

George Municipality

Mid-year Budget and Performance Assessment Report
*Prepared in terms of the Local Government Municipal Finance Management Act,
2003: Municipal Budget and Reporting Regulations*

December 2018



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Glossary

Adjustments Budget	– Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations	– Money received from Provincial or National Government or other municipalities.
Budget	– The financial plan of the Municipality.
Budget Related Policy	– Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure	– Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement	– A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.
DORA	– Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share	– A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure	– Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS	– Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP	– Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP	– Integrated Development Plan. The main strategic planning document of the Municipality
KPI's	– Key Performance Indicators. Measures of service output and/or outcome.
MFMA	– The Municipal Finance Management Act – no 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF	– Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure	– Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates	– Local Government taxation based on an assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.
SDBIP	– Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.

Virement – A transfer of budget.

Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.

Vote – One of the main segments into which a budget is divided, usually at directorate / department level.

PART 1: MID-YEAR PERFORMANCE

1.1 – Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Section 72, and
- The Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment.

“33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.”

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

1.2 – Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year.

Take note that the Section 52, Quarterly Budget Monitoring Report for the second quarter will be incorporated in this report. The requirements of section 52(d) will be met in this Mid-year Budget and Assessment Report.

1.3 – Executive summary

This report is a summary of the main budget issues arising from the budget monitoring process. It compares the progress of the budget in terms of actual income and expenditure to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

The following categories provide a consolidated overview of the implementation of the budget of the municipality.

1.3.1 – Operating revenue

It should be noted that the figures for property rates and service charges relates to billed income and not cash collected.

The following table is a summary of the 2018/19 budget (classified by main revenue source):

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

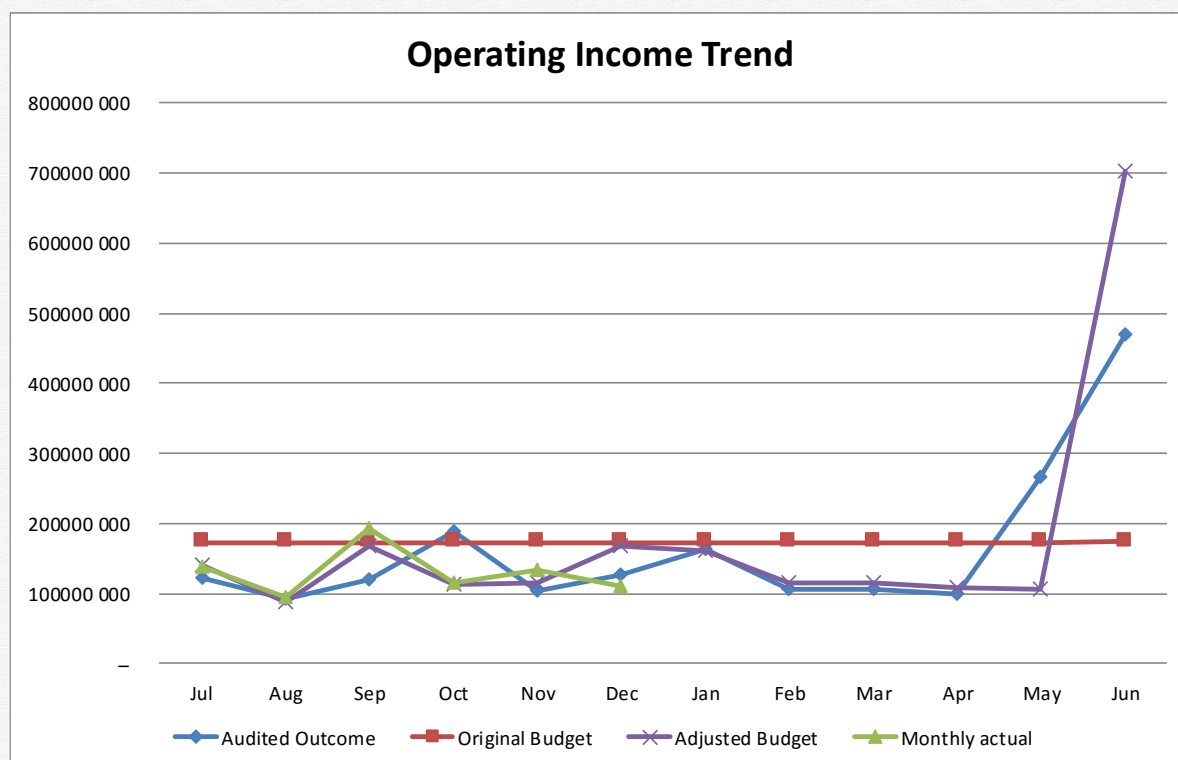
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		235 054	254 955	254 955	20 686	144 239	140 949	3 290	2%	254 955
Service charges - electricity revenue		603 332	647 628	647 628	54 054	296 962	305 434	(8 472)	-3%	647 628
Service charges - water revenue		117 657	134 199	134 199	10 047	53 010	58 646	(5 636)	-10%	134 199
Service charges - sanitation revenue		87 952	89 395	89 395	8 117	47 902	49 547	(1 645)	-3%	89 395
Service charges - refuse revenue		69 778	77 805	77 805	6 813	40 540	41 189	(649)	-2%	77 805
Service charges - other		-	-	-	-	-	-	-		-
Rental of facilities and equipment		3 271	5 596	5 596	111	2 378	3 730	(1 352)	-36%	5 596
Interest earned - external investments		50 166	38 610	38 610	0	18 838	20 009	(1 171)	-6%	38 610
Interest earned - outstanding debtors		4 677	5 805	5 805	1 564	4 089	1 237	2 852	230%	5 805
Dividends received		-	-	-	-	-	-	-		-
Fines, penalties and forfeits		81 503	72 569	72 569	1 009	7 036	6 410	626	10%	72 569
Licences and permits		2 742	3 345	3 345	234	1 642	1 743	(101)	-6%	3 345
Agency services		11 258	8 427	8 427	1	7 200	10 511	(3 311)	-31%	8 427
Transfers and subsidies		402 555	473 230	474 885	-	86 342	86 133	209	0%	474 885
Other revenue		89 872	107 011	107 011	7 028	47 140	43 748	3 392	8%	107 011
Gains on disposal of PPE		-	-	-	2	2	-	2	#DIV/0!	-
Total Revenue (excluding capital transfers and contributions)		1 759 815	1 918 575	1 920 230	109 666	757 320	769 286	(11 966)	-2%	1 920 230
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		202 853	175 958	181 665	-	25 972	25 858	114	0	181 665
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-		-
Total Revenue		1 962 668	2 094 533	2 101 894	109 666	783 293	795 144	(11 852)	-1%	2 101 894

Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. The adjusted operating revenue budget amounts to R 2.102 billion. For the period under review the planned SDBIP target is R 795 million and the actual revenue collected to date is R 783 million. When comparing the planned against the actual revenue, an under performance of 1% is shown. This is mainly due the under spending on the operational expenses of the GIPTN project.

This is shown in the following graph:

WC044 George -Operating income trend

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Adjusted Budget
R thousands									
Monthly income performance trend									
July	121 932	174 544	141 498	137 310	137 310	141 498	4 188	3,0%	7%
August	92 491	174 544	88 913	93 671	230 981	230 412	(569)	-0,2%	11%
September	119 348	174 544	168 193	193 749	424 730	398 605	(26 125)	-6,6%	20%
October	187 587	174 544	113 015	114 322	539 052	511 620	(27 432)	-5,4%	26%
November	104 511	174 544	114 668	134 575	673 627	626 288	(47 339)	-7,6%	32%
December	126 295	174 544	168 857	109 666	783 293	795 144	11 852	1,5%	37%
January	164 232	174 544	160 929		783 293	956 073	172 781	18,1%	37%
February	106 176	174 544	115 735		783 293	1 071 808	288 515	26,9%	37%
March	105 303	174 544	115 530		783 293	1 187 337	404 045	34,0%	37%
April	99 048	174 544	107 526		783 293	1 294 863	511 571	39,5%	37%
May	266 147	174 544	105 062		783 293	1 399 925	616 633	44,0%	37%
June	469 598	174 545	701 969		783 293	2 101 894	1 318 602	62,7%	37%
Total Operating Income	1 962 668	2 094 533	2 101 894	783 293					



The following table is a summary of the main variance in revenue billed versus planned revenue:

<u>REVENUE BY SOURCE</u>	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED INCOME TO DATE (SDBIP)	ACTUAL INCOME TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
PROPERTY RATES	254 955 490	254 955 490	140 949 077	144 238 833	3 289 756	2%	The actual income to date is exceeding the projected value and indicates that there will be an over collection of income at year end. This can be attributed to the growth George. The budget need to be adjusted to take this into account.
SERVICE CHARGES - ELECTRICITY	647 627 780	647 627 780	305 434 238	296 962 089	(8 472 149)	-3%	The decline in electricity consumption year-on-year is due to consumers making use of alternative sources and saving initiatives that they implemented. The income should be adjusted to reflect the actual collectable revenue.
SERVICE CHARGES - WATER	134 198 740	134 198 740	58 646 277	53 009 933	(5 636 345)	-10%	Given the fact that water restrictions were imposed during this financial year it will have an impact on the achievement of the projected budget. The income should be adjusted to reflect the actual collectable revenue.
SERVICE CHARGES - SEWERAGE	89 394 990	89 394 990	49 546 908	47 902 234	(1 644 674)	-3%	
SERVICE CHARGES - REFUSE	77 804 720	77 804 720	41 188 835	40 539 541	(649 294)	-2%	
FINES, PENALTIES AND FORFEITS	72 568 530	72 568 530	6 410 362	7 036 285	625 923	10%	
LICENCES & PERMITS	3 345 190	3 345 190	1 742 560	1 641 914	(100 646)	-6%	
INCOME FOR AGENCY SERVICES	8 426 760	8 426 760	10 511 150	7 200 296	(3 310 854)	-31%	The treatment of the Agency Fees for Vehicle Registrations is incorrect. The income is over stated and need to be corrected to reflect only the agency fee portion. This process is ongoing.

George Municipality – 2018/19 Mid-year Budget and Performance Assessment

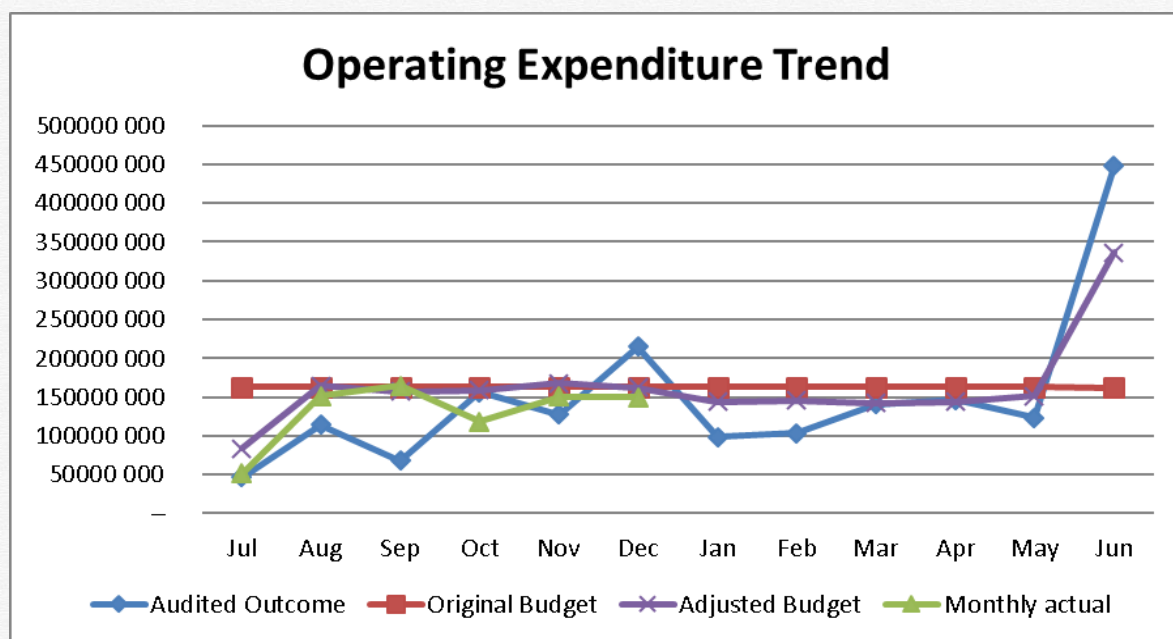
REVENUE BY SOURCE	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED INCOME TO DATE (SDBIP)	ACTUAL INCOME TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
RENT OF FACILITIES AND EQUIPMENT	5 595 990	5 595 990	3 729 980	2 378 201	(1 351 779)	-36%	The budget for the rent of facilities need to be adjusted downward in the adjustments budget because the amount includes the rental of the Victoria Bay Kiosk and Flat which was handed over to the District Municipality.
GRANTS & SUBSIDIES RECEIVED - CAPITAL	175 957 898	181 664 771	25 858 000	25 972 282	114 282	0%	
GRANTS & SUBSIDIES RECEIVED - OPERATING	473 230 342	474 885 164	86 133 000	86 342 236	209 236	0%	
INTEREST EARNED - EXTERNAL INVESTMENTS	38 610 375	38 610 375	20 008 520	18 837 694	(1 170 826)	-6%	No investments have been made.
INTEREST EARNED - OUTSTANDING DEBTORS	5 805 290	5 805 290	1 237 406	1 979 192	741 787	60%	More interest is being billed due to the amount of outstanding debt increasing year-on-year.
OTHER REVENUE	21 246 790	21 246 790	10 119 138	10 623 517	504 379	5%	
GIPFN FARE REVENUE	65 671 896	65 671 896	18 982 934	20 272 825	1 289 891	7%	
CAPITAL CONTRIBUTIONS	20 091 960	20 091 960	14 645 980	18 353 675	3 707 695	25%	The income from sale of property is expected to exceed the budgeted amount and need to be revised during the adjustments budget.
GAIN ON DISPOSAL OF PPE	-	-	-	1 900	1 900	0%	
TOTAL REVENUE	2 094 532 741	2 101 894 436	795 144 366	783 292 646	(11 851 719)	-1%	
% of Annual Budget Billed		37.27%					

1.3.2 – Operating Expenditure

The following table is a summary of the 2018/19 budget (classified by main expenditure types):

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands										
Expenditure By Type										
Employee related costs		468 428	538 851	540 666	39 548	250 137	262 529	(12 393)	-5%	540 666
Remuneration of councillors		21 519	18 649	19 649	1 759	10 597	9 325	1 273	14%	19 649
Debt impairment		111 776	67 987	67 987	280	8 690	11 570	(2 880)	-25%	67 987
Depreciation & asset impairment		165 173	162 429	162 429	–	67 681	81 214	(13 534)	-17%	162 429
Finance charges		44 140	32 340	32 340	17 981	18 006	16 170	1 836	11%	32 340
Bulk purchases		397 810	439 392	439 392	30 676	198 069	194 111	3 957	2%	439 392
Other materials		38 835	39 076	39 012	3 821	14 085	17 852	(3 767)	-21%	39 012
Contracted services		448 956	543 704	541 267	49 074	182 306	244 880	(62 574)	-26%	541 267
Transfers and subsidies		73	212	212	–	4	106	(102)	-96%	212
Other expenditure		88 463	112 920	113 030	6 774	37 370	56 162	(18 792)	-33%	113 030
Loss on disposal of PPE		2 763	636	636	27	(5)	–	(5)	#DIV/0!	636
Total Expenditure		1 787 937	1 956 195	1 956 620	149 941	786 940	893 920	(106 980)	-12%	1 956 620

The adjusted operating expenditure budget amounts to R 1.956 billion. For the mid-period under review the planned SDBIP target is R 898 million and the actual expenditure to date is R 786.9 million. When comparing the planned against the actual expenditure, R 106 million was spent less than the projected value. This is shown in the following graph:



George Municipality – 2018/19 Mid-year Budget and Performance Assessment

EXPENDITURE BY TYPE	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED EXP. TO DATE (SDBIP)	ACTUAL EXP. TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
EMPLOYEE RELATED COSTS	538 850 547	540 649 005	262 529 481	250 132 197	(12 397 284)	-5%	The vacancies of two Directors as well as other Municipal Staff is the main reasons for the variance. Overtime -
REMUNERATION OF COUNCILLORS	18 649 070	19 649 070	9 324 528	10 597 456	1 272 928	14%	The budget for Remuneration of councillors will be corrected at the February Adjustment Budget.
CONTRACTED SERVICES	543 703 678	541 266 996	244 880 307	182 306 215	(62 574 091)	-26%	The invoice payable to the Vehicle Operator Company, George Link, was not paid for the month. This will only be paid in the following month. This amounts to R10,7 million. The delay of the 4th phase of the GIPTN bus routes has had an impact on the expenditure of the GIPTN. This amounts to +- R30 million. Projections must be revised during the adjustments budget to bring the planned in line with the spending.
BULK PURCHASES	439 392 470	439 392 470	194 111 276	198 068 596	3 957 320	2%	

EXPENDITURE BY TYPE	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED EXP. TO DATE (SDBIP)	ACTUAL EXP. TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
GENERAL EXPENSES - OTHER	112 919 568	113 046 792	56 162 382	37 374 875	(18 787 507)	-33%	
DEPRECIATION	162 428 729	162 428 729	81 214 200	67 680 502	(13 533 698)	-17%	The monthly journal for the depreciation has not been processed during December and will done in January.
LOSS ON DISPOSAL OF PPE	636 000	636 000	-	(5 078)	(5 078)	No Planned Spend	
BAD DEBTS	67 986 870	67 986 870	11 570 150	8 690 252	(2 879 898)	-25%	Debtors written off to date has declined based on last year. See comparison on Table SC3 that relates to debtors.
GRANTS AND SUBSIDIES PAID	212 000	212 000	106 020	3 850	(102 170)	-96%	The budget is for the awarding of bursaries to students within the George Community. This will only be paid out once all the administrative processes have been finalised.

EXPENDITURE BY TYPE	ORIGINAL BUDGET	ADJUSTMENTS BUDGET	PLANNED EXP. TO DATE (SDBIP)	ACTUAL EXP. TO DATE	VARIANCE	% VARIANCE	REASONS FOR VARIANCES
OTHER MATERIALS	39 076 420	39 012 420	17 852 083	14 085 368	(3 766 715)	-21%	
INTEREST EXPENSE	32 340 016	32 340 016	16 170 018	18 005 865	1 835 847	11%	The 1 st instalment of Interest on external borrowings was paid during December.
TOTAL EXPENDITURE	1 956 195 368	1 956 620 368	893 920 444	786 940 100	(106 980 344)	-12%	
% of Annual Budget Spent				40,22%			

George Municipality – 2018/19 Mid-year Budget and Performance Assessment

The following table gives a breakdown of Councillors and staff remuneration:

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
<u>Councillors (Political Office Bearers plus Other)</u>										
Basic Salaries and Wages		13 898	14 365	15 365	1 121	6 779	7 183	(404)	-6%	15 365
Pension and UIF Contributions		652	105	105	59	340	53	287	545%	105
Medical Aid Contributions		251	94	94	23	138	47	91	193%	94
Motor Vehicle Allowance		4 566	2 126	2 126	379	2 276	1 063	1 213	114%	2 126
Cellphone Allowance		2 153	1 958	1 958	178	1 065	979	86	9%	1 958
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Sub Total - Councillors		21 519	18 649	19 649	1 759	10 597	9 325	1 273	14%	19 649
% increase	4		-13,3%	-8,7%						-8,7%
<u>Senior Managers of the Municipality</u>	3									
Basic Salaries and Wages		6 191	8 598	8 702	705	3 978	4 299	(321)	-7%	8 702
Pension and UIF Contributions		591	17	17	57	323	9	315	3693%	17
Medical Aid Contributions		82	-	-	12	68	-	68	#DIV/0!	-
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		173	-	175	-	-	-	-		175
Motor Vehicle Allowance		296	120	228	30	144	60	84	140%	228
Cellphone Allowance		56	58	68	8	44	29	15	52%	68
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		310	323	340	14	44	136	(93)	-68%	340
Payments in lieu of leave		154	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-		-
Sub Total - Senior Managers of Municipality		7 853	9 116	9 531	827	4 601	4 533	68	2%	9 531
% increase	4		16,1%	21,4%						21,4%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		282 023	327 418	328 991	24 924	148 635	163 709	(15 074)	-9%	328 991
Pension and UIF Contributions		44 011	52 521	52 531	4 150	24 576	26 261	(1 684)	-6%	52 531
Medical Aid Contributions		18 385	24 392	24 392	2 077	12 325	12 196	129	1%	24 392
Overtime		36 523	35 313	35 313	3 466	16 303	14 714	1 589	11%	35 313
Performance Bonus		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		14 789	15 550	14 550	1 233	7 370	7 775	(405)	-5%	14 550
Cellphone Allowance		994	1 018	1 038	93	536	509	27	5%	1 038
Housing Allowances		1 934	4 033	4 033	178	1 075	2 017	(942)	-47%	4 033
Other benefits and allowances		38 065	39 301	40 099	1 783	31 102	29 629	1 473	5%	40 099
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		2 386	2 376	2 376	225	1 458	1 188	270	23%	2 376
Post-retirement benefit obligations	2	21 464	27 812	27 812	592	2 158	-	2 158	#DIV/0!	27 812
Sub Total - Other Municipal Staff		460 575	529 734	531 135	38 721	245 536	257 997	(12 461)	-5%	531 135
% increase	4		15,0%	15,3%						15,3%
Total Parent Municipality		489 947	557 500	560 315	41 307	260 734	271 854	(11 120)	-4%	560 315
TOTAL SALARY, ALLOWANCES & BENEFITS		489 947	557 500	560 315	41 307	260 734	271 854	(11 120)	-4%	560 315
% increase	4		13,8%	14,4%						14,4%
TOTAL MANAGERS AND STAFF		468 428	538 851	540 666	39 548	250 137	262 529	(12 393)	-5%	540 666

1.3.3 – Capital programme

The capital budget increased from R 350.6 million (2017/18) to R 429.1 million in 2018/19 (original approved budget). During August 2018, an adjustments budget was passed that increased the budget by R 23 million to R 452.1 million. During November 2018, an adjustments budget was passed that increased the budget by R 5.9 million to R 458.1 million.

DESCRIPTION	ORIGINAL BUDGET 2018/19	PROPOSED ADJUSTMENTS AUGUST 2018	AMENDED BUDGET AUGUST 2018	PROPOSED ADJUSTMENTS NOVEMBER 2018	AMENDED BUDGET NOVEMBER 2018
Capital Replacement Reserve (CRR)	R160 861 057	R21 844 458	182 705 515	-	182 705 515
External Financing Fund (EFF)	R69 865 389	R1 226 025	71 091 414	-	71 091 414
Grants	R186 705 211	R0	186 705 211	5 937 763	192 642 974
Other	R11 679 008	R0	11 679 008	-	11 679 008
TOTAL	R429 110 665	R23 070 483	452 181 148	5 937 763	458 118 911

The following table is a summary of the 2018/19 budget (classified by functional classification):

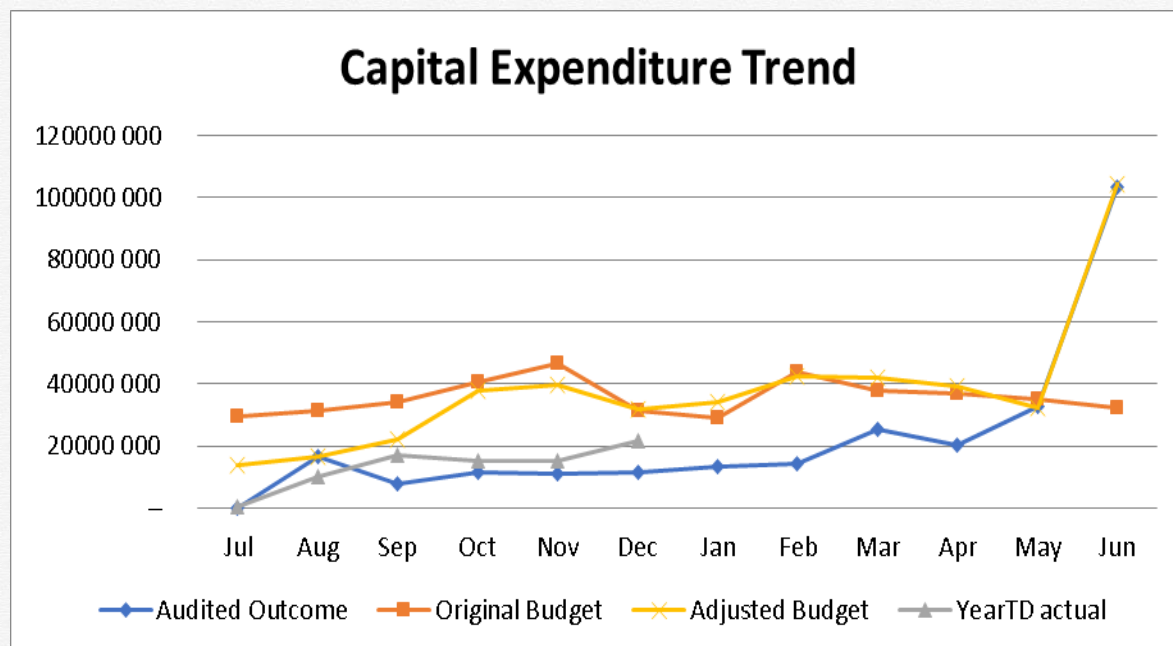
WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		5 424	11 527	12 089	496	3 222	8 020	(4 798)	-60%	12 089
Executive and council		655	979	979	44	308	659	(351)	-53%	979
Finance and administration		4 769	10 449	11 010	453	2 874	7 335	(4 461)	-61%	11 010
Internal audit		-	100	100	-	40	25	15	60%	100
Community and public safety		12 630	31 936	32 944	947	2 123	11 764	(9 641)	-82%	32 944
Community and social services		2 678	6 466	6 815	398	662	4 406	(3 744)	-85%	6 815
Sport and recreation		7 022	12 572	12 765	451	1 179	3 619	(2 440)	-67%	12 765
Public safety		866	11 173	11 637	13	124	3 283	(3 158)	-96%	11 637
Housing		1 881	1 377	1 377	84	158	252	(93)	-37%	1 377
Health		182	350	350	-	-	205	(205)	-100%	350
Economic and environmental services		127 916	123 237	127 602	6 569	32 734	50 342	(17 607)	-35%	127 602
Planning and development		568	1 618	1 618	24	103	607	(504)	-83%	1 618
Road transport		127 348	121 619	125 984	6 545	32 632	49 735	(17 103)	-34%	125 984
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		107 686	262 148	285 222	13 670	42 220	92 566	(50 346)	-54%	285 222
Energy sources		24 380	49 412	58 157	7 304	15 117	14 687	431	3%	58 157
Water management		28 065	63 862	67 593	75	3 978	17 688	(13 710)	-78%	67 593
Waste water management		47 144	138 709	143 090	5 878	22 055	54 049	(31 995)	-59%	143 090
Waste management		8 096	10 164	16 382	412	1 070	6 142	(5 072)	-83%	16 382
Other		40	263	263	3	56	227	(171)	-75%	263
Total Capital Expenditure - Functional Classification	3	253 697	429 111	458 119	21 685	80 355	162 919	(82 563)	-51%	458 119

The adjusted capital expenditure budget amounts to R 458 million. For the period under review the planned SDBIP target is R 162 million and the actual expenditure to date is R 80.3 million. When comparing the planned against the actual expenditure, an under performance of 51% is shown.

The table below provides a summary of the expenditure trends based on previous year's amounts and current years planned and actual spending.

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Adjusted Budget
R thousands									
Monthly expenditure performance trend									
July	–	29 725	13 897	470	470	13 897	13 426	96,6%	0%
August	16 857	31 270	16 830	10 100	10 570	30 727	20 157	65,6%	2%
September	8 123	34 073	22 376	17 277	27 847	53 103	25 257	47,6%	6%
October	11 487	40 657	38 118	15 437	43 283	91 221	47 938	52,6%	9%
November	11 028	46 878	39 588	15 387	58 670	130 809	72 139	55,1%	13%
December	11 389	31 282	32 109	21 685	80 355	162 919	82 563	50,7%	18%
January	13 464	29 135	34 309		80 355	197 228	116 872	59,3%	18%
February	14 584	43 949	42 442		80 355	239 670	159 315	66,5%	18%
March	25 552	37 778	42 261		80 355	281 931	201 576	71,5%	18%
April	20 316	36 907	39 235		80 355	321 166	240 811	75,0%	18%
May	32 890	35 270	32 464		80 355	353 630	273 274	77,3%	18%
June	103 442	32 186	104 489		80 355	458 119	377 764	82,5%	18%
Total Capital expenditure	269 131	429 111	458 119	80 355					



The following table is a summary of the main variances in the performance of the Capital Budget

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	1 259 500	1 259 500	684 486	437 327	-247 159	-36%
Corporate Services	5 299 355	5 828 955	2 021 807	492 016	-1 529 791	-76%
Civil Engineering Services	322 166 319	334 472 730	121 555 332	58 154 752	-63 400 580	-52%
Electrotechnical Services	47 412 110	56 156 905	14 686 586	15 117 379	430 793	3%
Human Settlements	3 003 500	3 003 500	1 208 500	437 869	-770 631	-64%
Planning and Development	2 330 500	2 330 500	1 284 496	883 588	-400 908	-31%
Community Services	30 712 881	37 464 351	15 447 460	2 844 288	-12 603 172	-82%
Protection Services	11 152 500	11 828 470	1 722 500	1 122 002	-600 498	-35%
Financial Services	5 774 000	5 774 000	4 307 500	865 987	-3 441 513	-80%
Total	429 110 665	458 118 911	162 918 667	80 355 208	-82 563 459	-51%
% of Annual Budget Spent				17,54%		

1.3.4 – Capital funding by source

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Budget Year 2018/19							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Funded by:								
National Government	111 654	117 092	12 677	43 004	75 128	(32 124)	-43%	117 398
Provincial Government	75 051	75 551	731	3 316	12 150	(8 834)	-73%	75 245
District Municipality	-	-	-	-	-	-		-
Other transfers and grants	11 679	11 679	-	-	-	-		-
Transfers recognised - capital	198 384	204 322	13 408	46 320	87 278	(40 958)	-47%	192 643
Public contributions & donations	-	-	-	-	-	-		-
Borrowing	69 865	71 091	1 384	1 963	21 090	(19 128)	-91%	82 770
Internally generated funds	160 861	182 706	6 894	32 073	54 551	(22 478)	-41%	182 706
Total Capital Funding	429 111	458 119	21 685	80 355	162 919	(82 563)	-51%	458 119

Internally generated funds (CRR)

One of the main problems impacting on the capital budget is the expected contributions to the CRR for the current year. To date, the capital contribution votes are under collecting and project below the budgeted figures.

The following table indicate the status of the CRR funding at the 31 December 2018:

Internally generated funds (CRR)

One of the main problems impacting on the capital budget is the expected contributions to the CRR for the current year. To date, the capital contribution votes are under collecting and project below the budgeted figures.

The following table indicate the states of the CRR funding at the 31 December 2018:

DESCRIPTION OF CAPITAL REPLACEMENT RESERVED (CRR)	BALANCE 30/06/2018 AFS	CAPITAL CONTRIBUTIONS AT 31 DECEMBER 2018	ADDITIONAL BUDGETED CONTRIBUTION TO CRR	BUDGETED VAT INCOME ON GRANTS	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE TO DATE	CRR ADJUSTMENT CAPITAL BUDGET FOR 2018/19	EXPENDITURE ON CRR FUNDED PROJECTS AT 31 DECEMBER 2018	CRR BALANCE AVAILABLE/ SHORTFALL FOR 2018/19
General	11 159 568,48	921 118,07	25 888 098,00		37 968 784,55	60 476 065,00	18 134 842,77	-22 507 280,45
Electricity	4 527 206,21	983 680,41	13 834 172,00	2 608 696,00	21 953 754,62	30 362 828,00	6 904 993,03	-8 409 073,38
Water	6 658 689,56	1 674 757,56	6 504 048,00	5 933 948,00	20 771 443,12	45 110 855,00	3 739 723,61	-24 339 411,88
Sewerage	11 018 449,66	1 955 907,60	8 174 086,00		21 148 443,26	29 639 597,00	2 139 026,36	-8 491 153,74
Sale of Property	15 403 044,56	12 254 967,05	10 000 000,00		37 658 011,61	654 500,00	74 486,00	37 003 511,61
Cleansing	282 974,39	100 119,34	799 776,00		1 182 869,73	16 461 670,00	1 079 807,60	-15 278 800,27
Parking Facilities	731 947,32	0,00	0,00		731 947,32			731 947,32
Contribution from Working Capital as recommended in the Approved Budget Document								37 000 000,00
TOTAL CRR	R 49 781 880,18	R 17 890 550,03	R 65 200 180,00	R 8 542 644,00	R 141 415 254,21	R 182 705 515,00	R 32 072 879,37	-R 4 290 260,79

As indicated in the above table council needs to make a contribution to CRR funding from the Working Capital or/and reduce the CRR funded projects on the 2017/2018 capital programme. This contribution from surplus funds will be included in the adjustments budget.

Borrowings (EFF):

The process for taking up the external loan has started. Council has given permission to bridge finance the capital acquisitions.

1.3.5 – Cash flow statement

This statement reflects the actual cash that was received and utilised by the municipality.

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		242 118	244 757	244 757	21 202	144 239	49 163	95 076	193%	244 757
Service charges		889 113	911 065	911 065	47 661	438 414	164 338	274 076	167%	911 065
Other revenue		57 688	128 485	128 485	18 370	65 397	21 552	43 845	203%	128 485
Government - operating		444 164	473 230	473 230	78 372	164 714	101 766	62 949	62%	473 230
Government - capital		156 606	175 958	175 958	26 513	82 290	30 844	51 445	167%	175 958
Interest		50 166	44 183	44 183	6 438	22 927	6 192	16 734	270%	44 183
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(1 394 065)	(1 560 549)	(1 560 549)	(229 506)	(585 511)	(214 772)	370 740	-173%	(1 560 549)
Finance charges		(43 154)	(32 340)	(32 340)	(5)	(18 006)	-	18 006	#DIV/0!	(32 340)
Transfers and Grants		(73)	(212)	(212)	-	-	(10)	(10)	100%	(212)
NET CASH FROM/(USED) OPERATING ACTIVITIES		402 561	384 578	384 578	(30 955)	314 463	159 073	(155 389)	-98%	384 578
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		2 285	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		55	(133)	(133)	-	-	-	-		(133)
Decrease (increase) in non-current investments		-	-	-	250 000	(250 000)	-	(250 000)	#DIV/0!	-
Payments										
Capital assets		(267 976)	(386 200)	(386 200)	(10 100)	(80 355)	(18 362)	61 993	-338%	(386 200)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(265 636)	(386 333)	(386 333)	239 900	(330 355)	(18 362)	311 993	-1699%	(386 333)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	69 865	69 865	-	-	-	-		69 865
Increase (decrease) in consumer deposits		-	2 790	2 790	-	-	652	(652)	-100%	2 790
Payments										
Repayment of borrowing		(24 581)	(38 908)	(38 908)	-	(21 655)	-	21 655	#DIV/0!	(38 908)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(24 581)	33 747	33 747	-	(21 655)	652	22 307	3422%	33 747
NET INCREASE/ (DECREASE) IN CASH HELD		112 344	31 992	31 992	208 946	(37 547)	141 363			31 992
Cash/cash equivalents at beginning:		505 441	519 028	519 028		617 784	519 028			617 784
Cash/cash equivalents at month/year end:		617 784	551 019	551 019		580 237	660 391			649 776

The following statement reflects the outstanding commitments against cash and cash equivalents at 31 December 2018.

Cash and cash equivalents commitments - 31 December 2018			
	Opening balance (01.07.2018)	Movement	Closing balance
Repayments of Loans - short term portion	24 643 075	-2 883 990	21 759 086
Capital Replacement Reserve	49 781 880	-13 719 205	36 062 675
Provision for Rehabilitation of Lanfill Site	2 228 709	0	2 228 709
Compensation Provision - GIPTN Buy-ins and Buy Outs	8 022 462	-1 891 591	6 130 870
Unspent External Loans	3 343 289	0	3 343 289
Unspent Conditional Grants	75 143 779	-34 584 792	40 558 987
Unspent Conditional Grants - Cash	25 143 779	15 415 208	40 558 987
Unspent Conditional Grants - Call deposit	50 000 000	-50 000 000	0
Capital Conditional Grants		4 994 350	
Operating Conditional Grants		-39 579 142	
Housing Development Fund	61 606 639	0	61 606 639
Housing Development Fund - Cash	11 606 639	50 000 000	61 606 639
Housing Development Fund - Call deposit	50 000 000	-50 000 000	0
Trade debtors - deposits	27 168 038	-835 372	26 332 665
Working capital	365 846 591	16 367 599	382 214 190
Working capital	15 846 591	366 367 599	382 214 190
Working capital: Call Deposit	350 000 000	-350 000 000	0
Closing Balance	617 784 461	-37 547 351	580 237 110

13.6 2017/18 Annual Report

The Annual Financial Statements for 2017/2018 were completed by 31 August 2018.

George municipality attained a qualified audit with matters for the 2017/18 Annual Financial Statements.

Part 2 – Supporting documentation

2.1 – Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		617 784	551 019	551 019	580 237	551 019
Call investment deposits		–	–	–	–	–
Consumer debtors		102 309	183 719	183 719	84 622	183 719
Other debtors		41 222	74 842	74 842	12 053	74 842
Current portion of long-term receivables		161	219	219	(339)	219
Inventory		142 331	170 917	170 917	145 857	170 917
Total current assets		903 808	980 717	980 717	822 430	980 717
Non current assets						
Long-term receivables		681	568	568	621	568
Investments		–	–	–	–	–
Investment property		152 152	149 969	149 969	152 152	149 969
Investments in Associate		–	–	–	–	–
Property, plant and equipment		2 870 749	3 084 426	3 084 426	2 883 404	3 084 426
Agricultural		–	–	–	–	–
Biological		–	–	–	–	–
Intangible		1 355	6 247	6 247	1 377	6 247
Other non-current assets		–	–	–	–	–
Total non current assets		3 024 937	3 241 211	3 241 211	3 037 554	3 241 211
TOTAL ASSETS		3 928 745	4 221 928	4 221 928	3 859 984	4 221 928
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		44 339	38 908	38 908	24 020	38 908
Consumer deposits		27 168	25 360	25 360	26 333	25 360
Trade and other payables		308 380	182 051	182 051	268 697	182 051
Provisions		57 561	106 825	106 825	57 548	106 825
Total current liabilities		437 448	353 144	353 144	376 597	353 144
Non current liabilities						
Borrowing		293 656	526 432	526 432	292 320	526 432
Provisions		238 673	160 830	160 830	238 673	160 830
Total non current liabilities		532 329	687 262	687 262	530 993	687 262
TOTAL LIABILITIES		969 777	1 040 406	1 040 406	907 590	1 040 406
NET ASSETS	2	2 958 968	3 181 522	3 181 522	2 952 393	3 181 522
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		2 896 027	3 117 697	3 117 697	2 889 452	3 117 697
Reserves		62 941	63 825	63 825	62 941	63 825
TOTAL COMMUNITY WEALTH/EQUITY	2	2 958 968	3 181 522	3 181 522	2 952 393	3 181 522

2.2 – Debtors age analysis

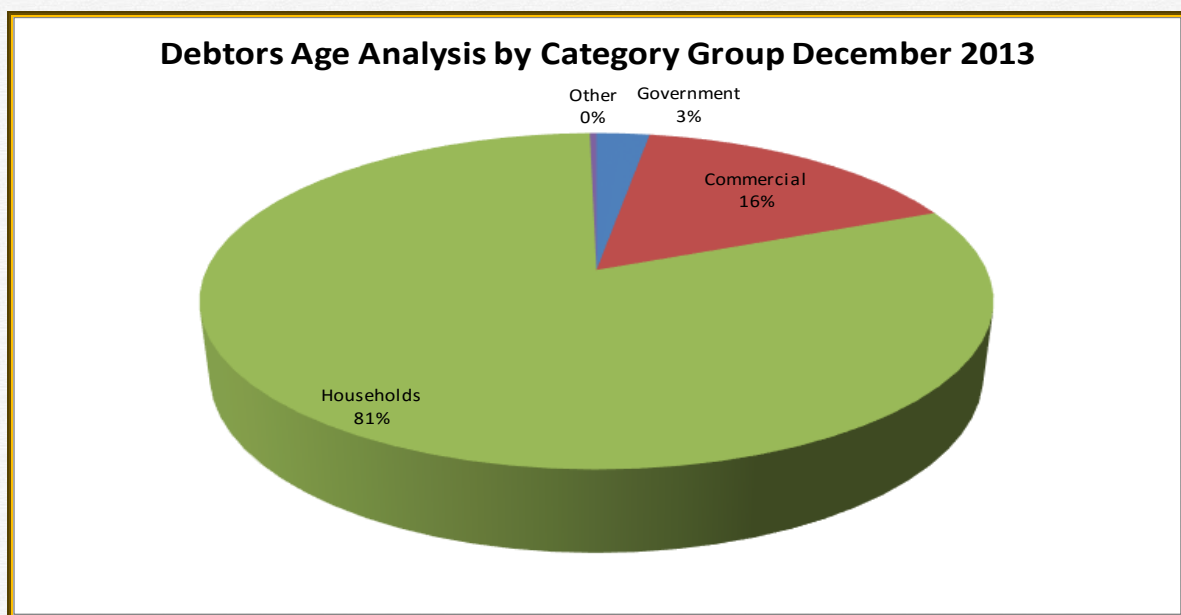
The table below reflects the total outstanding debt owed to the George Municipality as at 31 December 2018.

Description	Budget Year 2018/19											
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands												
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	16 006	2 998	2 478	2 144	2 097	1 449	8 388	52 576	88 136	66 654	83	–
Trade and Other Receivables from Exchange Transactions - Electricity	31 092	1 047	350	216	187	95	398	3 397	36 782	4 294	1	–
Receivables from Non-exchange Transactions - Property Rates	20 760	1 885	1 202	1 555	1 403	656	2 591	8 174	38 225	14 378	15	–
Receivables from Exchange Transactions - Waste Water Management	10 636	1 147	960	735	630	492	2 074	9 103	25 777	13 034	92	–
Receivables from Exchange Transactions - Waste Management	9 149	979	791	611	518	371	1 619	6 221	20 258	9 339	76	–
Receivables from Exchange Transactions - Property Rental Debtors	28	8	7	4	4	4	15	12	81	39	2	–
Interest on Arrear Debtor Accounts	516	101	96	109	97	85	526	7 543	9 074	8 361	31	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–	–	–	–
Other	(12 009)	445	370	27	282	346	1 923	7 923	(693)	10 501	13	–
Total By Income Source	76 177	8 610	6 254	5 401	5 218	3 498	17 535	94 950	217 641	126 601	313	–
2017/18 - totals only	69 866	8 010	5 995	5 515	5 950	3 607	19 636	86 674	205 252	121 381	3 414	0
Debtors Age Analysis By Customer Group												
Government	4 462	469	152	75	437	1	9	10	5 615	532	–	–
Commercial	26 921	502	263	157	164	99	352	7 011	35 469	7 783	–	–
Households	45 350	7 618	5 815	5 151	4 599	3 382	17 029	86 906	175 850	117 067	–	–
Other	(556)	22	23	18	18	15	145	1 023	708	1 219	313	–
Total By Customer Group	76 177	8 610	6 254	5 401	5 218	3 498	17 535	94 950	217 641	126 601	313	–

At the end of December 2018, an amount of R 217 million was outstanding for debtors, with R 126 million outstanding for longer than 90 days. An amount of R 312 923 has been written off for December 2018 and to date R 9.7 million has been written off. These debts relate to that of Indigent Households as well as irrecoverable debt of businesses and households that has been approved by the Finance Steering Committee.

The municipality handles its credit control function in-house, as it was previously outsourced. Continuous audit and social assessments are being done to identify households that are not being registered as indigents.

The following graph compares the debtor's age analysis at the end of December 2018 to the same period last year:



2.3 – Creditors age analysis

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Green George Supporting Data to Monthly Budget Statement - aged creditors - 1000											
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2.4 – Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		293 080	275 748	275 748	63 202	141 574	141 574	-		275 748
Local Government Equitable Share		122 613	137 401	137 401	45 800	103 050	103 050	-		137 401
Finance Management		1 550	1 550	1 550	-	1 550	1 550	-		1 550
Municipal Systems Improvement		-	-	-	-	-	-	-		-
EPWP Incentive		4 001	5 466	5 466	-	1 368	1 368	-		5 466
Energy Efficiency and Demand Management		-	350	350	-	-	-	-		350
Infrastructure Skills Development Grant	3	4 393	5 540	5 540	-	2 770	2 770	-		5 540
Municipal Infrastructure Grant - PMU		2 038	1 967	1 967	1 967	1 967	1 967	-		1 967
Public Transport Network Operating Grant		158 485	123 474	123 474	15 435	30 869	30 869	-		123 474
Provincial Government:		150 273	184 394	184 894	1 215	4 295	4 295	-		184 894
Housing		44 252	66 969	66 969	-	-	-	-		66 969
Proclaimed Roads		441	5 364	5 364	-	-	-	-		5 364
Local Government Masterplanning Grant		600	600	600	600	600	600	-		600
Local Government Internship Grant		-	-	-	-	-	-	-		-
Library Grant		8 635	9 239	9 239	-	3 080	3 080	-		9 239
Community Development Workers Operating Grant		93	93	93	-	-	-	-		93
Integrated Public Transport Grant		95 545	101 086	101 086	-	-	-	-		101 086
Financial Management Capacity Building Grant		240	360	360	360	360	360	-		360
Financial Management Support Grant		255	255	755	255	255	255	-		755
Thusong Services Centres Grant		212	200	200	-	-	-	-		200
Financial Management Support Grant (Government Support)		-	-	-	-	-	-	-		-
Municipal Infrastructure Support Grant : Electrical Master Plans		-	-	-	-	-	-	-		-
Compliance Management System	4	-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		-	-	-	-	-	-	-		-
Development of Sport and Recreation facilities		-	228	228	-	-	-	-		228
Other grant providers:		811	650	650	-	-	-	-		650
LGSETA		811	650	650	-	-	-	-		650
Total Operating Transfers and Grants	5	444 164	460 791	461 291	64 417	145 868	145 868	-		461 291
Capital Transfers and Grants										
National Government:		115 858	110 232	110 232	19 513	54 026	54 026	-		110 232
Municipal Infrastructure Grant (MIG)		38 726	45 921	45 921	7 988	25 746	25 746	-		45 921
Regional Bulk Infrastructure		-	-	-	-	-	-	-		-
Integrated National Electrification Programme		18 048	13 000	13 000	4 000	12 000	12 000	-		13 000
Energy Efficiency and Demand Management		7 000	6 650	6 650	2 000	5 000	5 000	-		6 650
Infrastructure Skills Development		207	460	460	-	230	230	-		460
Public Transport Infrastructure Grant		51 877	44 201	44 201	5 525	11 050	11 050	-		44 201
Provincial Government:		40 748	74 551	74 551	-	-	-	-		74 551
Housing		36 949	74 551	74 551	-	-	-	-		74 551
Contribution towards acceleration of housing delivery		-	-	-	-	-	-	-		-
Library Grant		-	-	-	-	-	-	-		-
George Integrated Public Transport Network		2 999	-	-	-	-	-	-		-
Community Development Workers Capital		-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		800	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	156 606	184 784	184 784	19 513	54 026	54 026	-		184 784
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	600 769	645 575	646 075	83 930	199 895	199 895	-		646 075

References

- Each grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
- Grant expenditure must be separately listed for each grant received
- Replacement of RSC levies
- Housing subsidies for housing where ownership transferred
- Total recurrent/capital grants and subsidies must reconcile to the 'Financial Performance' Statement

2.5 – Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
EXPENDITURE									
Operating expenditure of Transfers and Grants									
National Government:	259 360	275 748	275 748	49 398	118 708	116 322	2 386	2.1%	275 748
Local Government Equitable Share	122 613	137 401	137 401	45 800	103 050	103 050	–		137 401
Finance Management	1 550	1 550	1 550	143	1 085	950	135	14.2%	1 550
Municipal Systems Improvement	–	–	–	–	–	–	–		–
EPWP Incentive	4 001	5 466	5 466	120	972	1 822	(850)	-46.6%	5 466
Energy Efficiency and Demand Management	–	350	350	–	–	–	–		350
Infrastructure Skills Development Grant	4 393	5 540	5 540	333	2 251	2 000	251	12.6%	5 540
Municipal Infrastructure Grant - PMU	2 038	1 967	1 967	–	–	–	–		1 967
Public Transport Network Operating Grant	124 765	123 474	123 474	3 002	11 349	8 500	2 849	33.5%	123 474
Provincial Government:	142 384	184 394	184 894	32 565	66 740	43 010	23 730	55.2%	184 894
Housing	36 762	66 969	66 969	9 116	35 032	26 000	9 032	34.7%	66 969
Proclaimed Roads	441	5 364	5 364	220	3 589	3 000	589	19.6%	5 364
Local Government Masterplanning Grant	–	600	600	–	–	–	–		600
Local Government Internship Grant	15	–	–	–	–	–	–		–
Library Grant	8 635	9 239	9 239	906	5 629	4 000	1 629	40.7%	9 239
Community Development Workers Operating Grant	75	93	93	–	11	10	1	7.9%	93
Integrated Public Transport Grant	95 545	101 086	101 086	22 323	22 479	10 000	12 479	124.8%	101 086
Financial Management Capacity Building Grant	160	360	360	–	–	–	–		360
Financial Management Support Grant	255	255	755	–	–	–	–		755
Thusong Services Centres Grant	212	200	200	–	–	–	–		200
Financial Management Support Grant (Government Support)	–	–	–	–	–	–	–		–
Municipal Infrastructure Support Grant : Electrical Master Plans	230	–	–	–	–	–	–		–
Compliance Management System	–	–	–	–	–	–	–		–
Fire Service Capacity Building Grant	–	–	–	–	–	–	–		–
Development of Sport and Recreation facilities	54	228	228	–	–	–	–		228
Other grant providers:	811	650	650	–	–	–	–		650
LGSETA	811	650	650	–	–	–	–		650
Total operating expenditure of Transfers and Grants:	402 555	460 791	461 291	81 963	185 448	159 332	26 116	16.4%	461 291
Capital expenditure of Transfers and Grants									
National Government:	155 025	120 892	120 892	11 158	43 895	32 830	11 065	33.7%	120 892
Municipal Infrastructure Grant (MIG)	38 726	45 921	45 921	3 855	19 487	15 000	4 487	29.9%	45 921
Regional Bulk Infrastructure	852	10 659	10 659	–	–	–	–		10 659
Integrated National Electrification Programme	10 254	13 000	13 000	3 605	4 054	500	3 554	710.8%	13 000
Energy Efficiency and Demand Management	5 845	6 650	6 650	105	2 482	2 300	182	7.9%	6 650
Infrastructure Skills Development	207	460	460	–	26	30	(4)	-11.8%	460
Public Transport Infrastructure Grant	99 142	44 201	44 201	3 593	17 846	15 000	2 846	19.0%	44 201
Provincial Government:	47 828	74 551	74 551	611	2 254	2 500	(246)	-9.8%	74 551
Housing	43 476	74 551	74 551	611	2 254	2 500	(246)	-9.8%	74 551
Contribution towards acceleration of housing delivery	–	–	–	–	–	–	–		–
Library Grant	741	–	–	–	–	–	–		–
George Integrated Public Transport Network	2 999	–	–	–	–	–	–		–
Community Development Workers Capital	–	–	–	–	–	–	–		–
Fire Service Capacity Building Grant	611	–	–	–	–	–	–		–
Total capital expenditure of Transfers and Grants	202 853	195 443	195 443	11 769	46 150	35 330	10 820	30.6%	195 443
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	605 407	656 234	656 734	93 732	231 597	194 662	36 935	19.0%	656 734

2.6 – Expenditure against Approved Roll-overs

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

Description	Budget Year 2018/19				
	Approved Rollover 2017/18	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands					
<u>EXPENDITURE</u>					
<u>Operating expenditure of Approved Roll-overs</u>					
National Government:	11 007	-	-	11 007	100.0%
Local Government Equitable Share	-	-	-	-	
Finance Management	-	-	-	-	
Municipal Systems Improvement	-	-	-	-	
EPWP Incentive	-	-	-	-	
Energy Efficiency and Demand Management	-	-	-	-	
Infrastructure Skills Development Grant	-	-	-	-	
Municipal Infrastructure Grant - PMU	-	-	-	-	
Public Transport Network Operating Grant	11 007	-	-	11 007	100.0%
Provincial Government:	-	-	-	-	
Housing	-	-	-	-	
Municipal Infrastructure Support Grant : Electrical Master Plans	-	-	-	-	
Compliance Management System	-	-	-	-	
Fire Service Capacity Building Grant	-	-	-	-	
Development of Sport and Recreation facilities	-	-	-	-	
District Municipality:	-	-	-	-	
[insert description]	-	-	-	-	
Other grant providers:	-	-	-	-	
LGSETA	-	-	-	-	
Total operating expenditure of Approved Roll-overs	11 007	-	-	11 007	100.0%
<u>Capital expenditure of Approved Roll-overs</u>					
National Government:	6 634	2 882	2 882	3 752	56.6%
Municipal Infrastructure Grant (MIG)	-	-	-	-	
Regional Bulk Infrastructure	-	-	-	-	
Integrated National Electrification Programme	4 777	2 882	2 882	1 895	39.7%
Energy Efficiency and Demand Management	1 155	-	-	1 155	100.0%
Infrastructure Skills Development	-	-	-	-	
Public Transport Infrastructure Grant	702	-	-	702	100.0%
Provincial Government:	-	-	-	-	
Fire Service Capacity Building Grant	-	-	-	-	
District Municipality:	-	-	-	-	
0	-	-	-	-	
Other grant providers:	-	-	-	-	
0	-	-	-	-	
Total capital expenditure of Approved Roll-overs	6 634	2 882	2 882	3 752	56.6%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS	17 641	2 882	2 882	14 759	83.7%

2.7 – Overtime per department

PROTECTION SERVICES											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
Fire Services	10149202740000	Overtime-Non Structured	1 459 510	959 510	470 579	39 859	46 270	212 653	171 798	430 720	488 931
Fire Services	10149202750000	Overtime-Structured	174 410	674 410	187 537	76 767	57 307	27 417	26 046	110 770	486 873
Fire Services	10149202770000	Overtime-Night Shift	722 470	722 470	559 514	228 948	111 068	116 573	102 924	330 566	162 956
		TOTAL	2 356 390	2 356 390	1 217 629	345 574	214 645	356 643	300 768	872 056	1 138 761
Hawker Control	10699202740000	Overtime-Non Structured	526 230	526 230	183 092	87 572	40 406	48 567	6 547	95 521	343 138
		TOTAL	526 230	526 230	183 092	87 572	40 406	48 567	6 547	95 521	343 138
Security Services	10700202740000	Overtime-Non Structured	813 820	813 820	493 204	223 185	102 776	101 303	65 940	270 020	320 616
Security Services	10700202770000	Overtime-Night Shift	56 710	56 710	34 211	6 589	13 185	7 574	6 864	27 623	22 499
		TOTAL	870 530	870 530	527 415	229 773	115 961	108 877	72 804	297 642	343 115
Traffic Services	10754202740000	Overtime-Non Structured	2 771 390	2 771 390	1 378 520	593 419	267 752	323 666	193 683	785 101	1 392 870
Traffic Services	10754202770000	Overtime-Night Shift	156 220	156 220	44 882	17 648	7 673	9 870	9 691	27 234	111 338
		TOTAL	2 927 610	2 927 610	1 423 402	611 068	275 424	333 536	203 374	812 335	1 504 208
Vehicle Registration	10767202740000	Overtime-Non Structured	9 660	9 660	37 892	13 181	8 455	6 705	9 551	24 711	-28 232
		TOTAL	9 660	9 660	37 892	13 181	8 455	6 705	9 551	24 711	-28 232
Drivers Licence	10783202740000	Overtime-Non Structured	63 600	63 600	90 961	43 331	14 528	20 183	12 919	47 630	-27 361
		TOTAL	63 600	63 600	90 961	43 331	14 528	20 183	12 919	47 630	-27 361
Vehicle Testing	10796202740000	Overtime-Non Structured	2 090	2 090	-	-	-	-	-	-	2 090
		TOTAL	2 090	2 090	-	-	-	-	-	-	2 090
Fleet Management	10932202740000	Overtime-Non Structured	180 260	180 260	73 787	30 341	14 435	17 904	11 106	43 446	106 473
		TOTAL	180 260	180 260	73 787	30 341	14 435	17 904	11 106	43 446	106 473
GIPTN - Auxillary Cost	10687202740000	Overtime-Non Structured	-	-	138 677	64 211	28 380	25 989	20 098	74 466	-138 677
GIPTN - Auxillary Cost	10687202770000	Overtime-Night Shift	-	-	814	-	-	527	287	814	-
GIPTN - Establishment Costs	10689202740000	Overtime-Non Structured	105 200	105 200	-	-	-	-	-	-	105 200
		TOTAL	105 200	105 200	139 491	64 211	28 380	26 516	20 385	75 280	-33 477
		GRAND TOTAL	7 041 570	7 041 570	3 693 671	1 425 050	712 234	918 930	637 456	2 268 620	3 348 714
		% SPENT	52%								
COMMUNITY SERVICES											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October	November	December	Quarter 2	Available
Cemetries	10042202740000	Overtime-Non Structured	8 860	8 860	109 199	26 483	28 421	29 031	25 263	82 715	-100 339
Main Library	10084202740000	Overtime-Non Structured	2 420	2 420	-	-	-	-	-	-	2 420
Beach Areas	10246202740000	Overtime-Non Structured	19 320	19 320	65 422	26 297	13 089	12 617	13 419	39 125	-46 102
BRANCH LIBRARIES	10262202740000	Overtime-Non Structured	-	-	6 961	2 002	2 727	1 547	685	4 960	-6 961
Sport Maintenance	10385202740000	Overtime-Non Structured	111 030	111 030	7 847	794	1 064	-	5 988	7 052	103 183
Swimmingpool	10386202740000	Overtime-Non Structured	32 910	32 910	1 765	-	-	-	1 765	1 765	31 145
Environmental Admin	10398202740000	Overtime-Non Structured	1 610	1 610	21 716	14 730	2 704	-	4 281	6 985	-20 106
Social Services	10399202740000	Overtime-Non Structured	810	810	18 385	1 201	4 487	1 141	11 556	17 184	-17 575
HIV PROJECTS	10400202740000	Overtime-Non Structured	-	-	1 935	-	-	-	1 935	1 935	-1 935
Parks & Gardens	10424202740000	Overtime-Non Structured	-	-	111 681	36 008	22 985	23 213	29 475	75 673	-111 681
Street Cleansing	10437202740000	Overtime-Non Structured	313 180	313 180	614 509	233 089	127 838	101 375	152 207	381 420	-301 329
Public Toilets	10534202740000	Overtime-Non Structured	101 450	101 450	23 568	10 332	4 349	6 036	2 852	13 237	77 882
Dumping Site	10602202740000	Overtime-Non Structured	125 600	125 600	109 020	61 924	20 115	9 151	17 830	47 097	16 580
Refuse Removal	10770202740000	Overtime-Non Structured	5 486 690	5 486 690	1 651 753	617 506	376 349	293 847	364 052	1 034 248	3 834 937
		TOTAL	6 203 880	6 203 880	2 743 762	1 030 365	604 128	477 958	631 310	1 713 396	3 460 118
		% SPENT	44%								

George Municipality – 2018/19 Mid-year Budget and Performance Assessment

CORPORATE SERVICES											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
Administration	10013202740000	Overtime-Non Structured	26 580	26 580	11 350	3 612	3 695	1 584	2 459	7 738	15 230
Client Services	10019202740000	Overtime-Non Structured	32 210	32 210	-	-	-	-	-	-	32 210
Civic Centre	10165202740000	Overtime-Non Structured	329 580	329 580	54 127	-	17 999	21 050	15 078	54 127	275 453
Blanco Hall	10176202740000	Overtime-Non Structured	24 680	24 680	-	-	-	-	-	-	24 680
Conville Hall	10178202740000	Overtime-Non Structured	43 470	43 470	16 841	-	7 573	4 747	4 521	16 841	26 629
Thembaletu Hall	10204202740000	Overtime-Non Structured	9 660	9 660	-	-	-	-	-	-	9 660
Touwsrante Hall	10217202740000	Overtime-Non Structured	24 410	24 410	14 241	-	8 261	3 316	2 664	14 241	10 169
Human Resources	10440202740000	Overtime-Non Structured	-	-	26 247	6 935	6 935	4 341	8 037	19 312	-26 247
		TOTAL	490 590	490 590	122 806	10 547	44 463	35 038	32 758	112 259	367 784
		% SPENT		25%							
CIVIL ENGINEERING SERVICES											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
ROADS	10194202750000	Staff:Overtime-Structured	-	-	-	-	-	-	-	-	-
Sewerage Networks	10521202740000	Overtime-Non Structured	4 280 000	4 280 000	2 187 654	906 243	465 657	408 090	407 664	1 281 411	2 092 346
Water Contamination Control	10563202740000	Overtime-Non Structured	1 712 000	1 712 000	747 123	284 587	158 288	175 087	129 162	462 537	964 877
Water Contamination Control	10563202750000	Overtime-Structured	165 850	165 850	80 243	41 062	18 959	10 920	9 302	39 181	85 607
Water Contamination Control	10563202770000	Overtime-Night Shift	235 400	235 400	108 618	45 539	20 863	21 514	20 702	63 079	126 782
Laboratory Services	10564202740000	Overtime-Non Structured	78 670	78 670	-	-	-	-	-	-	78 670
Laboratory Services	10564202750000	Overtime-Structured	670	670	-	-	-	-	-	-	670
Civil Administration	10615202740000	Overtime-Non Structured	64 200	64 200	43 140	10 143	21 131	7 445	4 420	32 996	21 060
Streets & Storm Water	10686202740000	Overtime-Non Structured	1 605 000	1 605 000	753 068	261 150	182 488	151 030	158 400	491 918	851 932
Water Purification	10835202740000	Overtime-Non Structured	1 391 000	1 391 000	426 297	151 985	105 152	84 428	84 732	274 312	964 703
Water Purification	10835202750000	Overtime-Structured	342 400	342 400	41 580	-35 014	34 967	19 597	22 031	76 594	300 820
Water Purification	10835202770000	Overtime-Night Shift	310 300	310 300	155 163	66 059	30 393	28 669	30 043	89 105	155 137
Water Distribution	10848202740000	Overtime-Non Structured	3 745 000	3 745 000	1 933 416	635 903	378 832	405 673	513 008	1 297 513	1 811 584
Water Distribution	10848202770000	Staff:Overtime-Night Shift	-	-	-	-	-	-	-	-	-
		TOTAL	13 930 490	13 930 490	6 476 303	2 367 657	1 416 730	1 312 451	1 379 466	4 108 646	7 454 187
		% SPENT		46%							
ELECTROTECHNICAL SERVICES											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
Electricity: Admin	10806202740000	Overtime-Non Structured	155 390	155 390	88 099	34 567	28 377	6 657	18 498	53 532	67 291
Electricity: Distribution	10819202740000	Overtime-Non Structured	6 443 200	6 443 200	2 638 731	1 017 869	555 722	442 348	622 792	1 620 862	3 804 469
Mechanical Workshop	10961202740000	Overtime-Non Structured	40 000	40 000	59 707	25 390	8 267	12 273	13 777	34 317	-19 707
		TOTAL	6 638 590	6 638 590	2 786 536	1 077 826	592 365	461 278	655 067	1 708 710	3 852 054
		% SPENT		42%							

George Municipality – 2018/19 Mid-year Budget and Performance Assessment

FINANCIAL SERVICES											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
Housing	1005202740000	Overtime-Non Structured	810	810	-	-	-	-	-	-	810
Credit Control	10233202740000	Overtime-Non Structured	4 830	4 830	12 530	8 850	-	-	3 680	3 680	-7 700
Stores	10330202740000	Overtime-Non Structured	4 030	4 030	11 148	4 219	1 689	2 935	2 303	6 928	-7 118
Income Section	10650202740000	Overtime-Non Structured	7 250	7 250	7 626	7 626	-	-	-	-	-376
CFO Office	10660202740000	Overtime-Non Structured	810	810	-	-	-	-	-	-	810
Supply Chain Management	10665202740000	Overtime-Non Structured	810	810	-	-	-	-	-	-	810
Creditors Section	10670202740000	Overtime-Non Structured	33 760	33 760	-0	889	-889	-	-	-889	33 760
Remuneration Section	10673202740000	Overtime-Non Structured	28 930	28 930	-	-	-	-	-	-	28 930
Budget Office	10675202740000	Overtime-Non Structured	-	-	823	823	-	-	-	-	-823
ICT	10495202740000	Overtime-Non Structured	6 440	6 440	4 458	-	1 868	-	2 590	4 458	1 982
		TOTAL	87 670	87 670	36 584	22 407	2 669	2 935	8 573	14 177	51 086
		% SPENT		42%							
HUMAN SETTLEMENTS											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
Housing Administration	10220202740000	Overtime-Non Structured	718 980	718 980	201 699	64 759	41 612	23 467	71 862	136 940	517 281
Maintenance	10291202740000	Overtime-Non Structured	117 220	117 220	147 216	49 653	47 054	23 764	26 746	97 564	-29 996
Fencing & Sidings	10356202740000	Overtime-Non Structured	5 640	5 640	43 429	12 184	20 214	5 592	5 439	31 245	-37 789
Support Services	10740202740000	Overtime-Non Structured	1 610	1 610	6 090	1 776	1 274	957	2 084	4 314	-4 480
		TOTAL	843 450	843 450	398 435	128 372	110 153	53 779	106 131	270 063	445 015
		% SPENT		47%							
PLANNING AND DEVELOPMENT											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
Local Economic Development	10736202740000	Overtime-Non Structured	5 640	5 640	-	-	-	-	-	-	5 640
IDP / PMS	10017202740000	Overtime-Non Structured	21 100	21 100	744	744	-	-	-	-	20 356
Planning	10592202740000	Overtime-Non Structured	9 660	9 660	-	-	-	-	-	-	9 660
		TOTAL	36 400	36 400	744	744	-	-	-	-	35 656
		% SPENT		2%							
MUNICIPAL MANAGER											
Department Name	E/I Vote number	Item Name	Original Budget Current Year	Adjusted Budget Current Year	Year-to-date Actual	Quarter 1	October Actual Current Year	November Actual Current Year	December Actual Current Year	Quarter 2	Available
DMA Administration	10014202740000	Overtime-Non Structured	35 160	35 160	12 580	5 043	2 535	-	5 002	7 537	22 580
Office of the Executive Mayor	10576202740000	Overtime-Non Structured	4 830	4 830	28 866	5 764	8 125	5 939	9 038	23 102	-24 036
Office of the Municipal Manager	10631202740000	Overtime-Non Structured	-	-	2 348	-	976	497	874	2 348	-2 348
		TOTAL	39 990	39 990	43 794	10 807	11 636	6 436	14 915	32 987	-3 804
		% SPENT		110%							
		GRAND TOTAL	35 312 630	35 312 630	16 302 633	6 073 774	3 494 377	3 268 805	3 465 676	10 228 859	19 010 811
		% SPENT		46%							

2.8 Section 66 Report: Employee Related Costs

Remuneration of Councillors

ITEM DESCRIPTION	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL TO DATE	AVAILABLE	JULY 2018	AUGUST 2018	SEPTEMBER 2018	OCTOBER 2018	NOVEMBER 2018	DECEMBER 2018
Basic Salary	14 365 110,00	15 365 110,00	6 778 873,55	8 586 236,45	1 160 807,83	1 160 807,83	1 116 904,56	1 116 904,56	1 102 691,03	1 120 757,74
Travelling Allowance	2 125 950,00	2 125 950,00	2 275 574,26	- 149 624,26	385 093,40	385 093,40	377 345,76	377 345,76	371 897,24	378 798,70
Cell phone Allowance	1 958 400,00	1 958 400,00	1 065 106,67	893 293,33	180 200,00	180 200,00	176 800,00	176 800,00	173 400,00	177 706,67
Housing Allowance	-	-	-	-	-	-	-	-	-	-
Pension Fund Contributions	105 380,00	105 380,00	339 664,56	- 234 284,56	56 479,30	56 479,30	56 479,30	56 479,30	54 347,27	59 400,09
Medial Aid Benefits	94 230,00	94 230,00	138 237,34	- 44 007,34	23 146,00	23 146,00	23 146,00	23 146,00	23 146,00	22 507,34
TOTAL	18 649 070,00	19 649 070,00	10 597 456,38	9 051 613,62	1 805 726,53	1 805 726,53	1 750 675,62	1 750 675,62	1 725 481,54	1 759 170,54

Remuneration of Senior Managers

ITEM DESCRIPTION	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL TO DATE	AVAILABLE	JULY 2018	AUGUST 2018	SEPTEMBER 2018	OCTOBER 2018	NOVEMBER 2018	DECEMBER 2018
Senior Management - Basic Salary	8 598 190,00	8 702 090,00	3 978 074,35	4 724 015,65	588 519,79	587 773,61	588 015,85	676 784,67	831 504,42	705 476,01
Senior Management - Other benefits and allowances	323 330,00	340 330,00	43 594,57	296 735,43	6 107,55	- 9 837,04	3 780,26	3 998,52	25 590,63	13 954,65
Senior Management - Medical	-	-	68 376,86	- 68 376,86	9 843,46	10 685,52	10 395,34	12 484,18	12 484,18	12 484,18
Senior Management - Unemployment Insurance	17 020,00	17 020,00	6 376,32	10 643,68	1 062,72	1 062,72	1 062,72	1 062,72	1 062,72	1 062,72
Senior Management - Bonuses	-	175 000,00	-	175 000,00	-	-	-	50 208,10	- 50 208,10	-
Senior Management - Cellular and Telephone	57 600,00	68 400,00	43 650,00	24 750,00	4 800,00	8 050,00	6 800,00	8 000,00	8 000,00	8 000,00
Senior Management - Travel or Motor Vehicle	120 000,00	228 000,00	144 000,00	84 000,00	18 000,00	18 000,00	18 000,00	30 000,00	30 000,00	30 000,00
Senior Management - Leave Pay	-	-	-	-	-	-	-	-	-	-
Senior Management - Pension	-	-	316 759,98	- 316 759,98	50 189,65	50 099,59	50 144,62	58 376,51	52 073,69	55 875,92
TOTAL SENIOR MANAGEMENT	9 116 140,00	9 530 840,00	4 600 832,08	4 930 007,92	678 523,17	665 834,40	678 198,79	840 914,70	910 507,54	826 853,48

Remuneration of Personnel

ITEM DESCRIPTION	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL TO DATE	AVAILABLE	JULY 2018	AUGUST 2018	SEPTEMBER 2018	OCTOBER 2018	NOVEMBER 2018	DECEMBER 2018
Municipal Staff - Basic Salary and Wages	330 435 517,00	332 008 675,00	148 634 735,23	183 373 939,77	23 315 349,45	26 038 095,69	24 749 102,28	24 886 132,08	24 721 724,02	24 924 331,71
Municipal Staff - Other benefits and allowances	39 301 490,00	40 099 090,00	31 101 571,32	8 997 518,68	1 706 304,64	885 476,01	2 025 136,97	2 103 078,97	22 598 849,86	1 782 724,87
Municipal Staff - Cellular and Telephone	1 017 530,00	1 037 530,00	535 554,00	501 976,00	87 304,00	87 640,00	86 740,00	89 690,00	91 290,00	92 890,00
Municipal Staff - Housing Benefits and Incidenta	4 033 440,00	4 033 440,00	1 074 606,77	2 958 833,23	182 858,87	176 247,33	175 351,83	187 614,54	174 306,57	178 227,63
Municipal Staff - Post-retirement benefit obligations	27 811 870,00	27 811 870,00	2 157 861,26	25 654 008,74	238 006,60	69 819,82	453 565,48	465 986,86	338 739,28	591 743,22
Municipal Staff - Travel or Motor Vehicle	15 549 760,00	14 549 760,00	7 369 909,28	7 179 850,72	1 276 375,84	1 173 131,81	1 229 667,83	1 221 426,33	1 236 303,67	1 233 003,80
Municipal Staff - Overtime	35 312 630,00	35 312 630,00	16 302 633,07	19 009 996,93	3 025 560,91	- 266 441,95	3 314 655,48	3 494 377,42	3 268 805,08	3 465 676,13
Municipal Staff - Long Service Award	2 376 470,00	2 376 470,00	1 457 988,63	918 481,37	299 551,21	281 389,27	181 431,38	212 777,75	257 461,91	225 377,11
Municipal Staff - Medical	24 391 680,00	24 391 680,00	12 324 503,28	12 067 176,72	2 010 385,71	2 065 398,22	2 041 132,08	2 066 616,80	2 063 694,60	2 077 275,87
Municipal Staff - Pension	49 600 980,00	49 600 980,00	23 039 911,83	26 561 068,17	3 587 893,55	4 037 656,49	3 816 267,52	3 835 544,89	3 872 434,31	3 890 115,07
Municipal Staff - Unemployment Insurance	2 920 500,00	2 930 500,00	1 536 567,88	1 393 932,12	240 839,47	266 334,14	248 779,25	250 730,89	270 399,26	259 484,87
Municipal Staff - Basic Salary and Wages - Cost	- 3 017 460,00	- 3 017 460,00	-	- 3 017 460,00	-	-	-	-	-	-
TOTAL MUNICIPAL STAFF	529 734 407,00	531 135 165,00	245 535 842,55	285 599 322,45	35 970 430,25	34 814 746,83	38 321 830,10	38 813 976,53	58 894 008,56	38 720 850,28
TOTAL	538 850 547,00	540 666 005,00	250 136 674,63	290 529 330,37	36 648 953,42	35 480 581,23	39 000 028,89	39 654 891,23	59 804 516,10	39 547 703,76

2.9 – Monthly actual and revised targets for cash receipts and expenditure

WC044 George - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2018/19												2018/19 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands	1															
Cash Receipts By Source																
Property rates		40 016	21 202	20 507	28 299	26 797	15 760	13 097	15 559	15 747	14 104	15 671	17 999	244 757	259 443	275 009
Service charges - electricity revenue		57 546	30 279	52 069	55 641	53 874	54 198	51 932	51 175	52 717	46 515	43 414	72 362	621 723	659 026	698 568
Service charges - water revenue		9 454	2 451	9 831	10 910	10 575	11 318	10 231	12 283	12 171	10 249	9 609	19 748	128 831	139 137	150 268
Service charges - sanitation revenue		7 909	8 144	7 951	7 247	1 015	5 555	5 371	6 088	6 410	6 048	6 902	17 178	85 819	93 114	101 028
Service charges - refuse		6 845	6 787	6 665	7 268	1 299	5 470	5 165	6 242	6 356	5 907	5 533	11 154	74 693	85 896	98 779
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		1 746	125	120	171	263	159	170	123	513	1 486	891	(172)	5 596	5 932	6 288
Interest earned - external investments		1 481	6 090	3 196	2 993	3 144	3 438	3 503	3 989	3 199	3 142	3 387	1 048	38 610	41 924	44 095
Interest earned - outstanding debtors		211	348	345	334	362	429	474	381	565	575	567	982	5 573	6 177	6 852
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1 186	1 389	896	1 143	1 412	1 009	-	2 787	2 498	2 026	2 653	8 400	25 399	26 923	28 538
Licences and permits		354	247	295	32	443	256	478	159	268	343	289	182	3 345	3 546	3 759
Agency services		2 904	4 891	(740)	(119)	3 089	1 096	1 776	(196)	337	264	168	(5 042)	8 427	8 932	9 468
Transfer receipts - operating		-	78 372	77 865	6 433	101 440	26 113	37 523	8 249	211 605	-	-	(74 370)	473 230	529 114	569 466
Other revenue		7 657	11 717	8 132	9 429	8 572	8 620	3 429	8 572	8 460	5 572	9 043	(3 484)	85 718	128 580	141 217
Cash Receipts by Source		137 308	172 043	187 133	129 783	212 284	133 421	133 148	115 411	320 844	96 231	98 128	65 988	1 801 721	1 987 744	2 133 336
Other Cash Flows by Source																
Transfer receipts - capital	2	26 513	6 616	3 838	13 888	-	13 926	13 888	62 084	-	-	-	35 204	175 958	47 699	57 898
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	69 865	-	-	-	-	-	-	69 865	104 340	105 852
Increase in consumer deposits	-	-	-	179	243	79	104	362	62	37	30	1 694	2 790	761	1 045	-
Receipt of non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	(133)	(133)	(34)	(16)
Change in non-current investments	200 000	250 000	(300 000)	-	-	-	-	-	-	-	-	-	(150 000)	-	-	-
Total Cash Receipts by Source		337 310	448 556	(106 251)	133 801	226 415	203 365	147 178	129 661	382 990	96 268	98 157	(47 248)	2 050 201	2 140 510	2 298 115

WC044 George - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2018/19												2018/19 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands	1															
Cash Payments by Type													-			
Employee related costs		36 649	35 481	39 000	39 736	61 389	39 898	43 183	38 916	40 967	41 591	44 762	53 977	515 549	547 071	585 273
Remuneration of councillors		1 806	1 806	1 751	1 405	1 391	1 402	1 450	2 195	1 686	1 565	1 569	623	18 649	19 955	21 351
Interest paid		-	5	19	-	-	16 413	-	-	-	-	-	15 904	32 340	35 999	33 053
Bulk purchases - Electricity		-	51 440	52 930	27 597	28 802	27 467	27 206	28 108	26 438	27 813	29 938	109 988	437 726	463 990	491 829
Bulk purchases - Water & Sewer		-	-	-	-	-	417	-	-	417	-	-	833	1 666	1 766	1 872
Other materials		672	1 320	3 704	-	-	-	-	14	6 464	12 927	11 634	2 341	39 076	40 168	42 535
Contracted services		7 707	25 990	42 452	15 044	16 589	27 878	8 042	14 695	69 299	57 056	115 498	34 713	434 963	574 074	584 958
Grants and subsidies paid - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other		-	-	-	9	20	28	23	12	1	18	26	76	212	225	238
General expenses		4 274	35 650	9 068	23 194	18 678	6 774	-	12 167	6 014	6 495	5 011	(14 405)	112 920	122 199	127 523
Cash Payments by Type		51 107	151 692	148 922	106 985	126 869	120 277	79 903	96 107	151 285	147 465	208 439	204 050	1 593 101	1 805 446	1 888 634
Other Cash Flows/Payments by Type																
Capital assets		470	10 100	17 277	23 739	31 118	37 159	9 675	57 930	24 574	77 240	45 637	51 282	386 200	300 152	356 633
Repayment of borrowing		-	-	-	-	-	18 240	-	-	-	-	-	20 669	38 908	29 931	28 800
Other Cash Flows/Payments		446 168	77 818	(257 699)	23 073	111 889	35 538	-	(33 291)	32 706	(93 473)	(99 783)	(242 947)	-	-	-
Total Cash Payments by Type		497 746	239 610	(91 500)	153 797	269 876	211 214	89 578	120 746	208 565	131 232	154 293	33 053	2 018 209	2 135 529	2 274 066
NET INCREASE/(DECREASE) IN CASH HELD		(160 436)	208 946	(14 751)	(19 996)	(43 462)	(7 849)	57 600	8 915	174 425	(34 964)	(56 136)	(80 301)	31 992	4 981	24 049
Cash/cash equivalents at the month/year beginning:		617 784	457 348	666 294	651 544	631 548	588 086	580 237	637 837	646 751	821 176	786 213	730 077	617 784	649 776	654 757
Cash/cash equivalents at the month/year end:		457 348	666 294	651 544	631 548	588 086	580 237	637 837	646 751	821 176	786 213	730 077	649 776	649 776	654 757	678 806

2.10 Section 11 Report – Withdrawals from Municipal Bank Accounts

The following is the quarterly report submitted to Provincial Treasury.

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to G)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
UARTER ENDED:	31-Dec-18	
MFMA section 11. (1) Only the accounting officer or the chief financial officer of a municipality, or any other senior financial official of the municipality acting on the written authority of the accounting officer may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4).		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection 4 of that section.	R 14 681	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 18 733 972,38	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the municipality for that person or an of state.		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 1 982 357,94	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank account
(h) for cash management and investment purposes in accordance with section 13;		
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be prescribed.		

2.11 Summary of external loans

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2017	Repayments December 2017	Interest Capitalised December 2017	Balance 31/12/2017	Percentage
1062	DBSA	35 800 000	22 128 195	950 529	1 049 689	21 177 666	9,41%
1065	DBSA	46 000 000	30 795 310	1 114 663	1 460 828	29 680 647	9,41%
1066	DBSA	45 700 000	32 476 318	1 014 641	1 502 915	31 461 677	9,18%
1068	DBSA	38 540 000	5 997 806	2 916 088	338 940	3 081 718	11,21%
1069	DBSA	54 182 000	42 581 842	1 018 682	2 382 717	41 563 160	11,10%
1070	DBSA	39 743 000	33 076 123	642 863	1 977 535	32 433 259	11,86%
1071	DBSA	20 000 000	11 790 094	669 818	401 186	11 120 277	6,75%
1072	DBSA	34 700 000	10 453 899	2 388 030	627 119	8 065 869	11,90%
1073	DBSA	13 000 000	3 332 085	791 382	113 382	2 540 704	6,75%
1074	DBSA	81 300 000	69 209 576	1 217 916	4 239 039	67 991 660	12,15%
1075	DBSA	15 450 000	9 607 973	500 215	326 934	9 107 758	6,75%
1076	DBSA	23 450 000	8 763 466	1 541 105	559 508	7 222 361	12,67%
1077	DBSA	5 000 000	1 575 823	294 280	53 621	1 281 543	6,75%
1078	FNB	65 000 000	48 549 886	1 806 098	2 665 349	46 743 788	11,01%
1080	ABSA Bank	291 753	98 627	31 449	4 391	67 178	8,88%
1081	ABSA Bank	291 753	98 627	31 449	4 391	67 178	8,88%
1082	ABSA Bank	291 753	98 627	31 449	4 391	67 178	8,88%
1083	ABSA Bank	291 753	98 627	31 449	4 391	67 178	8,88%
1084	ABSA Bank	753 424	258 895	82 553	11 526	176 342	8,88%
1085	ABSA Bank	161 013	54 699	17 464	2 367	37 236	8,63%
1086	ABSA Bank	279 004	94 760	30 254	4 100	64 507	8,63%
1087	ABSA Bank	239 088	81 229	25 933	3 515	55 295	8,63%
1088	ABSA Bank	166 291	56 494	18 036	2 444	38 457	8,63%
1089	ABSA Bank	234 526	79 679	25 439	3 448	54 240	8,63%
1090	ABSA Bank	113 070	38 415	12 265	1 662	26 150	8,63%
1091	ABSA Bank	101 800	34 028	10 864	1 472	23 164	8,63%
1092	ABSA Bank	229 702	78 040	24 915	3 377	53 125	8,63%
1094	ABSA Bank	255 851	115 248	26 967	5 043	88 281	8,68%
1095	ABSA Bank	30 702	13 830	3 236	605	10 594	8,68%
1096	ABSA Bank	30 702	13 830	3 236	605	10 594	8,68%
1097	ABSA Bank	43 860	19 757	4 623	864	15 134	8,68%
1098	ABSA Bank	298 872	134 628	31 502	5 891	103 126	8,68%
1099	ABSA Bank	661 670	298 051	69 742	13 042	228 309	8,68%
1100	ABSA Bank	28 175	12 692	2 726	800	9 966	8,68%
1101	ABSA Bank	298 872	134 628	31 502	5 891	103 126	8,68%
1102	ABSA Bank	153 094	68 961	16 136	3 018	52 825	8,68%
1103	ABSA Bank	28 175	12 692	2 970	555	9 722	8,68%
1104	ABSA Bank	201 838	90 286	21 121	3 964	69 164	8,68%
1105	ABSA Bank	1 352 518	605 722	141 827	26 451	463 895	8,68%
1106	ABSA Bank	1 365 470	610 676	142 987	26 668	467 689	8,68%
1107	ABSA Bank	1 365 470	610 676	142 987	26 668	467 689	8,68%
1108	ABSA Bank	201 838	90 268	21 136	3 942	69 132	8,68%
1109	ABSA Bank	201 838	90 288	21 141	3 943	69 148	8,68%

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2017	Repayments December 2017	Interest Capitalised December 2017	Balance 31/12/2017	Percentage
1110	ABSA Bank	201 838	90 288	21 141	3 943	69 148	8,68%
1111	ABSA Bank	238 435	127 371	23 238	5 830	104 133	9,13%
1112	ABSA Bank	152 160	81 425	14 856	3 727	66 569	9,13%
1113	ABSA Bank	747 237	455 847	83 167	20 866	372 680	9,13%
1114	ABSA Bank	307 000	187 144	34 144	8 567	153 000	9,13%
1115	ABSA Bank	177 760	108 065	19 716	4 947	88 349	9,13%
1116	ABSA Bank	219 458	134 106	24 558	5 890	109 547	8,76%
1117	ABSA Bank	307 000	187 283	34 169	8 573	153 114	9,13%
1118	ABSA Bank	177 760	108 065	19 716	4 947	88 349	9,13%
1119	ABSA Bank	177 760	108 065	19 716	4 947	88 349	9,13%
1120	ABSA Bank	747 237	455 846	83 167	20 866	372 679	9,13%
1121	ABSA Bank	985 678	602 169	110 273	26 447	491 896	8,76%
1122	ABSA Bank	139 547	103 065	15 326	4 635	87 739	8,92%
1123	ABSA Bank	142 965	105 593	15 725	4 722	89 868	8,92%
1124	ABSA Bank	254 270	187 802	27 968	8 399	159 834	8,92%
1125	ABSA Bank	259 265	191 492	28 518	8 564	162 974	8,92%
1126	ABSA Bank	259 265	191 492	28 518	8 564	162 974	8,92%
1127	ABSA Bank	168 228	124 249	18 476	5 587	105 773	8,92%
1128	ABSA Bank	259 519	191 674	28 502	8 619	163 171	8,92%
1129	ABSA Bank	259 519	191 674	28 502	8 619	163 171	8,92%
1130	ABSA Bank	354 334	261 301	38 914	11 686	222 387	8,92%
1131	ABSA Bank	1 318 540	973 179	144 930	43 523	828 249	8,92%
1132	ABSA Bank	39 750	29 155	4 342	1 304	24 813	8,92%
1133	ABSA Bank	39 750	29 154	4 335	1 311	24 819	8,92%
1134	ABSA Bank	783 973	578 512	86 155	25 872	492 358	8,92%
1135	ABSA Bank	783 973	578 512	86 155	25 872	492 358	8,92%
1136	ABSA Bank	168 228	122 479	18 164	5 637	104 315	9,13%
1137	ABSA Bank	132 696	84 748	12 587	3 879	72 160	9,13%
1138	STANDARD BANK	21 970 000	17 946 702	1 883 331	891 297	16 063 371	9,96%
1139	ABSA Bank	991 053	920 761	83 038	47 134	837 724	10,21%
13514/101	DBSA (Sewer)	4 271 455	542 532	90 422	27 533	452 110	7,84%
	TOTAL		360 431 125	21 055 436	19 140 494	339 375 689	

Total external loans outstanding at 31 December 2018 amounted to R 339.3m.

During December 2018, redemption payments of R21 million and interest payments of R 19.1 million were made.

2.12 Summary of Investments

	Balance as at 01 December 2018	Movements for the month				Balance as at 31 December 2018	Interest earned		Interest earned	
		Investments matured	Investments made	Interest capitalised	Costs & Fees		Month	Yield	Year to date	Yield
BANK DEPOSITS										
Bank Deposit	0			-	-	0	-	-	6 523 536	-
Sinking Fund Deposit										
TOTAL	0	0	0	0	0	0	0	0	6 523 536	0
FUNDS UNDER MANAGEMENT										
LISTED INVESTMENTS										
UNLISTED INVESTMENTS										
Investments in Municipal Entities										
Other Investments										
TOTAL	0	0	0	0	0	0	0	0	6 523 536	0
GRAND TOTAL	0	0	0	0	0	0	0	0	6 523 536	0

There were no Investments as at 31 December 2018.

Interest earned to date amounts to R 6.5m.

George Municipality

Performance Report for the mid-year ending 31 December 2018

2.13 – George Municipality: Charitable and Relief Fund

ABSA

Account number: 9149 5542 08

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
December 2018		OPENING BALANCE			18 252,93
2018/12/01	Interest Received	ABSA	57,32		
2018/12/07	Free world Travel	Donation: Blade Hector - Barbarians u/16 Invitational Rugby tour to England and Wales		-8 000,00	
2018/12/07	ABSA	Bank costs		-126,10	
		CLOSING BALANCE			10 184,15

At the end of December 2018, an amount of R 10,184.15 was available in the George Municipality: Charitable and Relief Fund

Page 1 of 1

Statement Enquiry

Thu, 3 Jan, 2019 at 08:19:51 AM

Account: 9149554208 - GEORGE MUNICIPALITY: RELIEF AND CHARITABLE FUND

Branch: MIDLANDS PUBLIC SECTOR

Start Date: 20181201 End Date: 20181231

Entry

Event No	Date	Description	Site	Amount	Balance
00	181201	BALANCE B/FORWARD		0,00	18252,93
1077	181201	KREDIETRENTE	EC PUBL SE	57,32	18310,25
1078	181207	TJEBBETALINGTJENOMMER 132900	GEORGE	-8000,00	10310,25
1079	181207	TRANSASIE POOI		-126,10	10184,15

George Municipality

Performance Report for the mid-year ending 31 December 2018

2.14 – Performance Indicators

Service Delivery Performance Planning

1.1 Legislative overview

In terms of Section 72(1)(a) and 52(d) of the Local Government Municipal Finance Management Act (MFMA) No. 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must in terms of Section 72(1)(b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury. Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mayor approved the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) for 2018/19 in terms of Section 53(1)(c)(ii) of the MFMA, MFMA Circular No. 13 and the Municipal Budgeting and Reporting Regulation which include the Municipality's key performance indicators (KPIs) for 2018/19.

1.2 Creating a culture of performance

a) Performance Framework

Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "a Municipality's Performance Management System (PMS) entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." This framework, inter alia, reflects the linkage between the Integrated Development Plan (IDP), Budget, SDBIP and individual and service provider performance. The Municipal Council revised and adopted a Performance Management Framework 12 February 2018.

b) Monitoring Performance

The municipality utilizes an electronic web-based system on which KPI owners update actual performance on a monthly basis. KPI owners report on the results of the KPI by documenting the following information on the performance system:

- The actual result in terms of the target set
- The output/outcome of achieving the KPI
- The calculation of the actual performance reported (If %)
- A performance comment
- Actions to improve the performance against the target set, if the target was not achieved
- It is the responsibility of every KPI owner to maintain a portfolio of evidence to support actual performance results updated

George Municipality

Performance Report for the mid-year ending 31 December 2018

1.3 Link to the IDP and the budget

The Municipality identified the following strategic objectives based on the inputs from the community in the 5-year IDP:

- **Affordable Quality Services**
- **Develop and Grow George**
- **Good Governance and Human Capital**
- **Participative Partnerships**
- **Safe, Clean and Green**

a) Performance indicators set in the approved Top Layer SDBIP for 2018/19 per strategic objective

i) Affordable quality services

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL1	Civil Engineering Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	Limit water network losses to less than 25% or less by 30 June 2019	% Water network losses by 30 June 2019	All	Director: Civil Engineering Services	0.29	25%	25%	0%	0%	0%	25%

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL2	Civil Engineering Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	95% spent by 30 June 2019 of the amount budget for the construction of the Garden Route Dam wall and spill way raising {(Actual expenditure divided by the total approved budget) x 100}	% of approved budget spend at 30 June 2019	All	Director: Civil Engineering Services	In process	95%	95%	0%	0%	0%	95%
TL3	Civil Engineering Services	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Basic Service Delivery	Rehabilitate and upgrade Streets and Storm water in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	0.85	85%	85%	0%	10%	20%	85%

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL4	Civil Engineering Services	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Basic Service Delivery	Rehabilitate and upgrade the proclaimed roads in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	0.85	85%	85%	0%	10%	20%	85%
TL5	Civil Engineering Services	To implement an Integrated Public Transport Network that will serve the communities of George	Basic Service Delivery	Rehabilitate and upgrade the public transport infrastructure in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	0.85	85%	85%	0%	10%	20%	85%
TL6	Civil Engineering Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	Rehabilitate and upgrade Water - Networks in terms of the approved capital budget by 30 June 2019 {(Actual expenditure	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	0.85	85%	85%	0%	10%	20%	85%

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
				divided by the total approved budget) x 100}										
TL7	Civil Engineering Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	Rehabilitate and upgrade Water-Purification in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	0.85	85%	85%	0%	10%	20%	85%
TL8	Civil Engineering Services	To provide and maintain safe and sustainable sanitation management and infrastructure	Basic Service Delivery	Rehabilitate and upgrade the Sewerage Networks in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	0.85	85%	85%	0%	10%	20%	85%

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL9	Civil Engineering Services	To provide and maintain safe and sustainable sanitation management and infrastructure	Basic Service Delivery	Rehabilitate and upgrade the Sewerage Treatment Works in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	Director: Civil Engineering Services	85%	85%	85%	0%	10%	20%	85%
TL10	Civil Engineering Services	To provide and maintain safe and sustainable sanitation management and infrastructure	Basic Service Delivery	90% compliance to general standards with regard to waste water outflow by 30 June 2019	% compliance to general standards by 30 June 2019	All	Director: Civil Engineering Services	90%	90%	90%	90%	90%	90%	90%
TL11	Civil Engineering Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June 2019	% water quality level by 30 June 2019	All	Director: Civil Engineering Services	95%	95%	95%	95%	95%	95%	95%

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL12	Electro Technical Services	To explore and implement measures to preserve resources and ensure sustainable development	Basic Service Delivery	Limit electricity losses to less than 10% by 30 June 2019 (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x 100	% Electricity losses by 30 June 2019	All	Director: Electro Technical Services	10%	10%	10%	10%	10%	10%	10%
TL13	Electro Technical Services	To provide sufficient electricity for basic needs	Basic Service Delivery	85% of the electricity capital budget spent by 30 June 2019 {(Actual capital expenditure divided by the total approved capital budget) x100}	% of the capital budget spent by 30 June 2019	All	Director: Electro Technical Services	0.85	85%	85%	0%	10%	20%	85%
TL14	Human Settlements	To accelerate delivery in addressing housing	Basic Service Delivery	Construct 53 top structures in Extension 42&58 Thembaletu by 30 June	53 Top structures constructed by 30 June 2019	9; 10; 11; 12; 13; 15;	Director: Human Settlements, Land Affairs and Planning	New KPi for 2018/19	53	53	0	0	0	53

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
				2019		21								
TL15	Human Settlements	To accelerate delivery in addressing housing	Basic Service Delivery	Construct 251 top structures within the Thembaletu UISP project by 30 June 2019	251 Top structures constructed by 30 June 2019	9; 10; 11; 12; 13; 15; 21	Director: Human Settlements, Land Affairs and Planning	New KPI for 2018/19	251	251	0	0	0	251
TL16	Planning and Development	To accelerate delivery in addressing housing	Good Governance and Public Participation	Review the Human Settlement Master Plan and submit to the Portfolio Committee by 30 June 2019	Reviewed Human Settlement Master Plan submitted to the Portfolio Committee by 30 June 2019	All	Director: Human Settlements, Land Affairs and Planning	Current Master Plan	1	1	0	0	0	1
TL31	Community Services	To revitalise the current community facilities to increase the access to services for the public	Basic Service Delivery	Upgrade the Pacaltsdorp, Blanco and Thembaletu libraries by 30 June 2019	Number of libraries upgraded by 30 June 2019	1; 15; 16	Director: Community Services	New KPI for 2018/19	3	3	0	0	0	3

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL35	Financial Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2019	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2019	All	Director: Financial Services	34300	34,3	34,3	0	34,3	0	34,3
TL36	Financial Services	To provide sufficient electricity for basic needs	Basic Service Delivery	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2019	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2019	All	Director: Financial Services	43000	43	43	0	43	0	43

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL37	Financial Services	To provide and maintain safe and sustainable sanitation management and infrastructure	Basic Service Delivery	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2019	Number of residential properties which are billed for sewerage as at 30 June 2019	All	Director: Financial Services	37500	37,5	37,5	0	37,5	0	37,5
TL38	Financial Services	To provide integrated waste management services for the entire municipal area	Basic Service Delivery	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2019	Number of residential properties which are billed for refuse removal as at 30 June 2019	All	Director: Financial Services	37500	37,5	37,5	0	37,5	0	37,5
TL39	Financial Services	To provide world class water services in George to promote development and fulfil basic needs	Basic Service Delivery	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2019	All	Director: Financial Services	15500	15,5	15,5	0	15,5	0	15,5

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL40	Financial Services	To provide sufficient electricity for basic needs	Basic Service Delivery	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity as at 30 June 2019	All	Director: Financial Services	19500	19,5	19,5	0	19,5	0	19,5
TL41	Financial Services	To provide and maintain safe and sustainable sanitation management and infrastructure	Basic Service Delivery	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2019	All	Director: Financial Services	15000	15	15	0	15	0	15
TL42	Financial Services	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Basic Service Delivery	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2019	All	Director: Financial Services	15000	15	15	0	15	0	15

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Base-line	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL46	Financial Services	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Basic Service Delivery	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2019 {(Actual amount spent on projects/Total amount budgeted for capital projects) X100} as at 30 June 2018	% of capital budget spent by 30 June 2019	All	Director: Financial Services	0.85	85%	85%	0%	10%	20%	85%

Table 1: Affordable quality services

George Municipality

Performance Report for the mid-year ending 31 December 2018

ii) Develop and grow George

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL20	Planning and Development	To ensure that Spatial Development Framework encourages sustainable development	Good Governance and Public Participation	Review the Spatial Development Framework (SDF) and submit to Council by 31 May 2019	Reviewed SDF submitted to Council by 31 May 2019	All	Director: Planning and Development	Current SDF	1	1	0	0	0	1
TL21	Corporate Services	To maximise job creation opportunities through government expenditure	Local Economic Development	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2019	Number of FTE's created by 30 June 2019	All	Director: Corporate Services	503	500	500	0	0	0	500

Table 2: Develop and grow George

George Municipality

Performance Report for the mid-year ending 31 December 2018

iii) Good Governance and Human Capital

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL22	Corporate Services	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Municipal Transformation and Institutional Development	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 {(Actual total training expenditure divided by total personnel budget) x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2019	All	Director: Corporate Services	0.002	0.50%	0.50%	0%	0%	0%	0.50%
TL23	Corporate Services	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Municipal Transformation and Institutional Development	Submit the Workplace Skills Plan to the LGSETA by 30 April 2019	Workplace Skills Plan submitted to the LGSETA by 30 April 2019	All	Director: Corporate Services	1	1	1	0	0	0	1
TL24	Municipal Manager	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5-year plan	Municipal Transformation and Institutional Development	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2019	Number of people employed (newly appointed)	All	Municipal Manager	1	1	1	0	0	0	1

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL25	Municipal Manager	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Good Governance and Public Participation	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2018	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2018	All	Municipal Manager	1	1	1	1	0	0	0
TL26	Municipal Manager	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	Good Governance and Public Participation	Execution of Internal Plan and issuing of Internal Audit Reports based on Internal Audit Plan by 30 June 2019 ((Actual hours completed/ Planned hours to be completed) x100)	% of target hours completed by 30 June 2019 ((Actual hours completed/ Planned hours to be completed) x100)	All	Municipal Manager	1	100%	100%	25%	50%	75%	100%
TL43	Financial Services	To develop mechanisms to ensure viable financial management and control	Municipal Financial Viability and Management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2019 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% Debt to Revenue as at 30 June 2019	All	Director: Financial Services	0.45	45%	45%	0%	0%	0%	45%

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL44	Financial Services	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	Municipal Financial Viability and Management	Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 (Total outstanding service debtors/ revenue received for services)	% Service debtors to revenue as at 30 June 2019	All	Director: Financial Services	0.156	15.60%	15.60%	0%	0%	0%	15.60%
TL45	Financial Services	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Municipal Financial Viability and Management	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2019	All	Director: Financial Services	2	2	2	0	0	0	2

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL47	Financial Services	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Municipal Financial Viability and Management	Achieve a payment percentage of 95% by 30 June 2019 {(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100}	Payment % as at 30 June 2019	All	Director: Financial Services	0.95	95%	95%	95%	95%	95%	95%
TL48	Financial Services	To develop mechanisms to ensure viable financial management and control	Municipal Financial Viability and Management	Review the Long Term Financial Plan and submit to Council by 31 March 2019	Reviewed Long Term Financial Plan submitted to Council by 31 March 2019	All	Director: Financial Services	1	1	1	0	0	1	0
TL49	Financial Services	To develop mechanisms to ensure viable financial management and control	Municipal Financial Viability and Management	Maintain an unqualified audit opinion for the 2017/18 financial year	Unqualified audit opinion achieved for the 2017/18 financial year	All	Director: Financial Services	1	1	1	0	1	0	0

Table 3: Good governance and human capital

iv) Participative partnerships

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL17	Planning and Development	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Good Governance and Public Participation	Submit the IDP/budget time schedule to Council by 31 August 2018	Time schedule submitted to Council	All	Director: Planning and Development	1	1	1	1	0	0	0
TL18	Planning and Development	To undertake strategic planning in order to address service delivery	Good Governance and Public Participation	Submit the draft IDP to Council by 31 March 2019 to	Draft IDP submitted to Council	All	Director: Planning and Development	1	1	1	0	0	1	0

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
		challenges in coordinated manner		ensure compliance with legislation										
TL19	Planning and Development	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Good Governance and Public Participation	Submit the IDP to Council by 31 May 2019 to ensure compliance with legislation	IDP submitted to Council	All	Director: Planning and Development	1	1	1	0	0	0	1

Table 4: **Participative partnerships**

v) Safe clean and green

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL27	Community Services	To provide integrated waste management services for the entire municipal area	Basic Service Delivery	Appoint consultant to design and call for Environmental Impact Assessment (EIA) for the construction of a refuse transfer station in Uniondale by 30 June 2019	Consultant appointed by 30 June 2019	25	Director: Community Services	1	1	1	0	0	0	1
TL28	Community Services	To provide integrated waste management services for the entire municipal area	Basic Service Delivery	Appoint consulting engineer and call for tenders for the upgrading of the solid waste transfer station	Consulting Engineer appointed by 30 June 2019	23	Director: Community Services	Roll-over from 2017/18	1	1	0	0	0	1

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1 Target	Q2 Target	Q3 Target	Q4 Target
				in George by 30 June 2019										
TL29	Community Services	To provide integrated waste management services for the entire municipal area	Basic Service Delivery	Spend 95% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2019	% of budget spend	23	Director: Community Services	Roll-over from 2017/18	95%	95%	0%	25%	60%	95%
TL30	Community Services	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Basic Service Delivery	Appoint consulting engineer and call for tenders for the composting plant in George by 30 June 2019	Consulting Engineer appointed by 30 June 2019	23	Director: Community Services	New KPI for 2018/19	1	1	0	0	0	1
TL32	Protection Services	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Good Governance and Public Participation	Draft an Integrated Safety Plan and submit to the Portfolio Committee by 30 June 2019	Integrated Safety Plan drafted and submitted to the Portfolio Committee by 30 June 2019	All	Director: Protection Services	New KPI for 2018/19	1	1	0	0	0	1

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Performance Report for the mid-year ending 31 December 2018

Ref	Directorate	Pre-determined Objectives	Municipal KPA	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Revised Target	Q1	Q2	Q3	Q4
											Target	Target	Target	Target
TL33	Protection Services	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Good Governance and Public Participation	Draft a By-Law Strategy and submit to the Portfolio Committee by 30 June 2019	By-Law Strategy drafted and submitted to the Portfolio Committee by 30 June 2019	All	Director: Protection Services	New KPI for 2018/19	1	1	0	0	0	1
TL34	Protection Services	To implement an Integrated Public Transport Network that will serve the communities of George	Good Governance and Public Participation	Report to the GIPTN Committee on the implementation of the Roll-Out Programme of Phase 4A&B of the GIPTN	Number of reports submitted to the GIPTN Committee	All	Director: Protection Services	New KPI for 2018/19	4	4	1	1	1	1

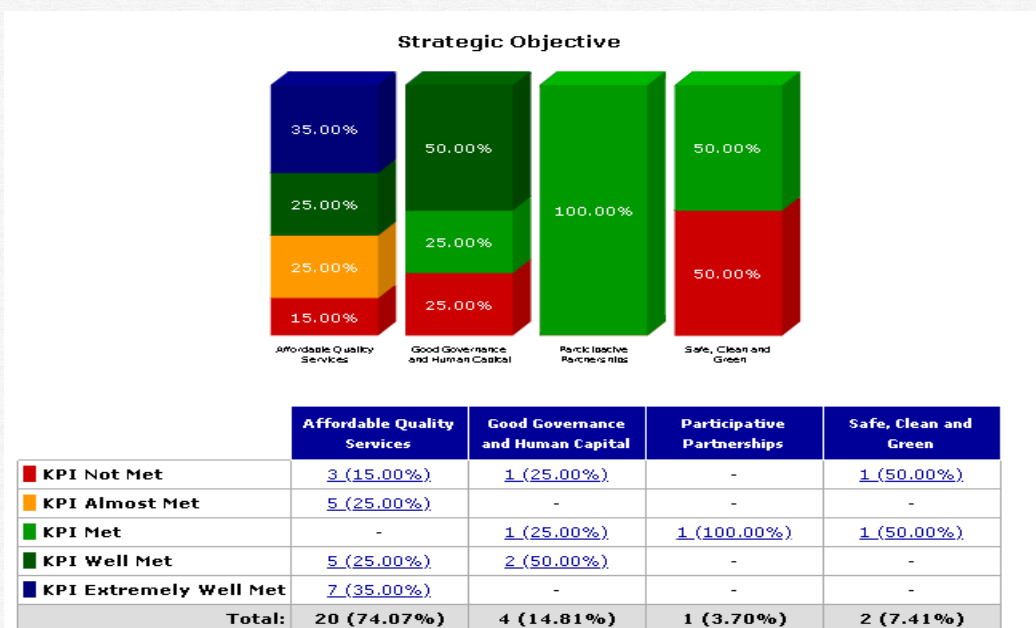
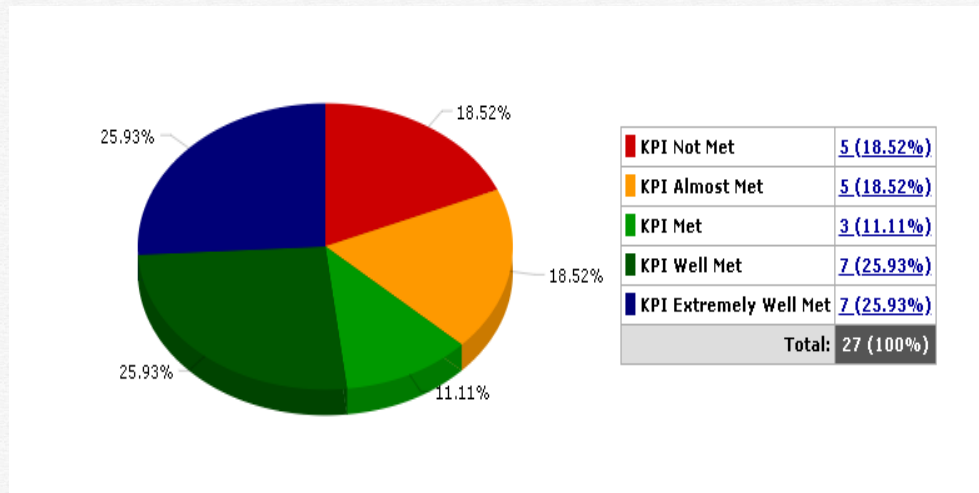
Table 5: Safe clean and Green

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Performance Report for the mid-year ending 31 December 2018

MID-YEAR PERFORMANCE AGAINST THE PERFORMANCE INDICATORS SET IN THE APPROVED TOP LAYER SDBIP FOR 2018/19

2.1 Overall actual performance of indicators for the mid-year ending 31 December 2018



Graph 1: Overall actual performance of indicators for the mid-year ending 31 December 2018

George Municipality

Performance Report for the mid-year ending 31 December 2018

Category	Colour	Explanation
KPI's Not Met		0% >= Actual/Target < 75%
KPI's Almost Met		75% >= Actual/Target < 100%
KPI's Met		Actual/Target = 100%
KPI's Well Met		100% > Actual/Target < 150%
KPI's Extremely Well Met		Actual/Target >= 150%

Actual performance per strategic objective of indicators for the mid-year ending 31 December 2018

Detailed below is the unaudited Top Layer SDBIP for the first half of the financial year ending 31 December 2018 which measures the Municipality's overall performance per strategic objective. The tables furthermore include the performance comments and corrective measures indicated for targets not achieved.

The Municipality met **62.97%** (17 of 27) of the applicable KPI's for the period as at **31 December 2018**. The remainder of the KPI's (22) on the Top Layer SDBIP out of the total number of 49 KPIs do not have targets for this period and will be reported on in future quarters when they are due. **37.04%** (10 of 32) key performance indicators targets were not achieved as at **31 December 2018** of which the details are included in the tables below.

George Municipality

Performance Report for the mid-year ending 31 December 2018

a) Actual performance per strategic objective of indicators for the mid-year ending 31 December 2018

i) Affordable quality services

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
TL3	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Rehabilitate and upgrade Streets and Storm water in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	74.30%	85%	85%	0%	20%	10%	20%	B
TL4	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Rehabilitate and upgrade the proclaimed roads in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	93.60%	85%	85%	0%	71.20%	10%	71.20%	B
TL5	To implement an Integrated Public Transport Network that will serve the communities of George	Rehabilitate and upgrade the public transport infrastructure in terms of the approved capital budget by 30 June	% of budget spend at 30 June 2019	All	85.50%	85%	85%	0%	39.70%	10%	39.70%	B

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
		2019 {(Actual expenditure divided by the total approved budget) x 100}										
TL6	To provide world class water services in George to promote development and fulfil basic needs	Rehabilitate and upgrade Water - Networks in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	87.50%	85%	85%	0%	4.90%	10%	4.90%	R
Corrective Action		Delays due to Supply Chain processes.										
TL7	To provide world class water services in George to promote development and fulfil basic needs	Rehabilitate and upgrade Water-Purification in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85.20%	85%	85%	0%	6.30%	10%	6.30%	R
Corrective Action		Delays due to Supply Chain processes.										

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
TL8	To provide and maintain safe and sustainable sanitation management and infrastructure	Rehabilitate and upgrade the Sewerage Networks in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	84.70%	85%	85%	0%	3.50%	10%	3.50%	R
Corrective Action		Delays due to Supply Chain processes.										
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Rehabilitate and upgrade the Sewerage Treatment Works in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	77.70%	85%	85%	0%	18%	10%	18%	B
TL10	To provide and maintain safe and sustainable sanitation management and infrastructure	90% compliance to general standards with regard to waste water outflow by 30 June 2019	% compliance to general standards by 30 June 2019	All	88%	90%	90%	88%	87%	90%	87%	O
Corrective Action		Outeniqua Waste Water Treatment plant not on target due to breakdown of Airrators. Tender out soonest for repair work.										

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
TL11	To provide world class water services in George to promote development and fulfil basic needs	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June 2019	% water quality level by 30 June 2019	All	97.80%	95%	95%	98.30%	97.40%	95%	97.40%	G2
TL12	To explore and implement measures to preserve resources and ensure sustainable development	Limit electricity losses to less than 10% by 30 June 2019 (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x 100	% Electricity losses by 30 June 2019	All	7.59%	10%	10%	8.54%	6.79%	10%	6.79%	B
TL13	To provide sufficient electricity for basic needs	85% of the electricity capital budget spent by 30 June 2019 {(Actual capital expenditure divided by the total approved capital budget) x100}	% of the capital budget spent by 30 June 2019	All	72.40%	85%	85%	0%	27%	10%	27%	B

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
TL35	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2019	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2019	All	34,402	34,300	34,300	0	34,827	34,300	34,827	G2
TL36	To provide sufficient electricity for basic needs	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2019	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2019	All	43,229	43 000	43 000	0	43,449	43 000	43,449	G2

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
TL37	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2019	Number of residential properties which are billed for sewerage as at 30 June 2019	All	39,124	37,500	37,500	0	36,816	37,500	36,816	O
Corrective Action		Developments still in progress.										
TL38	To provide integrated waste management services for the entire municipal area	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2019	Number of residential properties which are billed for refuse removal as at 30 June 2019	All	37,980	37,500	37,500	0	36,166	37,500	36,166	O
Corrective Action		Developments still in progress.										
TL39	To provide world class water services in George to promote development and fulfil basic needs	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2019	All	15,532	15,500	15,500	0	13,145	15,500	13,145	O

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
Corrective Action		Not all indigents receive free basic water.										
TL40	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity as at 30 June 2019	All	19,376	19,500	19,500	0	19,399	19,500	19,399	O
Corrective Action		Still residents to apply for indigent subsidy.										
TL41	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2019	All	15,213	15 000	15 000	0	17,486	15 000	17,486	G2
TL42	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2019	All	15,298	15 000	15 000	0	17,486	15 000	17,486	G2

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for the mid-year ending 31 December 2018				
								Q1	Q2	Target	Actual	R
TL46	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2019 {(Actual amount spent on projects/Total amount budgeted for capital projects) X100} as at 30 June 2018	% of capital budget spent by 30 June 2019	All	77%	85%	85%	0%	18%	10%	18%	B

Table 6: *Affordable quality services*

George Municipality

Performance Report for the mid-year ending 31 December 2018

ii) Develop and Grow George

No KPIs to report on for the quarters under review.

iii) Good Governance and Human Capital

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for Sep 2018 to Dec 2018				
								Q1	Q1	Target	Actual	R
TL25	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2018	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2018	All	1	1	1	1	0	1	1	G
TL26	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	Execution of Internal Plan and issuing of Internal Audit Reports based on Internal Audit Plan by 30 June 2019 ((Actual hours completed/Planned hours to be completed) x100)	% of target hours completed by 30 June 2019 ((Actual hours completed/Planned hours to be completed) x100)	All	148%	100%	100%	31.30%	64%	50%	64%	G2
TL47	To manage the municipal finances according to the Municipal Management	Achieve a payment percentage of 95% by 30 June 2019 {(Gross Debtors Closing Balance +	Payment % as at 30 June 2019	All	97%	95%	95%	104%	103%	95%	103%	G2

George Municipality

Performance Report for the mid-year ending 31 December 2018

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for Sep 2018 to Dec 2018				
								Q1	Q1	Target	Actual	R
	Act in an effective and efficient manner	Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100}										
TL49	To develop mechanisms to ensure viable financial management and control	Maintain an unqualified audit opinion for the 2017/18 financial year	Unqualified audit opinion achieved for the 2017/18 financial year	All	0	1	1	0	0	1	0	R
Corrective Action		Implementation of the audit action plan.										

Table 7: **Good governance and human capital**

Table 8:

iv) Participative partnerships

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for Sep 2018 to Dec 2018				
								Actual	Actual	Target	Actual	R
TL17	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the IDP/budget time schedule to Council by 31 August 2018	Time schedule submitted to Council	All	1	1	1	1	0	1	1	G

Table 9: **Participative partnerships**

George Municipality

Performance Report for the mid-year ending 31 December 2018

v) Safe clean and green

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Wards	Previous Year Performance	Annual Target	Revised Target	Overall Performance for Sep 2018 to Dec 2018				
								Actual	Actual	Target	Actual	R
TL29	To provide integrated waste management services for the entire municipal area	Spend 95% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2019	% of budget spend	23	19.70%	95%	95%	0%	7%	25%	7%	R
Corrective Action		Tender processes halted progress. Tenders is now awarded, and spending can commence.										
TL34	To implement an Integrated Public Transport Network that will serve the communities of George	Report to the GIPTN Committee on the implementation of the Roll-Out Programme of Phase4A&B of the GIPTN	Number of reports submitted to the GIPTN Committee	All	New KPI for 2018/19	4	4	1	1	2	2	G

Table 10: **Safe clean and green**

George Municipality

Performance Report for the mid-year ending 31 December 2018

2.2 Adjustment of the top layer SDBIP for 2018/19

In terms of Section 27(2)(b) when submitting an adjustments budget to the National Treasury and the relevant provincial treasury in terms of Section 28(7) of the MFMA read together with Section 24(3) of the MFMA the Municipal Manager must also submit the amended SDBIP within ten working days after the Council has approved the amended plan in terms of Section 54(1)(c) of the MFMA.

The Top Layer SDBIP will be revised if needed and submitted with the Adjustments Budget to Council with the necessary motivation where KPI targets require amendment as a result of the Adjustments Budget and/or corrections as a result of the audit outcomes of 2017/18.

2.3 Annual Report 2017/18

The draft Annual Report of the 2017/18 financial year will be tabled by 29 January 2019.

As prescribed in Section 72(1)(a)(iii) of the MFMA the Accounting Officer must assess the performance of the Municipality in the first 6 months taking into account the past year's Annual Report and progress on resolving the problems identified in the Annual Report. Council has appointed a Municipal Public Accounts Committee (MPAC) who will compile an oversight report. This report will include a summary of comments and conclusions on the Annual Report of the Municipality and will include one or more of the following:

- Misstatements in the Financial Statements
- Material under spending of the budget
- Planned key performance indicators not achieved
- Non-compliance with laws and regulations
- Assessment by Internal Audit on predetermined objectives (PMS)
- Financial management
- Governance

The Annual Report has been audited by the Auditor-General and the final draft has also been sent to them for verification. Thus, the final report has been scrutinized for accuracy reliability and correctness not only by the management team but by the Auditor-General as well.

George Municipality

Performance Report for the mid-year ending 31 December 2018

2.15 Municipal Manager's Quality Certificate

I, TREVOR BOTHA, The Municipal Manager of George Municipality hereby certify that the mid-year budget and performance assessment for the 2018/2019 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

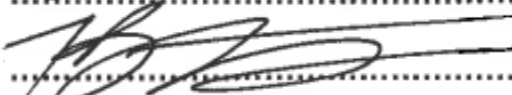
Print Name

TREVOR BOTHA

Municipal Manager of

GEORGE WC044

Signature



Date

15 JANUARY 2019

2.16 Executive Mayor Quality Certificate

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan.

I, MELVIN NAIK, The Executive Mayor of George Municipality hereby certify that the mid-year budget and performance assessment for the 2018/2019 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

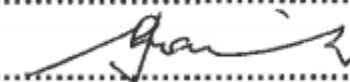
Print Name

MELVIN NAIK

Executive Mayor of

GEORGE WC044

Signature



Date

15 JANUARY 2019