targets for cash receipts and expenditure (continue)

WC044 George - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
	July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands															
Cash Payments by Type															
Employee related costs	39 933	38 126	44 339	38 818	64 391	40 999	47 776	43 055	45 324	46 014	49 523	72 081	570 381	609 529	656 298
Remuneration of councillors	1 864	1 872	1 675	2 136	1 900	1 900	1 771	2 681	2 059	1 911	1 916	1 087	22 773	24 367	26 073
Interest paid	–	1	–	(1)	–	17 306	–	–	–	–	–	18 838	36 144	33 816	34 260
Bulk purchases - Electricity	–	62 455	52 825	42 160	35 985	35 005	31 012	32 041	30 137	31 705	34 127	111 523	498 975	533 885	571 239
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	469	2 648	1 495	4 961	2 538	3 021	774	1 414	6 923	13 847	12 462	(8 696)	41 857	42 089	44 564
Contracted services	6 994	31 562	23 179	44 376	35 719	48 923	11 998	21 925	103 394	85 128	172 323	63 441	648 963	672 360	647 592
Grants and subsidies paid - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Grants and subsidies paid - other	1 002	–	1 712	4 531	–	13 513	7 484	3 770	332	5 800	8 391	22 915	69 450	91 968	100 716
General expenses	9 921	4 937	60 813	58 377	(72 787)	45 147	10 112	13 937	6 888	7 439	5 740	(21 178)	129 347	125 883	138 469
Cash Payments by Type	60 184	141 602	186 037	195 359	67 746	205 815	110 926	118 824	195 058	191 845	284 483	260 012	2 017 890	2 133 898	2 219 211
Other Cash Flows/Payments by Type															
Capital assets	4 530	1 800	12 929	25 439	9 516	19 836	8 626	51 646	21 908	68 861	40 686	78 530	344 307	381 030	350 218
Repayment of borrowing	–	–	–	(0)	0	20 937	–	–	–	–	–	21 042	41 979	46 588	57 335
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	64 714	143 402	198 967	220 797	77 262	246 588	119 552	170 470	216 967	260 706	325 169	359 585	2 404 177	2 561 516	2 626 764
NET INCREASE/(DECREASE) IN CASH HELD	62 395	(8 240)	(58 934)	(125 101)	46 067	(14 714)	41 509	(33 489)	24 201	2 815	(212 298)	190 148	(85 642)	(137 715)	(140 696)
Cash/cash equivalents at the month/year beginning:	562 604	624 999	616 759	557 825	432 724	478 791	464 077	505 586	472 096	496 297	499 112	286 814	562 604	476 962	339 247
Cash/cash equivalents at the month/year end:	624 999	616 759	557 825	432 724	478 791	464 077	505 586	472 096	496 297	499 112	286 814	476 962	476 962	339 247	198 551

References

1. Replace 'budget' heading with adjusted budget, or 'outcome' only for month/s complete
2. Total of monthly amounts must always agree to the approved or adjusted budget
3. Amend 'cash-at-beginning' when prior year actual known (as part of the adjustments budget)

2.10 Section 11 Report – Withdrawals from Municipal Bank Accounts

The following is the quarterly report submitted to Provincial Treasury.

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	31 Dec 19	
	Amount	Reason for withdrawal
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only -		
(b) to defray expenditure authorised in terms of section 26(4);	R 0.00	
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);	R 0.00	
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R 4 430.00	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -	R 6 147 346.98	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 0.00	
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;	R 0.00	
(f) to refund money incorrectly paid into a bank account;	R 0.00	
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 1 692 005.03	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 0.00	
(i) to defray increased expenditure in terms of section 31; or	R 0.00	
(j) for such other purposes as may be <i>prescribed</i> .	R 0.00	

2.11 Summary of external loans

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2019	Repayments December 2019	Interest Capitalised December 2019	Balance 31/12/2019	Percentage
1062	DBSA	35 800 000	18 016 334	1 145 066	855 151	16 871 268	9.41%
1065	DBSA	46 000 000	25 965 824	1 343 094	1 232 397	24 622 730	9.41%
1066	DBSA	45 700 000	28 081 873	1 217 371	1 300 185	26 864 502	9.18%
1069	DBSA	54 182 000	38 078 510	1 269 636	2 131 762	36 808 874	11.10%
1070	DBSA	39 743 000	30 202 719	813 805	1 806 593	29 388 914	11.86%
1071	DBSA	20 000 000	8 959 794	765 928	305 077	8 193 866	6.75%
1074	DBSA	81 300 000	63 738 082	1 551 224	3 905 730	62 186 858	12.15%
1075	DBSA	15 450 000	7 493 425	572 015	255 135	6 921 410	6.75%
1076	DBSA	23 450 000	1 973 862	1 973 862	126 751	0	12.67%
1077	DBSA	5 000 000	336 390	336 390	11 511	0	6.75%
1078	FNB	65 000 000	40 712 511	2 187 241	2 284 206	38 525 270	11.01%
1111	ABSA Bank	238 435	27 797	27 797	1 272	0	9.13%
1112	ABSA Bank	152 160	17 770	17 770	813	0	9.13%
1113	ABSA Bank	747 237	99 480	99 480	4 554	0	9.13%
1114	ABSA Bank	307 000	40 841	40 841	1 869	0	9.13%
1115	ABSA Bank	177 760	23 583	23 583	1 080	0	9.13%
1116	ABSA Bank	219 458	29 167	29 167	1 281	0	8.76%
1117	ABSA Bank	307 000	40 871	40 871	1 871	0	9.13%
1118	ABSA Bank	177 760	23 583	23 583	1 080	0	9.13%
1119	ABSA Bank	177 760	23 583	23 583	1 080	0	9.13%
1120	ABSA Bank	747 237	99 480	99 480	4 554	0	9.13%
1121	ABSA Bank	985 678	130 968	130 968	5 752	0	8.76%
1122	ABSA Bank	139 547	37 390	17 853	2 107	19 537	8.92%
1123	ABSA Bank	142 965	38 307	18 292	2 156	20 015	8.92%
1124	ABSA Bank	254 270	68 131	32 533	3 834	35 598	8.92%
1125	ABSA Bank	259 265	69 469	33 172	3 910	36 297	8.92%
1126	ABSA Bank	259 265	69 469	33 172	3 910	36 297	8.92%
1127	ABSA Bank	168 228	45 075	21 523	2 540	23 552	8.92%
1128	ABSA Bank	259 519	69 535	33 203	3 919	36 333	8.92%

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2019	Repayments December 2019	Interest Capitalised December 2019	Balance 31/12/2019	Percentage
1129	ABSA Bank	259 519	69 535	33 203	3 919	36 333	8.92%
1130	ABSA Bank	354 334	94 795	45 818	4 782	48 977	8.92%
1131	ABSA Bank	1 318 540	353 049	168 454	19 999	184 596	8.92%
1132	ABSA Bank	39 750	10 577	5 327	319	5 250	8.92%
1133	ABSA Bank	39 750	10 577	5 327	320	5 250	8.92%
1134	ABSA Bank	783 973	209 872	100 928	11 099	108 944	8.92%
1135	ABSA Bank	783 973	209 872	100 928	11 099	108 944	8.92%
1136	ABSA Bank	168 228	44 517	20 965	2 836	23 552	9.13%
1137	ABSA Bank	132 696	30 803	15 057	1 410	15 746	9.13%
1138	STANDARD BANK	21 970 000	9 835 629	2 278 104	496 524	7 557 525	9.96%
1139	ABSA Bank	991 053	561 781	101 414	28 758	460 367	10.21%
1140	ABSA Bank	387 000	290 823	35 692	14 147	255 130	9.77%
1141	ABSA Bank	387 000	290 823	35 692	14 147	255 130	9.77%
1142	ABSA Bank	224 580	187 935	19 745	9 206	168 190	9.77%
1143	Nedbank	19 900 000	16 645 144	1 752 179	805 329	14 892 965	7.78%
1144	ABSA Bank	81 034	59 279	7 301	2 904	51 978	9.77%
1145	ABSA Bank	81 034	59 279	7 301	2 904	51 978	9.77%
13514/101	DBSA (Sewer)	4 271 455	180 844	90 422	8 825	90 422	7.84%
1146	STANDARD BANK	16 380 000	16 380 000	1 491 475	566 856	14 888 525	9.38%
1147	DBSA	53 485 389	53 485 389	698 956	1 038 276	52 786 433	9.82%
	TOTAL		363 524 344	20 936 790	17 305 735	342 587 554	

Total external loans outstanding at 31 December 2019 amounted to R 342.6 million.

During December 2019, redemption payments of R20.9 million and interest payments of R17.3 million were made.

2.12 Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

WC044 George - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
<u>Municipality</u>														
Nedbank		6 months	Call Deposit	No	Fixed	8	0	0	20.03.2020	60 000	-	-	-	60 000
Nedbank		6 months	Call Deposit	No	Fixed	8	0	0	20.03.2020	8 000	-	-	-	8 000
Nedbank		6 m3nths	Call Deposit	No	Fixed	7.55	0	0	20.12.2019	33 000	-	(33 000)	-	-
Nedbank		6 months	Call Deposit	No	Fixed	8	0	0	20.03.2020	65 000	-	-	-	65 000
TOTAL INVESTMENTS AND INTEREST	2									166 000		(33 000)	-	133 000

References

2. List investments in expiry date order
3. If 'variable' is selected in column F, input interest rate range
4. Withdrawals to be entered as negative

2.13 – George Municipality: Charitable and Relief Fund**ABSA Cheque Account – 9149 5542 08**

Date	Beneficiary	Purpose	Contributions	Donations	Balance R
December 2019		OPENING BALANCE			5 396.06
01 12 2019	Interest Received		19.29		
04 12 2019	George Municipality	Credit reversal	4 688.32		
05 12 2019	Britsvlakte Primer - Uniondale	Merit Awards - Schools		-1 000.00	
05 12 2019	ABSA	Bank costs		-65.00	
05 12 2019	Olympia Vaardigheidskool	Merit Awards - Schools		-1 000.00	
05 12 2019	ABSA	Bank costs		-65.00	
05 12 2019	George High School	Merit Awards - Schools		-1 000.00	
05 12 2019	ABSA	Bank costs		-150.00	
05 12 2019	Pacaltsdorp Primary School	Merit Awards - Schools		-1 000.00	
05 12 2019	ABSA	Bank costs		-150.00	
		CLOSING BALANCE			5 673.67s

2.14 – Performance Report

SERVICE DELIVERY PERFORMANCE PLANNING

1.1 Legislative overview

In terms of Section 72(1)(a) and 52(d) of the Local Government Municipal Finance Management Act (MFMA) No. 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must in terms of Section 72(1)(b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury. Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mayor approved the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) for 2019/20 in terms of Section 53(1)(c)(ii) of the MFMA, MFMA Circular No. 13 and the Municipal Budgeting and Reporting Regulation which include the Municipality's key performance indicators (KPIs) for 2019/20.

1.2 Creating a culture of performance

a) Performance Framework

Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that “a Municipality's Performance Management System (PMS) entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players.” This framework, inter alia, reflects the linkage between the Integrated Development Plan (IDP), Budget, SDBIP and individual and service provider performance. The Municipal Council revised and adopted a Performance Management Framework 12 February 2018.

b) Monitoring Performance

The municipality utilizes an electronic web-based system on which KPI owners update actual performance on a monthly basis. KPI owners report on the results of the KPI by documenting the following information on the performance system:

- **The actual result in terms of the target set**
- **The output/outcome of achieving the kpi**
- **The calculation of the actual performance reported (if %)**
- **A performance comment**
- **Actions to improve the performance against the target set, if the target was not achieved**
- **It is the responsibility of every kpi owner to maintain a portfolio of evidence to support actual performance results updated.**

1.3 Link to the IDP and the budget

The Municipality identified the following strategic objectives based on the inputs from the community in the 5-year IDP:

- **Affordable quality services**
- **Develop and grow George**
- **Good governance and human capital**
- **Participative partnerships**
- **Safe, clean and green**

a) Performance indicators set in the approved Top Layer SDBIP for 2019/20 per strategic objective

i) Affordable quality services

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL6	Civil Engineering Services	Limit water network losses to less than 25% or less by 30 June 2020	% Water network losses by 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Water Balance Report of the DWS	27.30%	25.00%	25.00%	0.00%	0.00%	0.00%	25.00%
TL7	Civil Engineering Services	85% spent by 30 June 2020 of the amount budgeted for the construction of the raising of the Garden Route Dam spill way {(Actual expenditure divided by the total approved budget) x 100}	% of approved budget spend at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Practical Completion Certificate	9.56%	85.00%	85.00%	0.00%	0.00%	0.00%	85.00%

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL8	Civil Engineering Services	Rehabilitate and upgrade Streets and Storm water in terms of the approved capital adjusted budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	All	Section 71 Report received from the Directorate Finance	74.30%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL9	Civil Engineering Services	Rehabilitate and upgrade the proclaimed roads in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	All	Section 71 Report received from the Directorate Finance	93.60%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL10	Civil Engineering Services	Rehabilitate and upgrade the public transport infrastructure in terms of the approved adjusted capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To implement an Integrated Public Transport Network that will serve the communities of George	All	Section 71 Report received from the Directorate Finance	85.50%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL11	Civil Engineering Services	Rehabilitate and upgrade Water - Networks in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total	% of budget spend at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Section 71 Report received from the Directorate Finance	84.50%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		approved budget) x 100}												
TL12	Civil Engineering Services	Rehabilitate and upgrade Water-Purification in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Section 71 Report received from the Directorate Finance	85.20%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL13	Civil Engineering Services	Rehabilitate and upgrade the Sewerage Networks in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	Section 71 Report received from the Directorate Finance	84.70%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL14	Civil Engineering Services	Rehabilitate and upgrade the Sewerage Treatment Works in terms of the approved adjusted capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	Section 71 Report received from the Directorate Finance	77.70%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL15	Civil Engineering Services	90% compliance to general standards with regard to waste water outflow by 30 June 2020	% compliance to general standards by 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	Certificate of analysis from laboratory services	88.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL16	Civil Engineering Services	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June 2020	% water quality level by 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Report on compliance results of final effluent from the laboratory services	97.80%	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%
TL17	Electro Technical Services	Limit electricity losses to less than 10% by 30 June 2020 (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x 100	% Electricity losses by 30 June 2020	Basic Service Delivery	To explore and implement measures to preserve resources and ensure sustainable development	All	Eskom accounts, SAMRAS Report, Itron report, bulk meter report	7.59%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
TL18	Electro Technical Services	85% of the electricity capital budget spent by 30 June 2020 {(Actual capital expenditure divided by the total approved capital budget) x100}	% of the capital budget spent by 30 June 2020	Basic Service Delivery	To provide sufficient electricity for basic needs	All	Report received from the Finance Department, Section 52, 71 and 72 reports	72.40%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL21	Human Settlements	Construct 58 top structures in Extension 42&58 Thembaletu by 30 June 2020	58 Top structures constructed by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	Unspecified	Practical Completion Certificate	53	58	58	0	0	0	58
TL22	Human Settlements	Construct 120 top structures within the Thembaletu UISP project by 30 June 2020	120 Top structures constructed by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	Unspecified	Practical Completion Certificate	204	204	204	0	0	0	204
TL23	Human Settlements	Construct 115 top structures Golden Valley Blanco by 30 June 2020	115 Top structures constructed by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	All	Practical Completion Certificate	0	115	115	0	0	0	115
TL24	Human Settlements	Review the Human Settlements Master Plan and submit to the Portfolio Committee by 30	Reviewed Human Settlements Master Plan submitted to the	Basic Service Delivery	To accelerate delivery in addressing housing	All	Minutes of council meeting and actual plan/policy	0	1	1	0	0	0	1

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		June 2020	Portfolio Committee by 30 June 2020											
TL28	Community Services	Upgrade the Pacaltsdorp, Blanco and Thembaletu libraries by 30 June 2020	Number of libraries upgraded by 30 June 2020	Basic Service Delivery	To revitalise the current community facilities to increase the access to services for the public	Unspecified	Practical completion certificates	0	3	3	0	0	0	3
TL32	Financial Services	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	GRG/B40SS report from SAMRAS	34 402	34 300	34 300	0	34 300	0	34 300
TL33	Financial Services	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2020	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2020	Basic Service Delivery	To provide sufficient electricity for basic needs	All	Ontec quarterly report & GRG/B40SS report from SAMRAS	43 229	43 000	43 000	0	43 000	0	43 000
TL34	Financial Services	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and	Number of residential properties which are billed for sewerage as at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	GRG/B40SS report from SAMRAS	39 124	36 000	36 000	0	36 000	0	36 000

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		billed for the service as at 30 June 2020												
TL35	Financial Services	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal as at 30 June 2020	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	All	GRG/B40SS report from SAMRAS	37 900	36 000	36 000	0	36 000	0	36 000
TL36	Financial Services	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	GRG/B40SS report from SAMRAS	15 532	13 145	13 145	0	13 145	0	13 145
TL37	Financial Services	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity as at 30 June 2020	Basic Service Delivery	To provide sufficient electricity for basic needs	All	Ontec quarterly report & GRG/B40SS report from SAMRAS	19 376	19 399	19 399	0	19 399	0	19 399
TL38	Financial Services	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	GRG/B40SS report from SAMRAS	15 213	16 000	16 000	0	16 000	0	16 000
TL39	Financial Services	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2020	Basic Service Delivery	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	All	GRG/B40SS report from SAMRAS	15 298	16 000	16 000	0	16 000	0	16 000
TL43	Financial Services	The percentage of the municipal capital budget actually spent on	% of capital budget spent by 30 June 2020	Basic Service Delivery	To manage the municipal finances according to the Municipal	All	Compiled with Annual Financial Statements	77.00%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		capital projects by 30 June 2020 {(Actual amount spent on projects/Total amount budgeted for capital projects) X100}			Management Act in an effective and efficient manner									

Table 1: Affordable quality services

ii) Develop and grow George

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL25	Community Services	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2020	Number of FTE's created by 30 June 2020	Local Economic Development	To maximise job creation opportunities through government expenditure	All	Signed appointment contracts, statistics submitted to Province	550	222	222	0	0	0	222

Table 2: Develop and grow George

Table 3:

iii) Good Governance and Human Capital

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL1	Municipal Manager	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved	Number of people employed (newly appointed)	Municipal Transformation and Institutional Development	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5-year plan	1	Appointment letters	4	1	1	0	0	0	1

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		Employment Equity Plan by 30 June 2020												
TL2	Municipal Manager	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2020	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2020	Good Governance and Public Participation	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	1	Minutes of Audit committee meeting and actual IA Plan	1	1	1	1	0	0	0
TL3	Municipal Manager	Execution of Internal Plan and issuing of Internal Audit Reports based on Internal Audit Plan by 30 June 2020 ((Actual hours completed/ Planned hours to be completed) x100)	% of target hours completed by 30 June 2020 ((Actual hours completed/ Planned hours to be completed) x100)	Good Governance and Public Participation	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	1	Minutes of Audit committee meeting and actual report submitted	148.00%	100.00%	100.00%	25.00%	50.00%	75.00%	100.00%
TL4	Corporate Services	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2020	Municipal Transformation and Institutional Development	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	1	Section 71 financial report	0.51%	0.50%	0.50%	0.00%	0.00%	0.00%	0.50%
TL5	Corporate Services	Submit the Workplace Skills Plan to the LGSETA by 30 April 2020	Workplace Skills Plan submitted to the LGSETA by 30 April 2020	Municipal Transformation and Institutional Development	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills	1	Proof of submission	1	1	1	0	0	0	1

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
					programmes									
TL40	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2020 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Rev	% Debt to Revenue as at 30 June 2020	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	1	Reports from the SAMRAS Financial system	30.98%	45.00%	45.00%	0.00%	0.00%	0.00%	45.00%
TL41	Financial Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 (Total outstanding service debtors/ revenue received for services)	% Service debtors to revenue as at 30 June 2020	Municipal Financial Viability and Management	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	1	Reports from the SAMRAS Financial system	10.11%	15.60%	15.60%	0.00%	0.00%	0.00%	15.60%
TL42	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash	Cost coverage as at 30 June 2020	Municipal Financial Viability and Management	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	1	Reports from the SAMRAS Financial system	4.35	2	2	0	0	0	2

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl.												
TL44	Financial Services	Achieve a payment percentage of 95% by 30 June 2020 {(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100}	Payment % as at 30 June 2020	Municipal Financial Viability and Management	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	1	Reports from the SAMRAS Financial system	97.00%	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%
TL45	Financial Services	Review the Long Term Financial Plan and submit to Council by 31 March 2020	Reviewed Long Term Financial Plan submitted to Council by 31 March 2020	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	1	Minutes of council meeting and actual plan/policy	1	1	1	0	0	1	0

Table 4: Good governance and human capital

iv) Participative partnerships

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL29	Planning and Development	Submit the IDP/budget time schedule to Council by 31 August 2019	Time schedule submitted to Council	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	1	Proof of submission	1	1	1	1	0	0	0

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL30	Planning and Development	Submit the draft IDP to Council by 31 March 2020 to ensure compliance with legislation	Draft IDP submitted to Council	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	1	Proof of submission	1	1	1	0	0	1	0
TL31	Planning and Development	Submit the IDP to Council by 31 May 2020 to ensure compliance with legislation	IDP submitted to Council	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	1	Proof of submission	1	1	1	0	0	0	1

Table 5: Participative partnerships

v) Safe clean and green

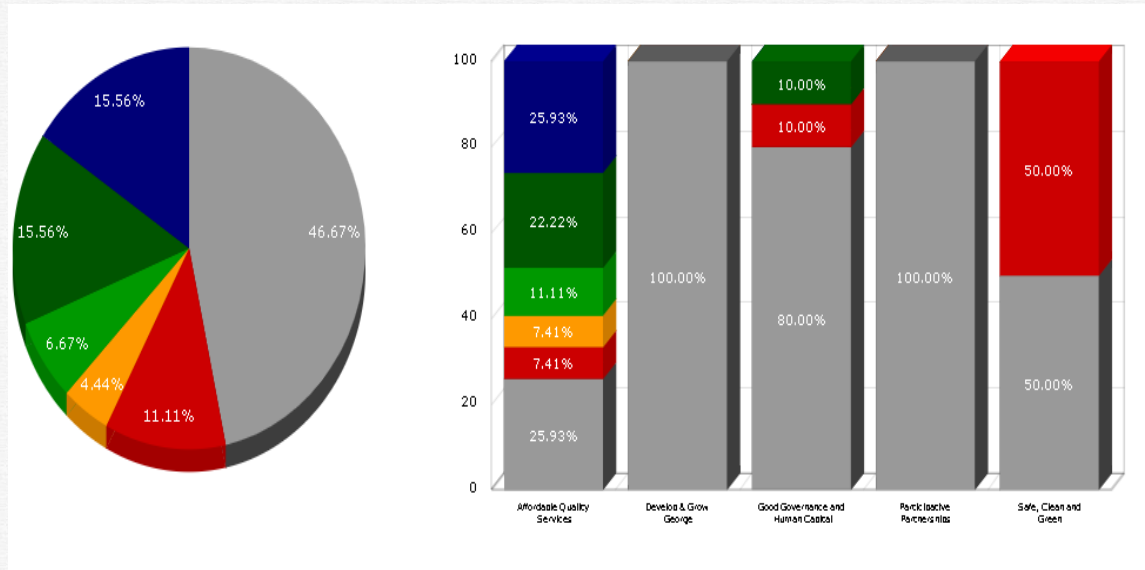
Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL19	Protection Services	Review the Disaster Management Plan and submit to the Portfolio Committee by 30 June 2020	Disaster Management Plan reviewed and submitted to the Portfolio Committee by 30 June 2020	Good Governance and Public Participation	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	1	Minutes of Portfolio Committee meeting	1	1	1	0	0	0	1
TL20	Protection Services	Report bi-annually to the George Integrated Public Transport Network (GIPTN) Committee on the implementation of the Roll-Out Programme of Phase 4A & B of the GIPTN	Number of reports submitted to the GIPTN Committee	Good Governance and Public Participation	To implement an Integrated Public Transport Network that will serve the communities of George	1	Minutes of GIPTN Committee meetings	4	2	2	0	1	0	1

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL26	Community Services	Spend 85% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2020	% of budget spend	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	24	Monthly S71 reports received from Finance	58.00%	85.00%	85.00%	0.00%	10.00%	20.00%	85.00%
TL27	Community Services	Appoint consulting engineer and call for tenders for the composting plant in George by 30 June 2020	Consulting Engineer appointed by 30 June 2020	Basic Service Delivery	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	24	Appointment letter and ROD	0	1	1	0	0	0	1

Table 6: Safe clean and Gree

MID-YEAR PERFORMANCE AGAINST THE PERFORMANCE INDICATORS SET IN THE APPROVED TOP LAYER SDBIP FOR 2019/20

2.1 Overall actual performance of indicators for the mid-year ending 31 December 2019



	George Municipality	Affordable Quality Services	Develop & Grow George	Good Governance and Human Capital	Participative Partnerships	Safe, Clean and Green
Not Yet Applicable	21 (46.67%)	7 (25.93%)	1 (100.00%)	8 (80.00%)	3 (100.00%)	2 (50.00%)
Not Met	5 (11.11%)	2 (7.41%)	-	1 (10.00%)	-	2 (50.00%)
Almost Met	2 (4.44%)	2 (7.41%)	-	-	-	-
Met	3 (6.67%)	3 (11.11%)	-	-	-	-
Well Met	7 (15.56%)	6 (22.22%)	-	1 (10.00%)	-	-
Extremely Well Met	7 (15.56%)	7 (25.93%)	-	-	-	-
Total:	45	27	1	10	3	4
	100%	60.00%	2.22%	22.22%	6.67%	8.89%

Graph 1: Overall actual performance of indicators for the mid-year ending 31 December 2019

Category	Colour	Explanation
KPI's Not Met	Red	0% >= Actual/Target < 75%
KPI's Almost Met	Orange	75% >= Actual/Target < 100%
KPI's Met	Green	Actual/Target = 100%
KPI's Well Met	Dark Green	100% > Actual/Target < 150%
KPI's Extremely Well Met	Dark Blue	Actual/Target >= 150%

**Actual performance per strategic objective of indicators for the mid-year ending
31 December 2019**

Detailed below is the unaudited Top Layer SDBIP for the first half of the financial year ending 31 December 2019 which measures the Municipality's overall performance per strategic objective. The tables furthermore include the performance comments and corrective measures indicated for targets not achieved.

The Municipality met **70.83%** (17 of 24) of the applicable KPI's for the period as at **31 December 2019**. The remainder of the KPI's (21) on the Top Layer SDBIP out of the total number of 45 KPIs do not have targets for this period and will be reported on in future quarters when they are due. **29.16%** (7 of 24) key performance indicators targets were not achieved as at **31 December 2019** of which the details are included in the tables below.

a) Actual performance per strategic objective of indicators for the mid-year ending 31 December 2019

i) **Affordable quality services**

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Region	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
TL6	Limit water network losses to less than 25% or less by 30 June 2020	% Water network losses by 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Water Balance Report of the DWS	27.30%	25.00%	25.00%	0.00%	0.00%	0.00%	0.00%	N/A
TL7	85% spent by 30 June 2020 of the amount budgeted for the construction of the raising of the Garden Route Dam spill way {(Actual expenditure divided by the total approved budget) x 100}	% of approved budget spend at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Practical Completion Certificate	9.56%	85.00%	85.00%	0.00%	0.00%	0.00%	0.00%	N/A
Performance Comment: No spending anticipated in Q2 (December 2019)														
Corrective Measure: Spending as planned (December 2019)														
TL8	Rehabilitate and upgrade Streets and Storm water in terms of the approved capital adjusted budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	All	Section 71 Report received from the Directorate Finance	74.30%	85.00%	85.00%	0.00%	42.00%	10.00%	42.00%	B
TL9	Rehabilitate and upgrade the proclaimed roads in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	All	Section 71 Report received from the Directorate Finance	93.60%	85.00%	85.00%	0.00%	0.00%	10.00%	0.00%	R
Performance Comment: Contractor appointed in Dec 2019 will start in 3rd week of Jan 2020. 100% spending will be achieved in Q3. (December 2019)														

Ref	KPI Name	Unit of Measureme nt	Municip al KPA	Pre-determined Objective	Region	Source of Evidence	Previous Year Performanc e	Origina l Annual Target	Revise d Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
Corrective Measure: Target to adjusted during midyear performance review to be in line with Sec 71 targets. (December 2019)														
TL1 0	Rehabilitate and upgrade the public transport infrastructure in terms of the approved adjusted capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To implement an Integrated Public Transport Network that will serve the communities of George	All	Section 71 Report received from the Directorate Finance	85.50%	85.00%	85.00%	0.00%	52.00%	10.00%	52.00%	B
TL1 1	Rehabilitate and upgrade Water - Networks in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Section 71 Report received from the Directorate Finance	84.50%	85.00%	85.00%	0.00%	21.00%	10.00%	21.00%	B
TL1 2	Rehabilitate and upgrade Water-Purification in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Section 71 Report received from the Directorate Finance	85.20%	85.00%	85.00%	0.00%	21.00%	10.00%	21.00%	B
TL1 3	Rehabilitate and upgrade the Sewerage Networks in terms of the approved capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	Section 71 Report received from the Directorate Finance	84.70%	85.00%	85.00%	0.00%	15.00%	10.00%	15.00%	B

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Region	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
TL1 4	Rehabilitate and upgrade the Sewerage Treatment Works in terms of the approved adjusted capital budget by 30 June 2020 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	Section 71 Report received from the Directorate Finance	77.70%	85.00%	85.00%	0.00%	4.00%	10.00%	4.00%	R
Performance Comment: The targeted 10% spending at Q2 was not achieved due to delays with the OWWTW project procurement process. The projects represents the bulk of the anticipated spending. (December 2019) Corrective Measure: Targets to be adjusted during midyear performance review to be in line with Sec 71 targets. (December 2019)														
TL1 5	90% compliance to general standards with regard to waste water outflow by 30 June 2020	% compliance to general standards by 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	Certificate of analysis from laboratory services	88.00%	90.00%	90.00%	98.00%	90.00%	90.00%	90.00%	G
TL1 6	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June 2020	% water quality level by 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	Report on compliance results of final effluent from the laboratory services	97.80%	95.00%	95.00%	99.50%	95.00%	95.00%	95.00%	G
TL1 7	Limit electricity losses to less than 10% by 30 June 2020 (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100	% Electricity losses by 30 June 2020	Basic Service Delivery	To explore and implement measures to preserve resources and ensure sustainable development	All	Eskom accounts, SAMRAS Report, Itron report, bulk meter report	7.59%	10.00%	10.00%	9.93%	0.00%	10.00%	9.93%	B
TL1 8	85% of the electricity capital budget spent by 30 June 2020 {(Actual capital expenditure divided	% of the capital budget spent by 30 June 2020	Basic Service Delivery	To provide sufficient electricity for basic needs	All	Report received from the Finance Department	72.40%	85.00%	85.00%	0.00%	10.00%	10.00%	10.00%	G

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Region	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
	by the total approved capital budget)x100}					. Section 52, 71 and 72 reports								
TL2 1	Construct 58 top structures in Extension 42&58 Thembaletu by 30 June 2020	58 Top structures constructed by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	9; 10; 11; 12; 13; 15; 21	Practical Completion Certificate	53	58	58	0	0	0	0	N/A
TL2 2	Construct 120 top structures within the Thembaletu UISP project by 30 June 2020	120 Top structures constructed by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	9; 10; 11; 12; 13; 15; 21	Practical Completion Certificate	204	204	204	0	0	0	0	N/A
TL2 3	Construct 115 top structures Golden Valley Blanco by 30 June 2020	115 Top structures constructed by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	1	Practical Completion Certificate	0	115	115	0	0	0	0	N/A
TL2 4	Review the Human Settlements Master Plan and submit to the Portfolio Committee by 30 June 2020	Reviewed Human Settlements Master Plan submitted to the Portfolio Committee by 30 June 2020	Basic Service Delivery	To accelerate delivery in addressing housing	All	Minutes of council meeting and actual plan/policy	0	1	1	0	0	0	0	N/A
TL2 8	Upgrade the Pacaltsdorp, Blanco and Thembaletu libraries by 30 June 2020	Number of libraries upgraded by 30 June 2020	Basic Service Delivery	To revitalise the current community facilities to increase the access to services for the public	1; 15; 16	Practical completion certificates	0	3	3	0	0	0	0	N/A
TL3 2	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	GRG/B40SS report from SAMRAS	34 402	34 300	34 300	0	39 512	34 300	39 512	G2

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Region	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
TL3 3	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2020	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020	Basic Service Delivery	To provide sufficient electricity for basic needs	All	Ontec quarterly report & GRG/B40SS report from SAMRAS	43 229	43 000	43 000	0	44 242	43 000	44 242	G2
TL3 4	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020	Number of residential properties which are billed for sewerage as at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	GRG/B40SS report from SAMRAS	39 124	36 000	36 000	0	38 154	36 000	38 154	G2
TL3 5	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal as at 30 June 2020	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	All	GRG/B40SS report from SAMRAS	37 900	36 000	36 000	0	36 952	36 000	36 952	G2
TL3 6	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2020	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	All	GRG/B40SS report from SAMRAS	15 532	13 145	13 145	0	15 614	13 145	15 614	G2
TL3 7	Provide free basic electricity to indigent households	Number of indigent households receiving free	Basic Service Delivery	To provide sufficient electricity for basic needs	All	Ontec quarterly report & GRG/B40SS	19 376	19 399	19 399	0	19 865	19 399	19 865	G2

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Region	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
		basic electricity as at 30 June 2020				report from SAMRAS								
TL38	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2020	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	All	GRG/B40SS report from SAMRAS	15 213	16 000	16 000	0	15 115	16 000	15 115	O
Performance Comment: Number of indigent households receiving free basic sanitation as at 31 Dec 2019 (December 2019) Corrective Measures: Less Indigents applied (December 2019)														
TL39	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2020	Basic Service Delivery	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	All	GRG/B40SS report from SAMRAS	15 298	16 000	16 000	0	15 234	16 000	15 234	O
Performance Comment: Number of indigent households receiving free basic refuse removal as at 31 Dec 2019 (December 2019) Corrective Measure: Not all indigents applied (December 2019)														
TL43	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 {(Actual amount spent on projects/Total amount budgeted for capital projects)X100}	% of capital budget spent by 30 June 2020	Basic Service Delivery	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	All	Compiled with Annual Financial Statements	77.00%	85.00%	85.00%	0.00%	19.00%	10.00%	19.00%	B

ii) Develop and Grow George

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year ending December 2019		
										Actual	Actual	Target	Actual	R
TL25	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2020	Number of FTE's created by 30 June 2020	Local Economic Development	To maximise job creation opportunities through government expenditure	All	Signed appointment contracts, statistics submitted to Province	550	222	222	0	0	0	0	N/A

Table 7: Develop and Grow George

iii) Good Governance and Human Capital

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
TL1	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2020	Number of people employed (newly appointed)	Municipal Transformation and Institutional Development	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5 year plan	All	Appointment letters	4	1	1	0	0	0	0	N/A

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
TL2	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2020	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2020	Good Governance and Public Participation	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	All	Minutes of Audit committee meeting and actual IA Plan	1	1	1	1	0	1	1	G
TL3	Execution of Internal Plan and issuing of Internal Audit Reports based on Internal Audit Plan by 30 June 2020 ((Actual hours completed/ Planned hours to be completed) x100)	% of target hours completed by 30 June 2020 ((Actual hours completed/ Planned hours to be completed) x100)	Good Governance and Public Participation	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	All	Minutes of Audit committee meeting and actual report submitted	148.00%	100.00%	100.00%	5.00%	21.00%	50.00%	21.00%	R
Performance Comment: [D23] Municipal Manager: Tender award to the IA service provider experienced delays. Service provider was appointed in November 2019. (December 2019). Corrective Measure: Municipal Manager: Service Provider has allocated all of its resources in order to meet the annual target of 100% hours. Monthly monitoring of the target hours during IA Steering Committee meetings and quarterly during Audit Committee Meetings will be performed to ensure the target is met. (December 2019).														
TL4	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2020	Municipal Transformation and Institutional Development	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	All	Section 71 financial report	0.51%	0.50%	0.50%	0.00%	0.00%	0.00%	0.00%	N/A
TL5	Submit the Workplace Skills Plan to the LGSETA by 30	Workplace Skills Plan submitted to the LGSETA by 30 April 2020	Municipal Transformation and Institutional	To undertake regular human resource audits to determine skills	All	Proof of submission	1	1	1	0	0	0	0	N/A

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
	April 2020		Development	gaps, staff diversity and develop skills programmes										
TL40	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2020 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Rev	% Debt to Revenue as at 30 June 2020	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	All	Reports from the SAMRAS Financial system	30.98%	45.00%	45.00%	0.00%	0.00%	0.00%	0.00%	N/A
TL41	Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 (Total outstanding service debtors/ revenue received for services)	% Service debtors to revenue as at 30 June 2020	Municipal Financial Viability and Management	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	All	Reports from the SAMRAS Financial system	10.11%	15.60%	15.60%	0.00%	0.00%	0.00%	0.00%	N/A

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year 31 December 2019		
										Actual	Actual	Target	Actual	R
TL42	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl	Cost coverage as at 30 June 2020	Municipal Financial Viability and Management	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	All	Reports from the SAMRAS Financial system	4.35	2	2	0	0	0	0	N/A
TL44	Achieve a payment percentage of 95% by 30 June 2020 {(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100}	Payment % as at 30 June 2020	Municipal Financial Viability and Management	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	All	Reports from the SAMRAS Financial system	97.00%	95.00%	95.00%	104.00%	97.00%	95.00%	97.00%	G2
TL45	Review the Long Term Financial Plan and submit to Council by 31 March 2020	Reviewed Long Term Financial Plan submitted to Council by 31 March 2020	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	All	Minutes of council meeting and actual plan/policy	1	1	1	0	0	0	0	N/A

Table 8: Good Governance and Human Capital

iv) Participative partnerships

Ref	KPI Name	Description of Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year ending 31 December 2019		
										Actual	Actual	Target	Actual	R
TL29	Submit the IDP/budget time schedule to Council by 31 August 2019	Time schedule submitted to Council	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	All	Proof of submission	1	1	1	1	0	1	1	G
TL30	Submit the draft IDP to Council by 31 March 2020 to ensure compliance with legislation	Draft IDP submitted to Council	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	All	Proof of submission	1	1	1	0	0	0	0	N/A
TL31	Submit the IDP to Council by 31 May 2020 to ensure compliance with legislation	IDP submitted to Council	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	All	Proof of submission	1	1	1	0	0	0	0	N/A

Table 9: Participative Partnerships

v) Safe clean and green

Ref	KPI Name	Unit of Measurement	Municipal KPA	Pre-determined Objective	Area	Source of Evidence	Previous Year Performance	Original Annual Target	Revised Annual Target	Q1	Q2	Overall Performance for mid-year ending December 2019		
										Actual	Actual	Target	Actual	R
TL19	Review the Disaster Management Plan and submit to the Portfolio Committee by 30 June 2020	Disaster Management Plan reviewed and submitted to the Portfolio Committee by 30 June 2020	Good Governance and Public Participation	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect	All	Minutes of Portfolio Committee meeting	1	1	1	0	0	0	0	N/A

				and promote the fundamental rights of life										
TL20	Report bi-annually to the George Integrated Public Transport Network (GIPTN) Committee on the implementation of the Roll-Out Programme of Phase 4A & B of the GIPTN	Number of reports submitted to the GIPTN Committee	Good Governance and Public Participation	To implement an Integrated Public Transport Network that will serve the communities of George	All	Minutes of GIPTN Committee meetings	4	2	2	0	0	1	0	R
Performance comment: Director: Protection Services: The item / report could not be tabled before the GIPTN Section 79 Committee due to circumstances beyond the Department's control. Cognizance must be taken that there were no Section 79 Committee meetings scheduled for November 2019, December 2019 and January 2020. Corrective Measure: Protection Services: The item / report has been finalized and will be submitted to serve at the next GIPTN Section 79 Committee meeting which is scheduled to take place in February 2020.														
TL26	Spend 85% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2020	% of budget spend	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	23	Monthly S71 reports received from Finance	58.00%	85.00%	85.00%	0.00%	0.00%	10.00%	0.00%	R
Performance Comment: No amount spent to date. Awaiting approval from Water and Sanitation. It is planned to transfer part of the budget at the adjustments budget to the composting project. Corrective Measure: No amount spent to date. Awaiting approval from Water and Sanitation. It is planned to transfer part of the budget at the adjustments budget to the composting project														
TL27	Appoint consulting engineer and call for tenders for the composting plant in George by 30 June 2020	Consulting Engineer appointed by 30 June 2020	Basic Service Delivery	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	23	Appointment letter and ROD	0	1	1	0	0	0	0	N/A

Table 10: Safe, Clean and Green

2.2 Adjustment of the top layer SDBIP for 2019/20

In terms of Section 27(2)(b) when submitting an adjustments budget to the National Treasury and the relevant provincial treasury in terms of Section 28(7) of the MFMA read together with Section 24(3) of the MFMA the Municipal Manager must also submit the amended SDBIP within ten working days after the Council has approved the amended plan in terms of Section 54(1)(c) of the MFMA.

The Top Layer SDBIP will be revised if needed and submitted with the Adjustments Budget to Council with the necessary motivation where KPI targets require amendment as a result of the Adjustments Budget and/or corrections as a result of the audit outcomes of 2018/19.

2.3 Annual Report 2018/19

The draft Annual Report of the 2017/18 financial year will be tabled by 30 January 2020.

As prescribed in Section 72(1)(a)(iii) of the MFMA the Accounting Officer must assess the performance of the Municipality in the first 6 months taking into account the past year's Annual Report and progress on resolving the problems identified in the Annual Report. Council has appointed a Municipal Public Accounts Committee (MPAC) who will compile an oversight report. This report will include a summary of comments and conclusions on the Annual Report of the Municipality and will include one or more of the following:

- Misstatements in the Financial Statements
- Material under spending of the budget
- Planned key performance indicators not achieved
- Non-compliance with laws and regulations
- Assessment by Internal Audit on predetermined objectives (PMS)
- Financial management
- Governance

The Annual Performance Report has been audited by the Auditor-General and the final draft has also been sent to them for verification. Thus, the final report has been scrutinized for accuracy reliability and correctness not only by the management team but by the Auditor-General as well.

2.15 Municipal Manager's Quality Certificate

I, **TREVOR BOTHA**, The Municipal Manager of George Municipality hereby certify that the mid-year budget and performance assessment for the 2019/2020 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name

TREVOR BOTHA

Municipal Manager of

GEORGE MUNICIPALITY

Signature



Date

15/01/2020

2.16 Executive Mayor Quality Certificate

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan.

I, **MELVIN NAIK**, The Executive Mayor of George Municipality hereby certify that the mid-year budget and performance assessment for the 2019/2020 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name

MELVIN NAIK

Executive Mayor of

GEORGE MUNICIPALITY

Signature



Date

15/01/2020