



George Municipality

Draft Budget 2019/20 to 2021/22

Medium Term Revenue and
Expenditure Framework (MTREF)

29 March 2019

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations – Money received from Provincial or National Government or other municipalities.
Budget – The financial plan of the Municipality.
Budget Related Policy – Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.
DORA – Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP – Integrated Development Plan. The main strategic planning document of the Municipality
KPI's – Key Performance Indicators. Measures of service output and/or outcome.
MFMA – The Municipal Finance Management Act – no 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years' budget allocations. Also, includes details of the previous and current years' financial position.
Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates – Local Government taxation based on an assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.
Virement – A transfer of budget.
Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
Vote – One of the main segments into which a budget is divided, usually at directorate / department level.

Part 1 – Annual Budget

1.1 Mayoral Budget Speech

The budget speech will be made available after the Council meeting.

1.2 - Council Resolutions

The Council of George Municipality at a meeting that will take place on Friday, 29 March 2019 will tabled the draft annual budget. The following draft resolutions are contained in the agenda of the Special Council meeting to be held on 29 March 2019:

RECOMMENDATION

That the following draft resolutions in terms of sections 16(2) and 17(3) of the Municipal Finance Management Act, (Act 56 of 2003) be noted for final approval in May 2019.

DRAFT RESOLUTIONS (To be approved in May 2019)

- a) that the following draft policies be tabled for public comment:
 - (i) Customer Care, Credit Control and Debt Collection Policy and By-law;
 - (ii) Property Rates Policy and By-law;
 - (iii) Tariff Policy and By-law;
 - (iv) Unauthorized, Irregular and Fruitless and Wasteful Expenditure Policy;
 - (v) Indigent Policy;
 - (vi) Virement Policy;
 - (vii) Cash Management and Investment Policy;
 - (viii) Travel & Subsistence Policy;
 - (ix) Supply Chain Management Policy;
 - (x) PPPFA Policy;
 - (xi) Asset Management Policy;
 - (xii) Funding Borrowing & Reserve Policy;
 - (xiii) Long Term Financial Plan;
 - (xiv) Liquidity Policy
- (b) that the draft annual budget for the financial 2019/20 year and indicative outer years 2020/21 and 2021/22 be tabled as set-out:
 - (i) Capital expenditure by project as contained in annexure "A" to the agenda;
 - (ii) Capital funding by source as contained in annexure "A" to the agenda;
 - (iii) Operating revenue by source as contained in Table A4 of the report;
 - (iv) Operating expenditure by type as contained in Table A4 of the report;
- (c) that the tariffs for property rates as reflected in the report be tabled for the budget 2019/20 year;
- (d) that tariffs and services charges as reflected in the formal tariff list be tabled for the budget year 2019/20;

- (e) that the draft Service Delivery and Budget Implementation Plan (SDBIP) be tabled for the budget year 2019/20 as contained in annexure "B" to the agenda;
- (f) that the capital funding, both internal and external funding, be secured prior to the commencement of any new capital project;
- (g) that the draft annual budget documentation for 2019/20– 2021/22 as outlined in the budget regulations be submitted to National and Provincial Treasury.

1.3– Budget 2018/19 Mid-year Review and Adjustments Budget

The following table shows the original and adjustments budget for 2018/19.

	Original Budget 2018/19 R'000	Adjusted Budget 2018/19 R'000	Difference R'000
Capital	429 111	334 004	95 107
Operating Income	2 094 533	2 059 368	35 165
Operating Expenditure	1 956 195	1 963 177	6 982

The 2018/19 adjustments budget was considered in the preparation of the 2019/20 MTREF. The capital budget must be set at a level that is realistic in terms of the capacity to deliver and the ability to fund.

1.4 – Executive Summary

The Budget Committee was confronted with numerous challenges during the budget process. The following had an impact:

- Although the global economic growth outlook has improved the local economy's GDP is forecasted to increase by 1.5% in 2019 with a moderate improvement over the medium term;
- The impact of the aforementioned on local governments' ability to markedly contribute to reducing unemployment and poverty;
- The pressures of the slow economy on collection rates and the ability of George Municipality's residents to pay their municipal bill;
- The addressing of service delivery shortcomings as identified in the adjustments budget in February 2019 and its effect on the available funding;
- The continued funding constraints with regards to the low available funding for the Capital Budget through the Capital Replacement Reserve and the ability to take up loans to meet the demand for upgrading and replacing of infrastructure; and
- The contribution by George Municipality to the establishment of the Regional Landfill Site.

The 2018/19 adjustments budget in February 2019 again proved that the ability of Council to reduce costs is limited because the fixed cost component of the operating budget exceeds the variable costs by far. The adjustments budget nonetheless defined the basis for the draft 2019/20 budget.

A continued strategy was followed as outlined within this Council's long term financial plan with the compilation of this budget, whereby the following was done:

- The municipality needs to focus on its core functions. During the February 2018 adjustments budget the Budget Committee, Portfolio Councillors in conjunction with the Heads of Departments, scrutinised the budget to affect all possible savings;
- The need to maximise income through efficiencies and the way we do business was investigated before we decided to increase our rates, service charges and other tariffs;
- A revenue enhancement project is ongoing to ensure that all consumers are billed correctly and are contributing to the municipality's income as set out in our tariff policy;
- A provision of R71.3 million was made for debtor's impairment in the operating budget. The writing off, of irrecoverable debt will continue to be scrutinized through the business processes of the internal credit control unit. The unit is guided by an internal credit control committee to ensure that proper credit control measures are performed and to recommend to council the writing off, of debt;
- A provision for a contribution of R45,2 million to the capital replacement reserve (CRR) in the operating budget has been made to grow our reserve;
- The capital contributions policy was reviewed to ensure that the municipality receives fair compensation from bulk capacity sold to developers. The Budget Committee emphasized the principle that developers need to "pay-up-front" before any infrastructure development is carried out by Council;
- A greater emphasis will be placed on improving our cash management practices, within the legal prescripts, to improve our liquidity position.
- The Budget Committee has re-emphasised its wish that the capital budget, as with the previous budget be limited to the available cash funds at our disposal;
- All attempts need to be made to maximise available National and Provincial Government Grants to service part of our capital program;
- The Budget Committee reconfirmed that specific strategic land be identified which may be sold or developed to effect growth in George and to build the CRR.

George Integrated Public Transport Network (GIPTN)

George Municipality has commenced with phased roll-out of the GO GEORGE public transport service that aims to provide reliable, affordable, accessible scheduled public transport service to the community of George. The first trial phase commenced on 8 December 2014 and subsequently phases two and three were rolled out in accordance with the schedule agreed to with the Vehicle Operating Company (VOC), George Link (Pty) Ltd, during the 2015/2016 financial year. It is anticipated that phase 4B will begin operating in the 2018/2019 financial year and phase 4A by latest December 2019. The next phases, 5 and 6 will be implemented thereafter.

The introduction of this service required that the fare structure for George be included in the tariffs list and that the approved fare structure be gazetted. There is currently a process underway with Council for the fare tariff to be reviewed and increased with CPI (inflation) during the current 2019/2020 budget process.

The Automatic Fare Collection System was successfully implemented on 14 November 2018. Fares have been set at the same level as paper tickets however there was additional cost related to the issuing of EMV card - (Europay, MasterCard® and Visa®).

The following municipal processes are included within the GIPTN project, and must be managed to meet the project milestones:

- Legislatively required approvals from Council
- Legislatively required public comment processes
- Progress updates to Mayoral Planning, Mayco and Council
- Supply chain management processes for contracting (on-going)
- National grant funding requires milestones for coming years
- Transfer of PTI/PTNO funds contingent on reaching milestones
- High-level milestones will be submitted to NT for payment schedule

The following key milestones of the GIPTN project have been set:

- | | |
|--|--------------------------------|
| <input type="checkbox"/> Position of Bus Stops | - Complete for urban stops |
| <input type="checkbox"/> Construction of Bus Stops (600) | - 95% completed |
| <input type="checkbox"/> Operator Contract – final | - November 2014 (concluded) |
| <input type="checkbox"/> York Street depot | - Functioning |
| <input type="checkbox"/> Fare Collection and ITS Management | - Appointment through Province |
| <input type="checkbox"/> Auxiliary contracts | - In progress |
| <input type="checkbox"/> Infrastructure | - On-going |
| <input type="checkbox"/> Operations, Oversight and Reporting | - On-going |
| <input type="checkbox"/> Vehicle Operating Company | - Established and operational |

Corporate Structure – A Council decision taken in 2016 placed the GIPTN function under the Municipal Manager’s structure. The latest macro structure has moved the GIPTN function to Protection Services. It would be crucial to ensure that the necessary personnel structure to manage and operate the function is established and capacitated.

It must be specifically noted that the roll-out of the GIPTN project is being implemented on a very restricted budget and roll-out influences revenue required to fund operational costs.

An application was submitted to National Treasury (via the national Department of Transport) for additional funding in the 2017/18 financial year. Infrastructure is a key element, but is dependent on the grant funding received, however, the estimated shortfall is in the region of R100 million.

The municipality did not receive any adjustment budget funding during the 2017/18 financial year. It should be noted that adjustments funding is highly influenced by performance of cities. It is critical that the next phase be rolled out by the end of the year.

The gazetted national 2019/20 three-year budget for public transport is as follows:

Description	2019/20	2020/21	2021/22
National Grant	(R '000)	(R'000)	(R'000)
Operations	162 997	117 289	121 990
Infrastructure	502	6 843	11 452
Sub-Total: PTNG	163 499	124 132	133 442
Provincial Grant			
Operation	106 747	112 618	119 375
Total - Grants	270 246	236 750	252 817

The GIPTN has requested a municipal contribution of at least 30% based on the requirements contained in paragraph 4.2.4.3 of the Financial Agreement signed between the George Municipality and the Department of Transport and Public Works. George Municipality is unfortunately not in a financial position to make this contribution.

MFMA Circulars

National Treasury sent out MFMA Circular No. 93 on 7 December 2018 providing guidance to municipalities on their 2019/20 budgets and Medium-Term Revenue and Expenditure Framework (MTREF). Circular No.93 was followed up by Circular No.94 dated 8 March 2019. Circular No. 93 & 94 reminds us of the key focus areas for the 2019/20 budget process, and that it must be read together with MFMA Circulars no. 48, 51, 54, 55, 58, 59, 66, 67, 70, 72, 74, 75, 78, 79, 89 and 91. It is essential reading material to understand the background to this budget.

National Treasury has also set out the requirements for funding the budget and producing a credible budget.

Funding the Budget

Section 18(1) of the MFMA states that an annual budget may only be funded from:

- Realistically anticipated revenues to be collected;
- Cash backed accumulated funds from previous years' surpluses not committed for other purposes; and
- Borrowed funds, but only for the capital budget referred to in section 17.

Achievement of this requirement in totality effectively means that a Council has 'balanced' its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

Under old budget formats a 'balanced' income generated approach was a key objective and this assisted in ensuring that outflows were matched by inflows, provided revenue collections were realistic. However, GRAP compliant budgets necessitate that budget 'balancing' be much more comprehensive.

New budgeting and accounting formats demand that the budgeted Statement of Financial Performance (Income Statement), the Budgeted Statement of Financial Position (Balance Sheet) and the Budgeted Statement of Cash Flows must be considered simultaneously to ensure effective financial management and sustainability and to ensure that the budget is funded.

A Credible Budget

Amongst other things, a credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality;
- Is achievable in terms of agreed service delivery and performance targets;
- Contains revenue and expenditure projections that are consistent with current and past performance and supported by documented evidence of future assumptions;
- Does not jeopardise the financial viability of the municipality (ensures that the financial position is maintained within generally accepted prudential limits and that obligations can be met in the short, medium and long term); and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

Budgeted Deficit versus Depreciation

The depreciation budget for the MTREF, calculated on the existing assets, is R162.8 million for 2019/20, R147.1 million and R141.1 million respectively for the two outer years.

Depreciation is calculated by using the straight-line method over the life-span of the asset. The assets in the asset register are funded from different funding sources and the depreciation of these assets is also treated differently.

George Municipality has used the “cost model” to implement GRAP 17. The fact that George Municipality has created 75% of its depreciable asset base in the last ten years has increased the depreciation cost beyond normal tariff increases.

As example, a filtration plant was constructed with funds from the emergency drought relief grant. A capital asset of ± R95 million was created with an estimated life span of 20 years. The impact on the depreciation budget was an additional depreciation to the amount of R4.75 million per year.

It is impossible to give this burden through to the inhabitants of George. To soften the impact of this depreciation a “claw back” of depreciation is done during the budget process as part of the tariff setting. This inevitably leads to a budgeted deficit on the Budgeted Statement of Financial Performance.

1.5 – Budget Overview of the 2019/20 MTREF

This section provides an overview of the George Municipality's 2019/20 to 2021/22 MTREF. It includes an assessment of how the budget links with the national and provincial government contexts along with a review of the fiscal position of George Municipality.

The Municipality's budget must be seen within the context of the policies and financial priorities of national, provincial and district government. The spheres of Government are partners in meeting the service delivery challenges faced in George. George alone cannot meet these challenges. It requires support from the other spheres of Government through the direct allocation of resources as well as the achievement of their own policies.

Per Circular No. 93 & 94, the following headline inflation forecasts underpin the national 2019 Budget:

Fiscal Year	2017/18 Actual	2018/19 Estimate	2019/20	2020/21	2021/22
			Forecast		
Headline CPI Inflation	5.3%	4.7%	5.2%	5.4%	5.4%

Source: 2019 Budget Review

The growth parameters apply to tariff increases for property rates, user and other charges raised by municipalities and municipal entities, to ensure that all spheres of government support the national macroeconomic policies, unless it can be shown that external factors impact otherwise.

The budget process in George followed the requirements of the MFMA. A Table of key deadlines was tabled in Council by the Mayor during August 2018.

A Budget Committee was established to examine, review and prioritise budget proposals from departments.

Over the 3-year period, the Municipality is planning to spend R1 0745.5 million on capital investment for the infrastructure needs of the City. In 2019/20 the capital budget is R344 million. Operating expenditure in 2019/20 is budgeted at R2 289 million and the operating revenue is budgeted at R2 282 million.

The MFMA requires municipalities to set out measurable performance objectives when tabling their budgets. These "key deliverables" link the financial inputs of the budget to service delivery on the ground.

As a further enhancement to this, quarterly service targets and monthly financial targets are contained in the Draft Service Delivery and Budget Implementation Plan (SDBIP). This must be approved by the Mayor within 28 days after the approval of the final budget and forms the basis for the Municipality's in year monitoring.

The following table is a consolidated overview of the proposed MTREF:

Table 1 – Consolidated Overview of the 2019/20 MTREF

	ADJUSTMENTS BUDGET 2018/19 R	BUDGET YEAR 2019/20 R	BUDGET YEAR 2020/21 R	BUDGET YEAR 2021/22 R
Total revenue (excluding capital transfers and contributions)	1 927 596 930	2 235 141 063	2 354 230 029	2 451 425 113
Less: Total expenditure	1 963 177 193	2 282 526 308	2 388 508 866	2 473 873 270
Surplus/(Deficit) before capital transfers and contributions	-35 580 263	-47 385 245	-34 278 837	-22 448 157
Plus: Capital transfers and contributions	131 771 300	53 894 477	55 111 851	57 017 451
Surplus/(Deficit)	96 191 037	6 509 232	20 833 014	34 569 294
Total Capital Expenditure	334 004 202	344 307 260	381 029 922	350 217 513

1.6 – Operating Revenue Framework

For George Municipality to continue maintaining / improving the quality of services provided to its citizens it needs to generate the required revenue.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines, Circular No. 93 & 94;
- The municipality's Property Rates Policy;
- The municipality's Credit Control and Indigent Policy and rendering of free basic services;
- Tariff policy and structure;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA).
- Revenue enhancement plan.

The following table is a summary of the 2019/20 MTREF (classified by main revenue source):

Table 2 – Summary of revenue classified by main revenue sources

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Revenue By Source										
Property rates	2	192 654	211 433	235 054	254 955	260 105	260 105	279 613	300 584	323 128
Service charges - electricity revenue	2	534 778	565 450	603 332	647 628	642 101	642 101	733 067	776 512	822 517
Service charges - water revenue	2	110 115	121 172	117 657	134 199	130 899	130 899	127 469	135 117	143 225
Service charges - sanitation revenue	2	77 683	81 869	87 952	89 395	89 395	89 395	101 020	109 661	118 982
Service charges - refuse revenue	2	54 001	61 814	69 778	77 805	77 805	77 805	85 163	92 828	101 183
Rental of facilities and equipment		2 423	3 756	3 271	5 596	5 896	5 896	6 183	6 480	6 808
Interest earned - external investments		30 704	37 304	50 166	38 610	44 067	44 067	43 180	45 352	47 648
Interest earned - outstanding debtors		4 710	4 156	4 677	5 805	5 805	5 805	6 096	6 401	6 721
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		61 062	48 384	81 503	72 569	72 569	72 569	76 077	80 128	84 200
Licences and permits		2 262	2 126	2 742	3 345	3 345	3 345	3 516	3 695	3 872
Agency services		8 539	9 445	11 258	8 427	8 427	8 427	8 848	9 291	9 755
Transfers and subsidies		297 574	310 241	402 555	473 230	485 000	485 000	611 887	582 686	564 965
Other revenue	2	81 903	76 276	89 872	107 011	97 776	97 776	153 023	205 497	218 423
Gains on disposal of PPE		39	293	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		1 458 447	1 533 719	1 759 815	1 918 575	1 923 188	1 923 188	2 235 141	2 354 230	2 451 425
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	6	129 417	149 591	202 853	175 958	136 180	136 180	53 894	55 112	57 017
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–
Total Revenue		1 587 864	1 683 309	1 962 668	2 094 533	2 059 368	2 059 368	2 289 036	2 409 342	2 508 443

Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The above table considers revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality and capital transfers and contributions.

The operating revenue increases from R2 059 billion to R2 289 billion.

The **11.15%** increase in revenue is mainly due to:

- An increase in Other Revenue – is mainly due to an increase in the GIPTN fare revenue for the roll-out of further phases.
- An increase in Transfers Recognised – Operational is mainly due to an increase in the following grants:
 - Human Settlements Grant (R69.6m – 2018/19 to R163.5m – 2019/20).
 - The Equitable Share allocation – from R137.4m in 2018/19 to R149.9m in 2019/20.
 - The Public Transport Network grant – from R123m in 2018/19 to R163.5m in 2019/20.
 - The George Integrated Public Transport Network Grant (GIPTN) – from R101m in 2018/19 to R106.7m in 2019/20.

- The decrease in Transfers Recognised – Capital is mainly due to a decrease in the following grants:
- Public Transport Network Grant (PTNG) – (R44m – 2018/19 to R502 thousand - 2019/20);
 - Human Settlements Grant (R24.9m – 2018/19 to R0 – 2018/19); and
 - Integrated National Electrification Programme (INEP) – (R13m – 2018/19 to R10m -2019/20).

The table also gives the percentage increases in property rates and the service charges.

The following table provides a breakdown of the various grants allocated to George Municipality over the medium term:

Table 3 – Grants Allocation

Local government allocations 2019/20 – 2021/22			
	Medium Term Estimates		
	2019/20 R'000	2020/21 R'000	2021/22 R'000
National Grants	382 786	354 665	381 376
Equitable share	149 978	163 760	179 113
Energy Efficiency and Demand Side Management Grant	5 000	5 000	6 000
Municipal Infrastructure Grant (MIG)	40 104	42 223	45 271
Electrification Programme (INEP)	10 044	10 000	8 000
Financial Management (FMG)	1 550	1 550	1 550
Public Transport Network Grant (PTNG)	163 499	124 132	133 442
Expanded Public Works Programme Incentive Grant (EPWP)	5 111	-	-
Infrastructure Skills Development (ISDG)	7 500	8 000	8 000
Provincial Grants	282 345	289 426	252 048
Human Settlement Development Grant	163 500	164 460	120 700
Municipal Accreditation and Capacity Building Grant	448	475	503
Fire Service Capacity Building Grant	-	841	-
Library Services	9 793	9 950	10 841
Maintenance & Construction of Transport Infrastructure	422	482	482
Integrated Transport Planning	600	600	600
Financial Management Support Grant	255	-	-
Financial Management Capacity Building Grant	380	-	-
GIPTN – Operations	106 747	112 618	118 812
Thusong Services Centre Grant	200	-	111
Total Allocations	665 131	644 091	633 424

SERVICE CHARGES AND MISCELLANEOUS TARIFFS:

The following tariff increases are proposed:

▪ Electricity	:	14.6%	(awaiting NERSA's guide)
▪ Water	:	6%	
▪ Rates	:	7.5%	
▪ Refuse	:	9%	
▪ Sewerage	:	8.5%	
▪ Other (miscellaneous)	:	5%	

TARIFF CHANGES SUGGESTED FOR 2019/20**Rates Tariffs**

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

Implementation of General Valuation Roll on 1 July 2018

The new General Valuation Roll was implemented on 1 July 2018 and will be valid to 30 June 2022. The implementation of the General Valuation Roll necessitates an evaluation of the current practices regarding applicable discounts and rebates on rates. The 15% rebate that was applicable on all residential properties charges for rates has been discontinued.

Furthermore, the 40% rebate on rural residential properties used for residential properties has been phased out.

The process followed with the general valuation roll as from 1 July 2018 were as follows:

- All properties were valued at market value;
- 1696 objections were received and processes;
- The valuation appeal board met on the following dates, 21-23 May 2018 and 11-18 June 2018.

4.2 Rates Charges**4.2.1 Municipal Valuation Threshold**

On qualifying residential properties, up to a maximum valuation of R150 000 which amount includes the R15 000 as per Section 17(1)(h) of the MPRA and the R135 000 reduction granted as per paragraph E1.1.2 of the approved Rates Policy will be deducted from the total valuation before rates are levied.

4.2.2 Rates Revenue

The public's reaction to the ever-increasing tariff hikes in electricity charges has resulted in a decline in revenue from electricity sales. George Municipality must reduce its reliance on electricity as its main

source of income and will have to focus on the rates revenue. Given the afore-mentioned it is proposed that rates increase by 7.5%

Table 4 – Proposed rates to be levied for the 2019/20 financial year

Category of Property	Proposed tariff (from 1 July 2019)
Residential properties (include Rural res)	R0.006773
State owned properties	R0.009556
Business & Commercial	R0.009556
Agricultural	R0.001693
Vacant land – Residential	R0.009204
Municipal properties	-
Industrial	R0.009556
Public Service Infrastructure property (normal)	R0.001693
Public Service Infrastructure property (phase out)	R0.000169
Public benefit organisation properties	R0.001693 (100% rebate)

Water Tariffs

South Africa faces similar challenges regarding water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition, National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective.

During the tariff modelling exercise, it was acknowledged that the basic charge for water does not cover the basic cost for the water service and that the structure needs to be changed and remodelled in future budgets.

A tariff increase of 6% from 1 July 2019 for water is proposed. In addition, 6kℓ water per 30-day period will be granted free of charge to all households. The tariff structure is designed to charge higher levels of consumption at a higher rate per kilolitre.

The tariff structures of the DMA and George are different. The 6% increase in the current tariff will apply to the DMA area as well. George Municipality is reassessing the basic charge for water service to ensure that it is cost reflective of the fixed costs components needed to deliver water to the consumers.

The budget committee was confronted with the call by National Treasury to keep the tariff increases within the upper limit of 3 to 6 per cent target band together with the double-digit electricity bulk purchase tariff increase on the one hand and the need for additional budget for capital renewal and operational costs in the departments on the other hand. The committee elected to increase water tariffs by 6 per cent for usage in the normal band of 6-20 kilolitres. The step tariffs for domestic households (excluding industries/businesses) will be reviewed for the water usage above 20 kilolitres per month. This will lead to an increase in the tariff of above 6 per cent. See proposal below.

Council has embarked on a war on leaks – project to curb water losses. The installation of smart water meters has also been approved to assist in the process. This will bring down the water losses and a decline in the associated cost of purifying water. It will also improve the management of the water usage by indigent households where excessive usage is often registered.

A summary of the proposed tariffs for households (residential) and non-residential in George are as follows:

Table 5 – Proposed Water Tariffs

CATEGORY	CURRENT TARIFFS 2018/19	PROPOSED TARIFFS 2019/20
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	Free	Free
(ii) 6 to 15 kℓ per 30-day period	14.84	15.73
(iii) 15 to 20 kℓ per 30-day period	17.09	18.12
(iv) 20 to 30 kℓ per 30-day period	20.48	23.55
(v) 30 to 50 kℓ per 30-day period	24.59	29.51
(vi) 50 kℓ per 30-day period	28.04	35.05
NON-RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	14.84	15.73
(ii) 6 to 15 kℓ per 30-day period	14.84	15.73
(iii) 15 to 20 kℓ per 30-day period	17.09	18.12
(iv) 20 to 30 kℓ per 30-day period	20.48	21.71
(v) 30 to 50 kℓ per 30-day period	22.47	23.82
(vi) 50 kℓ per 30-day period	24.59	26.07

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 6 – Comparison between current water charges and increases (Domestic)

Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change
20	323.99	343.49	19.5	6%
30	576.25	655.01	78.76	13.67%
40	920.79	1093.15	172.36	18.72%
50	922.36	977.70	221.56	18.99%
80	1 763.56	1 869.37	523.82	24.25%
100	2 324.36	2 463.82	664.02	24.41%

A summary of the proposed tariffs for households (residential) and non-residential in the DMA area is as follows:

Table 7 – Comparison between current water charges and increases in the DMA area (Domestic)

CATEGORY	CURRENT TARIFFS 2018/19	PROPOSED TARIFFS 2019/20
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	Free	Free
(ii) 6 to 12 kℓ per 30-day period	6.60	7.00
(iii) 12 to 20 kℓ per 30-day period	7.57	8.02
(iv) 20 to 30 kℓ per 30-day period	9.09	9.64
(v) 30 to 50 kℓ per 30-day period	10.90	11.55
(vi) 50 kℓ per 30-day period	12.44	13.19
NON-RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	6.60	7.00
(ii) 6 to 12 kℓ per 30-day period	6.60	7.00
(iii) 12 to 20 kℓ per 30-day period	7.57	8.02
(iv) 20 to 30 kℓ per 30-day period	9.09	9.64
(v) 30 to 50 kℓ per 30-day period	9.96	10.56
(vi) 50 kℓ per 30-day period	10.92	11.58

Electricity Tariffs

George Municipality has not received the NERSA's guideline for all local-authority tariff increases. George Municipality estimates the allowed tariff increase to be 14.60%.

The local authority tariff increase is effective from 1 July 2019 to 30 June 2020. During the April 2019 to June 2019 three-month period, the 2018/19 local authority tariffs are still applicable.

NERSA sets benchmark tariffs as a guideline and it should be noted that the guideline is not an automatic increase in tariffs. This municipality has a distribution license and is still required to apply to NERSA for the approval of our tariffs.

The following table shows the impact of the proposed increases in electricity tariffs on the domestic customers:

**Table 8 – Comparison between current electricity charges and increases
Domestic – Single phase consumer: one part Pre-Paid (VAT exclusive)**

Monthly consumption kWh	Current amount Payable 171.95 c / unit R	Proposed amount Payable 197.05 c / unit R	Difference (Increase) R	Percentage change
100	171.95	197.05	25.10	14.6%
250	429.88	492.64	62.76	14.6%
500	859.75	985.27	125.52	14.6%
750	1 289.63	1 477.91	188.29	14.6%
1 000	1 719.50	1 970.55	251.05	14.6%
2 000	3 439.00	3 941.09	502.09	14.6%

Table 9 – Indigent – single phase consumers: One part Pre-paid meter (VAT exclusive)

Monthly consumption kWh	Current amount Payable 121.96 c / unit R	Proposed amount Payable 121.96 c / unit R	Difference (Increase) R	Percentage change
100	36.59	41.93	5.34	14.6%
250	219.53	251.59	32.06	14.6%
450	463.45	531.13	67.68	14.6%

Indigent households will receive 70kWh electricity free at the beginning of each month.

Sanitation tariffs

A tariff increase of 8.5% for sanitation from 1 July 2019 is proposed.

The following table compares the current and proposed tariffs:

Table 10 – Comparison between current sanitation charges and increases

CURRENT TARIFF 2018/19 Rand per year	PROPOSED TARIFF 2019/20 Rand per year	DIFFERENCE R	% INCREASE
2 443.68	2651.39	207.71	8.5%

Waste Removal tariff

A 9% increase in the waste removal tariff is proposed from 1 July 2019.

Table 11 – Comparison between current waste fees and increases for a single dwelling-house

CURRENT TARIFF 2018/19 Rand per year	PROPOSED TARIFF 2019/20 Rand per year	DIFFERENCE R	% INCREASE
2 286.72	2492.53	205.81	9.0%

Table 12 – Comparison between current waste removal fees and increases

	CURRENT TARIFFS 2018/19		PROPOSED TARIFFS 2019/20	
Tariff per container per month or part of a month: Areas serviced by means of: (Tariff is multiplied by the number of service rounds per week and the number of containers.)	Per litre (per service) (R)	Per month (R)	Per litre (per service) (R)	Per month (R)
7 X 85l container (black bag) removed once a week	0.0807	190.56	0.088	207.71
1 x 240l container removed once a week (per business)	0.3249	311.95	0.3541	340.03
2 x 240l container removed 3 times a week	0.2081	1 198.85	0.2268	1306.75

The cost of establishing of a composting plant, the closure of the dumping site, the increase in cost of depositing household waste at the new proposed regional landfill site, the establishing of a landfill site in Uniondale and the transport of household waste to PETRO SA, are putting a tremendous pressure on the financial viability of the waste removal service, hence the 9% increase in tariff. Urgent strategic decisions are needed in this regard. The regional landfill site is planned to start operations in January 2020. George Municipality has budgeted an additional R15 million in anticipation of the to the regional landfill site becoming operational.

Overall impact of tariff increases on households

The following table shows the overall expected impact of tariff increases on a large and small household, as well as an indigent household receiving free basic services.

It needs to be noted that most indigent households in George are situated in the affordable house areas. The valuation of these houses is below R150 000 and due to rebates do not pay property rates.

Indigent households receive a discount on their services equal to the basic charge for water plus 6kl water free, 70kwh electricity units, the monthly levy for refuse and sanitation.

Table 13 – MBRR Table SA14 – Household bills

WC044 George - Supporting Table SA14 Household bills

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20 % incr.	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		266.64	285.30	316.68	269.72	269.72	269.72	7.5%	289.97	307.37	325.81
Electricity: Basic levy		-	-	-	-	-	-		-	-	-
Electricity: Consumption		1 506.40	1 605.80	1 636.00	1 719.50	1 719.50	1 719.50	14.6%	1 970.55	2 088.78	2 214.11
Water: Basic levy		67.89	72.64	78.45	84.73	84.73	84.73	6.0%	89.81	95.20	100.91
Water: Consumption		341.66	369.12	398.60	423.81	423.81	423.81	6.0%	449.27	476.23	504.80
Sanitation		162.42	173.79	187.69	203.64	203.64	203.64	8.5%	220.95	239.73	260.11
Refuse removal		132.18	144.07	165.70	190.56	190.56	190.56	9.0%	207.70	226.39	246.77
Other		-	-	-	-	-	-		-	-	-
sub-total		2 477.19	2 650.72	2 783.12	2 891.96	2 891.96	2 891.96	11.6%	3 228.24	3 433.69	3 652.50
VAT on Services		309.48	331.16	345.30	393.34	393.34	393.34	12.1%	440.74	468.95	499.00
Total large household bill:		2 786.67	2 981.88	3 128.42	3 285.29	3 285.29	3 285.29	11.7%	3 668.99	3 902.64	4 151.50
% increase/-decrease			7.0%	4.9%	5.0%	-	-		11.7%	6.4%	6.4%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		188.79	202.00	224.22	190.97	190.97	190.97	7.5%	205.31	217.62	230.68
Electricity: Basic levy		-	-	-	-	-	-		-	-	-
Electricity: Consumption		753.20	802.80	818.00	859.75	859.75	859.75	14.6%	985.27	1 044.39	1 107.05
Water: Basic levy		67.89	72.64	78.45	84.73	84.73	84.73	6.0%	89.81	95.20	100.91
Water: Consumption		262.91	281.32	303.80	321.41	321.41	321.41	6.0%	340.72	361.16	382.83
Sanitation		162.42	173.79	187.69	203.64	203.64	203.64	8.5%	220.95	239.73	260.11
Refuse removal		132.18	144.07	165.70	190.56	190.56	190.56	9.0%	207.70	226.39	246.77
Other		-	-	-	-	-	-		-	-	-
sub-total		1 567.39	1 676.62	1 777.86	1 851.06	1 851.06	1 851.06	10.7%	2 049.76	2 184.50	2 328.35
VAT on Services		193.00	206.46	217.51	249.01	249.01	249.01	11.1%	276.67	295.03	314.65
Total small household bill:		1 760.39	1 883.08	1 995.37	2 100.07	2 100.07	2 100.07	10.8%	2 326.43	2 479.53	2 643.00
% increase/-decrease			7.0%	6.0%	5.2%	-	-		10.8%	6.6%	6.6%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		-	-	-	-	-	-		-	-	-
Electricity: Basic levy		-	-	-	-	-	-		-	-	-
Electricity: Consumption		291.45	313.71	319.62	341.49	341.49	341.49	14.6%	391.36	414.84	439.73
Water: Basic levy		-	-	-	-	-	-		-	-	-
Water: Consumption		180.86	193.52	209.00	225.76	225.76	225.76	6.0%	239.34	253.70	268.92
Sanitation		-	-	-	-	-	-		-	-	-
Refuse removal		-	-	-	-	-	-		-	-	-
Other		-	-	-	-	-	-		-	-	-
sub-total		472.31	507.23	528.62	567.25	567.25	567.25	11.2%	630.70	668.54	708.65
VAT on Services		66.12	71.01	74.01	85.09	85.09	85.09	11.2%	94.60	100.28	106.30
Total small household bill:		538.43	578.24	602.63	652.34	652.34	652.34	11.2%	725.30	768.82	814.95
% increase/-decrease			7.4%	4.2%	8.2%	-	-		11.2%	6.0%	6.0%

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)
4. Note this is for a SINGLE household.

1.7 – Operating Expenditure Framework

The expenditure framework for the 2019/20 budget and MTREF is informed by the guidelines of National Treasury.

The following table is a summary of the 2019/20 MTREF (classified by main expenditure types):

Table 14 – Summary of operating expenditure by type

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Expenditure By Type										
Employee related costs	2	356 463	407 027	468 428	538 851	559 575	559 575	600 140	641 371	690 369
Remuneration of councillors		17 467	18 801	21 519	18 649	21 449	21 449	22 773	24 367	26 073
Debt impairment	3	88 516	89 347	111 776	67 987	67 987	67 987	71 386	74 956	78 703
Depreciation & asset impairment	2	141 582	155 475	165 173	162 429	162 429	162 429	162 817	147 099	141 130
Finance charges		48 715	44 109	44 140	32 340	32 340	32 340	36 144	33 816	34 260
Bulk purchases	2	359 854	395 857	397 810	439 392	431 666	431 666	498 975	533 885	571 239
Other materials	8	207	41 966	38 835	39 076	38 156	38 156	41 857	42 089	44 564
Contracted services		215 343	381 210	448 956	543 704	488 563	488 563	648 963	672 360	647 592
Transfers and subsidies		2 972	122	73	212	63 914	63 914	69 450	91 968	100 716
Other expenditure	4, 5	237 703	84 518	88 463	112 920	96 463	96 463	129 347	125 883	138 469
Loss on disposal of PPE		10 494	–	2 763	636	636	636	674	715	757
Total Expenditure		1 479 315	1 618 433	1 787 937	1 956 195	1 963 177	1 963 177	2 282 526	2 388 509	2 473 873

The operating expenditure has increased from R 1 963 billion in 2018/19 (February adjustments budget) to R2 282 billion in 2019/20. The **16.27%** increase can be attributed to increases and decreases on several expenditure components.

The increase in expenditure is mainly due to:

- Contracted Services: This is mainly due to the increase in the budget for operational expenditure on Housing Projects and the GIPTN.
- Bulk Purchases for Electricity: Increased by 15.63%.
- Other expenditure: An additional amount of R15 million has been provided for the Regional Landfill Site

Table 15 – Repairs and maintenance per asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Repairs and Maintenance by Asset Class									
Roads Infrastructure	9 558	18 915	13 914	14 508	16 782	16 782	18 557	23 125	26 201
Storm water Infrastructure	5 396	–	–	4 480	6 519	6 519	4 290	4 553	4 826
Electrical Infrastructure	7 864	–	4 944	6 686	6 446	6 446	7 275	8 163	9 991
Water Supply Infrastructure	5 885	9 555	8 296	9 456	9 386	9 386	9 975	12 100	13 735
Sanitation Infrastructure	17 678	22 363	9 569	7 308	7 008	7 008	7 433	7 883	8 355
Solid Waste Infrastructure	65	3 091	725	848	208	208	250	500	500
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Infrastructure	46 445	53 923	37 447	43 285	46 349	46 349	47 779	56 323	63 608
Community Facilities	1 678	7 295	2 797	–	–	–	–	–	–
Sport and Recreation Facilities	1 178	2 133	1 386	60	60	60	65	71	75
Community Assets	2 855	9 427	4 183	60	60	60	65	71	75
Heritage Assets	–	–	–	–	–	–	–	–	–
Revenue Generating	–	1 081	862	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Investment properties	–	1 081	862	–	–	–	–	–	–
Operational Buildings	8 159	861	71	851	1 321	1 321	1 428	1 528	1 620
Housing	–	–	–	–	–	–	–	–	–
Other Assets	8 159	861	71	851	1 321	1 321	1 428	1 528	1 620
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Computer Equipment	159	1 103	162	–	–	–	–	–	–
Furniture and Office Equipment	136	222	438	8	8	8	8	9	9
Machinery and Equipment	12 596	3 144	6 961	2 437	3 737	3 737	2 806	3 031	3 254
Transport Assets	9 251	21 954	4 038	2 955	1 455	1 455	1 544	1 638	1 736
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
TOTAL REPAIRS AND MAINTENANCE	79 602	91 716	54 162	49 596	52 929	52 929	53 631	62 599	70 302

1.8 – Capital Budget

The capital budget increased from R334 million (2018/19) to R344 million in 2019/20.

The Budget Committee went through several stages of prioritising the capital budget to contain the budget within the available funding.

The budget committee has prioritized the upgrading of the sewerage treatment works as high and has committed to the taking up of loans to fund this project to the total of R84,4 million (R4,4 million – 2018/2019, R30 million – 2019/2020 & R50 million - 2020/2021).

This capital budget has been compiled with due consideration to the direct impact that it would have on the operating budget and our cash position where projects are to be funded from either internal sources or from external borrowings.

The capital budget reflects the following budget allocation to the various Departments and reflects the strategic priorities outlined in the IDP:

Table 16 – Capital budget by department

Vote Description R thousand	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–
Vote 2 - Corporate Services	–	–	13	2 000	–	–	–	–	–
Vote 3 - Corporate Services	–	–	–	–	–	–	–	–	–
Vote 4 - Community Services	–	4 502	–	1 750	1 750	1 750	1 200	955	1 800
Vote 5 - Community Services	–	–	–	6 300	17 818	17 818	3 500	5 500	7 500
Vote 6 - Human Settlements	–	–	–	500	–	–	–	–	–
Vote 7 - Civil Engineering Services	–	72 024	100 832	167 254	138 199	138 199	139 654	135 910	126 324
Vote 8 - Electro-technical Services	–	1 535	4 132	23 161	22 967	22 967	43 786	28 475	10 997
Vote 9 - Financial Services	–	–	–	–	–	–	–	–	–
Vote 10 - Financial Services	–	718	713	3 730	3 730	3 730	500	1 000	2 000
Vote 11 - Planning and Development	–	–	–	500	–	–	–	–	–
Vote 12 - Protection Services	–	57 653	13 682	13 760	–	–	–	–	–
Vote 13 - Protection Services	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	–	136 432	119 372	218 955	184 463	184 463	188 640	171 840	148 621
Single-year expenditure to be appropriated									
Vote 1 - Office of the Municipal Manager	3 567	3 219	959	1 510	1 812	1 812	2 198	438	390
Vote 2 - Corporate Services	1 673	529	1 289	2 647	2 712	2 712	3 762	3 257	3 884
Vote 3 - Corporate Services	150	–	–	402	192	192	237	920	515
Vote 4 - Community Services	2 767	479	4 558	2 747	3 087	3 087	2 936	5 183	2 231
Vote 5 - Community Services	10 676	9 237	14 911	19 916	20 680	20 680	14 480	14 159	12 657
Vote 6 - Human Settlements	2 757	1 350	819	2 504	2 139	2 139	3 498	2 798	4 231
Vote 7 - Civil Engineering Services	63 718	36 206	80 438	140 236	67 294	67 294	80 535	98 050	90 023
Vote 8 - Electro-technical Services	27 659	13 003	27 742	24 252	29 896	29 896	26 708	42 936	50 477
Vote 9 - Financial Services	1 425	662	379	349	343	343	832	1 150	–
Vote 10 - Financial Services	2 980	1 648	2 443	1 696	1 696	1 696	500	350	700
Vote 11 - Planning and Development	–	157	1 806	1 831	1 521	1 521	3 136	2 334	1 175
Vote 12 - Protection Services	101 009	10 615	14 641	11 993	18 150	18 150	15 625	36 272	33 994
Vote 13 - Protection Services	–	–	–	75	18	18	1 223	1 344	1 320
Capital single-year expenditure sub-total	218 381	77 105	149 985	210 156	149 541	149 541	155 667	209 190	201 596
Total Capital Expenditure - Vote	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218

Table 17 – Capital funding by source

Vote Description R thousand	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Funded by:									
National Government	77 104	69 653	148 511	111 654	120 118	120 118	52 642	55 166	61 424
Provincial Government	44 174	75 654	47 777	75 051	15 948	15 948	250	–	–
District Municipality	–	–	–	–	–	–	–	–	–
Other transfers and grants	8 139	–	–	11 679	–	–	–	–	–
Transfers recognised - capital	129 417	145 307	196 288	198 384	136 066	136 066	52 892	55 166	61 424
Borrowing	13 821	18 493	19 525	69 865	25 008	25 008	154 695	126 635	92 005
Internally generated funds	75 143	49 737	53 543	160 861	172 930	172 930	136 721	199 228	196 789
Total Capital Funding	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218

Internal Funding

One of the main challenges impacting on the capital budget is the expected contributions to the Capital Replacement Reserve (CRR) for the current year. This situation also emphasizes the need to expand our current additional income base (sources) and exploring other income sources. The Budget Committee re-affirmed the need to broaden the income base.

A contribution of R92,2 million was made to the CRR in the February 2019 Adjustments Budget from working capital.

Council specifically budgets for a contribution to the CRR. R65,2 million was budgeted for the 2018/19 year. The amount budgeted for as an additional own contribution to the CRR is R40 million in the 2019/20 financial year.

Although the budgeted income and expenditure are realistically anticipated, the situation regarding the available internal funds will be monitored closely and expenditure on capital projects linked to the CRR will be managed according to the available cash.

The table below gives a breakdown of the available budgeted CRR funds.

Table 18 – Budgeted CRR funds

BUDGETED CRR FUNDING FOR 2019/20					
DESCRIPTION OF CAPITAL REPLACEMENT RESERVED (CRR)	CRR BALANCE AVAILABLE/ SHORTFALL FOR 2019/20	CAPITAL CONTRIBUTION S BUDGET 2019/20	ADDITIONAL BUDGETED CONTRIBUTION TO CRR	BUDGETED VAT INCOME ON GRANTS	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE
General		1 500 000	25 888 098	1 681 284	29 069 382
Electricity		3 899 850	13 834 172	2 142 261	19 876 283
Water		3 499 970	6 504 048		10 004 018
Sewerage		3 725 220	8 174 086	4 223 997	16 123 303
Sale of Property	791 677	10 000 000	10 000 000		20 791 677
Cleansing		247 340	799 776		1 047 116
Contribution from Working Capital					40 000 000
TOTAL CRR	791 677	22 872 380	65 200 180	8 047 542	136 911 779

External Financing Funding

Although the Long Term Financial Plan indicates that George Municipality's gearing has declined, allowing the municipality to take up external funding, the magnitude of external funding required over the MTREF compelled the Budget Committee to further scrutinize the different planning scenarios before committing to taking up loans of more than R363,3 million over the MTREF. The multi-year planning needs to be spread out over a 5-7-year period to soften the impact of interest and redemption payments on tariffs to the customers.

The Budget Committee considered the requests by the technical departments to take up external loans to fund major upgrading of infrastructure and new infrastructure to provide for the demand created by new developments.

After thorough discussions with the technical departments it was decided to prioritize the upgrading of the sewerage treatment works as from the 2018/19 MTREF. The upgrading of the water treatment works will receive priority in the 2019/20 financial year. Further planning will be done to mitigate the risks relating to the upgrade that will only commence in the 2019/20 MTREF.

The following table provides a breakdown of the budgeted capital expenditure by classification:

Table 19 – Capital expenditure by GFS classification

Vote Description R thousand	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional									
<i>Governance and administration</i>	11 944	6 623	5 450	11 527	11 501	11 501	11 488	6 136	7 327
Executive and council	2 362	2 470	740	979	979	979	594	-	600
Finance and administration	9 582	4 153	379	10 449	10 423	10 423	10 749	6 039	6 627
Internal audit	-	-	4 332	100	100	100	145	97	100
<i>Community and public safety</i>	14 359	12 778	16 685	31 936	36 850	36 850	27 456	35 695	32 146
Community and social services	1 456	5 135	2 987	6 028	6 225	6 225	8 247	7 467	7 672
Sport and recreation	5 278	3 992	8 945	13 010	15 922	15 922	8 742	12 942	11 693
Public safety	2 634	2 134	2 664	11 173	12 814	12 814	8 582	14 490	11 350
Housing	2 757	1 350	1 950	1 377	1 540	1 540	1 766	652	1 071
Health	2 234	166	140	350	350	350	118	145	360
<i>Economic and environmental services</i>	118 682	107 658	128 489	123 237	112 023	112 023	55 083	70 113	85 393
Planning and development	-	35	606	1 618	608	608	2 431	874	1 399
Road transport	118 682	107 623	127 883	121 619	111 415	111 415	52 652	69 239	83 994
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	73 377	86 357	118 695	262 148	173 368	173 368	249 636	267 626	225 227
Energy sources	27 659	14 538	31 873	49 412	52 863	52 863	70 493	71 411	61 474
Water management	13 835	41 004	29 317	63 862	34 630	34 630	60 898	88 386	117 700
Waste water management	26 052	25 511	48 863	138 709	66 336	66 336	108 197	97 001	36 045
Waste management	5 831	5 304	8 642	10 164	19 537	19 537	10 048	10 828	10 008
<i>Other</i>	19	122	36	263	263	263	645	1 460	126
Total Capital Expenditure - Functional	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218

1.9 – Budget Schedules

The Municipal Budget and Reporting Regulations are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium term planning and policy choices on service delivery.

Narrative will only be provided at certain tables to clarify certain aspects otherwise it will be a repetition of what has already been documented.

Table 20 – A1: Budget Summary**WC044 George - Table A1 Budget Summary**

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
Financial Performance										
Property rates	192 654	211 433	235 054	254 955	260 105	260 105	260 105	279 613	300 584	323 128
Service charges	776 578	830 304	878 718	949 026	940 199	940 199	940 199	1 046 719	1 114 117	1 185 906
Investment revenue	30 704	37 304	50 166	38 610	44 067	44 067	44 067	43 180	45 352	47 648
Transfers recognised - operational	297 574	310 241	402 555	473 230	485 000	485 000	485 000	611 887	582 686	564 965
Other own revenue	160 938	144 437	193 323	202 752	193 817	193 817	193 817	253 743	311 491	329 779
Total Revenue (excluding capital transfers and contributions)	1 458 447	1 533 719	1 759 815	1 918 575	1 923 188	1 923 188	1 923 188	2 235 141	2 354 230	2 451 425
Employee costs	356 463	407 027	468 428	538 851	559 575	559 575	559 575	600 140	641 371	690 369
Remuneration of councillors	17 467	18 801	21 519	18 649	21 449	21 449	21 449	22 773	24 367	26 073
Depreciation & asset impairment	141 582	155 475	165 173	162 429	162 429	162 429	162 429	162 817	147 099	141 130
Finance charges	48 715	44 109	44 140	32 340	32 340	32 340	32 340	36 144	33 816	34 260
Materials and bulk purchases	360 061	437 823	436 645	478 469	469 822	469 822	469 822	540 832	575 974	615 803
Transfers and grants	2 972	122	73	212	63 914	63 914	63 914	69 450	91 968	100 716
Other expenditure	552 056	555 076	651 958	725 246	653 648	653 648	653 648	850 370	873 914	865 522
Total Expenditure	1 479 315	1 618 433	1 787 937	1 956 195	1 963 177	1 963 177	1 963 177	2 282 526	2 388 509	2 473 873
Surplus/(Deficit)	(20 868)	(84 714)	(28 122)	(37 621)	(39 989)	(39 989)	(39 989)	(47 385)	(34 279)	(22 448)
Transfers and subsidies - capital (monetary allocation)	129 417	149 591	202 853	175 958	136 180	136 180	136 180	53 894	55 112	57 017
Contributions recognised - capital & contributed asset	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	108 549	64 877	174 731	138 337	96 191	96 191	96 191	6 509	20 833	34 569
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	108 549	64 877	174 731	138 337	96 191	96 191	96 191	6 509	20 833	34 569
Capital expenditure & funds sources										
Capital expenditure	218 381	213 537	269 356	429 111	334 004	334 004	334 004	344 307	381 030	350 218
Transfers recognised - capital	129 417	145 307	196 288	198 384	136 066	136 066	136 066	52 892	55 166	61 424
Borrowing	13 821	18 493	19 525	69 865	25 008	25 008	25 008	154 695	126 635	92 005
Internally generated funds	75 143	49 737	53 543	160 861	172 930	172 930	172 930	136 721	199 228	196 789
Total sources of capital funds	218 381	213 537	269 356	429 111	334 004	334 004	334 004	344 307	381 030	350 218
Financial position										
Total current assets	731 154	823 004	903 808	980 717	972 887	972 887	972 887	919 816	880 775	847 733
Total non current assets	2 867 207	2 922 172	3 024 937	3 241 211	3 196 420	3 196 420	3 196 420	3 035 024	3 268 784	3 477 605
Total current liabilities	343 502	422 945	437 448	353 144	560 368	560 368	560 368	394 006	410 844	417 148
Total non current liabilities	541 221	537 994	532 329	687 262	585 149	585 149	585 149	545 265	642 997	722 130
Community wealth/Equity	2 713 638	2 784 237	2 958 968	3 181 522	3 023 790	3 023 790	3 023 790	3 015 569	3 095 718	3 186 059
Cash flows										
Net cash from (used) operating	279 108	374 144	398 215	384 578	386 843	386 843	386 843	156 987	161 441	172 683
Net cash from (used) investing	(210 541)	(211 025)	(265 636)	(386 333)	(334 040)	(334 040)	(334 040)	(343 282)	(380 067)	(349 235)
Net cash from (used) financing	(49 125)	(23 001)	(20 235)	33 747	(10 208)	(10 208)	(10 208)	100 654	80 911	35 856
Cash/cash equivalents at the year end	365 323	505 441	617 784	551 019	660 379	660 379	660 379	574 738	437 023	296 327
Cash backing/surplus reconciliation										
Cash and investments available	365 323	505 441	617 784	551 019	660 379	660 379	660 379	574 738	437 023	296 327
Application of cash and investments	76 830	206 805	240 396	54 499	346 621	346 621	346 621	199 804	80 245	(36 003)
Balance - surplus (shortfall)	288 492	298 636	377 389	496 521	313 759	313 759	313 759	374 934	356 778	332 330
Asset management										
Asset register summary (WDV)	-	-	-	-	-	-	-	-	-	-
Depreciation	141 582	155 475	165 173	162 429	162 429	162 429	162 429	162 817	147 099	141 130
Renewal and Upgrading of Existing Assets	48 828	9 618	68 396	185 191	153 374	153 374	153 374	56 433	43 580	48 385
Repairs and Maintenance	79 602	91 716	54 162	49 596	52 929	52 929	52 929	53 631	62 599	70 302
Free services										
Cost of Free Basic Services provided	82 938	101 036	87 692	132 417	132 417	132 417	130 034	130 034	140 402	151 672
Revenue cost of free services provided	62 061	64 159	54 851	57 298	49 926	49 926	38 700	38 700	41 603	44 723
Households below minimum service level										
Water:	1	1	1	1	1	1	1	1	1	1
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	4	4	4	4	4	4	4	4	4	5
Refuse:	-	-	-	-	-	-	-	-	-	-

Table 21 – A2: Budgeted Financial Performance by standard classification

WC044 George - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		241 638	274 372	312 926	330 104	343 707	343 707	363 086	384 488	407 606
Executive and council		1 116	1 163	185	531	171	171	174	185	192
Finance and administration		240 522	273 209	312 740	329 573	343 536	343 536	362 911	384 303	407 414
Internal audit		–	–	0	–	–	–	–	–	–
<i>Community and public safety</i>		93 161	95 220	133 440	174 814	187 216	187 216	266 358	270 791	231 949
Community and social services		9 981	15 528	15 386	17 613	18 351	18 351	16 429	15 685	16 930
Sport and recreation		7 589	4 589	(3 084)	13 247	13 959	13 959	7 309	7 315	7 814
Public safety		57 766	53 798	79 708	71 771	71 112	71 112	74 318	78 402	81 440
Housing		15 041	18 914	41 369	72 107	83 718	83 718	168 222	169 305	125 677
Health		2 784	2 391	61	77	77	77	80	84	88
<i>Economic and environmental services</i>		323 018	316 618	388 509	364 547	362 997	362 997	402 367	413 845	439 382
Planning and development		6 536	8 071	9 559	9 385	11 141	11 141	11 472	11 705	12 318
Road transport		316 450	308 544	378 950	355 160	351 855	351 855	390 893	402 138	427 062
Environmental protection		32	3	1	2	2	2	2	2	2
<i>Trading services</i>		930 042	997 079	1 127 193	1 224 347	1 165 060	1 165 060	1 256 376	1 339 803	1 429 075
Energy sources		567 991	588 021	645 577	693 780	694 057	694 057	779 097	824 930	873 597
Water management		144 582	175 489	172 946	169 366	162 662	162 662	166 074	211 590	225 575
Waste water management		137 205	143 176	203 315	244 938	192 047	192 047	184 411	165 379	179 892
Waste management		80 264	90 392	105 354	116 263	116 295	116 295	126 794	137 904	150 010
<i>Other</i>	4	4	20	600	721	389	389	849	415	431
Total Revenue - Functional	2	1 587 864	1 683 309	1 962 668	2 094 533	2 059 368	2 059 368	2 289 036	2 409 342	2 508 443
Expenditure - Functional										
<i>Governance and administration</i>		172 345	224 055	290 596	309 198	322 417	322 417	367 638	386 964	414 723
Executive and council		37 555	45 841	58 093	62 189	71 079	71 079	84 234	90 049	100 282
Finance and administration		134 790	178 214	224 229	235 128	237 660	237 660	269 614	281 873	298 271
Internal audit		–	–	8 274	11 881	13 678	13 678	13 790	15 041	16 170
<i>Community and public safety</i>		200 418	214 537	267 020	291 945	307 676	307 676	404 382	415 568	383 832
Community and social services		22 181	25 496	47 256	48 619	49 732	49 732	59 402	61 036	64 788
Sport and recreation		22 206	24 476	25 342	29 398	29 970	29 970	30 271	31 225	32 626
Public safety		107 422	106 331	123 381	102 375	103 927	103 927	107 242	112 961	118 610
Housing		38 739	45 744	67 904	107 805	120 299	120 299	203 546	206 159	163 343
Health		9 869	12 491	3 138	3 748	3 748	3 748	3 921	4 187	4 466
<i>Economic and environmental services</i>		357 387	357 415	323 765	377 516	364 500	364 500	454 847	464 006	486 886
Planning and development		21 279	22 987	21 548	29 268	30 872	30 872	30 662	32 452	34 556
Road transport		330 965	333 090	300 455	345 841	331 136	331 136	421 902	429 134	449 768
Environmental protection		5 144	1 338	1 762	2 407	2 493	2 493	2 283	2 420	2 562
<i>Trading services</i>		741 410	813 138	896 850	964 768	955 300	955 300	1 040 741	1 106 576	1 172 029
Energy sources		466 847	511 661	505 423	566 533	558 813	558 813	632 270	671 069	714 953
Water management		122 381	130 730	120 101	116 300	118 312	118 312	122 025	129 327	135 483
Waste water management		88 623	97 295	182 161	192 666	196 337	196 337	196 054	197 517	207 920
Waste management		63 560	73 451	89 165	89 270	81 838	81 838	90 392	108 663	113 674
<i>Other</i>	4	7 755	9 288	9 706	12 768	13 284	13 284	14 918	15 396	16 403
Total Expenditure - Functional	3	1 479 315	1 618 433	1 787 937	1 956 195	1 963 177	1 963 177	2 282 526	2 388 509	2 473 873
Surplus/(Deficit) for the year		108 549	64 877	174 731	138 337	96 191	96 191	6 509	20 833	34 569

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by functional classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Functional Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a functional classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification.

Table 22 – A3: Budgeted Financial Performance by municipal vote

WC044 George - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		2 182	3 316	2 042	2 633	2 068	2 068	2 019	2 155	2 297
Vote 2 - Corporate Services		1 559	1 629	1 724	1 926	1 851	1 851	650	678	721
Vote 3 - Corporate Services		1 126	2 936	2 225	2 226	2 988	2 988	2 585	2 080	1 617
Vote 4 - Community Services		13 600	16 463	14 281	16 358	17 214	17 214	17 638	14 267	15 321
Vote 5 - Community Services		86 313	94 957	102 072	129 224	129 900	129 900	133 698	145 162	157 766
Vote 6 - Human Settlements		12 208	15 024	37 020	70 909	82 520	82 520	166 966	167 987	124 293
Vote 7 - Civil Engineering Services		290 684	334 667	382 302	425 562	415 366	415 366	355 993	382 928	411 555
Vote 8 - Electro-technical Services		567 991	588 021	647 014	696 195	696 573	696 573	782 006	827 962	876 554
Vote 9 - Financial Services		227 571	251 845	290 541	298 179	306 328	306 328	327 950	351 062	376 198
Vote 10 - Financial Services		5 769	4 870	4 925	6 955	6 955	6 955	7 289	7 592	7 894
Vote 11 - Planning and Development		13 223	18 389	20 191	22 755	30 178	30 178	27 111	27 059	25 844
Vote 12 - Protection Services		365 638	351 191	458 319	421 448	367 263	367 263	464 957	480 228	508 191
Vote 13 - Protection Services		–	1	13	164	164	164	173	182	191
Total Revenue by Vote	2	1 587 864	1 683 309	1 962 668	2 094 533	2 059 368	2 059 368	2 289 036	2 409 342	2 508 443
Expenditure by Vote to be appropriated	1									
Vote 1 - Office of the Municipal Manager		57 903	70 231	84 376	95 024	106 615	106 615	120 168	128 616	141 429
Vote 2 - Corporate Services		21 289	25 631	29 424	32 031	32 369	32 369	35 121	37 013	39 004
Vote 3 - Corporate Services		18 703	22 686	27 303	30 994	31 112	31 112	34 210	35 580	37 898
Vote 4 - Community Services		37 064	40 655	47 957	52 399	53 979	53 979	66 021	65 646	69 835
Vote 5 - Community Services		75 062	86 601	103 552	104 548	97 998	97 998	105 469	124 206	129 700
Vote 6 - Human Settlements		38 874	46 023	65 985	101 108	113 205	113 205	197 634	199 784	156 683
Vote 7 - Civil Engineering Services		311 201	348 891	319 441	335 601	343 334	343 334	342 568	353 043	371 154
Vote 8 - Electro-technical Services		468 374	513 174	522 216	587 949	580 463	580 463	656 892	697 295	742 754
Vote 9 - Financial Services		46 128	53 316	65 050	67 962	68 064	68 064	74 449	78 540	83 715
Vote 10 - Financial Services		24 663	28 616	33 762	36 407	36 407	36 407	44 994	47 389	49 553
Vote 11 - Planning and Development		30 820	36 051	41 781	41 212	42 584	42 584	43 571	45 628	48 204
Vote 12 - Protection Services		349 003	346 303	446 860	470 336	456 413	456 413	560 755	575 049	603 176
Vote 13 - Protection Services		230	255	228	624	634	634	675	720	769
Total Expenditure by Vote	2	1 479 315	1 618 433	1 787 937	1 956 195	1 963 177	1 963 177	2 282 526	2 388 509	2 473 873
Surplus/(Deficit) for the year	2	108 549	64 877	174 731	138 337	96 191	96 191	6 509	20 833	34 569

References

1. Insert 'Vote'; e.g. department, if different to functional classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

Table 23 – A4: Budgeted Financial Performance by revenue source and expenditure type**WC044 George - Table A4 Budgeted Financial Performance (revenue and expenditure)**

2004/05 George - Table A: Budgeted Financial Performance (Revenue and Expenditure)										
Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Revenue By Source										
Property rates	2	192 654	211 433	235 054	254 955	260 105	260 105	279 613	300 584	323 128
Service charges - electricity revenue	2	534 778	565 450	603 332	647 628	642 101	642 101	733 067	776 512	822 517
Service charges - water revenue	2	110 115	121 172	117 657	134 199	130 899	130 899	127 469	135 117	143 225
Service charges - sanitation revenue	2	77 683	81 869	87 952	89 395	89 395	89 395	101 020	109 661	118 982
Service charges - refuse revenue	2	54 001	61 814	69 778	77 805	77 805	77 805	85 163	92 828	101 183
Rental of facilities and equipment		2 423	3 756	3 271	5 596	5 896	5 896	6 183	6 480	6 808
Interest earned - external investments		30 704	37 304	50 166	38 610	44 067	44 067	43 180	45 352	47 648
Interest earned - outstanding debtors		4 710	4 156	4 677	5 805	5 805	5 805	6 096	6 401	6 721
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		61 062	48 384	81 503	72 569	72 569	72 569	76 077	80 128	84 200
Licences and permits		2 262	2 126	2 742	3 345	3 345	3 345	3 516	3 695	3 872
Agency services		8 539	9 445	11 258	8 427	8 427	8 427	8 848	9 291	9 755
Transfers and subsidies		297 574	310 241	402 555	473 230	485 000	485 000	611 887	582 686	564 965
Other revenue	2	81 903	76 276	89 872	107 011	97 776	97 776	153 023	205 497	218 423
Gains on disposal of PPE		39	293	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		1 458 447	1 533 719	1 759 815	1 918 575	1 923 188	1 923 188	2 235 141	2 354 230	2 451 425
Expenditure By Type										
Employee related costs	2	356 463	407 027	468 428	538 851	559 575	559 575	600 140	641 371	690 369
Remuneration of councillors		17 467	18 801	21 519	18 649	21 449	21 449	22 773	24 367	26 073
Debt impairment	3	88 516	89 347	111 776	67 987	67 987	67 987	71 386	74 956	78 703
Depreciation & asset impairment	2	141 582	155 475	165 173	162 429	162 429	162 429	162 817	147 099	141 130
Finance charges		48 715	44 109	44 140	32 340	32 340	32 340	36 144	33 816	34 260
Bulk purchases	2	359 854	395 857	397 810	439 392	431 666	431 666	498 975	533 885	571 239
Other materials	8	207	41 966	38 835	39 076	38 156	38 156	41 857	42 089	44 564
Contracted services		215 343	381 210	448 956	543 704	488 563	488 563	648 963	672 360	647 592
Transfers and subsidies		2 972	122	73	212	63 914	63 914	69 450	91 968	100 716
Other expenditure	4, 5	237 703	84 518	88 463	112 920	96 463	96 463	129 347	125 883	138 469
Loss on disposal of PPE		10 494	-	2 763	636	636	636	674	715	757
Total Expenditure		1 479 315	1 618 433	1 787 937	1 956 195	1 963 177	1 963 177	2 282 526	2 388 509	2 473 873
Surplus/(Deficit)		(20 868)	(84 714)	(28 122)	(37 621)	(39 989)	(39 989)	(47 385)	(34 279)	(22 448)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		129 417	149 591	202 853	175 958	136 180	136 180	53 894	55 112	57 017
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher	6	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		108 549	64 877	174 731	138 337	96 191	96 191	6 509	20 833	34 569
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		108 549	64 877	174 731	138 337	96 191	96 191	6 509	20 833	34 569
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		108 549	64 877	174 731	138 337	96 191	96 191	6 509	20 833	34 569
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		108 549	64 877	174 731	138 337	96 191	96 191	6 509	20 833	34 569

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method (Includes Joint Ventures)
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

Table 24 – A5: Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–
Vote 2 - Corporate Services	–	–	13	2 000	–	–	–	–	–
Vote 3 - Corporate Services	–	–	–	–	–	–	–	–	–
Vote 4 - Community Services	–	4 502	–	1 750	1 750	1 750	1 200	955	1 800
Vote 5 - Community Services	–	–	–	6 300	17 818	17 818	3 500	5 500	7 500
Vote 6 - Human Settlements	–	–	–	500	–	–	–	–	–
Vote 7 - Civil Engineering Services	–	72 024	100 832	167 254	138 199	138 199	139 654	135 910	126 324
Vote 8 - Electro-technical Services	–	1 535	4 132	23 161	22 967	22 967	43 786	28 475	10 997
Vote 9 - Financial Services	–	–	–	–	–	–	–	–	–
Vote 10 - Financial Services	–	718	713	3 730	3 730	3 730	500	1 000	2 000
Vote 11 - Planning and Development	–	–	–	500	–	–	–	–	–
Vote 12 - Protection Services	–	57 653	13 682	13 760	–	–	–	–	–
Vote 13 - Protection Services	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	–	136 432	119 372	218 955	184 463	184 463	188 640	171 840	148 621
Single-year expenditure to be appropriated									
Vote 1 - Office of the Municipal Manager	3 567	3 219	959	1 510	1 812	1 812	2 198	438	390
Vote 2 - Corporate Services	1 673	529	1 289	2 647	2 712	2 712	3 762	3 257	3 884
Vote 3 - Corporate Services	150	–	–	402	192	192	237	920	515
Vote 4 - Community Services	2 767	479	4 558	2 747	3 087	3 087	2 936	5 183	2 231
Vote 5 - Community Services	10 676	9 237	14 911	19 916	20 680	20 680	14 480	14 159	12 657
Vote 6 - Human Settlements	2 757	1 350	819	2 504	2 139	2 139	3 498	2 798	4 231
Vote 7 - Civil Engineering Services	63 718	36 206	80 438	140 236	67 294	67 294	80 535	98 050	90 023
Vote 8 - Electro-technical Services	27 659	13 003	27 742	24 252	29 896	29 896	26 708	42 936	50 477
Vote 9 - Financial Services	1 425	662	379	349	343	343	832	1 150	–
Vote 10 - Financial Services	2 980	1 648	2 443	1 696	1 696	1 696	500	350	700
Vote 11 - Planning and Development	–	157	1 806	1 831	1 521	1 521	3 136	2 334	1 175
Vote 12 - Protection Services	101 009	10 615	14 641	11 993	18 150	18 150	15 625	36 272	33 994
Vote 13 - Protection Services	–	–	–	75	18	18	1 223	1 344	1 320
Capital single-year expenditure sub-total	218 381	77 105	149 985	210 156	149 541	149 541	155 667	209 190	201 596
Total Capital Expenditure - Vote	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218
Capital Expenditure - Functional									
Governance and administration	11 944	6 623	5 450	11 527	11 501	11 501	11 488	6 136	7 327
Executive and council	2 362	2 470	740	979	979	979	594	–	600
Finance and administration	9 582	4 153	379	10 449	10 423	10 423	10 749	6 039	6 627
Internal audit	–	–	4 332	100	100	100	145	97	100
Community and public safety	14 359	12 778	16 685	31 936	36 850	36 850	27 456	35 695	32 146
Community and social services	1 456	5 135	2 987	6 028	6 225	6 225	8 247	7 467	7 672
Sport and recreation	5 278	3 992	8 945	13 010	15 922	15 922	8 742	12 942	11 693
Public safety	2 634	2 134	2 664	11 173	12 814	12 814	8 582	14 490	11 350
Housing	2 757	1 350	1 950	1 377	1 540	1 540	1 766	652	1 071
Health	2 234	166	140	350	350	350	118	145	360
Economic and environmental services	118 682	107 658	128 489	123 237	112 023	112 023	55 083	70 113	85 393
Planning and development	–	35	606	1 618	608	608	2 431	874	1 399
Road transport	118 682	107 623	127 883	121 619	111 415	111 415	52 652	69 239	83 994
Environmental protection	–	–	–	–	–	–	–	–	–
Trading services	73 377	86 357	118 695	262 148	173 368	173 368	249 636	267 626	225 227
Energy sources	27 659	14 538	31 873	49 412	52 863	52 863	70 493	71 411	61 474
Water management	13 835	41 004	29 317	63 862	34 630	34 630	60 898	88 386	117 700
Waste water management	26 052	25 511	48 863	138 709	66 336	66 336	108 197	97 001	36 045
Waste management	5 831	5 304	8 642	10 164	19 537	19 537	10 048	10 828	10 008
Other	19	122	36	263	263	263	645	1 460	126
Total Capital Expenditure - Functional	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218
Funded by:									
National Government	77 104	69 653	148 511	111 654	120 118	120 118	52 642	55 166	61 424
Provincial Government	44 174	75 654	47 777	75 051	15 948	15 948	250	–	–
District Municipality	–	–	–	–	–	–	–	–	–
Other transfers and grants	8 139	–	–	11 679	–	–	–	–	–
Transfers recognised - capital	129 417	145 307	196 288	198 384	136 066	136 066	52 892	55 166	61 424
Borrowing	13 821	18 493	19 525	69 865	25 008	25 008	154 695	126 635	92 005
Internally generated funds	75 143	49 737	53 543	160 861	172 930	172 930	136 721	199 228	196 789
Total Capital Funding	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
3. Capital expenditure by functional classification must reconcile to the appropriations by vote
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
7. Total Capital Funding must balance with Total Capital Expenditure
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

Table 25 – A6: Budgeted Financial Position**WC044 George - Table A6 Budgeted Financial Position**

Description		Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS											
Current assets											
Cash			365 323	505 441	617 784	551 019	660 379	660 379	574 738	437 023	296 327
Call investment deposits		1	–	–	–	–	–	–	–	–	–
Consumer debtors		1	120 285	104 545	102 309	183 719	108 736	108 736	160 052	271 596	390 661
Other debtors			84 050	60 645	41 222	74 842	46 222	46 222	43 283	44 582	45 919
Current portion of long-term receivables			284	170	161	219	219	219	145	137	132
Inventory		2	161 212	152 203	142 331	170 917	157 331	157 331	141 598	127 438	114 694
Total current assets			731 154	823 004	903 808	980 717	972 887	972 887	919 816	880 775	847 733
Non current assets											
Long-term receivables			848	515	681	568	588	588	613	576	559
Investments			–	–	–	–	–	–	–	–	–
Investment property			152 250	152 088	152 152	149 969	151 990	151 990	152 121	151 952	151 783
Investment in Associate			–	–	–	–	–	–	–	–	–
Property, plant and equipment		3	2 713 102	2 768 135	2 870 749	3 084 426	3 041 161	3 041 161	2 880 814	3 114 745	3 323 833
Biological			–	–	–	–	–	–	–	–	–
Intangible			1 008	1 433	1 355	6 247	2 680	2 680	1 475	1 510	1 430
Other non-current assets			–	–	–	–	–	–	–	–	–
Total non current assets			2 867 207	2 922 172	3 024 937	3 241 211	3 196 420	3 196 420	3 035 024	3 268 784	3 477 605
TOTAL ASSETS			3 598 361	3 745 175	3 928 745	4 221 928	4 169 307	4 169 307	3 954 840	4 149 559	4 325 338
LIABILITIES											
Current liabilities											
Bank overdraft		1	–	–	–	–	–	–	–	–	–
Borrowing		4	42 599	43 419	44 339	38 908	42 408	42 408	41 979	58 696	60 967
Consumer deposits			19 760	22 822	27 168	25 360	30 860	30 860	28 798	29 662	30 849
Trade and other payables		4	197 206	298 994	308 380	182 051	400 275	400 275	264 229	262 896	265 147
Provisions			83 937	57 710	57 561	106 825	86 825	86 825	59 000	59 590	60 186
Total current liabilities			343 502	422 945	437 448	353 144	560 368	560 368	394 006	410 844	417 148
Non current liabilities											
Borrowing			341 757	317 013	293 656	526 432	318 664	318 664	318 478	408 776	481 557
Provisions			199 464	220 981	238 673	160 830	266 485	266 485	226 787	234 221	240 573
Total non current liabilities			541 221	537 994	532 329	687 262	585 149	585 149	545 265	642 997	722 130
TOTAL LIABILITIES			884 723	960 938	969 777	1 040 406	1 145 517	1 145 517	939 271	1 053 841	1 139 279
NET ASSETS			2 713 638	2 784 237	2 958 968	3 181 522	3 023 790	3 023 790	3 015 569	3 095 718	3 186 059
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)			2 648 698	2 721 022	2 896 027	3 117 697	2 959 965	2 959 965	2 956 736	3 044 936	3 142 031
Reserves		4	64 940	63 215	62 941	63 825	63 825	63 825	58 833	50 782	44 028
TOTAL COMMUNITY WEALTH/EQUITY			2 713 638	2 784 237	2 958 968	3 181 522	3 023 790	3 023 790	3 015 569	3 095 718	3 186 059

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

Table 26 – A7: Budgeted Cash Flow

WC044 George - Table A7 Budgeted Cash Flows

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		192 377	205 159	230 345	244 757	254 903	254 903	268 428	288 561	310 202
Service charges		726 375	802 129	833 199	911 065	934 726	934 726	1 004 850	1 069 553	1 138 470
Other revenue		101 955	102 408	123 117	128 485	268 423	268 423	186 786	240 988	255 698
Government - operating	1	300 740	350 854	444 164	473 230	462 779	462 779	611 427	582 326	564 505
Government - capital	1	142 957	199 936	156 606	175 958	136 175	136 175	54 354	62 415	68 919
Interest		30 704	37 304	50 166	44 183	44 067	44 067	49 032	51 497	54 100
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(1 165 854)	(1 280 715)	(1 396 153)	(1 560 549)	(1 618 428)	(1 618 428)	(1 912 296)	(2 008 114)	(2 084 236)
Finance charges		(47 175)	(42 811)	(43 154)	(32 340)	(31 888)	(31 888)	(36 144)	(33 816)	(34 260)
Transfers and Grants	1	(2 972)	(122)	(73)	(212)	(63 914)	(63 914)	(69 450)	(91 968)	(100 716)
NET CASH FROM/(USED) OPERATING ACTIVITIES		279 108	374 144	398 215	384 578	386 843	386 843	156 987	161 441	172 683
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		40	953	2 285	-	-	-	1 000	1 000	1 000
Decrease (increase) in non-current debtors		-	-	-	-	-	-	25	(37)	(17)
Decrease (increase) other non-current receivables		7	186	55	(133)	(35)	(35)	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(210 588)	(212 164)	(267 976)	(386 200)	(334 004)	(334 004)	(344 307)	(381 030)	(350 218)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(210 541)	(211 025)	(265 636)	(386 333)	(334 040)	(334 040)	(343 282)	(380 067)	(349 235)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	69 865	25 008	25 008	144 695	126 635	92 005
Increase (decrease) in consumer deposits		(1 827)	3 063	4 346	2 790	3 692	3 692	(2 062)	864	1 186
Payments										
Repayment of borrowing		(47 298)	(26 064)	(24 581)	(38 908)	(38 908)	(38 908)	(41 979)	(46 588)	(57 335)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(49 125)	(23 001)	(20 235)	33 747	(10 208)	(10 208)	100 654	80 911	35 856
NET INCREASE/ (DECREASE) IN CASH HELD		19 442	140 118	112 344	31 992	42 595	42 595	(85 642)	(137 715)	(140 696)
Cash/cash equivalents at the year begin:	2	345 881	365 323	505 441	519 028	617 784	617 784	660 379	574 738	437 023
Cash/cash equivalents at the year end:	2	365 323	505 441	617 784	551 019	660 379	660 379	574 738	437 023	296 327

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less
3. The MTREF is populated directly from SA30.

Table 27 – A8: Cash backed reserves/accumulated surplus reconciliation

WC044 George - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	365 323	505 441	617 784	551 019	660 379	660 379	660 379	574 738	437 023	296 327
Other current investments > 90 days		(0)	-	0	-	-	-	-	-	(0)	(0)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		365 323	505 441	617 784	551 019	660 379	660 379	660 379	574 738	437 023	296 327
Application of cash and investments											
Unspent conditional transfers		34 491	104 810	75 144	16 230	50 421	50 421	50 421	28 701	21 769	22 205
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(22 601)	38 780	102 311	(70 756)	187 175	187 175	187 175	47 070	(52 306)	(162 236)
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	64 940	63 215	62 941	109 025	109 025	109 025	109 025	124 033	110 782	104 028
Total Application of cash and investments:		76 830	206 805	240 396	54 499	346 621	346 621	346 621	199 804	80 245	(36 003)
Surplus(shortfall)		288 492	298 636	377 389	496 521	313 759	313 759	313 759	374 934	356 778	332 330

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Table 28 – A9: Asset Management**WC044 George - Table A9 Asset Management**

Description		Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CAPITAL EXPENDITURE											
Total New Assets		1	169 553	203 919	200 961	243 920	180 630	180 630	164 365	206 613	217 702
Roads Infrastructure			53 219	78 463	74 238	72 421	24 740	24 740	2 312	2 395	2 100
Storm water Infrastructure			3 395	3 930	118	500	230	230	400	235	500
Electrical Infrastructure			27 384	8 153	14 882	39 767	37 968	37 968	56 816	59 858	48 128
Water Supply Infrastructure			9 701	28 560	25 721	22 184	18 886	18 886	27 070	71 407	104 230
Sanitation Infrastructure			13 822	21 261	40 321	49 269	20 551	20 551	20 327	14 199	14 815
Solid Waste Infrastructure			-	522	1 988	3 300	13 346	13 346	1 500	3 000	4 500
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	3 920	1 500	1 500	1 045	1 336	1 820
Infrastructure			107 521	140 891	157 268	191 361	117 221	117 221	109 470	152 430	176 093
Community Facilities			3 338	16 225	3 484	3 544	3 272	3 272	4 392	6 778	6 659
Sport and Recreation Facilities			4 825	2 861	2 995	9 015	12 464	12 464	1 890	2 140	2 290
Community Assets			8 163	19 086	6 479	12 558	15 736	15 736	6 282	8 918	8 949
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	1 131	-	-	-	-	-	-
Non-revenue Generating			1 700	44	96	300	-	-	300	-	-
Investment properties			1 700	44	1 227	300	-	-	300	-	-
Operational Buildings			3 509	12 210	1 186	4 144	7 111	7 111	5 843	6 059	3 460
Housing			-	-	-	-	-	-	-	-	-
Other Assets			3 509	12 210	1 186	4 144	7 111	7 111	5 843	6 059	3 460
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			959	295	815	2 373	1 818	1 818	550	465	350
Intangible Assets			959	295	815	2 373	1 818	1 818	550	465	350
Computer Equipment			3 718	1 221	3 451	3 564	6 856	6 856	1 831	2 974	4 339
Furniture and Office Equipment			1 956	1 978	2 607	2 589	2 580	2 580	2 922	1 716	1 500
Machinery and Equipment			4 694	20 023	21 932	15 636	16 184	16 184	11 581	17 642	10 586
Transport Assets			37 335	8 171	5 996	11 395	13 125	13 125	25 587	16 410	12 425
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets		2	48 828	9 618	68 396	54 671	87 761	87 761	56 433	43 580	48 385
Roads Infrastructure			15 081	456	50 305	36 167	68 017	68 017	30 710	27 798	33 545
Storm water Infrastructure			1 179	-	-	-	-	-	-	-	-
Electrical Infrastructure			927	4 215	5 901	300	4 938	4 938	1 600	2 300	3 000
Water Supply Infrastructure			3 434	-	3 201	13 200	8 076	8 076	6 280	4 750	2 200
Sanitation Infrastructure			8 294	1 106	2 019	200	550	550	9 330	220	250
Solid Waste Infrastructure			3 945	-	-	3 000	4 471	4 471	2 000	2 500	3 000
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			32 860	5 777	61 426	52 867	86 052	86 052	49 920	37 568	41 995
Community Facilities			438	120	870	1 704	1 679	1 679	1 458	700	700
Sport and Recreation Facilities			-	-	586	-	-	-	4 969	5 232	5 610
Community Assets			438	120	1 455	1 704	1 679	1 679	6 428	5 932	6 310
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	13	-	-	-	-	-	-
Investment properties			-	-	13	-	-	-	-	-	-
Operational Buildings			1 215	-	1 014	100	30	30	85	30	30
Housing			-	-	-	-	-	-	-	-	-
Other Assets			1 215	-	1 014	100	30	30	85	30	30
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			1 194	-	19	-	-	-	-	50	50
Furniture and Office Equipment			54	-	66	-	-	-	-	-	-
Machinery and Equipment			227	3 482	2 933	-	-	-	-	-	-
Transport Assets			12 839	239	1 469	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-

Table 28 – A9: Asset Management (continues)

WC044 George - Table A9 Asset Management

Description		Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CAPITAL EXPENDITURE											
<u>Total Upgrading of Existing Assets</u>		6	-	-	-	130 520	65 613	65 613	123 510	130 838	84 131
Roads Infrastructure			-	-	-	7 289	7 606	7 606	14 560	34 440	42 428
Storm water Infrastructure			-	-	-	2 700	2 400	2 400	3 200	6 700	5 200
Electrical Infrastructure			-	-	-	2 300	3 382	3 382	3 600	3 900	6 316
Water Supply Infrastructure			-	-	-	26 549	4 580	4 580	25 219	6 360	9 800
Sanitation Infrastructure			-	-	-	83 150	39 922	39 922	70 320	73 975	13 600
Solid Waste Infrastructure			-	-	-	-	-	-	600	150	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			-	-	-	121 988	57 890	57 890	117 499	125 525	77 345
Community Facilities			-	-	-	2 635	2 638	2 638	2 778	2 161	3 555
Sport and Recreation Facilities			-	-	-	3 352	2 743	2 743	673	960	1 870
Community Assets			-	-	-	5 987	5 381	5 381	3 451	3 121	5 425
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	2 450	2 247	2 247	2 477	2 109	1 355
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	2 450	2 247	2 247	2 477	2 109	1 355
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			-	-	-	86	95	95	83	83	6
Machinery and Equipment			-	-	-	10	-	-	-	-	-
Transport Assets			-	-	-	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>		4	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218
Roads Infrastructure			68 300	78 920	124 543	115 877	100 363	100 363	47 582	64 632	78 074
Storm water Infrastructure			4 573	3 930	118	3 200	2 630	2 630	3 600	6 935	5 700
Electrical Infrastructure			28 311	12 368	20 783	42 367	46 288	46 288	62 016	66 058	57 444
Water Supply Infrastructure			13 135	28 560	28 922	61 932	31 542	31 542	58 569	82 517	116 230
Sanitation Infrastructure			22 116	22 367	42 340	132 619	61 023	61 023	99 977	88 394	28 665
Solid Waste Infrastructure			3 945	522	1 988	6 300	17 818	17 818	4 100	5 650	7 500
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	3 920	1 500	1 500	1 045	1 336	1 820
Infrastructure			140 381	146 668	218 694	366 215	261 164	261 164	276 889	315 522	295 433
Community Facilities			3 776	16 345	4 354	7 882	7 589	7 589	8 628	9 639	10 914
Sport and Recreation Facilities			4 825	2 861	3 581	12 367	15 207	15 207	7 532	8 332	9 770
Community Assets			8 601	19 206	7 934	20 249	22 796	22 796	16 161	17 971	20 684
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	1 131	-	-	-	-	-	-
Non-revenue Generating			1 700	44	109	300	-	-	300	-	-
Investment properties			1 700	44	1 240	300	-	-	300	-	-
Operational Buildings			4 724	12 210	2 200	6 694	9 388	9 388	8 405	8 198	4 845
Housing			-	-	-	-	-	-	-	-	-
Other Assets			4 724	12 210	2 200	6 694	9 388	9 388	8 405	8 198	4 845
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			959	295	815	2 373	1 818	1 818	550	465	350
Intangible Assets			959	295	815	2 373	1 818	1 818	550	465	350
Computer Equipment			4 912	1 221	3 470	3 564	6 856	6 856	1 831	3 024	4 389
Furniture and Office Equipment			2 010	1 978	2 673	2 675	2 675	2 675	3 005	1 799	1 506
Machinery and Equipment			4 921	23 506	24 865	15 646	16 184	16 184	11 581	17 642	10 586
Transport Assets			50 174	8 409	7 465	11 395	13 125	13 125	25 587	16 410	12 425
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class			218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218

Table 28 – A9: Asset Management (continues)**WC044 George - Table A9 Asset Management**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
EXPENDITURE OTHER ITEMS		221 184	247 191	219 335	212 024	215 358	215 358	216 448	209 698	211 433
<u>Depreciation</u>	7	141 582	155 475	165 173	162 429	162 429	162 429	162 817	147 099	141 130
<u>Repairs and Maintenance by Asset Class</u>	3	79 602	91 716	54 162	49 596	52 929	52 929	53 631	62 599	70 302
Roads Infrastructure		9 558	18 915	13 914	14 508	16 782	16 782	18 557	23 125	26 201
Storm water Infrastructure		5 396	–	–	4 480	6 519	6 519	4 290	4 553	4 826
Electrical Infrastructure		7 864	–	4 944	6 686	6 446	6 446	7 275	8 163	9 991
Water Supply Infrastructure		5 885	9 555	8 296	9 456	9 386	9 386	9 975	12 100	13 735
Sanitation Infrastructure		17 678	22 363	9 569	7 308	7 008	7 008	7 433	7 883	8 355
Solid Waste Infrastructure		65	3 091	725	848	208	208	250	500	500
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		46 445	53 923	37 447	43 285	46 349	46 349	47 779	56 323	63 608
Community Facilities		1 678	7 295	2 797	–	–	–	–	–	–
Sport and Recreation Facilities		1 178	2 133	1 386	60	60	60	65	71	75
Community Assets		2 855	9 427	4 183	60	60	60	65	71	75
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	1 081	862	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	1 081	862	–	–	–	–	–	–
Operational Buildings		8 159	861	71	851	1 321	1 321	1 428	1 528	1 620
Housing		–	–	–	–	–	–	–	–	–
Other Assets		8 159	861	71	851	1 321	1 321	1 428	1 528	1 620
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		159	1 103	162	–	–	–	–	–	–
Furniture and Office Equipment		136	222	438	8	8	8	8	9	9
Machinery and Equipment		12 596	3 144	6 961	2 437	3 737	3 737	2 806	3 031	3 254
Transport Assets		9 251	21 954	4 038	2 955	1 455	1 455	1 544	1 638	1 736
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		221 184	247 191	219 335	212 024	215 358	215 358	216 448	209 698	211 433
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		22.4%	4.5%	25.4%	43.2%	45.9%	45.9%	52.3%	45.8%	37.8%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		34.5%	6.2%	41.4%	114.0%	94.4%	94.4%	110.5%	118.6%	93.9%
<i>R&M as a % of PPE</i>		2.9%	3.3%	1.9%	1.6%	1.7%	1.7%	0.0%	0.0%	0.0%
<i>Renewal and upgrading and R&M as a % of PPE</i>		4.0%	3.0%	4.0%	7.0%	6.0%	6.0%	0.0%	0.0%	0.0%

Table 29 – A10: Basic Service delivery measurement

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1									
<u>Water:</u>										
Piped water inside dwelling		35 765	36 385	40 056	41 258	41 258	41 258	42 495	43 770	45 083
Piped water inside yard (but not in dwelling)		19 317	19 317	18 122	18 666	18 666	18 666	19 226	19 802	20 396
Using public tap (at least min.service level)	2	3 362	3 362	3 362	3 463	3 463	3 463	3 567	3 674	3 784
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		58 444	59 064	61 540	63 387	63 387	63 387	65 288	67 246	69 263
Using public tap (< min.service level)	3	120	120	193	199	199	199	205	211	215
Other water supply (< min.service level)	4	264	264	328	338	338	338	348	358	368
No water supply		731	731	796	820	820	820	844	870	898
<i>Below Minimum Service Level sub-total</i>		1 115	1 115	1 317	1 357	1 357	1 357	1 397	1 439	1 481
Total number of households	5	59 559	60 179	62 857	64 744	64 744	64 744	66 685	68 685	70 744
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)		46 085	49 833	52 325	54 941	54 941	54 941	57 688	61 149	62 983
Flush toilet (with septic tank)		4 916	5 114	5 370	5 638	5 638	5 638	5 920	6 275	6 463
Chemical toilet		1 096	1 129	1 185	1 245	1 245	1 245	1 307	1 385	1 426
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		4 405	4 405	4 625	4 857	4 857	4 857	5 099	5 405	5 567
<i>Minimum Service Level and Above sub-total</i>		56 502	60 481	63 505	66 681	66 681	66 681	70 014	74 214	76 439
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	56 502	60 481	63 505	66 681	66 681	66 681	70 014	74 214	76 439
<u>Energy:</u>										
Electricity (at least min.service level)		1 320	1 089	1 143	1 201	1 201	1 201	1 261	1 336	1 376
Electricity - prepaid (min.service level)		37 168	39 810	41 801	43 891	43 891	43 891	46 085	48 850	50 315
<i>Minimum Service Level and Above sub-total</i>		38 488	40 899	42 944	45 092	45 092	45 092	47 346	50 186	51 691
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		4 419	3 606	3 786	3 976	3 976	3 976	4 174	4 425	4 557
Other energy sources		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		4 419	3 606	3 786	3 976	3 976	3 976	4 174	4 425	4 557
Total number of households	5	42 907	44 505	46 730	49 068	49 068	49 068	51 520	54 611	56 248
<u>Refuse:</u>										
Removed at least once a week		50 197	54 816	57 557	60 435	60 435	60 435	63 456	67 264	70 627
<i>Minimum Service Level and Above sub-total</i>		50 197	54 816	57 557	60 435	60 435	60 435	63 456	67 264	70 627
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	50 197	54 816	57 557	60 435	60 435	60 435	63 456	67 264	70 627

Table 29 – A10: Basic Service delivery measurement (continues)

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		13 478	13 750	14 500	14 750	14 750	14 750	15 100	15 500	16 275
Sanitation (free minimum level service)		13 171	13 750	14 300	14 750	14 750	14 750	15 000	15 500	16 000
Electricity/other energy (50kwh per household per month)		11 647	11 547	11 547	11 347	11 347	11 347	11 247	12 000	12 500
Refuse (removed at least once a week)		13 355	13 350	14 500	14 750	14 750	14 750	15 000	15 500	16 000
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		11 538	12 593	14 345	15 760	15 760	15 760	17 428	18 473	19 397
Sanitation (free sanitation service to indigent households)		23 272	30 708	36 641	39 755	39 755	39 755	43 134	46 801	49 141
Electricity/other energy (50kwh per indigent household per month)		6 684	6 351	5 828	6 814	6 814	6 814	7 617	7 877	8 271
Refuse (removed once a week for indigent households)		18 455	23 411	29 612	34 054	34 054	34 054	39 162	45 036	47 288
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		20 131	25 179	28 839	32 827	36 034	36 034	36 897	39 898	46 345
Total cost of FBS provided		80 079	98 242	115 264	129 210	132 417	132 417	144 238	158 085	170 442
Highest level of free service provided per household										
Property rates (R value threshold)		15 000	15 000	15 000	150 000	150 000	150 000	150 000	150 000	150 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)		152	161	172	204	204	204	221	240	254
Electricity (kwh per household per month)		70	70	70	70	70	70	70	70	74
Refuse (average litres per week)		240	240	240	595	595	595	595	595	649

Part 2 – Supporting documentation

2.1 - Disclosure on implementation of the MFMA & other applicable legislation

Municipal Finance Management Act – No 56 of 2003

The MFMA became effective on 1st July 2004. The Act aims to modernise budget and financial management practices within the overall objective of maximising the capacity of municipalities to deliver services.

The MFMA covers all aspects of municipal finance including budgeting, supply chain management and financial reporting.

The various sections of the Act are phased in according to the designated financial management capacity of municipalities. George has been designated as a high capacity municipality. The MFMA is the foundation of the municipal financial management reforms which municipalities are implementing.

The MFMA and the budget

The following explains the budgeting process in terms of the requirements in the MFMA. It is based on National Treasury's guide to the MFMA.

2.2 – The budget preparation process

2.2.1 – Overview

A central element of the reforms is a change to the way that municipalities prepare their budgets.

The MFMA requires a council to adopt three-year capital and operating budgets that take into account, and are linked to, the municipality's current and future development priorities (as contained in the IDP) and other finance-related policies (such as those relating to free basic service provision).

These budgets must clearly set out revenue by source and expenditure by vote over three years and must be accompanied by performance objectives for revenue and expenditure, a cash flow statement and particulars on borrowing, investments, municipal entities and service delivery agreements, grant allocations and details of employment costs.

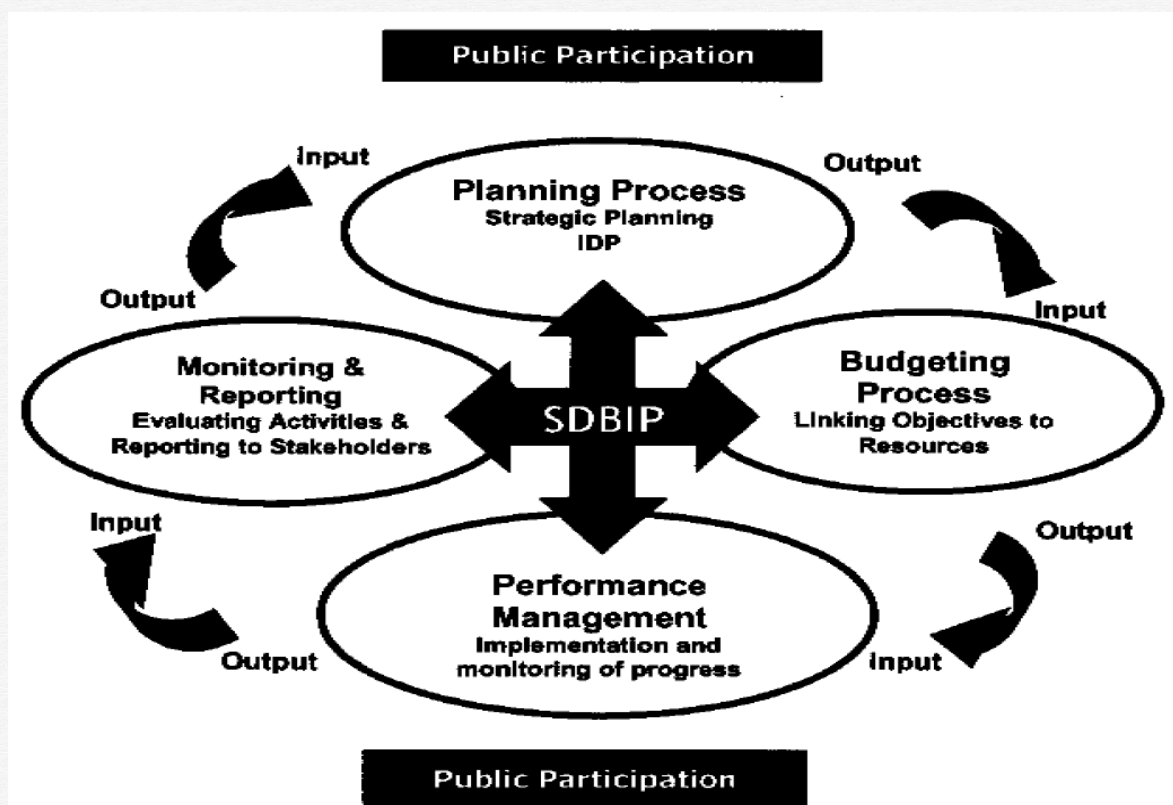
The budget may be funded only from reasonable estimates of revenue and cash-backed surplus funds from the previous year and borrowings (the latter for capital items only).

2.2.2 – Budget preparation timetable

The first step in the budget preparation process is to develop a timetable of all key deadlines relating to the budget and to review the municipality's IDP and budget-related policies.

The budget preparation timetable should be prepared by senior management and tabled by the mayor for council adoption ten months before the commencement of the next budget year.

The next diagram depicts the planning, implementation and monitoring process that is followed in George Municipality.



In terms of Section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year a time schedule of key deadlines that sets out the process to revise the IDP and prepare the budget.

Table 30 – Schedule of Key Deadlines relating to the budget process

Nr.	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
PREPARATION PHASE				
1	Development of IDP & Budget Time Schedule including internal consultations with key stakeholders	IDP, Planning & Budget Offices	Approved IDP and Budget Time Schedule	July-August 2018
2	District IDP Managers' Forum: Working Session on uniform guidelines for IDP Review	IDP Office		July 2018
3	COUNCIL MEETING: Adoption of the IDP, MSDF & Budget Time Schedule	Council		August 2018
4	Advertise/ make public the adopted Time Schedule	IDP Office		September 2018
5	Submit the adopted Time Schedule to the MEC for Local Government	IDP Office		September 2018
6	Provincial IDP Managers Forum	IDP Office		September 2018
7	IGR Co-ordination Engagements: Technical Integrated Municipal Engagements (TIME)	Western Cape Government, IDP Office, MM and All Directors		October 2018
ANALYSIS PHASE				
8	First round of public participation with all the 27 ward committees: <ul style="list-style-type: none"> To provide feedback on progress made on existing projects and share information on future projects; and To afford the ward committees an opportunity to review ward priorities and make further submissions 	IDP Office & ALL Directors	Determine and assess the current level of development and the emerging challenges, opportunities and priority issues	October 2018
9	Prepare a report on the outcomes of the public participation process and present it to the IDP and Budget Steering Committee and submit same to the Provincial Department of Local Government	IDP Office		November 2018
10	IDP and Budget Steering Committee Meeting	Executive Mayor		November 2018
11	District IDP Managers' Forum	IDP Office		November 2018
12	Provincial IDP Managers Forum	IDP Office		December 2018

Nr.	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
13	Produce an updated situational analysis Chapter of the IDP (informed by new trends, sources of information and new information from Directorates)	IDP Office		November 2018 – January 2019
STRATEGY PHASE				
14	IDP and Budget Steering Committee: Directors present priority issues/proposed projects	IDP& Budget Steering Committee	Develop objectives for priority issues and determine programmes to achieve strategic intent including the development of the Strategic Scorecard	February 2019
15	Mid-year budget and performance assessment visit	IDP Office, MM and All Directors		February 2019
16	Produce and outline Budget strategy with high level estimates	Budget Office		February 2019
17	Review tariffs and budget policies	CFO		February - May 2019
18	District IDP Managers' Forum: Focusing on the finalisation of all of the B-municipalities' draft reviewed IDPs	IDP Office		February 2019
19	Review / confirm the Municipal Vision, Mission, Strategic Goals and Values	IDP& Budget Steering Committee		February 2019
20	Setting up of Key Performance Indicators and targets linked to the municipal strategic objectives including predetermined objectives	IDP Office		February 2019
PROJECT PHASE				
21	IGR Co-ordination Engagements: Technical Integrated Municipal Engagements (TIME)	Sector Departments, IDP Office, MM and All Directors		February- March 2019
22	Finalisation of the draft IDP and Budget	IDP/Budget Office		February – March 2019
23	Co-ordinate the development of draft 2019/20 SDBIP <ul style="list-style-type: none"> One on one with all Directorates to confirm KPIs and performance targets 	IDP/Budget Office		March 2019

Nr.	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
	INTEGRATION PHASE			
24	Incorporating the outcomes of the TIME in the Draft IDP	IDP Office	Incorporate programmes and projects in the IDP	February - March 2019
25	Provincial IDP Managers Forum	IDP Office		March 2019
26	Integration of sector plans and institutional programmes	IDP Office, MM and All Directors		March 2019
	APPROVAL PHASE			
27	Tabling of the Draft IDP and Budget in Council	Executive Mayor	Approved IDP, budget and Service Delivery and Budget Implementation Plan	March 2019
28	Submission of draft IDP and budget to relevant institutions	IDP/Budget Office/MM		April 2019
29	Budget and Benchmark Assessments	IDP Office, MM and All Directors		May 2019
30	Second round of public participation: <ul style="list-style-type: none">❖ Invite public comments on DraftIDP Review and Budget including engagements with all the 27 ward committees;❖ To provide feedback on current and future IDP projects as proposed by wards; and❖ To create an opportunity for further inputs on key highlights & proposals from the Draft Budget	ALL		April/May2019
31	Council meeting to adopt final IDP, Budget and Budget Related Policies	Council		May 2019
32	Provincial IDP Managers Forum	IDP Office		June 2019
33	Submission of Final IDP and budget to relevant institutions	IDP/Budget Office/MM		June 2019

Nr.	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
34	Approved IDP and budget made public	IDP/Budget Office		June 2019
35	Finalisation and submission of draft 2019/20 SDBIP and annual performance agreements by Municipal Manager to the Executive Mayor.	MM	Approved SDBIP and annual performance agreements	June/July 2019
36	Executive Mayor approves the 2019/20 SDBIP and annual performance agreements of the Municipal Manager and Senior Managers within 28 days after the approval of the IDP and budget.	Executive Mayor		June/July 2019
37	Submit the approved SDBIP and performance agreements to MEC Local Government within 14 days after approval	MM/ IDP/Budget Office		July/ August 2019
	MONITORING AND EVALUATION PHASE			
38	Annual Performance Report 2017/18 <ul style="list-style-type: none"> Submit 2017/18 Annual Performance Report and Financial Statements to Auditor General Compile and submit Audit file to the Auditor General 	IDP Office Budget Office	Annual Performance Report & Annual Financial Statements	August 2018
39	Quarterly SDBIP performance progress report for 1 st Quarter of 2018/19 to Council	IDP/Budget Office	SDBIP performance report noted	October 2018
40	Reporting: SDBIP 2018/19 Submit 1 st Quarter Departmental SDBIP to Portfolio Committees	All Directorates	Oversight	October 2018
41	Annual Report 2017/18 <ul style="list-style-type: none"> Receive audit report on annual financial statements from the Auditor General 	Auditor General	Audited Annual Financial Statements	November 2018
42	SDBIP 2018/19 Amendments: Directorates to submit current year SDBIP amendment to Directorate Planning and Development (IDP/PMS Unit)	All Directorates	SDBIP Amendments	December 2018
43	Annual Report 2017/18: Table Draft Annual Report & Annual Financial Statements <ul style="list-style-type: none"> Executive Mayor Tables draft AR & AFS at council MFMA Section 127 (2) 	Executive Mayor	Annual Report 2017/2018 tabled	January 2019
44	Mid-year budget and performance assessment MFMA Section 72 (1)(2)(3)	MM/ IDP/Budget Office	Mid-Term finance and service delivery	January 2019

Nr.	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
			performance report compliant to MFMA	
45	Annual Report 2017/18 ▪ Advertise draft AR & AFS for public input and place on municipal website	IDP/Budget Office	Transparency/Public involvement	January – February 2019
46	Advertise MPAC Schedule ▪ Invite the public to make presentations of the AR and AFS	IDP Office	Transparency/Public involvement	January 2019
47	Advertise Section 72 Report ▪ Mid-year performance report advertisement and placed on municipal website	IDP Office Budget Office	Transparency	January 2019
48	Annual Report 2017/18 ▪ Submit Draft Annual Report to Portfolio Committees for inputs	IDP Office	Transparency	February 2019
49	Reporting: SDBIP 2018/19 Submit 2 nd Quarter Departmental SDBIP report to Portfolio Committees	All Directorates	Oversight	February 2019
50	Annual Report 2017/18 - 1st MPAC Meeting: MPAC pose questions to Management to clarify the contents of the Annual Report and Annual Financial Statements	MPAC	Oversight	February 2019
51	Section 72 Report: Report to Clustered Ward Committees on Mid-Year Performance Report	IDP Office	Transparency/ accountability	February 2019
	Annual Report 2017/18 – 2nd MPAC Meeting Public hearings: The local community and any organ of state will be allowed to make representations on the Annual Report and AFS	MPAC	Transparency/public input	March 2019
52	Annual Report 2017/18 – 3rd MPAC Meeting: Session with Ward Committees to solicit their inputs (Information Session)	MPAC	Transparency/public input	March 2019
53	3rd MPAC Meeting: Preparation of the draft oversight report, taking into consideration the views and inputs of the public, representatives of the Auditor General	MPAC	Draft Oversight Report	March 2019
54	Section 56/57 Managers' half-yearly evaluations for 2018/19	MM & Executive Mayor	Performance evaluated	January- March 2019

Nr.	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
55	Executive Mayor tables adjustments budget for approval by Council MFMA Section 28	Executive Mayor	Approved adjustments budget	February 2019
56	Annual Report made public (invite public inputs on the Annual Report - MFMA Section 127 & MSA Section 21A)	MM	Annual report and adjustments budget made public	February/March 2019
57	Provincial IDP Managers Forum	IDP Office	Discussion on draft IDPs	March 2019
58	Council adopts Annual & Oversight Report by 31 March MFMA Section 129(1)	MM & Executive Mayor	Oversight report approved	March 2019
59	Adopted Annual Report including Oversight Report made public within seven days of adoption MFMA Section 129(3) & MSA Section 21A	MM		April 2019
60	Within seven days of adoption of Annual & Oversight Report submit to Provincial Legislature and relevant MECs	MM		April 2019
61	Quarterly SDBIP performance progress report for 3 rd Quarter of 2018/2019 to Council	IDP/Budget Office	SDBIP performance report noted	April 2019
62	Quarterly SDBIP performance progress report for 4 th Quarter of 2018/2019 to Council	IDP/Budget Office	SDBIP performance report noted	July 2019
63	Commence with the compilation of the 2018/2019 Annual Report	IDP Office & Directorates	Compile annual report	July 2019
64	Section 56/57 Managers' Annual Performance Evaluations for 2018/2019	MM & Executive Mayor	Performance evaluated	July- September 2019

MUNICIPAL SPATIAL DEVELOPMENT FRAMEWORK:

	DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
1	Second submission of draft amended MSDF to Council for endorsement and mandate to publish for comment and resolve to submit draft MSDF to Provincial Minister	Project Committee	Endorsement of first draft MSDF	29 August 2018
2	Publish draft MSDF for public participation; submit copies of the draft to the District Municipality, stakeholder parties and the Provincial Minister for comment – 60 days	Project Committee		September/November 2018
3	Consider comments and representations submitted and decide whether amendments are of material nature	Project Committee	Adopt final revised MSDF	November/December 2018
4	Re-advertise final draft MSDF if materially different	Project Committee		January 2019
5	Present final draft MSDF to Council for adoption along with first IDP review	Project Committee		May 2019
6	Submission of the adopted MSDF to the Provincial Minister	Project Committee	Publish revised MSDF	May/June 2019
7	Submit copy of amended MSDF to the MEC for Local Government within 10 days of the adoption	Project Committee		May/June 2019
8	Notice of adoption of the MSDF to be published in the media and Provincial Gazette within 14 days of adoptions	Project Committee		June 2019

2.2.3 – Tabling of the draft budget

The initial draft budget must be tabled by the mayor before council for review by 31 March.

Once tabled at council, the municipal manager must make public the appropriate budget documentation and submit it to both the national and the relevant provincial treasury and any other government departments as required. At this time, the local community must be invited to submit representations on what is contained in the budget.

The municipal budget will be tabled before Council on 29 March 2019.

2.2.4 – Consultation with the community and key stakeholders

When the draft budget is tabled, council must consider the views of the local community, the national and the relevant provincial treasury and other municipalities and government departments that may have made submissions on the budget.

The consultation with National and Provincial Treasuries regarding the MTREF is set to take place during April and May 2019.

An extensive public participation process will be conducted as part of the IDP and Budget Road shows and will commence during April 2019. The overall objective of this road show is to ensure an authentic and inclusive public participation process for the IDP and budget. The planning of this road shows will be driven by a steering committee constituted by politicians and officials from all Directorates.

A complete report regarding the feedback on the public participation process will be included in the Final IDP document.

2.3 – Service Delivery and Budget Implementation Plan (SDBIP)

The municipal manager must within fourteen days after the approval of the annual budget submit to the mayor for approval a draft service delivery and budget implementation plan and draft annual performance agreements for all pertinent senior staff.

A service delivery and budget implementation plan is a detailed plan for implementing the delivery of municipal services contemplated in the annual budget and should indicate monthly revenue and expenditure projections and quarterly service delivery targets and performance indicators.

The mayor must approve the draft service delivery and budget implementation plan within 28 days of the approval of the annual budget.

This plan must then be monitored by the mayor and reported on to council on a regular basis. The municipal manager is responsible for implementation of the budget and must take steps to ensure that all spending is in accordance with the budget and that revenue and expenditure are properly monitored.

Generally, councils may incur expenditure only if it is in terms of the budget, within the limits of the amounts appropriated against each budget vote – and in the case of capital expenditure, only if council has approved the project. Expenditure incurred outside of these parameters may be considered to be unauthorised or, in some cases, irregular or fruitless and wasteful. Unauthorised expenditure must be reported and may result in criminal proceedings.

2.4 – Alignment of Annual Budget with IDP

Local priorities were identified as part of the IDP process which is directly aligned to that of national and provincial priorities.

The IDP strategic objectives and goals are set out in the IDP document.

George is a city for all reasons and this along with the strategic vision and mission has led to the conceptualisation of five strategic goals for George. These goals are as follows:



The above strategic goals are set to become the catalysts to ensure that the vision and mission is achieved in the next five years.

The 2019/20 MTREF has therefore been directly informed by the IDP and the following tables provide reconciliation between the IDP strategic objectives and goals.

Table 31 – SA4: Reconciliation between IDP strategic objectives and budgeted operating revenue**WC044 George - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand												
Sanitation	Affordable Quality Services	3		137 205	143 176	191 796	193 229	178 040	178 040	180 728	160 627	173 943
Water Services	Affordable Quality Services	3		144 582	180 067	178 270	174 889	167 364	167 364	171 080	216 983	231 094
Roads Streets, Storm water drainage and Sidewalks	Affordable Quality Services	3		8 897	11 424	12 236	57 444	69 962	69 962	4 186	5 318	6 518
Transport Planning & Traffic Engineering	Affordable Quality Services	3		296 764	285 360	364 102	337 566	284 039	284 039	377 934	388 488	412 762
Electricity	Affordable Quality Services	3		567 991	588 021	647 014	696 195	696 573	696 573	782 006	827 962	876 554
Housing	Affordable Quality Services	3		15 041	18 914	41 369	72 107	83 718	83 718	168 222	169 305	125 677
Spatial Planning	Affordable Quality Services	3		6 503	7 697	9 559	9 385	10 266	10 266	10 807	11 374	11 971
Property Development	Affordable Quality Services	3		6 644	10 298	10 362	12 987	18 987	18 987	15 132	15 291	13 457
Public Safety and Law Enforcement	Safe, Clean and Green	2		58 071	54 072	80 038	72 109	71 451	71 451	74 659	78 754	81 802
Road Transport	Affordable Quality Services	3		10 789	11 760	14 192	11 937	11 937	11 937	12 537	13 168	13 818
Environmental Health	Safe, Clean and Green	2		2	3	1	2	2	2	2	2	2
Public Amenities	Affordable Quality Services	3		4 112	3 725	4 276	4 594	5 039	5 039	4 542	4 187	4 524
Waste Management	Safe, Clean and Green	2		80 264	90 392	105 354	116 263	116 295	116 295	126 794	137 904	150 010
Sport facilities and Development	Develop and Grow George	1		5 659	3 819	(4 325)	11 642	12 159	12 159	5 807	6 112	6 549
Local Economic Development	Develop and Grow George	1		33	374	–	–	875	875	665	331	347
Tourism	Develop and Grow George	1		4	20	270	382	50	50	507	63	69
Financial viability and management	Good Governance and Human Capital	5		33 169	32 600	47 298	43 259	45 759	45 759	48 031	50 371	52 812
Revenue enhancement	Good Governance and Human Capital	5		195 940	218 681	242 845	259 604	264 754	264 754	284 894	306 162	329 094
Credit Control	Good Governance and Human Capital	5		–	–	–	–	–	–	–	–	–
Budget Formulation and control	Good Governance and Human Capital	5		1 100	1 240	966	1 073	1 573	1 573	1 058	803	803
People Management and Empowerment	Good Governance and Human Capital	5		557	1 726	826	650	1 162	1 162	1 030	650	–
Administrative Support	Good Governance and Human Capital	5		3 534	4 106	3 437	4 133	3 794	3 794	4 633	2 369	2 520
Library Services	Affordable Quality Services	3		8 081	12 878	9 981	9 974	9 974	9 974	10 072	10 434	11 354
Integrated Development Planning	Participative Partnerships	4		–	–	–	–	–	–	–	–	–
Communication	Participative Partnerships	4		137	564	2	123	123	123	130	136	143
HIV/Aids	Affordable Quality Services	3		–	–	–	–	–	–	–	–	–
Social Development	Affordable Quality Services	3		2 784	2 391	2 798	4 985	5 473	5 473	3 581	2 548	2 618
Internal Audit and Risk Management	Good Governance and Human Capital	5		2	0	0	–	–	–	–	–	–
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)			1	1 587 864	1 683 309	1 962 668	2 094 533	2 059 368	2 059 368	2 289 036	2 409 342	2 508 443

References

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Balance of allocations not directly linked to an IDP strategic objective

Table 32 – SA5: Reconciliation between IDP strategic objectives and budgeted operating expenditure

WC044 George - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
				R thousand									
Sanitation	Affordable Quality Services	3		87 810	96 608	90 887	98 314	100 479	100 479	100 651	104 331	108 714	
Water Services	Affordable Quality Services	3		122 381	145 268	134 243	132 901	134 507	134 507	141 628	150 269	157 585	
Roads Streets, Storm water drainage and Sidewalks	Affordable Quality Services	3		101 011	107 015	94 311	104 386	108 348	108 348	100 289	98 443	104 855	
Transport Planning & Traffic Engineering	Affordable Quality Services	3		229 954	226 075	293 036	330 179	312 978	312 978	411 308	417 821	437 670	
Electricity	Affordable Quality Services	3		466 847	511 661	520 355	585 594	578 109	578 109	654 347	694 573	739 845	
Housing	Affordable Quality Services	3		38 739	45 744	67 858	106 929	118 675	118 675	202 248	204 718	161 802	
Spatial Planning	Affordable Quality Services	3		14 318	14 674	16 349	21 576	22 457	22 457	21 826	23 458	24 978	
Property Development	Affordable Quality Services	3		10 249	13 286	15 439	5 660	5 660	5 660	5 760	6 118	6 195	
Public Safety and Law Enforcement	Safe, Clean and Green	2		110 050	109 194	141 926	125 783	129 031	129 031	134 547	141 893	149 382	
Road Transport	Affordable Quality Services	3		4 978	5 944	6 743	8 274	8 314	8 314	8 467	8 999	9 589	
Environmental Health	Safe, Clean and Green	2		1 140	1 338	1 762	2 407	2 493	2 493	2 283	2 420	2 562	
Public Amenities	Affordable Quality Services	3		26 976	31 372	36 348	40 497	41 698	41 698	43 141	44 747	47 291	
Waste Management	Safe, Clean and Green	2		64 373	74 138	89 969	90 365	82 933	82 933	91 548	109 900	114 991	
Sport facilities and Development	Develop and Grow George	1		11 012	11 815	12 226	13 846	14 260	14 260	13 862	14 246	14 642	
Local Economic Development	Develop and Grow George	1		2 209	2 742	2 512	3 446	4 021	4 021	4 098	3 909	4 128	
Tourism	Develop and Grow George	1		2 666	3 340	4 794	6 284	6 052	6 052	7 149	7 057	7 453	
Financial viability and management	Good Governance and Human Capital	5		31 506	25 149	29 356	43 140	42 845	42 845	51 700	52 558	56 194	
Revenue enhancement	Good Governance and Human Capital	5		19 598	31 549	43 863	27 527	27 499	27 499	27 052	30 996	32 991	
Credit Control	Good Governance and Human Capital	5		3 226	3 283	3 672	3 804	3 804	3 804	4 037	4 315	4 615	
Budget Formulation and control	Good Governance and Human Capital	5		2 475	3 620	2 917	4 123	4 548	4 548	4 425	4 374	4 633	
People Management and Empowerment	Good Governance and Human Capital	5		14 414	17 935	21 891	23 936	23 887	23 887	26 701	27 800	29 501	
Administrative Support	Good Governance and Human Capital	5		76 601	92 786	106 162	117 295	127 713	127 713	158 023	165 234	179 114	
Library Services	Affordable Quality Services	3		8 852	9 777	11 229	12 598	12 598	12 598	20 466	21 492	23 086	
Integrated Development Planning	Participative Partnerships	4		1 339	2 009	2 687	4 246	4 394	4 394	4 737	5 085	5 449	
Communication	Participative Partnerships	4		9 460	11 645	13 138	16 385	16 965	16 965	17 687	18 844	20 033	
HIV/Aids	Affordable Quality Services	3		804	542	882	1 200	1 200	1 200	1 326	1 413	1 504	
Social Development	Affordable Quality Services	3		9 066	11 949	15 110	13 620	14 032	14 032	14 929	14 605	15 417	
Internal Audit and Risk Management	Good Governance and Human Capital	5		7 262	7 973	8 274	11 881	13 678	13 678	8 290	8 893	9 653	
Allocations to other priorities													
Total Expenditure				1	1 479 315	1 618 433	1 787 937	1 956 195	1 963 177	1 963 177	2 282 526	2 388 509	2 473 873

References

1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Balance of allocations not directly linked to an IDP strategic objective

Table 33 – SA6: Reconciliation between IDP strategic objectives and budgeted capital expenditure

WC044 George - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
				R thousand									
Sanitation	Affordable Quality Services	3		26 052	62 163	49 088	134 709	63 610	63 610	105 065	92 499	33 555	
Water Services	Affordable Quality Services	3		13 835	4 352	29 317	65 635	36 230	36 230	64 138	88 771	118 118	
Roads Streets, Storm water drainage and Sidewalks	Affordable Quality Services	3		23 831	17 068	102 866	107 147	105 654	105 654	50 985	52 689	64 674	
Transport Planning & Traffic Engineering	Affordable Quality Services	3		92 718	82 301	24 029	14 696	5 317	5 317	3 835	19 908	20 970	
Electricity	Affordable Quality Services	3		27 659	14 538	31 873	47 412	52 863	52 863	70 493	71 411	61 474	
Housing	Affordable Quality Services	3		2 757	1 350	819	3 004	2 139	2 139	3 498	2 798	4 231	
Spatial Planning	Affordable Quality Services	3		–	–	489	1 916	1 106	1 106	1 148	24	189	
Property Development	Affordable Quality Services	3		–	–	1 164	–	–	–	45	–	–	
Public Safety and Law Enforcement	Safe, Clean and Green	2		4 496	10 355	2 664	9 083	10 818	10 818	9 013	14 280	11 170	
Road Transport	Affordable Quality Services	3		271	33	955	930	886	886	1 375	2 128	2 050	
Environmental Health	Safe, Clean and Green	2		–	–	–	–	–	–	–	–	–	
Public Amenities	Affordable Quality Services	3		1 815	770	4 199	7 047	5 077	5 077	6 075	8 352	7 311	
Waste Management	Safe, Clean and Green	2		5 831	5 304	8 642	14 644	24 013	24 013	10 261	11 040	10 158	
Sport facilities and Development	Develop and Grow George	1		4 846	3 933	6 268	11 572	14 484	14 484	7 194	8 385	10 000	
Local Economic Development	Develop and Grow George	1		–	35	118	153	153	153	1 200	850	860	
Tourism	Develop and Grow George	1		19	122	36	263	263	263	645	1 460	126	
Financial viability and management	Good Governance and Human Capital	5		1 425	662	379	122	343	343	832	1 150	–	
Revenue enhancement	Good Governance and Human Capital	5		–	–	–	103	–	–	–	–	–	
Credit Control	Good Governance and Human Capital	5		–	–	–	89	–	–	–	–	–	
Budget Formulation and control	Good Governance and Human Capital	5		–	–	–	35	–	–	–	–	–	
People Management and Empowerment	Good Governance and Human Capital	5		–	–	–	302	92	92	80	360	80	
Administrative Support	Good Governance and Human Capital	5		9 758	5 194	4 889	9 174	9 811	9 811	5 706	4 039	4 634	
Library Services	Affordable Quality Services	3		73	4 424	1 239	844	844	844	1 154	245	210	
Integrated Development Planning	Participative Partnerships	4		–	–	–	–	–	–	98	–	–	
Communication	Participative Partnerships	4		761	767	183	–	68	68	560	29	50	
HIV/Aids	Affordable Quality Services	3		–	–	–	–	–	–	25	–	40	
Social Development	Affordable Quality Services	3		2 234	166	140	235	235	235	738	516	219	
Internal Audit and Risk Management	Good Governance and Human Capital	5		–	–	–	–	–	–	145	97	100	
Allocations to other priorities				3									
Total Capital Expenditure				1	218 381	213 537	269 356	429 111	334 004	334 004	344 307	381 030	350 218

References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure
2. Goal code must be used on Table SA36
3. Balance of allocations not directly linked to an IDP strategic objective

2.6 – Overview of budget related policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

Section 17 (3) (e) of the Municipal Finance Management Act, (Act No 56 of 2003) prescribes that the Municipality must review the budget related policies annually. Herewith follows suggested changes to Council's budget related policies.

This administration has reviewed and workshops were held where changes were made to the following policies:

- Customer Care, Credit Control and Debt Collection Policy;
- Property Rates Policy;
- Tariff Policy,
- Unauthorized Irregular and Fruitless and Wasteful Expenditure Policy;
- Indigent Policy;
- Virement Policy;
- Cash Management and Investment Policy;
- Travel & Subsistence Policy;
- Supply Chain Management Policy;
- PPPFA Policy;
- Asset Management Policy;
- Funding Borrowing & Reserve Policy;
- Long Term Financial Plan;
- Liquidity Policy

The Budget Committee has indicated that the finalization of the draft policy changes will be finalized after the budget consultation process is completed. The draft policies are contained in the budget documentation and will be placed on the municipal website for public comment.

2.7 – Budget Assumptions

Budgets are prepared in an environment of uncertainty. To prepare meaningful budgets, assumptions need to be made about internal and external factors that could influence the budget. Documentation of the assumptions used in preparing the budget assists understanding of the information. This section provides a comprehensive summary of all the assumptions used in preparing the budget.

2.7.1 – National Treasury MFMA Circular No 93 & 94

These Circulars was issued on 07 December 2018 and 08 March 2019 respectively, and it provides further guidance to municipalities for the preparation of the 2019/20 budget and MTREF. The circulars were used in preparing this budget.

2.7.2 – Inflation Outlook

In MFMA Circular No 94, inflation forecasts are estimated at 5.2%, 5.4% and 5.4% respectively for the years 2019 to 2021.

2.7.3 – Rates, tariffs, charges and timing of revenue collection

The Budget Committee made use of tariff modelling to calculate realistic tariff increases. Although the budget committee endeavoured to contain the increase within the 6% upper boundary of the South African Reserve Bank's inflation target, the model indicated that this was not possible. In order to have a funded budget the following tariff increases are recommended for the 2019/20 financial year:

Category	Base Budget 2018/19	Budget Year 2019/20	Budget Year 2020/21	Budget Year 2021/22
Property Rates	9.00%	7.50%	6.00%	6.00%
Electricity	6.84%	14.6%	6.00%	6.00%
Water	8.00%	6.00%	6.00%	6.00%
Sanitation	8.50%	8.50%	8.50%	8.50%
Refuse	15.00%	9.00%	9.00%	9.00%
Other	6.00%	5.00%	5.00%	5.00%

The cash flow statement shows when rates and tariffs are expected to be collected over the financial year. In general terms, the timing of rates, tariffs and charges is based on the following;

Rates	Monthly billing. Interim billing throughout the year.
Tariffs	Monthly billing. On-going prepayment meters. Seasonal fluctuations.
Charges	Generally steady state throughout the financial year with seasonal fluctuations.

2.7.4 – Collection rates for each revenue source and customer type

The following bad debt provisions and collection rates are assumed in the MTREF for rates and tariffs.

	2019/20	2020/21	2021/22
Provision for bad and doubtful debts	R71.4m	R74.9m	R78.7m
Assumed collection rate	96%	96%	96%

2.7.5 – Price movements on specifics e.g. bulk purchases

The following amounts are included in the MTREF for increases in bulk purchases;

	2019/20	2020/21	2021/22
ESKOM	R497.2m	R532m	R569.3m

2.7.6 – Average salary increases

The MTREF includes the following average percentage increases for wages and salary and for councillors' allowances;

	2019/20	2020/21	2021/22
Councillors	7%	7%	7%
Staff	7%	7%	7%

2.7.7 – Industrial relations climate, reorganisation and capacity building

The ability of the Municipality to deliver quality services is virtually entirely dependent on its staff. Failure by the Municipality to invest in its staff to ensure that the capacity and skills exist to meet the challenges being faced by George will ultimately mean a failure to deliver services.

The Municipality has made the following amounts available for training over the MTREF period.

	2019/20	2020/21	2021/22
Training Budget	R2.6m	R2.7m	R2.8m

2.7.8 – Trends in demand for free or subsidised basic services

George's criteria for supporting free or subsidised basic services are set out in the Indigent Policy. The Government allocates revenue via the Equitable Share grant with the primary aim of assisting municipalities with the costs of providing free or subsidised basic services. Any costs over and above the Equitable Share allocation must be paid by the consumer.

The proposed allocation to Indigent Households will have the following financial consequences:

<u>National Allocations</u>	Draft MTREF allocation		
Grant Description	2019/20	2020/21	2021/22
Equitable Share (Gazetted allocation)	R149 978 000	R163 760 000	R179 113 000
<u>Operational Projects</u>			
DMA allocation - salaries	10 227 140	10 943 040	11 709 053
Roads Maintenance - DMA	616 715	1 500 000	2 500 000
Water Network Maintenance - DMA	0	1 500 000	2 500 000
Electricity Network Maintenance - DMA	0	314 960	1 631 947
Water leakages	2 500 000	2 500 000	2 500 000
Audit and Social assessments	100 000	100 000	100 000
Electricity Prepaid meter	1 500 000	1 500 000	1 500 000
Sewerage blockages	1 000 000	1 000 000	1 000 000
Water	32 601 630	34 558 000	36 631 000
Sewerage	39 108 003	42 378 000	45 980 000
Refuse removal	36 762 753	40 071 000	43 677 000
Electricity	21 561 759	23 395 000	25 384 000
Social projects	1 500 000	1 500 000	1 500 000
War on Waste Project	2 500 000	2 500 000	2 500 000
Total allocations	R149 978 000	R163 760 000	R179 113 000

The indigent qualification criteria will be enforced more rigorously to ensure that those who do not qualify are removed from the allocation list. This saving on the equitable share allocation, if any, will allow Council to make an additional contribution from the operating account to fund the provision of free basic services.

It must be remembered that such indigent support is not subsidized from services charges collected from the citizens of George.

The proposed package of free basic services allocated to the indigents consists of the following:

Description	Escalation (%)	2018/19 (R)	2019/20 (R)
Water (Basic)	6%	84.73	89.81
Water 6kl	6%	89.04	94.38
Electricity	14.6%	85.37	97.84
Refuse	9%	190.56	207.70
Sewer	8.5%	203.64	220.95
Total		R653.34	R710.68

2.7.9 – Ability of the municipality to spend and deliver on the programmes

By end February 2019, the Municipality has spent R101.9 million out of an adjusted capital budget of R334 million, equating to 31% of the total budget. Against the original budget of R429 million the spending is 24%.

Spending is monitored closely throughout the year and Directors must ensure that capital programmes are supported by robust planning. The Municipality is currently reviewing its capital planning processes and will soon implement the capital rating and ranking programme of Ignite Advisory Service.

The SDBIP includes monthly cash flows of expenditure and is used as the basis for budget monitoring. Monthly Section 71 meetings with portfolio councillor, municipal manager, directors and the budget office also forms part of the monitoring tool and directorates must give reasons for poor performance and over spending and put corrective measures in place.

2.7.10 – Capital Budget

Projects to be funded from the Capital Replacement Reserve (CRR) were capped at R136,7 million and R 144,6 million for projects linked to external funding (EFF). Of the R144,6 million R47,6 million was rolled over from 2018/19 financial year. Included in the balance of R97 million is an amount of R26,4 million earmarked for the GIPTN. Full provision was made for Grant Funded Projects as contained in the Division of Revenue Act. An amount of R52,89 million was budgeted for grants.

The housing development in Thembaletu is one of the main developments putting pressure on the waterworks as well as the sewage treatment works. The electricity infrastructure is also not sufficient for the housing projects development. The Western Cape Department of Human Settlements has indicated their willingness to assist with possible grant funding given the magnitude of the housing project and its impact on the bulk infrastructure.

Province is facilitating the housing development projects and as such the grant allocation has been included in the operating budget (R163,5 million).

2.7.11 – Implications of restructuring and other major events in the future

Council approved a new macro organisational structure in June 2017 which has increased the Directorates from seven to nine.

2.7.12 – Service level standards

MFMA circular No. 72 indicated that all municipalities must formulate service level standards which must form part of the tabled MTREF budget documentation.

A broad guideline was provided on the minimum service standards to be incorporated in the budget documentation. In addition to the guideline, a framework was developed as an outline to assist municipalities in finalising their service level standards.

It is accepted that it is not possible to have the same service level standards across all municipalities. Therefore, the outline must be used as a guideline and be amended accordingly to align to the municipality's specific circumstances.

The municipality is currently busy updating the service level standard document.

2.8 – Other Supporting documents

2.8.1 Investment Particulars by Type

Table 34 – SA15: Investment Particulars by Type

WC044 George - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		-	-	-	-	-	-	-	-	-

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

The municipality does not have any investment.

2.8.2 Borrowings

Table 35 – SA17: Borrowing

WC044 George - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Parent municipality										
Annuity and Bullet Loans		330 881	309 942	290 221	514 412	306 645	306 645	318 478	408 776	481 557
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		10 876	7 070	3 436	12 020	12 020	12 020	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Total Borrowing	1	341 757	317 013	293 656	526 432	318 664	318 664	318 478	408 776	481 557
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

2.8.3 Grants and subsidies

Table 36 – SA18: Transfers and grants receipt

WC044 George - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		183 231	188 696	293 080	275 748	265 395	265 395	328 682	292 250	312 457
Local Government Equitable Share		100 693	105 336	122 613	137 401	137 401	137 401	149 978	163 760	179 113
Finance Management		1 450	1 475	1 550	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Systems Improvement		930	—	—	—	—	—	—	—	—
EPWP Incentive		1 864	4 014	4 001	5 466	5 466	5 466	5 111	—	—
Energy Efficiency and Demand Management		—	—	—	350	490	490	—	—	—
Infrastructure Skills Development Grant		2 678	2 959	4 393	5 540	5 885	5 885	7 040	7 540	7 540
Municipal Infrastructure Grant - PMU		1 940	1 914	2 038	1 967	1 563	1 563	2 005	2 111	2 264
Public Transport Network Operating Grant		73 677	72 998	158 485	123 474	113 040	113 040	162 997	117 289	121 990
Provincial Government:		113 967	160 432	150 273	184 394	196 827	196 827	282 095	289 426	252 048
Housing		15 568	44 416	44 252	66 969	78 580	78 580	163 500	164 460	120 700
Proclaimed Roads		355	5 734	441	5 364	5 364	5 364	422	482	482
Local Government Masterplanning Grant		600	—	600	600	600	600	600	600	600
Local Government Internship Grant		—	60	—	—	72	72	—	—	—
Library Grant		7 473	7 996	8 635	9 239	9 239	9 239	9 543	9 950	10 841
Community Development Workers Operating Grant		90	75	93	93	93	93	—	—	—
Integrated Public Transport Grant		89 231	101 527	95 545	101 086	101 086	101 086	106 747	112 618	118 812
Financial Management Capacity Building Grant		—	—	240	360	360	360	380	—	—
Financial Management Support Grant		50	220	255	255	755	755	255	—	—
Thusong Services Centres Grant		100	—	212	200	200	200	200	—	110
Financial Management Support Grant (Government Support)		—	120	—	—	—	—	—	—	—
Municipal Infrastructure Support Grant : Electrical Master Plans		500	230	—	—	—	—	—	—	—
Compliance Management System		—	—	—	—	—	—	—	—	—
Fire Service Capacity Building Grant		—	—	—	—	—	—	—	841	—
Development of Sport and Recreation facilities		—	54	—	228	228	228	—	—	—
Municipal Service Delivery and Capacity Building Grant		—	—	—	—	250	250	—	—	—
Municipal Accreditation and Capacity Building Grant		—	—	—	—	—	—	448	475	503
District Municipality:		—	—	—	—	—	—	—	—	—
[insert description]										
Other grant providers:		3 541	1 726	811	650	650	650	650	650	—
LGSETA		522	1 726	811	650	650	650	650	650	—
SANRAL - N2/York Street bridge widening		3 019	—	—	—	—	—	—	—	—
Total Operating Transfers and Grants	5	300 740	350 854	444 164	460 791	462 872	462 872	611 427	582 326	564 505
Capital Transfers and Grants										
National Government:		86 863	130 056	115 858	110 232	120 585	120 585	54 104	62 415	68 919
Municipal Infrastructure Grant (MIG)		36 892	36 369	38 726	45 921	46 325	46 325	38 099	40 112	43 007
Regional Bulk Infrastructure		—	—	—	—	—	—	—	—	—
Integrated National Electrification Programme		7 000	9 500	18 048	13 000	13 000	13 000	10 044	10 000	8 000
Energy Efficiency and Demand Management		—	—	7 000	6 650	6 510	6 510	5 000	5 000	6 000
Infrastructure Skills Development		322	741	207	460	115	115	460	460	460
Public Transport Infrastructure Grant		42 648	83 446	51 877	44 201	54 635	54 635	502	6 843	11 452
Provincial Government:		56 095	69 881	40 748	74 551	15 590	15 590	250	—	—
Housing		14 033	20 863	36 949	74 551	15 590	15 590	—	—	—
Contribution towards acceleration of housing delivery		—	—	—	—	—	—	—	—	—
Library Grant		2 063	—	—	—	—	—	250	—	—
George Integrated Public Transport Network		39 999	49 017	2 999	—	—	—	—	—	—
Community Development Workers Capital		—	—	—	—	—	—	—	—	—
Fire Service Capacity Building Grant		—	—	800	—	—	—	—	—	—
District Municipality:		—	—	—	—	—	—	—	—	—
[insert description]										
Other grant providers:		—	—	—	—	—	—	—	—	—
LGSETA										
Total Capital Transfers and Grants	5	142 957	199 936	156 606	184 784	136 175	136 175	54 354	62 415	68 919
TOTAL RECEIPTS OF TRANSFERS & GRANTS		443 697	550 791	600 769	645 575	599 047	599 047	665 781	644 741	633 424

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

Table 37 – SA19: Expenditure on transfers and grants

WC044 George - Supporting Table SA19 Expenditure on transfers and grant programme

Description		Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
EXPENDITURE:		1									
<u>Operating expenditure of Transfers and Grants</u>											
National Government:			183 231	188 696	259 360	275 748	276 402	276 402	328 682	292 250	312 457
Local Government Equitable Share			100 693	105 336	122 613	137 401	137 401	137 401	149 978	163 760	179 113
Finance Management			1 450	1 475	1 550	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Systems Improvement			930	–	–	–	–	–	–	–	–
EPWP Incentive			1 864	4 014	4 001	5 466	5 466	5 466	5 111	–	–
Energy Efficiency and Demand Management			–	–	–	350	490	490	–	–	–
Infrastructure Skills Development Grant			2 678	2 959	4 393	5 540	5 885	5 885	7 040	7 540	7 540
Municipal Infrastructure Grant - PMU			1 940	1 914	2 038	1 967	1 563	1 563	2 005	2 111	2 264
Public Transport Network Operating Grant			73 677	72 998	124 765	123 474	124 047	124 047	162 997	117 289	121 990
Provincial Government:			111 769	119 819	142 384	184 394	199 187	199 187	282 095	289 426	252 048
Housing			9 831	14 073	36 762	66 969	80 353	80 353	163 500	164 460	120 700
Proclaimed Roads			355	5 734	441	5 364	5 364	5 364	422	482	482
Local Government Masterplanning Grant			600	–	–	600	1 200	1 200	600	600	600
Local Government Internship Grant			–	–	15	–	72	72	–	–	–
Library Grant			7 473	7 996	8 635	9 239	9 239	9 239	9 543	9 950	10 841
Community Development Workers Operating Grant			134	41	75	93	0	0	–	–	–
Integrated Public Transport Grant			93 227	91 135	95 545	101 086	101 086	101 086	106 747	112 618	118 812
Financial Management Capacity Building Grant			–	–	160	360	440	440	380	–	–
Financial Management Support Grant			50	220	255	255	755	755	255	–	–
Thusong Services Centres Grant			100	–	212	200	200	200	200	–	110
Financial Management Support Grant (Government Support)			–	120	–	–	–	–	–	–	–
Municipal Infrastructure Support Grant : Electrical Master Plans			–	500	230	–	–	–	–	–	–
Compliance Management System			–	–	–	–	–	–	–	–	–
Fire Service Capacity Building Grant			–	–	–	–	–	–	–	841	–
Development of Sport and Recreation facilities			–	–	54	228	228	228	–	–	–
Municipal Service Delivery and Capacity Building Grant			–	–	–	–	250	250	–	–	–
Municipal Accreditation and Capacity Building Grant			–	–	–	–	–	–	448	475	503
District Municipality:			3 717	–	–	–	–	–	–	–	–
Flood Damage			3 717	–	–	–	–	–	–	–	–
Other grant providers:			2 914	1 726	811	650	650	650	650	650	–
LGSETA			522	1 726	811	650	650	650	650	650	–
SANRALL - N2/York Street bridge widening			2 392	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:			301 632	310 241	402 555	460 791	476 239	476 239	611 427	582 326	564 505
<u>Capital expenditure of Transfers and Grants</u>											
National Government:			86 872	73 936	155 025	120 892	130 669	130 669	60 462	62 415	68 919
Municipal Infrastructure Grant (MIG)			32 357	36 369	38 726	45 921	46 325	46 325	38 099	40 112	43 007
Regional Bulk Infrastructure			–	645	852	10 659	3 450	3 450	6 358	–	–
Integrated National Electrification Programme			11 545	–	10 254	13 000	17 777	17 777	10 044	10 000	8 000
Energy Efficiency and Demand Management			–	–	5 845	6 650	7 665	7 665	5 000	5 000	6 000
Infrastructure Skills Development			322	741	207	460	115	115	460	460	460
Public Transport Infrastructure Grant			42 648	36 182	99 142	44 201	55 337	55 337	502	6 843	11 452
Provincial Government:			44 174	75 654	47 828	74 551	15 779	15 779	250	–	–
Housing			4 033	22 395	43 476	74 551	15 590	15 590	–	–	–
Contribution towards acceleration of housing delivery			–	–	–	–	–	–	–	–	–
Library Grant			73	4 242	741	–	–	–	250	–	–
George Integrated Public Transport Network			40 068	49 017	2 999	–	–	–	–	–	–
Community Development Workers Capital			–	–	–	–	–	–	–	–	–
Fire Service Capacity Building Grant			–	–	611	–	189	189	–	–	–
District Municipality:			–	–	–	–	–	–	–	–	–
[insert description]											
Other grant providers:			182	–	–	–	–	–	–	–	–
LGSETA											
Youth Development against Violence through Sport			182	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants			131 227	149 591	202 853	195 443	146 448	146 448	60 712	62 415	68 919
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS			432 859	459 832	605 407	656 234	622 686	622 686	672 139	644 741	633 424

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

Table 38 – SA20: Reconciliation of transfers, grants receipts and unspent funds

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(22 011)	(22 011)	(22 011)	–	11 007	11 007	–	–	–
Current year receipts		183 232	188 696	293 080	275 748	265 395	265 395	328 682	292 250	312 457
Conditions met - transferred to revenue		183 232	188 696	259 360	275 748	276 402	276 402	328 682	292 250	312 457
Conditions still to be met - transferred to liabilities		(22 011)	(22 011)	11 709	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		(12 839)	(10 641)	29 972	–	2 506	2 506	53	53	53
Current year receipts		113 967	160 432	152 046	184 394	196 734	196 734	282 095	289 426	252 048
Conditions met - transferred to revenue		111 769	119 819	142 429	184 394	199 187	199 187	282 095	289 426	252 048
Conditions still to be met - transferred to liabilities		(10 641)	29 972	39 590	–	53	53	53	53	53
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		6 877	7 504	7 504	7 504	7 504	7 504	7 504	–	–
Current year receipts		3 541	1 726	811	650	650	650	650	650	–
Conditions met - transferred to revenue		2 914	1 726	811	650	650	650	650	650	–
Conditions still to be met - transferred to liabilities		7 504	7 504	7 504	7 504	7 504	7 504	7 504	–	–
Total operating transfers and grants revenue		297 915	310 241	402 600	460 791	476 239	476 239	611 427	582 326	564 505
Total operating transfers and grants - CTBM	2	(25 147)	15 466	58 803	7 504	7 557	7 557	7 557	53	53
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(1 204)	(1 213)	54 906	10 659	16 441	16 441	6 358	–	–
Current year receipts		86 862	130 056	115 858	110 232	120 585	120 585	54 104	62 415	68 919
Conditions met - transferred to revenue		86 871	73 936	155 025	120 892	130 669	130 669	60 462	62 415	68 919
Conditions still to be met - transferred to liabilities		(1 213)	54 906	15 739	–	6 358	6 358	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		3 062	14 983	9 210	–	2 130	2 130	1 941	1 941	1 941
Current year receipts		56 095	69 881	40 748	74 551	15 590	15 590	250	–	–
Conditions met - transferred to revenue		44 174	75 654	47 828	74 551	15 779	15 779	250	–	–
Conditions still to be met - transferred to liabilities		14 983	9 210	2 130	–	1 941	1 941	1 941	1 941	1 941
District Municipality:										
Balance unspent at beginning of the year		1 344	(2 373)	(2 373)	(2 373)	(2 373)	(2 373)	(2 373)	200	200
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		3 717	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		(2 373)	(2 373)	(2 373)	(2 373)	(2 373)	(2 373)	(2 373)	200	200
Other grant providers:										
Balance unspent at beginning of the year		(1 805)	(1 623)	(1 623)	(1 623)	(1 623)	(1 623)	(1 623)	–	–
Current year receipts		182	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		0	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		(1 623)	(1 623)	(1 623)	(1 623)	(1 623)	(1 623)	(1 623)	–	–
Total capital transfers and grants revenue		134 763	149 591	202 853	195 443	146 448	146 448	60 712	62 415	68 919
Total capital transfers and grants - CTBM	2	9 774	60 120	13 873	(3 996)	4 302	4 302	(2 055)	2 141	2 141
TOTAL TRANSFERS AND GRANTS REVENUE		432 677	459 832	605 452	656 234	622 687	622 687	672 139	644 741	633 424
TOTAL TRANSFERS AND GRANTS - CTBM		(15 374)	75 585	72 676	3 508	11 859	11 859	5 501	2 194	2 194

2.8.4 Councillors and employee benefits

The total remuneration has increased from R581 million to R622.9 million. The increase of R41.9 million can be contributed to:

- Employee Related Costs – An increase of 7% was provided for salaries and wages.
- The process of prioritizing the critical vacant posts will be completed before finalizing the budget in May 2019.
- An amount of R29.8 million has been budgeted for the contribution to the post retirement benefit obligation.

Table 39 – SA22: Summary of councillor and staff benefits**WC044 George - Supporting Table SA22 Summary councillor and staff benefits**

Summary of Employee and Councillor remuneration	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		11 382	12 969	13 898	14 365	13 343	13 343	14 438	15 449	16 530
Pension and UIF Contributions		794	402	652	105	696	696	799	855	915
Medical Aid Contributions		313	145	251	94	291	291	311	333	356
Motor Vehicle Allowance		3 961	4 090	4 566	2 126	4 880	4 880	4 909	5 252	5 620
Cellphone Allowance		1 016	1 194	2 153	1 958	2 238	2 238	2 317	2 479	2 652
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		–	–	–	–	–	–	–	–	–
Sub Total - Councillors		17 467	18 801	21 519	18 649	21 449	21 449	22 773	24 367	26 073
% increase	4		7.6%	14.5%	(13.3%)	15.0%	–	6.2%	7.0%	7.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		11 235	10 423	6 191	8 598	8 702	8 702	9 994	10 693	11 442
Pension and UIF Contributions		–	1 005	591	17	17	17	22	24	25
Medical Aid Contributions		–	129	82	–	–	–	51	54	58
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	173	–	175	175	54	57	61
Motor Vehicle Allowance	3	–	819	296	120	228	228	460	492	527
Cellphone Allowance	3	–	–	56	58	68	68	92	99	106
Housing Allowances	3	–	–	–	–	–	–	–	–	–
Other benefits and allowances	3	–	158	310	323	323	323	423	410	437
Payments in lieu of leave		–	–	154	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		11 235	12 533	7 853	9 116	9 514	9 514	11 096	11 830	12 656
% increase	4		11.6%	(37.3%)	16.1%	4.4%	–	16.6%	6.6%	7.0%
Other Municipal Staff										
Basic Salaries and Wages		43 111	240 822	282 023	326 455	336 606	336 606	366 190	391 305	422 789
Pension and UIF Contributions		28 399	35 756	44 011	52 521	52 333	52 333	58 042	62 105	66 451
Medical Aid Contributions		7 892	16 408	18 385	24 392	30 892	30 892	32 929	35 234	37 700
Overtime		19 363	34 562	36 523	35 313	38 904	38 904	32 351	34 460	36 870
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	13 043	13 741	14 789	15 550	14 528	14 528	15 423	16 502	17 657
Cellphone Allowance	3	881	907	994	1 018	1 038	1 038	1 110	1 188	1 271
Housing Allowances	3	1 489	1 704	1 934	4 033	4 024	4 024	4 136	4 426	4 736
Other benefits and allowances	3	213 442	2 323	38 065	40 264	41 548	41 548	46 522	49 760	53 257
Payments in lieu of leave		15 175	24 892	–	–	–	–	–	–	–
Long service awards		1 982	2 591	2 386	2 376	2 376	2 376	2 582	2 721	2 911
Post-retirement benefit obligations	6	452	20 787	21 464	27 812	27 812	27 812	29 759	31 842	34 071
Sub Total - Other Municipal Staff		345 227	394 494	460 575	529 734	550 061	550 061	589 044	629 541	677 713
% increase	4		14.3%	16.8%	15.0%	3.8%	–	7.1%	6.9%	7.7%
TOTAL SALARY, ALLOWANCES & BENEFITS		373 929	425 827	489 947	557 500	581 024	581 024	622 913	665 738	716 442
% increase	4		13.9%	15.1%	13.8%	4.2%	–	7.2%	6.9%	7.6%
TOTAL MANAGERS AND STAFF	5,7	356 463	407 027	468 428	538 851	559 575	559 575	600 140	641 371	690 369

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. s57 of the Systems Act
3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D
5. Must agree to the sub-total appearing on Table A1 (Employee costs)
6. Includes pension payments and employer contributions to medical aid
7. Correct as at 30 June

Column Definitions:

- A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
- D. The original budget approved by council for the budget year.
- E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
- G. The amount to be appropriated for the budget year.
- H and I. The indicative projection

Table 40 – SA23: Salaries, allowances and benefits (political office bearers/councillors and senior managers)**WC044 George - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	595 677	–	148 367			744 044
Chief Whip		1	492 750	–	426 498			919 248
Executive Mayor		1	591 856	65 143	43 248			700 247
Deputy Executive Mayor		1	457 041	68 556	218 447			744 044
Executive Committee		10	4 682 558	360 455	2 004 461			7 047 474
Total for all other councillors		39	7 618 266	615 521	4 384 412			12 618 199
Total Councillors	8	53	14 438 148	1 109 675	7 225 433			22 773 256
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 494 887	–	26 000	–		1 520 887
Chief Finance Officer		1	1 150 893	–	60 000	–		1 210 893
Director: Civil Engineering		1	1 029 774	–	–	–		1 029 774
Director: Electrotechnical Services		1	1 210 893	–	–	–		1 210 893
Director: Community Services		1	1 210 893	–	60 000	–		1 270 893
Director: Corporate Services		1	1 032 893	–	178 000	–		1 210 893
<i>List of each official with packages >= senior manager</i>								
Director: Protection Services		1	1 063 893	–	147 000	–		1 210 893
Director: Planning and Development		1	1 210 893	–	–	–		1 210 893
Director: Human Settlements		1	1 159 893	–	51 000	–		1 210 893
Total Senior Managers of the Municipality	8,10	9	10 564 912	–	522 000	–		11 086 912
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	62	25 003 060	1 109 675	7 747 433	–		33 860 168

References

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

2.8.5 Monthly targets for revenue, expenditure and cash flow

Table 41 – SA25: Budgeted monthly revenue and expenditure by revenue source and expenditure type

WC044 George - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source																
Property rates		23 301	23 301	23 301	23 301	23 301	23 301	23 301	23 301	23 301	23 301	23 301	23 301	279 613	300 584	323 128
Service charges - electricity revenue		61 085	61 085	61 096	61 085	61 085	61 096	61 085	61 085	61 096	61 085	61 085	61 096	733 067	776 512	822 517
Service charges - water revenue		10 622	10 622	10 622	10 622	10 622	10 622	10 622	10 622	10 622	10 622	10 622	10 622	127 469	135 117	143 225
Service charges - sanitation revenue		(2 903)	(2 903)	31 062	(2 903)	(2 903)	31 062	(2 903)	(2 903)	31 062	(2 903)	(2 903)	31 062	101 020	109 661	118 982
Service charges - refuse revenue		7 097	7 097	7 097	7 097	7 097	7 097	7 097	7 097	7 097	7 097	7 097	7 097	85 163	92 828	101 183
Rental of facilities and equipment		515	515	515	515	515	515	515	515	515	515	515	515	6 183	6 480	6 808
Interest earned - external investments		3 598	3 598	3 598	3 598	3 598	3 598	3 598	3 598	3 598	3 598	3 598	3 598	43 180	45 352	47 648
Interest earned - outstanding debtors		508	508	508	508	508	508	508	508	508	508	508	508	6 096	6 401	6 721
Dividends received		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		6 340	6 340	6 340	6 340	6 340	6 340	6 340	6 340	6 340	6 340	6 340	6 340	76 077	80 128	84 200
Licences and permits		293	293	293	293	293	293	293	293	293	293	293	293	3 516	3 695	3 872
Agency services		737	737	737	737	737	737	737	737	737	737	737	737	8 848	9 291	9 755
Transfers and subsidies		6 900	6 900	138 690	6 900	6 900	138 690	6 900	6 900	138 690	6 900	6 900	140 615	611 887	582 686	564 965
Other revenue		12 752	12 752	12 752	12 752	12 752	12 752	12 752	12 752	12 752	12 752	12 752	12 752	153 023	205 497	218 423
Gains on disposal of PPE		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)		130 846	130 846	296 611	130 846	130 846	296 611	130 846	130 846	296 611	130 846	130 846	298 537	2 235 141	2 354 230	2 451 425
Expenditure By Type																
Employee related costs		50 012	50 012	50 012	50 012	50 012	50 012	50 012	50 012	50 012	50 012	50 012	50 011	600 140	641 371	690 369
Remuneration of councillors		1 898	1 898	1 898	1 898	1 898	1 898	1 898	1 898	1 898	1 898	1 898	1 898	22 773	24 367	26 073
Debt impairment		2 371	2 371	2 371	2 371	2 371	2 371	2 371	2 371	2 371	2 371	2 371	45 304	71 386	74 956	78 703
Depreciation & asset impairment		13 568	13 568	13 568	13 568	13 568	13 568	13 568	13 568	13 568	13 568	13 568	13 570	162 817	147 099	141 130
Finance charges		9	9	9	9	9	18 028	9	9	9	9	9	18 028	36 144	33 816	34 260
Bulk purchases		—	41 434	41 434	41 434	41 434	42 317	41 434	41 434	41 434	41 434	41 434	83 751	498 975	533 885	571 239
Other materials		3 488	3 488	3 488	3 488	3 488	3 488	3 488	3 488	3 488	3 488	3 488	3 488	41 857	42 089	44 564
Contracted services		38 622	38 622	83 597	38 622	38 772	86 022	38 622	38 622	83 597	38 622	38 622	86 623	648 963	672 360	647 592
Transfers and subsidies		5 756	5 756	5 756	5 756	5 756	5 756	5 756	5 756	5 756	5 756	5 756	6 136	69 450	91 968	100 716
Other expenditure		8 538	8 538	15 260	8 538	8 538	15 260	8 538	8 538	15 260	8 538	8 538	15 260	129 347	125 883	138 469
Loss on disposal of PPE		56	56	56	56	56	56	56	56	56	56	56	56	674	715	757
Total Expenditure		124 318	165 752	217 448	165 752	165 902	238 775	165 752	165 752	217 448	165 752	165 752	324 125	2 282 526	2 388 509	2 473 873
Surplus/(Deficit)		6 529	(34 906)	79 163	(34 906)	(35 056)	57 836	(34 906)	(34 906)	79 163	(34 906)	(34 906)	(25 588)	(47 385)	(34 279)	(22 448)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		—	—	13 411	—	—	13 411	—	—	13 411	—	—	13 661	53 894	55 112	57 017
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind - all)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		6 529	(34 906)	92 574	(34 906)	(35 056)	71 247	(34 906)	(34 906)	92 574	(34 906)	(34 906)	(11 927)	6 509	20 833	34 569
Taxation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Attributable to minorities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	6 529	(34 906)	92 574	(34 906)	(35 056)	71 247	(34 906)	(34 906)	92 574	(34 906)	(34 906)	(11 927)	6 509	20 833	34 569

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Table 42 – SA26: Budgeted monthly revenue and expenditure by municipal vote

WC044 George - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand																
Revenue by Vote																
Vote 1 - Office of the Muncpal Manager		28	28	450	28	28	450	28	28	450	28	28	450	2 019	2 155	2 297
Vote 2 - Corporate Services		54	54	54	54	54	54	54	54	54	54	54	54	650	678	721
Vote 3 - Corporate Services		145	145	306	145	145	306	145	145	306	145	145	506	2 585	2 080	1 617
Vote 4 - Community Services		117	117	4 112	117	117	4 112	117	117	4 112	117	117	4 362	17 638	14 267	15 321
Vote 5 - Community Services		7 315	7 315	18 794	7 315	7 315	18 794	7 315	7 315	18 794	7 315	7 315	18 794	133 698	145 162	157 766
Vote 6 - Human Settlements		2	2	41 626	2	2	41 626	2	2	41 626	2	2	42 074	166 966	167 987	124 293
Vote 7 - Civil Engineering Services		8 828	8 828	71 237	8 828	8 828	71 237	8 828	8 828	71 237	8 828	8 828	71 659	355 993	382 928	411 555
Vote 8 - Electro-technical Services		61 663	61 663	72 176	61 663	61 663	72 176	61 663	61 663	72 176	61 663	61 663	72 176	782 006	827 962	876 554
Vote 9 - Financial Services		27 083	27 083	27 758	27 083	27 083	27 758	27 083	27 083	27 758	27 083	27 083	28 014	327 950	351 062	376 198
Vote 10 - Financial Services		533	533	756	533	533	756	533	533	756	533	533	756	7 289	7 592	7 894
Vote 11 - Planning and Development		2 079	2 079	2 619	2 079	2 079	2 619	2 079	2 079	2 619	2 079	2 079	2 619	27 111	27 059	25 844
Vote 12 - Protection Services		22 985	22 985	70 120	22 985	22 985	70 120	22 985	22 985	70 120	22 985	22 985	70 720	464 957	480 228	508 191
Vote 13 - Protection Services		14	14	14	14	14	14	14	14	14	14	14	14	173	182	191
Total Revenue by Vote		130 846	130 846	310 023	130 846	130 846	310 023	130 846	130 846	310 023	130 846	130 846	312 198	2 289 036	2 409 342	2 508 443
Expenditure by Vote to be appropriated																
Vote 1 - Office of the Muncpal Manager		9 549	9 549	10 924	9 549	9 549	10 947	9 549	9 549	10 924	9 549	9 549	10 981	120 168	128 616	141 429
Vote 2 - Corporate Services		2 725	2 725	2 725	2 725	2 725	3 935	2 725	2 725	2 725	2 725	2 725	3 935	35 121	37 013	39 004
Vote 3 - Corporate Services		2 816	2 816	2 816	2 816	2 816	2 816	2 816	2 816	2 816	2 816	2 816	3 236	34 210	35 580	37 898
Vote 4 - Community Services		5 465	5 465	5 503	5 465	5 465	5 647	5 465	5 465	5 503	5 465	5 465	5 647	66 021	65 646	69 835
Vote 5 - Community Services		7 345	7 345	11 095	7 345	7 345	12 259	7 345	7 345	11 095	7 345	7 345	12 259	105 469	124 206	129 700
Vote 6 - Human Settlements		2 803	2 803	43 678	2 803	2 803	43 926	2 803	2 803	43 678	2 803	2 803	43 926	197 634	199 784	156 683
Vote 7 - Civil Engineering Services		27 006	27 006	27 006	27 006	27 006	36 044	27 006	27 006	27 006	27 006	27 006	36 467	342 568	353 043	371 154
Vote 8 - Electro-technical Services		12 386	53 820	53 870	53 820	53 970	59 297	53 820	53 820	53 870	53 820	53 820	100 581	656 892	697 295	742 754
Vote 9 - Financial Services		5 637	5 637	5 637	5 637	5 637	8 912	5 637	5 637	5 637	5 637	5 637	9 166	74 449	78 540	83 715
Vote 10 - Financial Services		2 954	2 954	5 339	2 954	2 954	5 344	2 954	2 954	5 339	2 954	2 954	5 344	44 994	47 389	49 553
Vote 11 - Planning and Development		3 618	3 618	3 618	3 618	3 618	3 695	3 618	3 618	3 618	3 618	3 618	3 695	43 571	45 628	48 204
Vote 12 - Protection Services		41 958	41 958	45 182	41 958	41 958	45 897	41 958	41 958	45 182	41 958	41 958	88 830	560 755	575 049	603 176
Vote 13 - Protection Services		56	56	56	56	56	56	56	56	56	56	56	56	675	720	769
Total Expenditure by Vote		124 318	165 752	217 448	165 752	165 902	238 775	165 752	165 752	217 448	165 752	165 752	324 125	2 282 526	2 388 509	2 473 873
Surplus/(Deficit) before assoc.		6 529	(34 906)	92 574	(34 906)	(35 056)	71 247	(34 906)	(34 906)	92 574	(34 906)	(34 906)	(11 927)	6 509	20 833	34 569
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	6 529	(34 906)	92 574	(34 906)	(35 056)	71 247	(34 906)	(34 906)	92 574	(34 906)	(34 906)	(11 927)	6 509	20 833	34 569

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Table 43 – SA27: Budgeted monthly revenue and expenditure by standard classification

WC044 George - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional																
Governance and administration		28 882	28 882	32 944	28 882	28 882	32 944	28 882	28 882	32 944	28 882	28 882	33 199	363 086	384 488	407 606
Executive and council		15	15	15	15	15	15	15	15	15	15	15	15	174	185	192
Finance and administration		28 867	28 867	32 929	28 867	28 867	32 929	28 867	28 867	32 929	28 867	28 867	33 185	362 911	384 303	407 414
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		6 603	6 603	53 160	6 603	6 603	53 160	6 603	6 603	53 160	6 603	6 603	54 058	266 358	270 791	231 949
Community and social services		230	230	3 535	230	230	3 535	230	230	3 535	230	230	3 985	16 429	15 685	16 930
Sport and recreation		104	104	1 620	104	104	1 620	104	104	1 620	104	104	1 620	7 309	7 315	7 814
Public safety		6 156	6 156	6 268	6 156	6 156	6 268	6 156	6 156	6 268	6 156	6 156	6 268	74 318	78 402	81 440
Housing		106	106	41 731	106	106	41 731	106	106	41 731	106	106	42 179	168 222	169 305	125 677
Health		7	7	7	7	7	7	7	7	7	7	7	7	80	84	88
Economic and environmental services		17 628	17 628	65 079	17 628	17 628	65 079	17 628	17 628	65 079	17 628	17 628	66 101	402 367	413 845	439 382
Planning and development		813	813	1 241	813	813	1 241	813	813	1 241	813	813	1 241	11 472	11 705	12 318
Road transport		16 815	16 815	63 838	16 815	16 815	63 838	16 815	16 815	63 838	16 815	16 815	64 860	390 893	402 138	427 062
Environmental protection		0	0	0	0	0	0	0	0	0	0	0	0	2	2	2
Trading services		77 700	77 700	158 694	77 700	77 700	158 694	77 700	77 700	158 694	77 700	77 700	158 694	1 256 376	1 339 803	1 429 075
Energy sources		61 663	61 663	71 449	61 663	61 663	71 449	61 663	61 663	71 449	61 663	61 663	71 449	779 097	824 930	873 597
Water management		11 052	11 052	19 415	11 052	11 052	19 415	11 052	11 052	19 415	11 052	11 052	19 415	166 074	211 590	225 575
Waste water management		(2 230)	(2 230)	50 564	(2 230)	(2 230)	50 564	(2 230)	(2 230)	50 564	(2 230)	(2 230)	50 564	184 411	165 379	179 892
Waste management		7 216	7 216	17 266	7 216	7 216	17 266	7 216	7 216	17 266	7 216	7 216	17 266	126 794	137 904	150 010
Other		33	33	146	33	33	146	33	33	146	33	33	146	849	415	431
Total Revenue - Functional		130 846	130 846	310 023	130 846	130 846	310 023	130 846	130 846	310 023	130 846	130 846	312 198	2 289 036	2 409 342	2 508 443
Expenditure - Functional																
Governance and administration		28 755	28 755	32 515	28 755	28 755	35 932	28 755	28 755	32 515	28 755	28 755	36 641	367 638	386 964	414 723
Executive and council		7 017	7 017	7 017	7 017	7 017	7 031	7 017	7 017	7 017	7 017	7 017	7 031	84 234	90 049	100 282
Finance and administration		21 047	21 047	23 432	21 047	21 047	26 835	21 047	21 047	23 432	21 047	21 047	27 543	269 614	281 873	298 271
Internal audit		691	691	2 066	691	691	2 066	691	691	2 066	691	691	2 066	13 790	15 041	16 170
Community and public safety		16 056	16 056	56 931	16 056	16 056	59 571	16 056	16 056	56 931	16 056	16 056	102 504	404 382	415 568	383 832
Community and social services		4 748	4 748	4 748	4 748	4 748	5 958	4 748	4 748	4 748	4 748	4 748	5 959	59 402	61 036	64 788
Sport and recreation		2 371	2 371	2 371	2 371	2 371	3 281	2 371	2 371	2 371	2 371	2 371	3 281	30 271	31 225	32 626
Public safety		5 314	5 314	5 314	5 314	5 314	5 586	5 314	5 314	5 314	5 314	5 314	48 519	107 242	112 961	118 610
Housing		3 296	3 296	44 171	3 296	3 296	44 419	3 296	3 296	44 171	3 296	3 296	44 419	203 546	206 159	163 343
Health		327	327	327	327	327	327	327	327	327	327	327	327	3 921	4 187	4 466
Economic and environmental services		36 714	36 714	39 975	36 714	36 714	40 383	36 714	36 714	39 975	36 714	36 714	40 805	454 847	464 006	486 886
Planning and development		2 542	2 542	2 542	2 542	2 542	2 620	2 542	2 542	2 542	2 542	2 542	2 620	30 662	32 452	34 556
Road transport		33 994	33 994	37 218	33 994	33 994	37 547	33 994	33 994	37 218	33 994	33 994	37 969	421 902	429 134	449 768
Environmental protection		178	178	215	178	178	217	178	178	215	178	178	216	2 283	2 420	2 562
Trading services		41 551	82 985	86 785	82 985	83 135	101 646	82 985	82 985	86 785	82 985	82 985	142 932	1 040 741	1 106 576	1 172 029
Energy sources		10 334	51 768	51 818	51 768	51 918	57 245	51 768	51 768	51 818	51 768	51 768	58 529	632 270	671 069	714 953
Water management		9 333	9 333	9 333	9 333	9 333	14 347	9 333	9 333	9 333	9 333	9 333	14 347	122 025	129 327	135 483
Waste water management		15 667	15 667	15 667	15 667	15 667	19 691	15 667	15 667	15 667	15 667	15 667	19 692	196 054	197 517	207 920
Waste management		6 217	6 217	9 967	6 217	6 217	10 363	6 217	6 217	9 967	6 217	6 217	10 364	90 392	108 663	113 674
Other		1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	14 918	15 396	16 403
Total Expenditure - Functional		124 318	165 752	217 448	165 752	165 902	238 775	165 752	165 752	217 448	165 752	165 752	324 125	2 282 526	2 388 509	2 473 873
Surplus/(Deficit) before assoc.		6 529	(34 906)	92 574	(34 906)	(35 056)	71 247	(34 906)	(34 906)	92 574	(34 906)	(34 906)	(11 927)	6 509	20 833	34 569
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	6 529	(34 906)	92 574	(34 906)	(35 056)	71 247	(34 906)	(34 906)	92 574	(34 906)	(34 906)	(11 927)	6 509	20 833	34 569

Table 44 – SA28: Budgeted monthly capital expenditure (municipal vote)

WC044 George - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description R thousand	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Multi-year expenditure to be appropriated															
Vote 1 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Services	100	100	100	100	100	100	100	100	100	100	100	100	1 200	955	1 800
Vote 5 - Community Services	292	292	292	292	292	292	292	292	292	292	292	292	3 500	5 500	7 500
Vote 6 - Human Settlements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Civil Engineering Services	11 638	11 638	11 638	11 638	11 638	11 638	11 638	11 638	11 638	11 638	11 638	11 638	139 654	135 910	126 324
Vote 8 - Electro-technical Services	3 649	3 649	3 649	3 649	3 649	3 649	3 649	3 649	3 649	3 649	3 649	3 649	43 786	28 475	10 997
Vote 9 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Financial Services	-	-	-	500	-	-	-	-	-	-	-	-	500	1 000	2 000
Vote 11 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Protection Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Protection Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	15 678	15 678	15 678	16 178	15 678	15 678	15 678	15 678	15 678	15 678	15 678	15 678	188 640	171 840	148 621
Single-year expenditure to be appropriated															
Vote 1 - Office of the Municipal Manager	21	21	79	21	233	676	521	21	66	21	21	499	2 198	438	390
Vote 2 - Corporate Services	2	2	601	213	496	687	2	2	564	2	2	1 190	3 762	3 257	3 884
Vote 3 - Corporate Services	-	-	20	50	12	20	-	95	20	-	-	20	237	920	515
Vote 4 - Community Services	172	172	322	196	172	367	172	202	345	172	172	469	2 936	5 183	2 231
Vote 5 - Community Services	937	937	1 113	1 297	937	1 181	937	937	1 125	937	937	3 204	14 480	14 159	12 657
Vote 6 - Human Settlements	1	1	175	81	829	233	1	1	163	1	1	2 015	3 498	2 798	4 231
Vote 7 - Civil Engineering Services	5 918	5 941	5 918	5 918	5 918	6 329	5 918	5 918	5 918	5 918	5 918	15 005	80 535	98 050	90 023
Vote 8 - Electro-technical Services	2 222	2 222	2 222	2 222	2 267	2 222	2 222	2 222	2 222	2 222	2 222	2 222	26 708	42 936	50 477
Vote 9 - Financial Services	2	31	26	90	118	147	2	2	2	2	2	412	832	1 150	-
Vote 10 - Financial Services	-	-	63	-	-	188	-	-	63	-	-	188	500	350	700
Vote 11 - Planning and Development	56	56	102	56	86	187	56	56	98	56	56	2 271	3 136	2 334	1 175
Vote 12 - Protection Services	814	814	844	814	814	950	814	814	844	814	814	6 475	15 625	36 272	33 994
Vote 13 - Protection Services	53	53	53	53	53	53	53	53	53	53	53	638	1 223	1 344	1 320
Capital single-year expenditure sub-total	10 197	10 249	11 537	11 010	11 935	13 238	10 697	10 322	11 481	10 197	10 197	34 606	155 667	209 190	201 596
Total Capital Expenditure	25 875	25 927	27 215	27 188	27 613	28 917	26 375	26 000	27 160	25 875	25 875	50 285	344 307	381 030	350 218

Table 45 – SA29: Budgeted monthly capital expenditure (standard classification)

WC044 George - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional															
Governance and administration	105	134	474	699	499	1 467	605	105	392	105	105	6 798	11 488	6 136	7 327
Executive and council	19	19	64	19	87	64	19	19	64	19	19	184	594	–	600
Finance and administration	86	115	410	680	413	1 403	586	86	329	86	86	6 469	10 749	6 039	6 627
Internal audit	–	–	–	–	–	–	–	–	–	–	–	145	145	97	100
Community and public safety	1 278	1 301	2 090	1 997	2 546	2 375	1 278	1 403	2 120	1 278	1 278	8 514	27 456	35 695	32 146
Community and social services	189	189	886	524	1 436	1 007	189	284	904	189	189	2 264	8 247	7 467	7 672
Sport and recreation	655	655	705	1 039	655	773	655	685	717	655	655	893	8 742	12 942	11 693
Public safety	417	417	447	417	417	503	417	417	447	417	417	3 853	8 582	14 490	11 350
Housing	9	9	45	9	30	85	9	9	45	9	9	1 497	1 766	652	1 071
Health	8	31	8	8	8	8	8	8	8	8	8	8	118	145	360
Economic and environmental services	4 148	4 148	4 176	4 148	4 148	4 280	4 148	4 148	4 176	4 148	4 148	9 263	55 083	70 113	85 393
Planning and development	25	25	53	25	25	107	25	25	53	25	25	2 017	2 431	874	1 399
Road transport	4 123	4 123	4 123	4 123	4 123	4 173	4 123	4 123	4 123	4 123	4 123	7 246	52 652	69 239	83 994
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	20 314	20 314	20 440	20 314	20 359	20 730	20 314	20 314	20 440	20 314	20 314	25 471	249 636	267 626	225 227
Energy sources	5 871	5 871	5 871	5 871	5 916	5 871	5 871	5 871	5 871	5 871	5 871	5 871	70 493	71 411	61 474
Water management	5 075	5 075	5 075	5 075	5 075	5 075	5 075	5 075	5 075	5 075	5 075	5 075	60 898	88 386	117 700
Waste water management	8 726	8 726	8 726	8 726	8 726	9 016	8 726	8 726	8 726	8 726	8 726	11 917	108 197	97 001	36 045
Waste management	642	642	769	642	642	769	642	642	769	642	642	2 609	10 048	10 828	10 008
Other	31	31	35	31	61	65	31	31	31	31	31	239	645	1 460	126
Total Capital Expenditure - Functional	25 875	25 927	27 215	27 188	27 613	28 917	26 375	26 000	27 160	25 875	25 875	50 285	344 307	381 030	350 218
Funded by:															
National Government	4 387	4 387	4 387	4 387	4 387	4 387	4 387	4 387	4 387	4 387	4 387	4 387	52 642	55 166	61 424
Provincial Government	17	17	17	17	17	17	17	17	17	17	17	67	250	–	–
District Municipality	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4 403	4 403	4 403	4 403	4 403	4 403	4 403	4 403	4 403	4 403	4 403	4 454	52 892	55 166	61 424
Borrowing	11 460	11 460	11 460	11 460	11 460	11 960	11 460	11 460	11 460	11 460	11 460	28 134	154 695	126 635	92 005
Internally generated funds	10 012	10 064	11 352	11 325	11 749	12 553	10 512	10 137	11 296	10 012	10 012	17 697	136 721	199 228	196 789
Total Capital Funding	25 875	25 927	27 215	27 188	27 613	28 917	26 375	26 000	27 160	25 875	25 875	50 285	344 307	381 030	350 218

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Table 46 – SA30: Budgeted monthly cash flow

WC044 George - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Receipts By Source													1		
Property rates	16 674	37 244	35 988	31 036	29 389	17 284	14 364	17 064	17 270	15 468	17 186	19 464	268 428	288 561	310 202
Service charges - electricity revenue	58 840	66 707	58 192	62 981	60 982	61 348	58 783	57 927	59 672	52 652	49 142	56 519	703 744	745 451	789 616
Service charges - water revenue	9 654	10 926	9 483	10 363	10 044	10 751	9 718	11 667	11 561	9 735	9 127	9 342	122 370	129 712	137 496
Service charges - sanitation revenue	6 782	11 251	10 859	8 190	1 147	6 277	6 069	6 880	7 244	6 834	7 800	17 645	96 979	105 274	114 223
Service charges - refuse revenue	6 280	11 012	10 466	7 956	1 422	5 988	5 654	6 832	6 957	6 466	6 057	6 668	81 756	89 115	97 136
Rental of facilities and equipment	169	176	157	189	290	176	188	136	567	1 641	985	1 508	6 183	6 480	6 808
Interest earned - external investments	2 749	3 334	3 422	3 348	3 516	3 845	3 917	4 461	3 577	3 514	3 788	3 709	43 180	45 352	47 648
Interest earned - outstanding debtors	394	397	391	351	380	451	497	400	593	604	596	798	5 852	6 145	6 452
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 372	1 038	1 185	896	1 029	600	677	1 669	1 496	1 213	1 589	2 450	15 215	16 026	16 840
Licences and permits	335	303	256	33	465	269	503	167	281	361	304	240	3 516	3 695	3 872
Agency services	(237)	1 476	1 187	(125)	3 243	1 151	1 864	(206)	354	278	177	(312)	8 848	9 291	9 755
Transfer receipts - operational	80 667	50 818	7 074	8 311	131 063	33 739	48 481	10 658	110 438	130 178	-	-	611 427	582 326	564 505
Other revenue	14 537	13 007	12 211	16 833	15 302	15 388	6 121	15 302	15 103	9 946	16 144	3 128	153 023	205 497	218 423
Cash Receipts by Source	198 217	207 688	150 870	150 362	258 272	157 266	156 836	132 958	235 112	238 890	112 893	121 158	2 120 523	2 232 924	2 322 975
Other Cash Flows by Source															
Transfer receipts - capital	2 569	6 959	-	1 186	4 290	-	4 302	4 290	6 101	24 658	-	-	54 354	62 415	68 919
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) &															
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	1 000	1 000	1 000	1 000
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	144 695	144 695	126 635	92 005
Increase (decrease) in consumer deposits	(231)	(250)	(837)	(133)	(180)	(58)	(77)	(267)	(46)	(27)	(22)	67	(2 062)	864	1 186
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	25	25	(37)	(17)
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	200 555	214 397	150 033	151 415	262 383	157 207	161 061	136 980	241 167	263 521	112 871	266 945	2 318 535	2 423 801	2 486 068

Table 46 – SA30: Budgeted monthly cash flow (continues)**WC044 George - Supporting Table SA30 Budgeted monthly cash flow**

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand															
Cash Payments by Type															
Employee related costs	42 852	43 866	44 339	43 962	67 918	44 141	47 776	43 055	45 324	46 014	49 523	51 610	570 381	609 529	656 298
Remuneration of councillors	1 631	1 707	1 675	1 715	1 699	1 712	1 771	2 681	2 059	1 911	1 916	2 295	22 773	24 367	26 073
Finance charges	–	–	–	–	–	18 343	–	–	–	–	–	17 800	36 144	33 816	34 260
Bulk purchases - Electricity	54 755	54 817	52 825	31 458	32 832	31 311	31 012	32 041	30 137	31 705	34 127	81 956	498 975	533 885	571 239
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	222	1 952	1 495	1 448	1 596	2 683	774	1 414	6 923	13 847	12 462	(2 960)	41 857	42 089	44 564
Contracted services	3 447	30 262	23 179	22 446	24 751	41 594	11 998	21 925	103 394	85 128	172 323	108 516	648 963	672 360	647 592
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	106	3 093	1 712	3 064	6 540	9 116	7 484	3 770	332	5 800	8 391	20 042	69 450	91 968	100 716
Other expenditure	7 743	9 372	9 974	15 106	15 104	25 155	10 112	13 937	6 888	7 439	5 740	2 776	129 347	125 883	138 469
Cash Payments by Type	110 756	145 069	135 198	119 200	150 441	174 054	110 926	118 824	195 058	191 845	284 483	282 036	2 017 890	2 133 898	2 219 211
Other Cash Flows/Payments by Type															
Capital assets	6 931	9 439	12 929	21 164	27 742	33 129	8 626	51 646	21 908	68 861	40 686	41 246	344 307	381 030	350 218
Repayment of borrowing	–	–	–	–	–	19 679	–	–	–	–	–	22 300	41 979	46 588	57 335
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	117 687	154 508	148 127	140 364	178 183	226 862	119 552	170 470	216 967	260 706	325 169	345 582	2 404 177	2 561 516	2 626 764
NET INCREASE/(DECREASE) IN CASH HELD	82 868	59 888	1 906	11 052	84 199	(69 655)	41 509	(33 489)	24 201	2 815	(212 298)	(78 636)	(85 642)	(137 715)	(140 696)
Cash/cash equivalents at the month/year begin:	660 379	743 247	803 135	805 041	816 092	900 292	830 637	872 146	838 656	862 857	865 672	653 374	660 379	574 738	437 023
Cash/cash equivalents at the month/year end:	743 247	803 135	805 041	816 092	900 292	830 637	872 146	838 656	862 857	865 672	653 374	574 738	574 738	437 023	296 327

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

2.8.6 External mechanisms**Table 47 – SA32: List of external mechanisms**

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Nico Swart Consultancy	Yrs	3	Short Term Insurance	30 November 2019	4 900
IKAPA Reticulation and Flow	Yrs	3	Reading of water meters	30 April 2019	6 500
Verso	Yrs	3	Group Life Insurance	30 November 2019	6 000
Ontec Metering Soluccation SA (Pty) Ltd	Yrs	3	Supply of prepayment electricity vending systems and services	30 June 2017	48 969
Cab Holdings	Yrs	3	Printing of monthly accounts	30 April 2021	5 000

*** The contract of Ontec Metering Soluccation SA (Pty) Ltd has been extended.
The process to procure the service is currently in the Supply Chain process.

2.8.7 Contracts having future budgetary implications

Table 48 – SA33: Contracts having future budgetary implications

WC044 George - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
<u>Revenue Obligation By Contract</u>	2													
Contract 1		-	-	-	-	-	-	-	-	-	-	-	-	-
Contract 2		-	-	-	-	-	-	-	-	-	-	-	-	-
Contract 3 etc		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>	2													
CDV Properties Valuers		-	2 300	500	500	100	100	-	-	-	-	-	-	3 500
Reddy Fuels - Diesel		-	4 000	8 000	8 500	9 000	9 550	-	-	-	-	-	-	39 050
The Business Zone 1891 - Petrol		-	750	1 550	1 650	1 800	1 950	-	-	-	-	-	-	7 700
Total Operating Expenditure Implication		-	7 050	10 050	10 650	10 900	11 600	-	-	-	-	-	-	50 250
<u>Capital Expenditure Obligation By Contract</u>	2													
Contract 1		-	-	-	-	-	-	-	-	-	-	-	-	-
Contract 2		-	-	-	-	-	-	-	-	-	-	-	-	-
Contract 3 etc		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	7 050	10 050	10 650	10 900	11 600	-	-	-	-	-	-	50 250

References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column
2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)
3. For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R250 m - all contracts with an annual cost greater than R1million. For municipalities with approved total revenue greater than R500 m - all contracts with an annual cost greater than R5 million

2.8.8 Capital expenditure details

The following three tables present details of the Municipality's capital expenditure programme.

Table 49 – SA34a: Capital Expenditure on new assets by asset class

WC044 George - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		107 521	140 891	157 268	191 361	117 221	117 221	109 470	152 430	176 093
Roads Infrastructure		53 219	78 463	74 238	72 421	24 740	24 740	2 312	2 395	2 100
Roads		50 209	43 643	51 654	54 979	15 149	15 149	1 300	1 000	1 000
Road Structures		2 622	19 112	10 100	-	-	-	868	1 250	1 000
Road Furniture		388	15 708	12 484	17 442	9 591	9 591	121	121	100
Capital Spares		-	-	-	-	-	-	23	24	-
Storm water Infrastructure		3 395	3 930	118	500	230	230	400	235	500
Drainage Collection		3 395	3 930	118	-	-	-	-	-	-
Storm water Conveyance		-	-	-	500	230	230	400	235	500
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		27 384	8 153	14 882	39 767	37 968	37 968	56 816	59 858	48 128
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	350	-	-	2 750	11 150	14 530
HV Switching Station		9 871	2 348	928	1 200	1 693	1 693	2 000	4 850	4 400
HV Transmission Conductors		-	1 364	974	-	371	371	400	500	500
MV Substations		-	-	-	9 400	5 150	5 150	27 798	11 732	600
MV Switching Stations		416	1 403	1 774	1 500	1 951	1 951	1 500	1 500	1 500
MV Networks		16 568	1 657	9 887	3 000	3 992	3 992	600	3 000	800
LV Networks		429	1 381	1 274	24 317	24 811	24 811	21 768	27 126	25 798
Capital Spares		100	-	45	-	-	-	-	-	-
Water Supply Infrastructure		9 701	28 560	25 721	22 184	18 886	18 886	27 070	71 407	104 230
Dams and Weirs		-	-	-	1 500	1 500	1 500	-	-	-
Boreholes		-	-	-	1 000	92	92	1 200	1 450	1 450
Reservoirs		3 107	20 880	19 009	500	4 258	4 258	800	1 635	4 500
Pump Stations		1 987	3 441	1 602	200	-	-	-	-	-
Water Treatment Works		-	-	-	4 500	3 800	3 800	22 690	62 742	95 200
Bulk Mains		389	99	324	-	-	-	-	-	-
Distribution		3 809	4 140	4 786	13 345	8 098	8 098	2 380	5 580	3 080
Distribution Points		-	-	-	1 138	1 138	1 138	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		408	-	-	-	-	-	-	-	-
Sanitation Infrastructure		13 822	21 261	40 321	49 269	20 551	20 551	20 327	14 199	14 815
Pump Station		2 370	-	-	3 936	6 106	6 106	1 770	3 164	3 590
Reticulation		14 923	1 438	11 843	12 804	12 804	12 804	2 650	5 000	4 200
Waste Water Treatment Works		(4 835)	16 823	28 478	32 029	1 641	1 641	15 907	6 035	7 025
Outfall Sewers		-	3 000	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	500	-	-	-	-	-
Capital Spares		1 364	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	522	1 988	3 300	13 346	13 346	1 500	3 000	4 500
Landfill Sites		-	-	1 988	-	-	-	-	-	-
Waste Transfer Stations		-	522	-	1 800	11 079	11 079	500	2 000	2 500
Waste Processing Facilities		-	-	-	1 500	2 267	2 267	1 000	1 000	2 000
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	3 920	1 500	1 500	1 045	1 336	1 820
Data Centres		-	-	-	2 720	-	-	-	-	-
Core Layers		-	-	-	1 200	1 500	1 500	1 045	1 336	1 820
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

**Table 49 – SA34a: Capital Expenditure on new assets by asset class
(continues)**

WC044 George - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Community Assets		8 163	19 086	6 479	12 558	15 736	15 736	6 282	8 918	8 949
Community Facilities		3 338	16 225	3 484	3 544	3 272	3 272	4 392	6 778	6 659
Halls		951	53	592	600	796	796	933	1 340	1 775
Centres		1 271	–	590	188	213	213	93	40	20
Crèches		–	–	–	1 440	1 263	1 263	1 775	2 686	1 470
Clinics/Care Centres		693	5	203	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	1 000
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		28	–	229	–	–	–	–	–	–
Cemeteries/Crematoria		–	260	–	950	950	950	791	797	1 644
Police		–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–
Public Open Space		78	–	–	–	–	–	300	1 165	–
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		317	227	758	–	–	–	–	–	–
Markets		–	–	50	–	–	–	500	750	750
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	15 625	435	316	–	–	–	–	–
Capital Spares		–	56	627	50	50	50	–	–	–
Sport and Recreation Facilities		4 825	2 861	2 995	9 015	12 464	12 464	1 890	2 140	2 290
Indoor Facilities		–	–	–	–	–	–	750	1 200	1 850
Outdoor Facilities		4 825	2 861	2 995	9 015	12 464	12 464	1 140	940	440
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		1 700	44	1 227	300	–	–	300	–	–
Revenue Generating		–	–	1 131	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	1 131	–	–	–	–	–	–
Non-revenue Generating		1 700	44	96	300	–	–	300	–	–
Improved Property		–	44	28	–	–	–	–	–	–
Unimproved Property		1 700	–	68	300	–	–	300	–	–
Other assets		3 509	12 210	1 186	4 144	7 111	7 111	5 843	6 059	3 460
Operational Buildings		3 509	12 210	1 186	4 144	7 111	7 111	5 843	6 059	3 460
Municipal Offices		360	12 112	1 177	3 674	6 641	6 641	4 724	5 955	3 360
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	50
Stores		23	97	9	250	250	250	–	–	–
Laboratories		–	–	–	70	70	70	9	–	–
Training Centres		–	–	–	150	150	150	10	24	50
Manufacturing Plant		–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	1 100	80	–
Capital Spares		3 125	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–

Table 49 – SA34a: Capital Expenditure on new assets by asset class (continues)

WC044 George - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		959	295	815	2 373	1 818	1 818	550	465	350
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		959	295	815	2 373	1 818	1 818	550	465	350
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		959	295	815	973	1 818	1 818	550	465	350
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	1 400	-	-	-	-	-
Computer Equipment		3 718	1 221	3 451	3 564	6 856	6 856	1 831	2 974	4 339
Computer Equipment		3 718	1 221	3 451	3 564	6 856	6 856	1 831	2 974	4 339
Furniture and Office Equipment		1 956	1 978	2 607	2 589	2 580	2 580	2 922	1 716	1 500
Furniture and Office Equipment		1 956	1 978	2 607	2 589	2 580	2 580	2 922	1 716	1 500
Machinery and Equipment		4 694	20 023	21 932	15 636	16 184	16 184	11 581	17 642	10 586
Machinery and Equipment		4 694	20 023	21 932	15 636	16 184	16 184	11 581	17 642	10 586
Transport Assets		37 335	8 171	5 996	11 395	13 125	13 125	25 587	16 410	12 425
Transport Assets		37 335	8 171	5 996	11 395	13 125	13 125	25 587	16 410	12 425
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	169 553	203 919	200 961	243 920	180 630	180 630	164 365	206 613	217 702

Table 50 – SA34b: Capital Expenditure – renewal of assets by asset class

WC044 George - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		32 860	5 777	61 426	52 867	86 052	86 052	49 920	37 568	41 995
Roads Infrastructure		15 081	456	50 305	36 167	68 017	68 017	30 710	27 798	33 545
Roads		15 081	456	50 305	36 167	68 017	68 017	30 710	27 798	33 545
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		1 179	-	-	-	-	-	-	-	-
Drainage Collection		1 179	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		927	4 215	5 901	300	4 938	4 938	1 600	2 300	3 000
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		927	-	-	-	1 400	1 400	1 000	1 300	1 500
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	2 800	754	-	-	-	-	-	-
MV Networks		-	1 415	4 201	-	888	888	100	-	-
LV Networks		-	-	946	300	2 650	2 650	500	1 000	1 500
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		3 434	-	3 201	13 200	8 076	8 076	6 280	4 750	2 200
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		2 450	-	-	-	-	-	-	-	-
Pump Stations		983	-	1 156	200	276	276	580	250	200
Water Treatment Works		-	-	-	6 000	800	800	3 700	2 500	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	2 045	7 000	7 000	7 000	2 000	2 000	2 000
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		8 294	1 106	2 019	200	550	550	9 330	220	250
Pump Station		93	-	-	-	-	-	-	-	-
Reticulation		-	1 103	-	-	-	-	280	-	-
Waste Water Treatment Works		8 201	4	-	200	550	550	9 050	220	250
Outfall Sewers		-	-	2 019	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		3 945	-	-	3 000	4 471	4 471	2 000	2 500	3 000
Landfill Sites		-	-	-	3 000	4 471	4 471	2 000	2 500	3 000
Waste Transfer Stations		3 945	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Table 50 – SA34b: Capital Expenditure – renewal of assets by asset class (continues)

WC044 George - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description		Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on renewal of existing assets by Asset Class/Sub-class											
Community Assets			438	120	1 455	1 704	1 679	1 679	6 428	5 932	6 310
Community Facilities			438	120	870	1 704	1 679	1 679	1 458	700	700
Halls			438	120	28	954	954	954	1 378	700	700
Centres			-	-	43	750	725	725	-	-	-
Crèches			-	-	-	-	-	-	80	-	-
Clinics/Care Centres			-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations			-	-	-	-	-	-	-	-	-
Testing Stations			-	-	-	-	-	-	-	-	-
Museums			-	-	-	-	-	-	-	-	-
Galleries			-	-	-	-	-	-	-	-	-
Theatres			-	-	-	-	-	-	-	-	-
Libraries			-	-	656	-	-	-	-	-	-
Cemeteries/Crematoria			-	-	-	-	-	-	-	-	-
Police			-	-	-	-	-	-	-	-	-
Parks			-	-	-	-	-	-	-	-	-
Public Open Space			-	-	-	-	-	-	-	-	-
Nature Reserves			-	-	-	-	-	-	-	-	-
Public Ablution Facilities			-	-	142	-	-	-	-	-	-
Markets			-	-	-	-	-	-	-	-	-
Stalls			-	-	-	-	-	-	-	-	-
Abattoirs			-	-	-	-	-	-	-	-	-
Airports			-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			-	-	586	-	-	-	4 969	5 232	5 610
Indoor Facilities			-	-	-	-	-	-	-	-	-
Outdoor Facilities			-	-	586	-	-	-	4 969	5 232	5 610
Capital Spares			-	-	-	-	-	-	-	-	-
Heritage assets			-	-	-	-	-	-	-	-	-
Monuments			-	-	-	-	-	-	-	-	-
Historic Buildings			-	-	-	-	-	-	-	-	-
Works of Art			-	-	-	-	-	-	-	-	-
Conservation Areas			-	-	-	-	-	-	-	-	-
Other Heritage			-	-	-	-	-	-	-	-	-
Investment properties			-	-	13	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Improved Property			-	-	-	-	-	-	-	-	-
Unimproved Property			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	13	-	-	-	-	-	-
Improved Property			-	-	13	-	-	-	-	-	-
Unimproved Property			-	-	-	-	-	-	-	-	-
Other assets			1 215	-	1 014	100	30	30	85	30	30
Operational Buildings			1 215	-	1 014	100	30	30	85	30	30
Municipal Offices			690	-	1 014	-	5	5	60	-	-
Pay/Enquiry Points			-	-	-	-	-	-	-	-	-
Building Plan Offices			-	-	-	-	-	-	-	-	-
Workshops			-	-	-	-	-	-	-	-	-
Yards			-	-	-	-	-	-	-	-	-
Stores			-	-	-	-	-	-	-	-	-
Laboratories			-	-	-	-	-	-	-	-	-
Training Centres			-	-	-	100	25	25	25	30	30
Manufacturing Plant			-	-	-	-	-	-	-	-	-
Depots			-	-	-	-	-	-	-	-	-
Capital Spares			525	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Staff Housing			-	-	-	-	-	-	-	-	-
Social Housing			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-

Table 50 – SA34b: Capital Expenditure – renewal of assets by asset class (continues)

WC044 George - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		1 194	-	19	-	-	-	-	50	50
Computer Equipment		1 194	-	19	-	-	-	-	50	50
Furniture and Office Equipment		54	-	66	-	-	-	-	-	-
Furniture and Office Equipment		54	-	66	-	-	-	-	-	-
Machinery and Equipment		227	3 482	2 933	-	-	-	-	-	-
Machinery and Equipment		227	3 482	2 933	-	-	-	-	-	-
Transport Assets		12 839	239	1 469	-	-	-	-	-	-
Transport Assets		12 839	239	1 469	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing	1	48 828	9 618	68 396	54 671	87 761	87 761	56 433	43 580	48 385
Renewal of Existing Assets as % of total capex		0.0%	4.5%	25.4%	12.7%	26.3%	26.3%	16.4%	11.4%	13.8%
Renewal of Existing Assets as % of deprechn"		34.5%	6.2%	41.4%	33.7%	54.0%	54.0%	34.7%	29.6%	34.3%

Table 51 – SA34c: Repairs and maintenance expenditure by asset class

WC044 George - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		46 445	53 923	37 447	43 285	46 349	46 349	47 779	56 323	63 608
Roads Infrastructure		9 558	18 915	13 914	14 508	16 782	16 782	18 557	23 125	26 201
Roads		9 558	18 915	13 914	12 671	15 119	15 119	16 668	21 150	24 137
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	1 836	1 663	1 663	1 889	1 975	2 064
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		5 396	-	-	4 480	6 519	6 519	4 290	4 553	4 826
Drainage Collection		5 396	-	-	4 480	6 519	6 519	4 290	4 553	4 826
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		7 864	-	4 944	6 686	6 446	6 446	7 275	8 163	9 991
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	1 118	1 618	1 618	1 715	1 818	1 927
MV Substations		6 395	-	-	355	355	355	376	399	423
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		1 469	-	4 944	5 213	4 473	4 473	5 184	5 946	7 641
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		5 885	9 555	8 296	9 456	9 386	9 386	9 975	12 100	13 735
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		655	-	8 296	2 808	3 408	3 408	3 623	3 851	4 081
Bulk Mains		-	-	-	6 647	5 977	5 977	6 351	8 249	9 654
Distribution		5 230	9 555	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		17 678	22 363	9 569	7 308	7 008	7 008	7 433	7 883	8 355
Pump Station		-	-	-	477	477	477	506	536	568
Reticulation		16 841	16 873	6 489	2 481	2 451	2 451	2 598	2 754	2 919
Waste Water Treatment Works		836	5 490	-	4 350	4 080	4 080	4 329	4 593	4 868
Outfall Sewers		-	-	3 080	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		65	3 091	725	848	208	208	250	500	500
Landfill Sites		-	-	-	848	208	208	250	500	500
Waste Transfer Stations		65	3 091	725	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

WC044 George - Supporting Table SA34c Repairs and maintenance expenditure by asset class

City of George - Supporting Table 2018/19 Repairs and Maintenance Expenditure by Asset class										
Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/Sub-class										
Community Assets		2 855	9 427	4 183	60	60	60	65	71	75
Community Facilities		1 678	7 295	2 797	-	-	-	-	-	-
Halls		543	1 604	595	-	-	-	-	-	-
Centres		437	563	61	-	-	-	-	-	-
Crèches		-	-	512	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		80	151	132	-	-	-	-	-	-
Cemeteries/Crematoria		81	641	578	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	3 643	-	-	-	-	-	-	-
Public Open Space		537	693	918	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		1 178	2 133	1 386	60	60	60	65	71	75
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		1 178	2 133	1 386	60	60	60	65	71	75
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		-	1 081	862	-	-	-	-	-	-
Revenue Generating		-	1 081	862	-	-	-	-	-	-
Improved Property		-	585	361	-	-	-	-	-	-
Unimproved Property		-	496	500	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		8 159	861	71	851	1 321	1 321	1 428	1 528	1 620
Operational Buildings		8 159	861	71	851	1 321	1 321	1 428	1 528	1 620
Municipal Offices		8 148	861	71	851	1 321	1 321	1 428	1 528	1 620
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		11	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

George Municipality – 2019/20 Draft Annual Budget and MTREF

WC044 George - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<u>Computer Equipment</u>		159	1 103	162	-	-	-	-	-	-
Computer Equipment		159	1 103	162	-	-	-	-	-	-
<u>Furniture and Office Equipment</u>		136	222	438	8	8	8	8	9	9
Furniture and Office Equipment		136	222	438	8	8	8	8	9	9
<u>Machinery and Equipment</u>		12 596	3 144	6 961	2 437	3 737	3 737	2 806	3 031	3 254
Machinery and Equipment		12 596	3 144	6 961	2 437	3 737	3 737	2 806	3 031	3 254
<u>Transport Assets</u>		9 251	21 954	4 038	2 955	1 455	1 455	1 544	1 638	1 736
Transport Assets		9 251	21 954	4 038	2 955	1 455	1 455	1 544	1 638	1 736
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	79 602	91 716	54 162	49 596	52 929	52 929	53 631	62 599	70 302
<i>R&M as a % of PPE</i>		2.9%	3.3%	1.9%	1.6%	1.7%	1.7%	1.8%	0.0%	0.0%
<i>R&M as % Operating Expenditure</i>		5.4%	5.7%	3.0%	2.5%	2.7%	2.7%	2.7%	2.7%	2.9%

Table 52 – SA34d: Depreciation by asset class

WC044 George - Supporting Table SA34d Depreciation by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class	1									
Infrastructure		106 944	115 965	125 121	124 864	124 864	124 864	121 437	109 955	110 190
Roads Infrastructure		48 000	53 408	51 156	49 191	49 191	49 191	51 119	45 928	47 754
Roads		48 000	53 408	51 156	48 803	48 803	48 803	43 599	38 522	40 357
Road Structures		-	-	-	380	380	380	232	229	227
Road Furniture		-	-	-	8	8	8	7 288	7 177	7 169
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	7 909	7 813	7 813	7 813	6 676	5 504	5 504
Drainage Collection		-	-	-	235	235	235	5 654	4 509	4 509
Storm water Conveyance		-	-	7 909	7 578	7 578	7 578	1 022	996	996
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		20 053	19 927	22 947	22 831	22 831	22 831	21 475	17 948	17 537
Power Plants		-	-	-	-	-	-	1	1	1
HV Substations		-	-	-	-	-	-	3 550	823	764
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		18 904	18 778	14 207	17 411	17 411	17 411	3 674	3 653	3 652
MV Switching Stations		-	-	-	490	490	490	1 425	1 403	1 377
MV Networks		-	-	1 485	-	-	-	346	345	345
LV Networks		1 149	1 149	7 255	4 930	4 930	4 930	12 479	11 552	11 228
Capital Spares		-	-	-	-	-	-	-	171	168
Water Supply Infrastructure		22 149	23 525	23 654	23 525	23 525	23 525	23 320	22 996	22 829
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	977	924	923
Pump Stations		-	-	-	10 997	10 997	10 997	5 075	5 061	5 052
Water Treatment Works		-	-	-	233	233	233	-	-	-
Bulk Mains		-	-	-	-	-	-	540	538	538
Distribution		22 149	23 525	23 654	12 295	12 295	12 295	16 320	16 111	15 989
Distribution Points		-	-	-	-	-	-	407	362	326
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	0	0	0	-	-	-
Sanitation Infrastructure		16 416	17 456	16 450	19 079	19 079	19 079	16 431	16 024	15 770
Pump Station		45	45	-	181	181	181	1 030	929	929
Reticulation		14 984	16 063	16 450	15 150	15 150	15 150	11 138	10 880	10 726
Waste Water Treatment Works		1 265	1 227	-	3 694	3 694	3 694	4 188	4 141	4 041
Outfall Sewers		122	122	-	54	54	54	75	75	75
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		326	1 648	2 883	2 425	2 425	2 425	2 417	1 556	797
Landfill Sites		-	-	-	-	-	-	2 083	1 223	464
Waste Transfer Stations		326	1 648	2 883	2 425	2 425	2 425	334	333	333
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	122	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	122	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Table 52 – SA34d: Depreciation by asset class (continue)**WC044 George - Supporting Table SA34d Depreciation by asset class**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Community Assets</u>		6 171	6 589	8 977	6 484	6 484	6 484	7 398	6 130	5 849
Community Facilities		3 673	3 794	8 977	2 598	2 598	2 598	1 792	1 784	1 783
Halls		693	745	8 917	870	870	870	777	775	775
Centres		1 016	1 073	–	21	21	21	89	89	89
Crèches		–	–	–	1 263	1 263	1 263	–	–	–
Clinics/Care Centres		94	90	–	–	–	–	425	424	424
Fire/Ambulance Stations		477	480	–	4	4	4	50	50	50
Testing Stations		–	–	–	1	1	1	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		57	57	58	162	162	162	72	71	71
Cemeteries/Crematoria		–	–	2	4	4	4	2	2	2
Police		–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–
Public Open Space		55	55	–	150	150	150	90	88	87
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	77	77	77	128	127	127
Markets		2	2	–	5	5	5	2	2	2
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		1 280	1 294	–	39	39	39	156	156	156
Capital Spares		–	–	–	2	2	2	–	–	–
Sport and Recreation Facilities		2 498	2 794	–	3 885	3 885	3 885	5 606	4 346	4 066
Indoor Facilities		–	–	–	–	–	–	128	127	127
Outdoor Facilities		2 498	2 794	–	3 885	3 885	3 885	5 478	4 218	3 939
Capital Spares		–	–	–	–	–	–	–	–	–
<u>Heritage assets</u>		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
<u>Investment properties</u>		162	162	162	162	162	162	170	169	169
Revenue Generating		162	162	162	162	162	162	170	169	169
Improved Property		162	162	162	162	162	162	170	169	169
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–

Table 52 – SA34d: Depreciation by asset class (continue)

WC044 George - Supporting Table SA34d Depreciation by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Other assets</u>		4 480	4 398	2 672	3 363	3 363	3 363	5 019	4 875	3 798
Operational Buildings		4 480	4 398	2 672	3 363	3 363	3 363	2 841	2 707	2 565
Municipal Offices		4 480	4 398	2 672	2 777	2 777	2 777	2 816	2 684	2 545
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	45	45	45	22	22	19
Yards		-	-	-	488	488	488	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	1	1	1
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	53	53	53	2	1	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	2 178	2 169	1 233
Staff Housing		-	-	-	-	-	-	23	22	21
Social Housing		-	-	-	-	-	-	2 156	2 146	1 212
Capital Spares		-	-	-	-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>		414	518	3	413	413	413	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		414	518	3	413	413	413	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		414	518	3	413	413	413	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<u>Computer Equipment</u>		542	572	2 957	2 128	2 128	2 128	2 585	2 188	1 159
Computer Equipment		542	572	2 957	2 128	2 128	2 128	2 585	2 188	1 159
<u>Furniture and Office Equipment</u>		1 680	2 803	1 053	999	999	999	1 932	1 330	1 015
Furniture and Office Equipment		1 680	2 803	1 053	999	999	999	1 932	1 330	1 015
<u>Machinery and Equipment</u>		7 015	6 825	6 799	7 172	7 172	7 172	5 040	3 912	3 440
Machinery and Equipment		7 015	6 825	6 799	7 172	7 172	7 172	5 040	3 912	3 440
<u>Transport Assets</u>		14 173	17 644	17 429	16 845	16 845	16 845	19 237	18 539	15 509
Transport Assets		14 173	17 644	17 429	16 845	16 845	16 845	19 237	18 539	15 509
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Depreciation	1	141 582	155 475	165 173	162 429	162 429	162 429	162 817	147 099	141 130

Table 53 – SA34e: Capital Expenditure on the upgrading of existing assets by asset class

WC044 George - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	121 988	57 890	57 890	117 499	125 525	77 345
Roads Infrastructure		-	-	-	7 289	7 606	7 606	14 560	34 440	42 428
Roads		-	-	-	7 289	7 606	7 606	14 480	34 440	42 428
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	80	-	-
Storm water Infrastructure		-	-	-	2 700	2 400	2 400	3 200	6 700	5 200
Drainage Collection		-	-	-	2 500	2 000	2 000	2 700	4 200	2 200
Storm water Conveyance		-	-	-	200	400	400	500	2 500	3 000
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	2 300	3 382	3 382	3 600	3 900	6 316
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	2 300	3 382	3 382	3 600	3 900	6 316
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	26 549	4 580	4 580	25 219	6 360	9 800
Dams and Weirs		-	-	-	23 669	3 000	3 000	20 669	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	2 880	1 580	1 580	1 550	1 560	2 800
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	3 000	4 800	7 000
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	83 150	39 922	39 922	70 320	73 975	13 600
Pump Station		-	-	-	3 500	5 000	5 000	6 635	13 500	10 000
Reticulation		-	-	-	4 000	250	250	3 950	7 150	1 000
Waste Water Treatment Works		-	-	-	75 650	34 672	34 672	59 510	53 090	2 600
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	225	235	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	600	150	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	600	150	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Table 53 – SA34e: Capital Expenditure on the upgrading of existing assets by asset class (continues)

WC044 George - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Community Assets		-	-	-	5 987	5 381	5 381	3 451	3 121	5 425
Community Facilities		-	-	-	2 635	2 638	2 638	2 778	2 161	3 555
Halls		-	-	-	540	693	693	80	225	595
Centres		-	-	-	445	345	345	400	400	550
Crèches		-	-	-	-	-	-	325	-	360
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	500	500	1 000
Testing Stations		-	-	-	50	-	-	423	624	750
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	750	750	750	900	200	150
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	850	850	850	150	212	150
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	3 352	2 743	2 743	673	960	1 870
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	3 352	2 743	2 743	673	960	1 870
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	2 450	2 247	2 247	2 477	2 109	1 355
Operational Buildings		-	-	-	2 450	2 247	2 247	2 477	2 109	1 355
Municipal Offices		-	-	-	1 250	1 127	1 127	1 477	1 329	705
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	600	520	520	200	300	500
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	600	600	600	800	480	150
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Table 53 – SA34e: Capital Expenditure on the upgrading of existing assets by asset class (continues)

WC044 George - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	86	95	95	83	83	6
Furniture and Office Equipment		-	-	-	86	95	95	83	83	6
Machinery and Equipment		-	-	-	10	-	-	-	-	-
Machinery and Equipment		-	-	-	10	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	-	-	-	130 520	65 613	65 613	123 510	130 838	84 131
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	0.0%	30.4%	19.6%	19.6%	35.9%	34.3%	24.0%
Upgrading of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	80.4%	40.4%	40.4%	75.9%	88.9%	59.6%

2.8.10 Supporting detail to A4 (Budgeted Financial Performance) and A6 (Budgeted Financial Position)

Table 54 – SA1: Supporting detail to Statement of Financial Performance

WC044 George - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

North George - Supporting table on Supporting detail to Budgeted Financial Performance										
Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
REVENUE ITEMS:										
Property rates	6									
Total Property Rates		221 955	247 962	274 623	298 328	296 105	296 105	318 313	342 187	367 850
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		29 301	36 529	39 569	43 372	36 000	36 000	38 700	41 603	44 723
Net Property Rates		192 654	211 433	235 054	254 955	260 105	260 105	279 613	300 584	323 128
Service charges - electricity revenue	6									
Total Service charges - electricity revenue		545 729	583 666	621 213	664 017	658 489	658 489	754 629	799 907	847 901
less Revenue Foregone (in excess of 50 kwh per indigent household per month)		4 267	11 865	5 129	9 575	9 575	9 575			
less Cost of Free Basis Services (50 kwh per indigent household per month)		6 684	6 351	12 753	6 814	6 814	6 814	21 562	23 395	25 384
Net Service charges - electricity revenue		534 778	565 450	603 332	647 628	642 101	642 101	733 067	776 512	822 517
Service charges - water revenue	6									
Total Service charges - water revenue		150 147	149 529	142 155	154 310	151 010	151 010	160 071	169 675	179 856
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		28 493	15 764	10 153	4 351	4 351	4 351			
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		11 538	12 593	14 345	15 760	15 760	15 760	32 602	34 558	36 631
Net Service charges - water revenue		110 115	121 172	117 657	134 199	130 899	130 899	127 469	135 117	143 225
Service charges - sanitation revenue										
Total Service charges - sanitation revenue		100 955	112 577	122 475	129 150	129 150	129 150	140 128	152 039	164 962
less Revenue Foregone (in excess of free sanitation service to indigent households)										
less Cost of Free Basis Services (free sanitation service to indigent households)		23 272	30 708	34 524	39 755	39 755	39 755	39 108	42 378	45 980
Net Service charges - sanitation revenue		77 683	81 869	87 952	89 395	89 395	89 395	101 020	109 661	118 982
Service charges - refuse revenue	6									
Total refuse removal revenue		72 455	85 225	95 849	111 858	111 858	111 858	121 926	132 899	144 860
Total landfill revenue		-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-
less Cost of Free Basis Services (removed once a week to indigent households)		18 455	23 411	26 071	34 054	34 054	34 054	36 763	40 071	43 677
Net Service charges - refuse revenue		54 001	61 814	69 778	77 805	77 805	77 805	85 163	92 828	101 183
Other Revenue by source										
Fuel Levy										
Other Revenue										
Building Plan fees		5 892	6 168	7 530	6 692	7 242	7 242	7 605	7 984	8 383
Development Charges		12 206	11 383	23 426	10 000	12 872	12 872	13 516	14 192	14 902
Sale of Property		5 311	9 381	9 042	10 092	16 092	16 092	12 097	12 101	10 107
Insurance claims received		12 173	1 125	858	1 201	1 201	1 201	1 374	1 345	1 360
Transport Fees		32 533	37 301	39 419	65 672	47 114	47 114	104 414	155 261	168 370
Sundry income		13 788	10 918	9 597	13 354	13 254	13 254	14 017	14 613	15 302
Total 'Other' Revenue	1	81 903	76 276	89 872	107 011	97 776	97 776	153 023	205 497	218 423

Table 54 – SA1: Supporting detail to Statement of Financial Performance (continues)

WC044 George - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
EXPENDITURE ITEMS:										
Employee related costs										
Basic Salaries and Wages	2	229 289	251 245	289 151	338 071	348 325	348 325	379 413	405 453	437 927
Pension and UIF Contributions		32 559	35 756	44 603	52 539	52 350	52 350	58 065	62 128	66 477
Medical Aid Contributions		14 553	16 408	18 467	24 392	30 892	30 892	32 979	35 288	37 758
Overtime		22 589	34 562	36 523	35 313	38 904	38 904	32 351	34 460	36 870
Performance Bonus		126	–	173	–	175	175	54	57	61
Motor Vehicle Allowance		14 295	13 741	15 085	15 670	14 756	14 756	15 883	16 995	18 184
Cellphone Allowance		939	907	1 050	1 075	1 106	1 106	1 202	1 286	1 377
Housing Allowances		1 654	1 704	1 934	4 033	4 024	4 024	4 136	4 426	4 736
Other benefits and allowances		1 931	7 055	38 375	40 588	41 871	41 871	46 946	50 170	53 694
Payments in lieu of leave		16 402	24 892	154	–	–	–	–	–	–
Long service awards		2 053	2 591	2 386	2 376	2 376	2 376	2 582	2 721	2 911
Post-retirement benefit obligations	4	20 920	18 983	21 464	27 812	27 812	27 812	29 759	31 842	34 071
sub-total	5	357 311	407 844	469 365	541 868	562 592	562 592	603 369	644 825	694 066
Less: Employees costs capitalised to PPE		848	818	937	3 017	3 017	3 017	3 229	3 455	3 697
Total Employee related costs	1	356 463	407 027	468 428	538 851	559 575	559 575	600 140	641 371	690 369
Contributions recognised - capital										
List contributions by contract		–	–	–	–	–	–	–	–	–
Total Contributions recognised - capital		–	–	–	–	–	–	–	–	–
Depreciation & asset impairment										
Depreciation of Property, Plant & Equipment		141 168	154 958	165 170	162 016	162 016	162 016	162 817	147 099	141 130
Lease amortisation		414	517	3	413	413	413	–	–	–
Capital asset impairment		–	–	–	–	–	–	–	–	–
Depreciation resulting from revaluation of PPE	10	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	1	141 582	155 475	165 173	162 429	162 429	162 429	162 817	147 099	141 130
Bulk purchases										
Electricity Bulk Purchases		359 854	395 746	396 389	437 726	430 000	430 000	497 209	532 013	569 254
Water Bulk Purchases		–	111	1 421	1 666	1 666	1 666	1 766	1 872	1 985
Total bulk purchases	1	359 854	395 857	397 810	439 392	431 666	431 666	498 975	533 885	571 239
Transfers and grants										
Cash transfers and grants		2 972	122	73	212	63 914	63 914	69 450	91 968	100 716
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–
Total transfers and grants	1	2 972	122	73	212	63 914	63 914	69 450	91 968	100 716
Contracted services										
Housing Projects		9 927	22 163	44 748	–	–	–	–	–	–
Proclaimed Roads		2 843	7 903	551	–	–	–	–	–	–
Integrated Transport Services		163 083	179 472	231 154	–	–	–	–	–	–
Electricity Contractors		16 577	25 974	28 290	–	–	–	–	–	–
Refuse Contractors		2 195	10 722	16 934	–	–	–	–	–	–
Parks and Garden Contractors		2 792	6 535	4 869	–	–	–	–	–	–
Dumping Site Contractors		4 713	7 776	9 035	–	–	–	–	–	–
Internal Auditors		2 866	3 281	3 360	–	–	–	–	–	–
Financial Services Contractors		3 376	2 222	2 177	–	–	–	–	–	–
Communications		–	–	–	17 400	8 439	8 439	20 969	42 127	44 412
Organisational		–	–	–	10 012	3 112	3 112	10 685	11 254	11 883
Security Services		–	–	–	16 199	17 395	17 395	17 187	18 172	19 250
Transport Services		–	–	–	188 051	152 130	152 130	198 656	201 279	213 168
Human Resources		–	–	–	28 042	6 338	6 338	6 977	4 196	3 494
Building Contractors		–	–	–	73 997	82 876	82 876	168 500	169 460	125 700
Electrical		–	–	–	9 488	10 561	10 561	9 298	10 061	12 044
Event Promoters		–	–	–	11 787	10 774	10 774	13 811	14 271	14 916
Maintenance of Buildings and Facilities		–	–	–	16 474	14 713	14 713	16 117	17 048	18 204
Maintenance of Equipment		–	–	–	8 458	8 577	8 577	9 748	10 471	11 100
Maintenance of Unspecified Assets		–	–	–	85 622	89 236	89 236	94 887	90 584	85 717
Prepaid Electricity Vendors		–	–	–	20 140	20 140	20 140	21 147	22 204	23 314
Refuse Removal		–	–	–	4 571	4 571	4 571	2 429	14	15
Valuer and Assessors		–	–	–	3 963	2 758	2 758	2 900	3 100	3 200
Clearing and Grass Cutting Services		–	–	–	3 538	2 921	2 921	3 086	3 271	3 467
Other Contracted Services		6 970	115 161	107 838	45 962	54 023	54 023	52 566	54 849	57 706
sub-total	1	215 343	381 210	448 956	543 704	488 563	488 563	648 963	672 360	647 592
Allocations to organs of state:										
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total contracted services		215 343	381 210	448 956	543 704	488 563	488 563	648 963	672 360	647 592

Table 54 – SA1: Supporting detail to Statement of Financial Performance (continues)**WC044 George - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Other Expenditure By Type										
Collection costs	3	4 758	–	–	–	–	–	–	–	–
Contributions to 'other' provisions		–	–	–	–	–	–	–	–	–
Consultant fees		–	–	–	–	–	–	–	–	–
Audit fees		3 186	3 633	4 285	4 719	6 300	6 300	6 028	6 705	7 104
General ex penses										
List Other Expenditure by Type										
Bank charges & Easy Pay costs		1 575	2 700	2 363	2 014	2 691	2 691	2 852	3 023	3 205
SALGA Membership Fees		3 247	4 043	4 612	3 392	3 392	3 392	5 447	5 828	6 236
Insurance		6 548	6 837	6 100	7 969	7 969	7 969	8 376	7 129	7 648
Operating Leases		1 733	3 668	4 449	16 003	8 800	8 800	18 062	11 529	17 227
Printing, Publications and Books		1 623	3 067	3 101	3 378	3 503	3 503	3 597	3 841	4 074
Telephone, Fax, Telegraph and Telex		1 479	2 160	1 963	2 482	2 487	2 487	2 692	2 853	3 024
Enternal Computer Services		3 990	10 352	7 461	9 036	8 996	8 996	14 830	15 665	16 412
Dumping Fees		4 037	6 371	5 435	6 243	5 823	5 823	3 084	–	–
Vehicle Tracking		359	7 091	12 369	18 171	462	462	18 351	20 165	22 160
Advertising, Publicity and Marketing		909	449	2 815	4 151	5 151	5 151	3 983	4 380	4 609
Bargaining Council		–	2 002	4 520	5 066	5 066	5 066	5 567	5 712	6 013
Commission to Third Party Vendors		1 928	1 563	2 623	1 405	1 405	1 405	1 489	1 578	1 673
Courier and Delivery Services		1 768	1 794	1 713	2 342	2 316	2 316	346	2 634	2 796
Travel and Subsistence		955	2 360	13 416	12 538	15 649	15 649	16 369	17 081	18 106
Total unspecified general expenditure (difference)	199 607	26 429	11 238	14 010	16 452	16 452	18 274	17 760	18 182	
Total 'Other' Expenditure	1	237 703	84 518	88 463	112 920	96 463	96 463	129 347	125 883	138 469
Repairs and Maintenance	8									
Employee related costs		–	–	–	–	–	–	–	–	–
Other materials		–	–	–	–	–	–	–	–	–
Contracted Services		–	–	–	–	–	–	–	–	–
Other Expenditure		79 602	91 716	54 162	49 596	52 929	52 929	53 631	62 599	70 302
Total Repairs and Maintenance Expenditure	9	79 602	91 716	54 162	49 596	52 929	52 929	53 631	62 599	70 302

References

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)
2. Must reconcile to supporting documentation on staff salaries
3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > 10% of Total Expenditure)
4. Expenditure to meet any 'unfunded obligations'
- 5 This sub-total must agree with the total on SA22, but excluding councillor and board member items
6. Include a note for each revenue item that is affected by 'revenue foregone'
7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)
8. Repairs and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.
9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.
10. Only applicable to municipalities that have adopted the 'revaluation method' in GRAP 17. The aim is to prevent overstating 'depreciation and asset impairment'

Table 55 – SA3: Supporting detail to Statement of Financial Position

WC044 George - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
ASSETS											
<u>Call investment deposits</u>											
Call deposits		-	-	-	-	-	-	-	-	-	-
Other current investments		-	-	-	-	-	-	-	-	-	-
Total Call investment deposits	2	-	-	-	-	-	-	-	-	-	-
<u>Consumer debtors</u>											
Consumer debtors		216 984	232 940	247 484	275 771	200 787	200 787	200 787	253 841	310 429	370 790
Less: Provision for debt impairment		(96 699)	(128 395)	(145 175)	(92 052)	(92 052)	(92 052)	(92 052)	(93 788)	(38 833)	19 870
Total Consumer debtors	2	120 285	104 545	102 309	183 719	108 736	108 736	108 736	160 052	271 596	390 661
<u>Debt impairment provision</u>											
Balance at the beginning of the year		87 786	96 699	128 395	97 185	97 185	97 185	97 185	145 175	93 788	38 833
Contributions to the provision		39 897	50 674	47 494	22 062	22 062	22 062	22 062	20 000	20 000	20 000
Bad debts written off		(30 985)	(18 978)	(30 714)	(27 195)	(27 195)	(27 195)	(27 195)	(71 386)	(74 956)	(78 703)
Balance at end of year		96 699	128 395	145 175	92 052	92 052	92 052	92 052	93 788	38 833	(19 870)
<u>Property, plant and equipment (PPE)</u>											
PPE at cost/valuation (excl. finance leases)		3 709 362	3 918 480	4 183 671	4 558 969	4 515 703	4 515 703	4 515 703	4 527 978	4 909 008	5 259 226
Leases recognised as PPE	3	-	-	-	9 805	9 805	9 805	9 805	-	-	-
Less: Accumulated depreciation		996 260	1 150 345	1 312 922	1 484 347	1 484 347	1 484 347	1 484 347	1 647 164	1 794 263	1 935 393
Total Property, plant and equipment (PPE)	2	2 713 102	2 768 135	2 870 749	3 084 426	3 041 161	3 041 161	3 041 161	2 880 814	3 114 745	3 323 833
LIABILITIES											
<u>Current liabilities - Borrowing</u>											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		42 599	43 419	44 339	38 908	42 408	42 408	42 408	41 979	58 696	60 967
Total Current liabilities - Borrowing		42 599	43 419	44 339	38 908	42 408	42 408	42 408	41 979	58 696	60 967
<u>Trade and other payables</u>											
Trade Payables	5	162 715	75 329	80 319	165 821	349 854	349 854	349 854	81 082	85 136	85 391
Other creditors		-	118 510	152 917	-	-	-	-	154 446	155 991	157 551
Unspent conditional transfers		34 491	104 810	75 144	16 230	50 421	50 421	50 421	28 701	21 769	22 205
VAT		-	346	-	-	-	-	-	-	-	-
Total Trade and other payables	2	197 206	298 994	308 380	182 051	400 275	400 275	400 275	264 229	262 896	265 147
<u>Non current liabilities - Borrowing</u>											
Borrowing	4	330 881	309 942	290 221	514 412	306 645	306 645	306 645	316 005	406 550	479 553
Finance leases (including PPP asset element)		10 876	7 070	3 436	12 020	12 020	12 020	12 020	2 474	2 226	2 004
Total Non current liabilities - Borrowing		341 757	317 013	293 656	526 432	318 664	318 664	318 664	318 478	408 776	481 557
<u>Provisions - non-current</u>											
Retirement benefits		142 261	139 582	145 423	156 491	262 145	262 145	262 145	147 605	154 247	159 800
List other major provision items											
Refuse landfill site rehabilitation		-	19 537	23 130	4 340	4 340	4 340	4 340	23 361	23 595	23 831
Other		57 204	61 862	70 120	-	-	-	-	55 821	56 379	56 943
Total Provisions - non-current		199 464	220 981	238 673	160 830	266 485	266 485	266 485	226 787	234 221	240 573

Table 55 – SA3: Supporting detail to Statement of Financial Position (continues)

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		2 537 612	2 648 698	2 721 024	2 854 938	2 896 027	2 896 027	2 896 027	2 959 965	2 956 736	3 044 936
GRAP adjustments		-	5 725	-	-	-	-	-	-	-	-
Restated balance		2 537 612	2 654 423	2 721 024	2 854 938	2 896 027	2 896 027	2 896 027	2 959 965	2 956 736	3 044 936
Surplus/(Deficit)		108 549	64 877	174 731	138 337	96 191	96 191	96 191	6 509	20 833	34 569
Appropriations to Reserves		2 536	1 723	272	(40 000)	(40 000)	(40 000)	(40 000)	(65 200)	(60 000)	(60 000)
Transfers from Reserves		-	-	-	7 816	7 747	7 747	7 747	7 608	8 027	8 443
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		-	-	-	156 606	-	-	-	47 853	119 340	114 083
Accumulated Surplus/(Deficit)	1	2 648 698	2 721 022	2 896 027	3 117 697	2 959 965	2 959 965	2 959 965	2 956 736	3 044 936	3 142 031
Reserves											
Housing Development Fund		64 940	63 215	62 941	63 825	63 825	63 825	63 825	58 833	50 782	44 028
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
Total Reserves	2	64 940	63 215	62 941	63 825	63 825	63 825	63 825	58 833	50 782	44 028
TOTAL COMMUNITY WEALTH/EQUITY	2	2 713 638	2 784 237	2 958 968	3 181 522	3 023 790	3 023 790	3 023 790	3 015 569	3 095 718	3 186 059

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services											
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References

1. Must reconcile with Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Must reconcile with Table A6 Budgeted Financial Position
3. Leases treated as assets to be depreciated as the same as purchased/constructed assets. Includes PPP asset element accounted for as finance leases
4. Borrowing must reconcile to Table A17
5. Trade Payable should only include Trade Payables from Exchange Transactions ("True Creditors")

Table 56 – SA38: Consolidated detailed operational projects

WC044 George - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Administrative and Corporate Support	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	53 419	65 338	78 093	80 680	86 047
	Administrative and Corporate Support	R&M Furniture and Office Equipment - Unplanned	170P004	Maintenance	Public Amenities	Whole of the Municipality	2	137	229	248	262
	Administrative and Corporate Support	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	109	176	190	205	217
	Administrative and Corporate Support	Community Development - Disability - OCC	170P022	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	250	265	281	298	316
	Administrative and Corporate Support	R&M Machinery and Equipment - Unplanned - Maintena	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	2 308	20	22	23	25
	Administrative and Corporate Support	Sport Development - Marathons, Sport and Recreation	170P023	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	80	136	97	102	109
	Administrative and Corporate Support	Sport Development - Sport Development and Sponsors	170P024	Typical Work Streams	Administrative Support	Whole of the Municipality	116	151	149	158	168
	Administrative and Corporate Support	Expanded Public Works Programme - Project - Piece Workers	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	3	300	2 411	-	-
	Administrative and Corporate Support	SPACE MAXIMIZING - OFFICE SPACE WATER and ELEC	190P005	Municipal Running Cost	Revenue enhancement	Administrative or Head Office (Including Satellite Offices)	-	-	30	-	-
	Administrative and Corporate Support	PLANNING FOR ESTABLISHMENT OF MAINTENANCE UNIT	190P007	Typical Work Streams	Housing	Administrative or Head Office (Including Satellite Offices)	-	-	30	-	-
	Administrative and Corporate Support	CONTRACT APPOINTMENTS	190P009	Typical Work Streams	Electricity	Whole of the Municipality	-	-	1 425	1 525	1 632
	Asset Management	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	4 680	6 298	6 449	6 804	7 268
	Asset Management	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	98	136	147	159	168
	Beaches and Jetties	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	1 523	1 410	1 161	1 240	1 323
	Beaches and Jetties	Expanded Public Works Programme - Project - Piece Workers	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	28	400	-	-	-
	Cemeteries, Funeral Parlours and Crematoriums	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	2 941	3 289	3 431	3 669	3 922
	Civil Defence	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	-	-	14	8	2
	Community Halls and Facilities	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	17 014	17 959	18 676	19 259	20 223
	Community Halls and Facilities	R&M Furniture and Office Equipment - Unplanned	170P004	Maintenance	Public Amenities	Whole of the Municipality	3	17	19	20	21
	Community Halls and Facilities	R&M Machinery and Equipment - Unplanned - Electric	170P007	Maintenance	Public Amenities	Whole of the Municipality	-	2	2	2	3
	Community Halls and Facilities	R&M Machinery and Equipment - Unplanned - Maintena	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	76	521	553	577	612
	Community Halls and Facilities	SEWING PROJECT: PEOPLE WITH DISABILITY	180P004	Typical Work Streams	Public Amenities	Whole of the Municipality	-	250	-	-	-
	Community Parks (including Nurseries)	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	10 105	11 927	13 260	14 002	14 821
	Community Parks (including Nurseries)	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	419	714	757	802	850
	Community Parks (including Nurseries)	Expanded Public Works Programme - Project - Piece Workers	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	7	300	350	-	-
	Community Parks (including Nurseries)	R&M Building and Other Structures - Unpl - Botani	170P034	Maintenance	Public Amenities	Whole of the Municipality	195	681	722	765	811
	Corporate Wide Strategic Planning (IDPs)	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	5 199	6 771	7 336	7 794	8 278
	Corporate Wide Strategic Planning (IDPs)	Expanded Public Works Programme - Project - Piece Workers	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	-	329	350	-	-
	Corporate Wide Strategic Planning (IDPs)	Ward Committees - Ward Initiatives	170P050	Typical Work Streams	Integrated Development Planning	Administrative or Head Office (Including Satellite Offices)	-	1 059	1 100	1 200	1 300
	Economic Development/Planning	MEN ON THE SIDE OF THE ROAD	180P007	Typical Work Streams	Local Economic Development	Whole of the Municipality	-	256	-	-	-
	Economic Development/Planning	PLANNING CONSTRUCTION OF NEW INFORMAL TRADING STANDS	190P004	Typical Work Streams	Local Economic Development	Administrative or Head Office (Including Satellite Offices)	-	-	50	-	-

Table 56 – SA38: Consolidated detailed operational projects (continues)

WC044 George - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Electricity		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	498 222	545 988	619 396	657 213	698 903
Electricity		ELECTRICAL MASTER PLAN	17OP099	Typical Work Streams	Electricity	Administrative or Head Office - George	230	–	–	–	–
Electricity		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	1 071	1 379	1 462	1 550	1 643
Electricity		R&M Machinery and Equipment - Unplanned - R&M Radi	17OP013	Maintenance	Electricity	Whole of the Municipality	3	34	37	40	43
Electricity		Line Transformers - Unplanned - M&R high voltage	17OP070	Maintenance	Electricity	Whole of the Municipality	1 176	1 618	1 715	1 818	1 927
Electricity		Supervision and Engineering - Unplanned - M&R Engi	17OP071	Maintenance	Electricity	Whole of the Municipality	271	355	376	399	423
Electricity		Meters - Unplanned - M&R Meters	17OP072	Maintenance	Electricity	Whole of the Municipality	930	954	1 011	1 072	1 136
Electricity		Overhead Line - Unplanned - M&R low voltage	17OP073	Maintenance	Electricity	Whole of the Municipality	2 038	1 416	1 501	1 906	3 318
Electricity		Station Equipment - Unplanned - R&M Substations	17OP074	Maintenance	Electricity	Whole of the Municipality	1 412	2 990	2 000	2 160	2 330
Electricity		Vegetation Management - Unplanned - Vegetation Con	17OP075	Maintenance	Electricity	Whole of the Municipality	67	246	572	618	667
Electricity		Expanded Public Works Programme - Project - Piece	17OP014	Typical Work Streams	Administrative Support	Whole of the Municipality - George	2	–	–	–	–
Electricity		MAINTENANCE OF CHRISTMAS LIGHTS	17OP105	Maintenance	Electricity	Whole of the Municipality	–	157	300	350	400
Electricity		INTEGRATED RESOURCE PLAN - ELECTRICITY	17OP106	Typical Work Streams	Electricity	Whole of the Municipality	–	800	200	–	–
Electricity		COST OF SUPPLY AND TARIFF STUDY - ELECTRICITY CHARGES	17OP107	Typical Work Streams	Electricity	Whole of the Municipality	–	600	50	–	–
Electricity		CONTRACT APPOINTMENTS	19OP009	Typical Work Streams	Electricity	Whole of the Municipality	–	–	1 050	1 124	1 203
Finance		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	62 127	60 174	61 122	66 948	71 053
Finance		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	102	105	113	122	130
Finance		Property Rates Act Implementation - Valuation - Mu	17OP051	Typical Work Streams	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	3 292	2 768	2 900	3 100	3 200
Finance		Financial Management Grant - Financial Statements	17OP054	Typical Work Streams	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	775	650	663	664	665
Finance		Financial Management Grant - Budget and Treasury O	17OP052	Typical Work Streams	Budget Formulation and control	Administrative or Head Office (Including Satellite Offices)	287	204	228	228	228
Finance		Financial Management Grant - Interns Compensation	17OP053	Typical Work Streams	Budget Formulation and control	Administrative or Head Office (Including Satellite Offices)	383	583	540	540	540
Fire Fighting and Protection		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	18 870	19 579	20 319	22 389	22 892
Fire Fighting and Protection		R&M Furniture and Office Equipment - Unplanned	17OP004	Maintenance	Public Amenities	Whole of the Municipality	–	2	2	3	3
Fire Fighting and Protection		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	1 077	1 112	1 179	1 250	1 325
Fire Fighting and Protection		R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	12	17	19	20	21
Fire Fighting and Protection		Expanded Public Works Programme - Project - Piece Workers	17OP014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	56	–	450	–	–
Fleet Management		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	5 252	6 322	6 673	6 586	6 805
Fleet Management		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	135	400	432	466	494
Fleet Management		R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	(2)	3	3	4	4
Forestry		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Administrative or Head Office - George	0	–	–	–	–
Governance Function		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	8 274	13 678	13 790	15 041	16 170

Table 56 – SA38: Consolidated detailed operational projects (continues)

WC044 George - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Housing		REPAIR INDIGENT WATER LEAKS	OTW001	Typical Work Streams	Water Services	Whole of the Municipality	931	2 150	2 500	2 500	2 500
Housing		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	59 666	104 797	194 060	196 516	153 558
Housing		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	189	194	210	227	240
Housing		Community Development - Housing Projects - Council	17OP018	Typical Work Streams	Housing	Administrative or Head Office (Including Satellite Offices)	6 656	7 028	5 000	5 000	5 000
Housing		TITLE RESTORATION PROJECT	17OP092	Typical Work Streams	Housing	Whole of the Municipality	257	4 089	–	–	–
Housing		GPS ENHANCEMENT PROJECT	18OP003	Typical Work Streams	Housing	Whole of the Municipality	–	416	–	–	–
Housing		HUMAN SETTLEMENTS ACCREDITATION AND CAPACITY BUILDING	19OP003	Typical Work Streams	Housing	Whole of the Municipality	–	–	448	475	503
Housing		FLOOD DAMAGE REPAIR TO HOUSES	17OP102	Typical Work Streams	Housing	Whole of the Municipality - George	159	–	–	–	–
Human Resources		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	24 367	26 941	29 993	31 321	33 267
Human Resources		R&M Furniture and Office Equipment - Unplanned	17OP004	Maintenance	Public Amenities	Whole of the Municipality	2	3	4	4	4
Human Resources		LG GRADUATE INTERNSHIP PROGRAMME - PROVINCE	17OP098	Typical Work Streams	People Management and Empowerment	Administrative or Head Office - George	15	–	–	–	–
Informal Settlements		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	27	1 559	1 258	1 366	1 461
Informal Settlements		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	19	65	70	76	80
Information Technology		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	14 414	16 241	23 421	24 402	25 072
Laboratory Services		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	2 381	2 649	2 751	2 941	3 145
Laboratory Services		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	–	24	26	28	29
Laboratory Services		R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	108	179	193	208	221
Laboratory Services		Drinking Water Quality	17OP048	Typical Work Streams	Sanitation	Whole of the Municipality	450	538	571	605	641
Laboratory Services		Environmental - Pollution Control	17OP049	Typical Work Streams	Sanitation	Whole of the Municipality	199	358	381	405	429
Legal Services		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	10 767	13 870	13 203	14 112	15 041
Legal Services		Investigations	19OP001	Typical Work Streams	Communication	Administrative or Head Office (Including Satellite Offices)	–	–	500	550	600
Legal Services		Mediation and Arbitrations	19OP002	Typical Work Streams	Communication	Administrative or Head Office (Including Satellite Offices)	–	–	1 000	1 000	1 000
Libraries and Archives		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	11 218	12 537	20 399	21 420	23 010
Libraries and Archives		R&M Furniture and Office Equipment - Unplanned	17OP004	Maintenance	Public Amenities	Whole of the Municipality	11	57	62	67	71
Libraries and Archives		R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	0	4	4	5	5
Licensing and Regulation		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	4 912	7 232	7 769	8 339	8 950
Literacy Programmes		YOUTH DAY	OYT001	Typical Work Streams	Social Development	Whole of the Municipality	376	433	549	582	617
Literacy Programmes		Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	12 843	9 480	10 345	11 007	11 725
Literacy Programmes		R&M Furniture and Office Equipment - Unplanned	17OP004	Maintenance	Public Amenities	Whole of the Municipality	1	5	6	6	7
Literacy Programmes		Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	55	62	66	72	76
Literacy Programmes		Community Development - Disability - OCC	17OP022	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	136	141	149	158	167
Literacy Programmes		R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	2	16	3	3	3
Literacy Programmes		Community Development - Child Programmes - Street	17OP026	Typical Work Streams	Social Development	Whole of the Municipality	26	28	30	31	33
Literacy Programmes		Community Development - Social Development Program	17OP027	Typical Work Streams	Social Development	Whole of the Municipality	564	609	1 343	1 378	1 416
Literacy Programmes		Community Development - Feeding/Nutritional Scheme	17OP028	Typical Work Streams	Social Development	Whole of the Municipality	1 536	1 385	2 218	2 306	2 400
Literacy Programmes		Community Development - Gender Development - Projects	17OP029	Typical Work Streams	Social Development	Whole of the Municipality	91	124	132	140	148
Literacy Programmes		Expanded Public Works Programme - Project - Piece Workers	17OP014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	244	2 674	1 100	–	–
Literacy Programmes		DRIVERS LICENCES PROJECT - SOCIAL SERVICES	17OP101	Typical Work Streams	Social Development	Whole of the Municipality	118	127	135	143	152
Literacy Programmes		HOME BASED CARE	17OP103	Typical Work Streams	Social Development	Whole of the Municipality	–	127	135	143	152

Table 56 – SA38: Consolidated detailed operational projects (continues)

WC044 George - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Marketing, Customer Relations, Public	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	5 858	7 420	7 738	8 264	8 829
	Marketing, Customer Relations, Public	R&M Furniture and Office Equipment - Unplanned	170P004	Maintenance	Public Amenities	Whole of the Municipality	1	3	3	3	3
	Marketing, Customer Relations, Public	COMMUNITY DEVELOPMENT WORKERS (CDWS)	180P006	Typical Work Streams	Administrative Support	Whole of the Municipality	–	18	–	–	–
	Mayor and Council	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	47 790	64 217	76 276	81 828	91 763
	Mayor and Council	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	98	146	157	170	180
	Mayor and Council	Functions and Events - Events and Organisations	170P037	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	475	551	1 500	1 500	1 500
	Mayor and Council	Functions and Events - Long Service Awards	170P038	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	144	164	169	179	189
	Mayor and Council	Sport Development - Sport Development and Sponsors	170P024	Typical Work Streams	Administrative Support	Whole of the Municipality - George	1 000	–	–	–	–
	Municipal Manager, Town Secretary and	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	7 877	5 962	4 732	5 023	5 300
	Municipal Manager, Town Secretary and	PLANNING FOR ESTABLISHMENT OF DISASTER MANAGEMENT UNIT	190P006	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	–	–	50	–	–
	Municipal Manager, Town Secretary and	WARD BASED PROJECTS	190P008	Typical Work Streams	Administrative Support	Whole of the Municipality	–	–	1 350	1 350	1 350
	Municipal Manager, Town Secretary and	Expanded Public Works Programme - Project - Piece	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office - George	(2)	–	–	–	–
	Municipal Manager, Town Secretary and	Ward Committees - Ward Initiatives	170P050	Typical Work Streams	Integrated Development Planning	Administrative or Head Office - George	712	–	–	–	–
	Police Forces, Traffic and Street Parking	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	102 801	82 539	84 540	88 529	93 559
	Police Forces, Traffic and Street Parking	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	535	634	672	712	755
	Police Forces, Traffic and Street Parking	R&M Machinery and Equipment - Unplanned - Maintenance	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	30	43	47	50	53
	Police Forces, Traffic and Street Parking	Expanded Public Works Programme - Project - Piece	170P014	Typical Work Streams	Administrative Support	Whole of the Municipality - George	0	–	–	–	–
	Pollution Control	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	1 748	2 428	2 245	2 379	2 519
	Pollution Control	R&M Furniture and Office Equipment - Unplanned	170P004	Maintenance	Public Amenities	Whole of the Municipality	–	6	7	8	8
	Pollution Control	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	13	18	19	21	22
	Pollution Control	R&M Machinery and Equipment - Unplanned - Maintenance	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	2	41	12	13	13
	Population Development	YOUTH DAY	OYT001	Typical Work Streams	Social Development	Whole of the Municipality	–	21	45	48	25
	Property Services	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	15 439	5 660	5 760	6 118	6 195
	Public Toilets	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	804	1 093	1 153	1 234	1 314
	Public Toilets	R&M Machinery and Equipment - Unplanned - Maintenance	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	–	3	3	3	3
	Public Transport	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	232 527	278 881	367 705	388 196	418 359
	Public Transport	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	43 046	28 232	37 158	24 143	12 691
	Public Transport	M&R Pavements - Unplanned	170P62	Maintenance	Roads Streets, Storm water drainage and	Whole of the Municipality	16 914	2 511	2 686	5 483	6 621
	Public Transport	M&R Road signs - Unplanned	170P065	Maintenance	Roads Streets, Storm water drainage and	Whole of the Municipality	370	23	–	–	–
	Public Transport	First Aid Training	170P066	Typical Work Streams	Public Safety and Law Enforcement	Whole of the Municipality	87	3 331	3 759	–	–
	Public Transport	M&R Sidewalks - Unplanned	170P059	Maintenance	Roads Streets, Storm water drainage and	Whole of the Municipality - George	91	–	–	–	–
	Recreational Facilities	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	1 128	1 303	1 420	1 519	1 614
	Road and Traffic Regulation	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	6 743	8 308	8 461	8 992	9 582
	Road and Traffic Regulation	R&M Furniture and Office Equipment - Unplanned	170P004	Maintenance	Public Amenities	Whole of the Municipality	–	6	6	7	7
	Roads	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	676	6 818	512	512	514
	Roads	Expanded Public Works Programme - Project - Piece Workers	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	1	280	–	–	–
	Roads	MAINTAIN RETAINING WALLS - INDIGENT HOUSEHOLDS	170P100	Maintenance	Roads Streets, Storm water drainage and	Whole of the Municipality	–	1 000	292	315	334
	Roads	MAINTAIN RETAINING WALLS - INDIGENT HOUSEHOLDS	180P008	Maintenance	Roads Streets, Storm water drainage and	Borchers	–	1 747	–	–	–
	Roads	CONTRACT APPOINTMENTS	190P009	Typical Work Streams	Electricity	Whole of the Municipality	–	–	1 324	1 487	1 661

Table 56 – SA38: Consolidated detailed operational projects (continues)

WC044 George - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Security Services	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	12 897	15 286	17 125	17 985	19 036
	Security Services	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	279	401	433	467	496
	Security Services	R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	410	562	650	700	750
	Sewerage	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	52 499	56 723	53 378	54 568	56 145
	Sewerage	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	1 597	2 414	2 559	2 713	2 876
	Sewerage	R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	187	632	683	738	782
	Sewerage	R&M Building and Other Structures - Unplanned	17OP009	Maintenance	Sanitation	Whole of the Municipality	–	102	35	38	40
	Sewerage	Electrical Works - Unplanned - R&M Electrical WW	17OP042	Maintenance	Sanitation	Whole of the Municipality	43	212	225	238	252
	Sewerage	Waste Water Management - Pump Station Mechanical W	17OP043	Maintenance	Sanitation	Whole of the Municipality	3 872	3 886	4 119	4 366	4 628
	Sewerage	Bulk Sanitation Reticulation - Unplanned - Sanitat	17OP045	Maintenance	Sanitation	Whole of the Municipality	2 190	2 451	2 598	2 754	2 919
	Sewerage	CONTRACT APPOINTMENTS	19OP009	Typical Work Streams	Electricity	Whole of the Municipality	–	–	1 775	1 899	2 032
	Solid Waste Disposal (Landfill Sites)	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	10 367	10 062	7 170	5 049	5 360
	Solid Waste Disposal (Landfill Sites)	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	731	909	982	1 060	1 124
	Solid Waste Disposal (Landfill Sites)	R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	770	209	419	453	480
	Solid Waste Disposal (Landfill Sites)	COMPOSTING	17OP104	Maintenance	Waste Management	Whole of the Municipality	–	208	250	500	500
	Solid Waste Removal	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	65 210	47 697	63 350	82 549	86 271
	Solid Waste Removal	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	4 510	6 483	6 872	7 284	7 721
	Solid Waste Removal	R&M Machinery and Equipment - Unplanned - Maintena	17OP008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	10	13	14	15	16
	Solid Waste Removal	Expanded Public Works Programme - Project - Piece Workers	17OP014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	(446)	578	–	–	–
	Solid Waste Removal	WAR ON WASTE PROJECT	18OP001	Typical Work Streams	Waste Management	Whole of the Municipality	–	9 860	5 000	5 000	5 000
	Sports Grounds and Stadiums	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	12 104	12 420	12 460	12 744	13 046
	Sports Grounds and Stadiums	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	31	70	76	82	87
	Sports Grounds and Stadiums	Expanded Public Works Programme - Project - Piece Workers	17OP014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	35	555	–	–	–
	Sports Grounds and Stadiums	R&M: SPORT FACILITIES	17OP097	Maintenance	Sport facilities and Development	Whole of the Municipality	56	60	65	71	75
	Storm Water Management	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	75 835	78 600	76 447	72 264	76 141
	Storm Water Management	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	1 503	2 468	2 616	2 773	2 939
	Storm Water Management	R&M Building and Other Structures - Unplanned	17OP009	Maintenance	Sanitation	Whole of the Municipality	31	28	30	33	35
	Storm Water Management	M&R Streets - Unplanned	17OP058	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	8 507	9 366	10 545	12 024	13 655
	Storm Water Management	M&R Sidewalks - Unplanned	17OP059	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	842	970	1 028	1 090	1 155
	Storm Water Management	Roads, Pavements, Bridges and Storm Water - Unplan	17OP056	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality - George	(801)	–	–	–	–
	Storm Water Management	M&R Gravel Roads - Unplanned	17OP060	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	1 069	1 212	1 285	1 362	1 444
	Storm Water Management	M&R Stormwater - Unplanned	17OP061	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	3 089	3 033	3 215	3 408	3 612
	Storm Water Management	M&R Pavements - Unplanned	17OP062	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	977	1 061	1 124	1 191	1 262
	Storm Water Management	M&R Manholes - Unplanned	17OP063	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	411	739	783	830	880
	Storm Water Management	M&R Road signs - Unplanned	17OP065	Maintenance	Roads Streets, Storm water drainage at	Whole of the Municipality	499	480	509	540	572
	Storm Water Management	M&R Road Marks - Unplanned	17OP067	Maintenance	Transport Planning & Traffic Engineering	Whole of the Municipality	206	548	580	615	652
	Storm Water Management	Street Lighting and Signal Systems - Unplanned - C	17OP055	Maintenance	Electricity	Whole of the Municipality - George	1 468	–	–	–	–
	Street Cleaning	Municipal Running Cost	17OP001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	7 376	5 045	5 515	5 885	6 281
	Street Cleaning	Transport Assets - Unplanned - R&M: Vehicles	17OP005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	651	774	820	869	921

Table 56 – SA38: Consolidated detailed operational projects (continues)**WC044 George - Supporting Table SA38 Consolidated detailed operational projects**

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Street Cleaning	Expanded Public Works Programme - Project - Piece	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office - George	(13)	–	–	–	–
	Street Lighting and Signal Systems	Street Lighting and Signal Systems - Unplanned - C	170P055	Maintenance	Electricity	Whole of the Municipality	–	1 700	1 800	2 000	2 120
	Street Lighting and Signal Systems	TRAFFIC & STREET LIGHTS MAINTENANCE	180P005	Maintenance	Electricity	Whole of the Municipality	–	612	800	820	840
	Supply Chain Management	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	6 071	7 063	7 527	8 051	8 611
	Supply Chain Management	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	3	24	31	34	36
	Tourism	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	4 687	5 824	6 452	6 796	7 176
	Tourism	Expanded Public Works Programme - Project - Piece Workers	170P014	Typical Work Streams	Administrative Support	Administrative or Head Office (Including Satellite Offices)	107	–	450	–	–
	Tourism	TOURISM DEVELOPMENT	180P002	Typical Work Streams	Tourism	Whole of the Municipality	–	228	247	262	277
	Town Planning, Building Regulations and	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	16 307	22 381	21 745	23 370	24 885
	Town Planning, Building Regulations and	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	42	76	82	88	93
	Valuation Service	INTERIM VALUATION ROLL	OTV001	Typical Work Streams	Revenue enhancement	Whole of the Municipality - George	(1)	–	–	–	–
	Waste Water Treatment	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	24 655	26 720	25 703	26 801	28 164
	Waste Water Treatment	R&M Furniture and Office Equipment - Unplanned	170P004	Maintenance	Public Amenities	Whole of the Municipality	–	6	7	8	8
	Waste Water Treatment	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	280	403	435	470	498
	Waste Water Treatment	R&M Machinery and Equipment - Unplanned - Maintena	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	(27)	6	7	7	8
	Waste Water Treatment	R&M Building and Other Structures - Unplanned	170P009	Maintenance	Sanitation	Whole of the Municipality	179	194	210	227	240
	Waste Water Treatment	R&M Machinery and Equipment - Unplanned - R&M Tele	170P017	Maintenance	Water Services	Whole of the Municipality	17	54	58	63	67
	Waste Water Treatment	Mechanical Works - Unplanned - Mechanical works	170P046	Maintenance	Sanitation	Whole of the Municipality	1 815	2 528	2 680	2 840	3 010
	Waste Water Treatment	Electrical Works - Unplanned - R&M Electrical WW	170P042	Maintenance	Sanitation	Whole of the Municipality	221	265	281	298	316
	Waste Water Treatment	R&M Machinery and Equipment - Unplanned - R&M Inst	170P047	Non-Infrastructure	Sanitation	Whole of the Municipality	194	140	152	164	174
	Waste Water Treatment	CONTRACT APPOINTMENTS	190P009	Typical Work Streams	Electricity	Whole of the Municipality	–	–	1 832	1 960	2 097
	Water Distribution	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	62 454	56 881	57 661	59 660	61 874
	Water Distribution	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	633	943	999	1 059	1 123
	Water Distribution	R&M Machinery and Equipment - Unplanned - Maintena	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	2	5	5	6	6
	Water Distribution	R&M Building and Other Structures - Unplanned	170P009	Maintenance	Sanitation	Whole of the Municipality	105	110	210	227	240
	Water Distribution	R&M Machinery and Equipment - Unplanned - R&M Radi	170P013	Maintenance	Electricity	Whole of the Municipality	–	11	12	13	13
	Water Distribution	R&M Machinery and Equipment - Unplanned - R&M Tele	170P017	Maintenance	Water Services	Whole of the Municipality	–	16	18	19	20
	Water Distribution	Bulk Water Reticulation - Unplanned - Water Netw or	170P080	Maintenance	Water Services	Whole of the Municipality	8 276	5 221	5 535	7 367	8 719
	Water Distribution	R&M - Meters Household - Unplanned - Water Meters	170P081	Maintenance	Water Services	Whole of the Municipality	697	756	816	882	935
	Water Distribution	Water Awareness Campaign	170P096	Typical Work Streams	Water Services	Whole of the Municipality	178	276	292	310	328
	Water Distribution	CONTRACT APPOINTMENTS	190P009	Typical Work Streams	Electricity	Whole of the Municipality	–	–	1 637	1 752	1 875
	Water Distribution	REPAIR INDIGENT WATER LEAKS	OTW001	Typical Work Streams	Water Services	Whole of the Municipality - George	13	–	–	–	–
	Water Treatment	Municipal Running Cost	170P001	Municipal Running Cost	Public Safety and Law Enforcement	Whole of the Municipality	46 097	51 625	50 350	53 211	55 218
	Water Treatment	Transport Assets - Unplanned - R&M: Vehicles	170P005	Non-Infrastructure	Financial viability and management	Administrative or Head Office (Including Satellite Offices)	44	76	82	88	93
	Water Treatment	R&M Machinery and Equipment - Unplanned - Maintena	170P008	Maintenance	Administrative Support	Administrative or Head Office (Including Satellite Offices)	591	756	816	882	935

Table 56 – SA38: Consolidated detailed operational projects (continues)

WC044 George - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	Own Strategic Objectives	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Water Treatment	R&M Building and Other Structures - Unplanned	17OP009	Maintenance	Sanitation	Whole of the Municipality	178	205	222	239	254
	Water Treatment	R&M Machinery and Equipment - Unplanned - R&M Gene	17OP016	Maintenance	Water Services	Whole of the Municipality	–	32	35	38	40
	Water Treatment	R&M Machinery and Equipment - Unplanned - R&M Tele	17OP017	Maintenance	Water Services	Whole of the Municipality	159	324	350	378	401
	Water Treatment	R&M Machinery and Equipment - Unplanned - R&M Inst	17OP047	Non-Infrastructure	Sanitation	Whole of the Municipality	162	194	210	227	240
	Water Treatment	Electrical Works - Unplanned - R&M Electrical work	17OP077	Maintenance	Water Services	Whole of the Municipality	246	382	405	429	455
	Water Treatment	Mechanical Works - Unplanned - R&M Mechanical Work	17OP078	Maintenance	Water Services	Whole of the Municipality	266	499	539	582	617
	Water Treatment	CONTRACT APPOINTMENTS	19OP009	Typical Work Streams	Electricity	Whole of the Municipality	–	–	1 832	1 960	2 097
Total Operational expenditure							1 787 937	1 963 177	2 282 526	2 388 509	2 473 873

2.9 Municipal Manager's Quality Certificate

I, TREVOR BOTHA, The Municipal Manager of George Municipality hereby certify that the annual budget and supporting documentation for the 2019/2020 Financial Year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the budget and supporting documentation are consistent with the Integrated Development Plan.

Print Name

T. BOTHA

Municipal Manager of

GEORGE

Signature

[Handwritten Signature]

Date

28/03/2019

2.10 MTREF Benchmark Assessment Report

The benchmark engagement with National Treasury is scheduled for 13 May 2019.

2.11 2019 Mid-year Budget and Performance visit

Below is a brief report received from National Treasury regarding the 2019 mid-year and performance visit to George Municipality.



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Private Bag X115, Pretoria, 0001, Tel: (012) 315 5830, Fax: (012) 395 6553

Ref: WC/12

Mr T. Botha
The Municipal Manager
George Municipality
P.O. Box 19
GEORGE
6530

Dear Mr Botha

OBSERVATIONS, RESOLUTIONS AND THE RECOMMENDATIONS EMANATING FROM THE 2019 MID-YEAR BUDGET AND PERFORMANCE VISITS HELD ON 20 & 21 FEBRUARY 2019

A National Treasury team conducted the mid-year visit to your municipality on 20 and 21 February 2019. The visit took place as part of a National Treasury programme to assess the performance of the City as required in terms of Section 72 of the MFMA, and before the tabling of an adjustment budget in terms of Section 28 of the MFMA. The mid-year visits also form part of the build-up and preparation to the 2019/20 MTREF budget which must be tabled to Council on or before the 31 May 2019.

This document outlines the observations, resolutions and recommendations articulated during the mid-year visit. The document is intended to provide an early version of what will be covered in the main report. The recommendations and decisions should find expression in the municipality's adjustment budget and management of finances during the remainder of the 2018/19 financial year. Several of the recommendations and decisions also have a bearing on the 2019/20 MTREF budget.

Attendance of the 2018/19 mid-year visit was very good with attendance of the Executive Directors of the municipality, Department of Rural Development and Land Reform, Western Cape Provincial Treasury, Department of Transport, Department of Cooperative Governance, National Treasury (NT) – Office of the Accountant General - MFIP, Local Government Budget Analysis, and the Provincial and Local Government Infrastructure unit.

OBSERVATIONS

Governance

- It was disappointing that the municipality received a qualified audit opinion after 6 years of consecutive clean audits. However, it is noted that the municipality is still challenging AG's findings;

Financial Health

- The municipality had a good cash position of R617.8 million by the end of 2017/18 to pay outstanding creditors of about R172 million;
- The City realised an operational deficit of R28.1 million, enough to worry that it would affect municipality's contribution to the Cash Reserves which are often used to finance capital budget;
- The municipality's current ratio is good at 2.1 while the norm is between 1.5 to 2.1;
- The municipality's water losses, although they are within the norm of 15-30 per cent, it is worrying that it is at the upper end of the norm (27.3 per cent);
- By mid-year water losses had reduced to 23 per cent;
- The municipality had a very good consumer collection rate of 97 per cent, while the norm is 95 per cent.
- By mid-year the consumer collection rate had increased to 103 per cent.

Service Delivery

- Capital expenditure increased from 67 per cent in 2016/17 to 76 per cent in 2017/18. There were 75 per cent of key performance indicators that were fully achieved, however, it is a concern that only 50 per cent was achieved in terms of service delivery performance. It is therefore not clear how the overall 75 per cent municipal performance affects service delivery.
- Slow start in Capital Expenditure (18.3 per cent) by mid-year is a huge concern as the municipality deviated significantly from its SDBIP plans. This could impact service delivery badly if not addressed in the second half of 2018/19 financial year.

Institutional Arrangements

- The municipality's institutional arrangements are sound, as it has a working MPAC committee, that meets regularly, however there is limited progress made on decisions.
- A concern is the vacancy rate of 50 per cent in the Department Civil Engineering Services, according to the organogram. According to the municipality's annual report, scarce skills and inadequate annual prioritisation of technical positions are resulting in serious infrastructure service delivery management challenges;

RECOMMENDATIONS:

The municipality should note that:

- National Treasury (NT) will urgently follow-up on the R21 million that the grants team is intending to withhold for PTNG;

- ❑ NT will look at the possibility of providing long term grant funding estimates, as well as maintenance costs to support the long term financial strategy of Council;
- ❑ The municipality should be careful not to overstate debtor's information. When reporting on debtors, the municipality should also take into consideration amounts reported on bad debt in its Annual Financial Statements;
- ❑ The municipality should verify section 71 figures and make sure that before they are signed off they are the exact image of the figures sent to its municipal council; and
- ❑ Annual report figures should be thoroughly checked before they are released for public scrutiny.

Should you have any queries please contact Mr Willem Voigt.

Yours faithfully

A handwritten signature in black ink, appearing to read 'W. Voigt', is written over a circular stamp. The signature is fluid and cursive.

WILLEM VOIGT
DIRECTOR: LOCAL GOVERNMENT BUDGET ANALYSIS
DATE: 25 February 2019