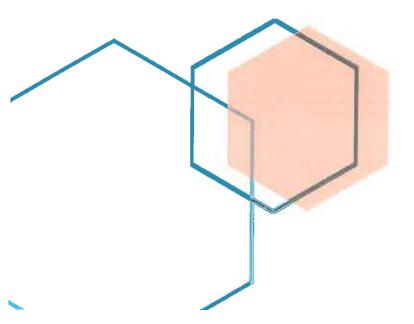
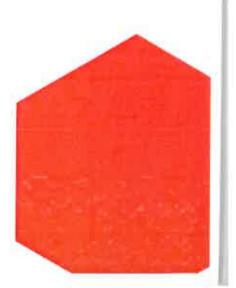


ANNEXURE "A"

OVERSIGHT REPORT 2017/2018





ANNEXURE "A"



OVERSIGHT
REPORT:
2017/18

MPAC Members:

Chairperson: Cllr L Arries

Deputy Chairperson: Cllr W Harris

Cllr J Dut Toit Cllr H Ingo

Cllr K J Mkhondo

Cllr V Muller

Cllr J Safërs

Cllr E Stroebel

Cllr GJ van Niekerk

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8.	ANNEXURES:
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ANI	NEXURE 'B' MEMORANDUM FROM THE CHAIRPERSON OF MPAC
INA	NEXURE 'C' MPAC MINUTES
ANI	NEXURE 'D' PROVINCIAL TREASURY COMMENTS ON TABLED 2017/18 ANNUAL REPORT
ΔΝΙ	VEXLIRE 'E' REVISED 2017/2018 ANNUAL REPORT

FOREWORD BY THE CHAIRPERSON

The George Municipal Council has the responsibility to oversee the performance of the Municipality, as required by the Constitution of the Republic of South Africa, 1996, the Local Government: Municipal Finance Management Act, No. 56 of 2003 (MFMA) and the Local Government: Municipal Systems Act, No. 32 of 2000 (MSA). On 31 January 2019, Council considered the Draft 2017/2018 Annual Report of George Municipality and referred the Report to the Municipal Public Accounts Committee for further consideration and evaluation as well as the preparation of this Oversight Report.

The Oversight Report is the final major step in the annual reporting process of a municipality. Section 129 of the MFMA requires the Council to consider the Annual Report and to adopt an Oversight Report containing the Council's comments on the Annual Report. The Oversight Report is therefore clearly distinguished from the Annual Report. The Oversight Report is a report of the Municipal Council and follows consideration and consultation on the Annual Report by the Council itself.

The Municipal Public Accounts Committee of the George Municipality fulfils the oversight role of Council. The mandate of the Municipal Public Accounts Committee includes an analysis of the institution's Annual Report and the development of appropriate recommendations to Council.

The process that was followed for the consideration and evaluation of the 2017/2018 Annual Report can be summarised as follows:

DELIVERABLE AND PROCESS MANAGEMENT	DATE			
Tabling of the 2017/2018 Annual Report in terms of Section of 127(2) of the MFMA	31 January 2019			
2017/2018 Annual Report made public in terms of 127 (5) of the	08 February – 04			
MFMA	March 2019			
Memorandum from the MPAC Chairperson inviting all Directors,				
Councillors, including the Chairperson of the Audit Committee	28 January 2019			
to a session where the 2017/2018 Annual Report was considered	26 Juliuary 2017			
and evaluated (See Annexure "B")				

DELIVERABLE AND PROCESS MANAGEMENT	DATE
MPAC interacts with the Municipal Managers Office and	
Directorate Coporate Services on the content of the 2017/2018	04 February 2019
Annual Report	_
Memorandum from the Municipal Manager inviting all Directors,	
Councillors, Ward Committee members including the	22 February 2019
Chairperson of the Audit Committee to a MPAC information	22 (eblodly 2017
session on the 2017/2018 Annual Report (see Annexure "C")	
Directorates respond to comments received: Email sent to	04 March 2019
relevant Directorates to respond on comments received	04 Maich 2017
Municipal Public Accounts Committee meeting to consider and	
evaluate the 2017/2018 Annual Report (MPAC interacts with	06 March 2019
Municipal Manager, Directors and Ward Committee Members)	
Municipal Public Accounts Committee meeting to finalise the	18 March 2019
oversight process on the 2017/2018 Annual Report	10 Maich 2017

The Municipal Public Accounts Committee noted both improvements in certain performance areas as reflected in the 2017/2018 Annual Report, but also unsatisfactory performance in some areas.

2. CONCLUSION

Inputs received from ward committee members were not all confined to the content of the Annual Report as anticipated but however the inputs given were highly appreciated as it assisted the Municipality to critically look into the reported information.

As the MPAC we are serious in ensuring that the public takes active participation in the oversight process and will endeavour to improve.

Finally, would like to commend my fellow Municipal Public Accounts Committee members for their hard work and commitment. I would also like to thank the Municipal Officials for their support in the Oversight process. A word of thanks must also be given to the Office of the Auditor-General and the Performance Audit Committee for their input in the 2017/2018 Annual Report and oversight processes.

"A highlight for me in this financial year's oversight process, although it has proven to be a difficult process was the ongoing participation of ward committee members in the discussions and deliberations on the Annual Report of the George municipality"

COUNCILLOR L ARRIES
CHAIRPERSON

3. STATEMENT OF PURPORSE OF MUNIPAL PUBLIC ACCOUNTS COMMITTEE

The Municipal Finance Management Act and Municipal Systems Act recognise that Council has a critical role to play to ensure better performance by municipal departments and entities. There now exists an explicit linkage between the strategic goals, set by Council through the IDP, which are translated into the budget, and the delivery of those goals which is reported in the Annual Report.

It is important for Council to ensure that the budget gives effect or expression to priorities contained in the IDP. A good budget will lay basis for better oversight and cement the contracts between the Executive/Council, the administration and public.

It is imperative to understand the accountability framework for municipalities in order to correctly understand the role of the Oversight Report as distinct from that of the Annual Report and any other reports required from the Municipality.

The following table displays the nature of the accountability framework for local government:

	RESPONSIBLE FOR	OVERSIGHT OVER	ACCOUNTABLE TO
Council	Approving policy and budget	Executive Mayor	Community
Executive Mayor	Oversight over Municipal Manager	Municipal Manager	Council
Municipal	Outputs and	The	Executive
Manager	Implementation	Administration	Mayor
Chief Financial Officer and Senior Managers	Outputs and Implementation	Financial Management and Operational Functions	Municipal Manager

The Oversight Report is the final major step in the annual reporting process of a municipality. Section 129 of the Municipal Finance Management Act requires the Council to consider the Annual Report of its Municipality and to adopt an "oversight report" containing the Council's comments on the annual report.

The Oversight Report must include a statement whether the Council:

- has approved the annual report, with or without reservations;
- has rejected the annual report; or
- has referred the annual report back for revision of those components that can be revised.

The Oversight Report is a separate product from the Annual Report. The Annual Report is submitted to the Council by the Accounting Officer and the Executive Mayor and is part of the process for discharging accountability by the executive and administration for their performance in achieving objectives and goals set by the Municipality in the relevant financial year.

The Oversight Report follows consideration and consultation on the Annual Report and is considered to be a report of the Municipal Council to the community disclosing the level of success or otherwise, obtained with meeting the priority needs and desires of the community as contained in the IDP.

4. PROCESS FOLLOWED

On 31 January 2019, Council referred the 2017/2018 Annual Report to the Municipal Public Accounts Committee (MPAC), which performs the function of an Oversight Committee. The MPAC consists of the following Councillors:

- Chairperson: Cllr L Arries
- Deputy Chairperson: Cllr W Harris
- Cllr J Dut Toit
- Cllr H Ingo
- Clir K J Mkhondo
- Cllr V Muller
- Cllr J Safërs
- Clir E Stroebel
- Cllr GJ van Niekerk

The Committee based its work on the following documents:

- 2017/2018 Annual Report
- MFMA, 2003
- National Treasury's Circular 32 The Oversight Report
- National Treasury's Circulars 11 and 63 The Annual Report.

Immediately after the Annual Report was tabled in Council, the Municipal Manager in accordance with Section 21 A of the MSA made the Annual Report public.

The 2017/2018 Annual Report was uploaded on the municipal website, also made available in the Office of the Manager: IDP, PMS & Public Participation, all area offices and all municipal libraries. An advertisement was placed in the George Herald and on George Municipality's website respectively, inviting members of the public to submit written comments or representations in connection with the Annual Report for the 2017/2018 financial year.

At the closing date (4 March 2019) no written comments were received from the community. In addition to the above Section 21A (of the MSA) process, an information session was scheduled by MPAC with all Directors, Councillors, Ward Committees including the Chairperson of the Audit Committee where the consideration and evaluation of the 2017/18 Annual Report was deliberated upon. The information session allowed for questions and answers where Directors gave immediate responses to questions asked (see Minutes attached as **Annexure "C"**). The municipality received written comments from the Provincial Department of Treasury which is attached as **Annexure "D"**.

5. COMMENTS AND DEPARTMENTAL RESPONSE ON THE 2017/2018 ANNUAL REPORT

No	Page	Comment	DIRECTORATE RESPONSE						
1	Pg 69	2.10 By-laws abd Policies: Replace list of by-laws with updated one	PMS Office Corrected						
			DirectorateCivil Engln	eering Services:					
			Water Service De	ivery Levels	1 0	11.71			
	1		Households						
			Description		2016/17	2017/18	l.		
			N.C. The Control of t		Actual	Actual			
]				50000000000	PERSONAL COMM			
					No.	No.			
			Water: (above min leve		.,				
		3.3.3 Service Delivery	Piped water inside dwe		36 385	36-385 - 3			
2		Levels: Water	Piped water inside yard		19317	19317 20			
-		Statistics incorrectly	Using public tap (within		3 362	3 362 3 27	'7		
		reported	Other water supply (wit	/ /	0	0			
			Minimum Service Level		59 064	59 064 61			
			Minimum Service Level		98%	98% 98.29	%		
			Water: (below min level		1				
			Using public tap (more	74	74				
	96		Other water supply (mo	46 995	995				
i			No water supply Below Minimum Service	1 115	1 115				
			Below Minimum Service		2% 2% 1.8%				
				olds (formal and Informal)	60,179	60,179 62	817		
			Directorate Civil Engin		50,177	00,117 02			
			Access to Water			_			
		3.3.4 Access to Water:	3.3.4 Access to Water:		Proportion of households with access to water points*	Proportion of I with access to water		Proportion of households vincelving 6 kil trace	
3		Statistics incorrectly	2015/16	6%	92%		100%		
		reported	2016/17	6%	92%		100%		
			2017/18	6% 5.2%	92 % 93%		100%		
			household and with	25 litres of potable water p a minimum flow of 10 litro ble water supplied per to	es per minute				

No	Page	Comment	DIRECTORATE RESPONSE							
	15.831 16.4084		Directorate Civil Engineering Services:							
	1		Sanitation Service Delivery Levels							
			*Households:							
			Description 2015/17 2017/18							
	1			Outcome	Actual					
				No.	No.					
				10011	1484					
			Flush tollet (connected to sewerage)	49 339	4 9 339 51 825					
		3.4.2 Service Delivery	Flush tollet (with septic tank)	5 231	5 231 5 468					
		Levels: Wastewater	Chemical tollet	18	18					
3	99	(Sanitation)	Pit toilet (ventilated)	811	811					
		Statistics incorrectly	Other tollet provisions (above minimum service level)	3 488	3-48 3 403					
		reported	Minimum Service Level and Above sub-total		58 887 61 525					
				58 887	97,9%					
			Minimum Service Level and Above Percentage	97,9%	77,7%					
			Sanitation/sewerage: (below minimum level)							
			Bucket tollet	155	155					
			Other toilet provisions (below minimum service level)	812	812					
			No tollet provisions	325	325					
			Below Minimum Service Level sub-total	1 292	1 292					
			Below Minimum Service Level Percentage	2,1%	2,1%					
			Total households	60 179	60-179 62-817					
5		System (ITC) – ITC should read ITS 3.11Wastewater (Stormwater Drainage)	PM\$ Office							
		Remove Waste Water	Corrected							
6	116	3.11.3 Challenges: Wastewater (Stormwater Drainage) Remove Waste Water	PMS Office Corrected							
		3.104 under the budget -								
		remove line Item JCB	PMS Office							
7		rubber wheels.	Corrected							
8	117	3.11.5 Employees: Waste Water Replace Waste Water with Stormwater Drainage	PMS Office Corrected							
9	118	3.12.1 Remove 1st sentence and second paragraph, not relevant to Planning and Development	PMS Office Corrected							
10	119	Par 3.12.3: 'Attracting scare skilled workers / employees within designated equity groups: Question: What is the atternative? Can't we move to the next 'group' other than 'designated group'?	Directorate Planning and Development: The Directorates is bound to act in terms of Council's approved Employment Econology and Recruitment policy. Generally over represented candidates appointed once all options have been exhausted. The process is however to consuming and often the Directorates cannot meet equity targets. Hence request that remuneration							

No	Page	Comment	DIRECTORATE RESPONSE
			packages be improved to recruit suitably qualigied candidates within a reasonable period.
:11	122	1.13.1 – Table Agriculture, forestry and fishing Electricity, gas and water Construction Question: What has / is being done to attract investors / encourage entrepreurs?	Directorate Planning and Development: Efforts are ongoing and is continuously improved to incentivise development and support catalysts for development in partnership with other stakeholders and role players. See section 3.13.2 for detail regarding some projects and partnerships
11	136	3.16.3 Line item: Supersucker should be moved to Community Services	PMS Unit Corrected
13	142	3.20.3 Under challenges, it should reflect number of traffic officers, not amount of traffic officers	PMS Unif Corrected

6. SUMMARY OF COMMENTS, RECOMMENDATIONS AND CONCLUSIONS ON THE 2017/2018 ANNUAL REPORT

The 2017/2018 Annual Report reflects a substantial and positive improvement in George Municipality's annual planning, budgeting and reporting processes. It is a significant improvement over the previous years' Annual report. The Annual Report complies with the requirements of the MFMA and National Treasury's guidelines for annual reports. It is further noted that the required information in terms of the MFMA is included. More specifically, the 2017/2018 Annual Report contains inter alia:

- the annual financial statements:
- Auditor-General's audit report;
- the annual performance report of the Municipality and
- recommendations of the Municipality's Audit Committee.

Innovative public participation strategies must be explored to improve the manner in which the Annual Report is communicated to the public in future. This should include the translation of the document into three official languages (i.e Afrikaans, English and Xhosa). The 2017/2018 Annual Report as tabled in Council on 31 January 2019 is revised in accordance with the comments made / received from various role-players during the oversight process (see attached as **Annexure "D"**).

Section 129(1) of the MFMA stipulates that the Council of a Municipality must consider the annual report of the Municipality by no later than two months from the date on which the annual report was tabled in Council in terms of Section 127, adopt an oversight report containing the Council's comments on the annual report, which must include a statement whether the Council-

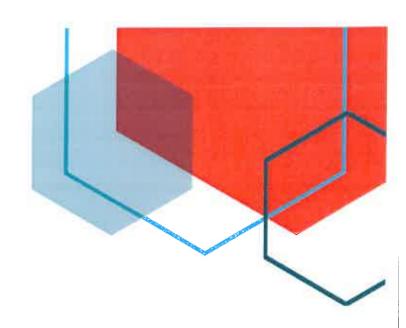
- (a) has approved the annual report with or without reservations;
- (b) has rejected the annual report; or
- (c) has referred the annual report back for revision of those components that can be revised.

After evaluating the content of the Annual Report and taking into consideration all comments and deliberations at the MPAC meetings (see MPAC Minutes attached as **Annexure "C"**), it is recommended that the Annual Report be adopted without reservations, but that Council should comprehensively note all comments by the MPAC including all the minutes of meetings held.

7. RECOMMENDATIONS TO COUNCIL

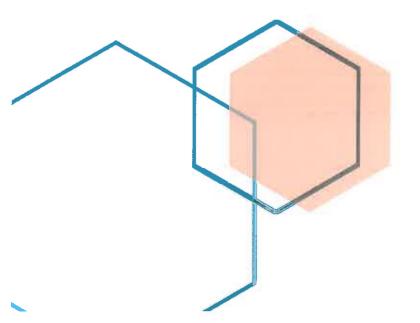
Council having fully considered the George Municipality's 2017/2018 Annual Report, resolves that:

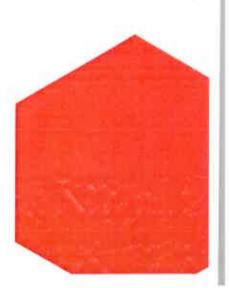
- (a) The Oversight Report on the 2017/2018 Annual Report as Annexure "A" BE ADOPTED:
- (b) The revised 2017/2018 Annual Report attached as **Annexure** "E" <u>BE APPROVED</u> without reservations;
- (c) The Oversight Report on the 2017/2018 Annual Report **be made public** in accordance with Section 129(3) of the Local Government: Municipal Finance Management Act, No.56 of 2003;
- (d) the Oversight Report on the 2017/2018 Annual Report <u>BE SUBMITTED</u> to the Provincial Legislature in accordance with Section 132(2) of the Local Government: Municipal Finance Management Act, No. 56 of 2003.



ANNEXURE "B"

MEMORANDUM FROM THE CHAIRPERSON OF MPAC





MEMORANDUM



POSBUS/PO BOX 19 GEORGE 6530

E-POS/E-MAIL: lharries@george.gov.za/ laetitiaarries@gmail.com CELL: 072 312 1146
OFFICE OF THE MUNICIPAL PUBLIC ACCOUNTS CHAIRPERSON

AAN: TO:	ALL MPAC members, Councillors, Municipal Manager, Directors/Acting Directors, Chairperson of the Audit Committee and Ward Committee members
VAN: FROM:	MANAGER IDP, PMS AND PUBLIC PARTICIPATION
DATUM: DATE:	22 February 2019
INSAKE: REGARDING:	OVERSIGHT PROCESS: CONSIDERATION AND EVALUATION OF THE 2017/2018 ANNUAL REPORT

PURPOSE

The purpose of this memorandum is to request the attendance and participation of all Directors/ Acting Directors, Councillors and Ward Committees during the forthcoming Municipal Public Accounts Committee meeting. This meeting will be facilitated as part of the oversight process to consider and evaluate the 2017/2018 Annual Report. The overall objective being to establish an appropriate mechanism to enable Councillors and Ward Committees to fully digest and discuss the Annual Report contents. These sessions will be facilitated as part of the oversight process to consider and evaluate the 2017/2018 Annual Report.

2. BACKGROUND

On 31 January 2019, the George Municipal Council resolved inter alia;

that the Annual Report for the 2017/2018 financial year attached as Annexure "A" be referred to the Municipal Public Accounts Committee for further consideration and evaluation.

In compliance with the above Council resolution, the Municipal Public Accounts Committee (MPAC) has convened a meeting to consider and evaluate the 2017/2018 Annual Report. This meeting is planned as follows:

Date:

6 March 2019

Venue:

Main Hall - Civic Centre, George Municipality Main Building, York Street

Time:

08h30 - 13:00

Copies of the 2017/2018 Annual Report are available on the municipal website (www.george.gov.za) at all Municipal Libraries and Area Offices and will be distributed to all the invited participants. It is advisable that you acquaint yourselves with the contents to ensure a meaningful contribution during the meeting. Councillors are respectfully requested to bring along the copy of the 2017/18 Annual Report as provided for the Special Council meeting of 31 January 2019. Furthermore, Ward Councillors are urged to ensure that Ward Committees do share the document amongst themselves as only two copies are provided per ward.

3. EXPECTATION FROM DIRECTORS/ ACTING DIRECTORS/ OFFICIALS:

To provide response(s) to question(s)/clarity related to their area of responsibility.

4. CONCLUSION

Kindly refer to the attached programme for full details as well as the second attachment entitled "Discussion Management" which provides guidance on how the discussions are intended to unfold during the forthcoming sessions.

Thanking you in anticipation.

Yours sincerely

MANAGER: IDP. PMS & PUBLIC PARTICIPATION



MUNICIPAL PUBLIC ACCOUNTS COMMITEE (MPAC): INFORMATION SESSION WITH WARD COMMITTEES

Date:

06 MARCH 2019

Venue:

Main Hall - Civic Centre, George Municipality Main Building, York Street

Overall objective of the session:

For Municipal Public Accounts Committee (MPAC) to consider and evaluate the 2017/18 Annual Report.

PROGRAMME

TIME	ACTIVITY	RESPONSIBILITY
08:00 – 09:00	Registration and Tea	ALL
09:00 - 09:10	Opening and Welcoming	Executive Mayor: Mr MG Naik
09:00 - 09:10	Purpose of the Session	MPAC Chairperson: Cllr L Arries
09:10 - 09:20	Programme orientation	Manager IDP/PMS & Public Participation: Dr S Ngqele
	DISCUSSIONS ON THE AI	NUAL REPORT
09:20 - 09:40	Office of the Municipal Manager	Municipal Manager: Mr T Botha
09:40 - 10:10	Department Corporate Services	Director: Mr S James
10:10 - 10:30	Department Civil Engineering Services	Acting Director: Mr R Wesso
10:30 – 10:50	Department Human Settlements and Development Planning	Director: Mr C Lubbe
10:50 - 11:10	Department Planning and Development	Acting Director: Ms D Power
11:10 – 11:30	Department Financial Services	Director: Mr K Jordaan
11:30 - 11:50	Department Electro-Technical Services	Acting Director: Mr P Gerber
11:50 – 12:10	Department Community Services	Director: Mr W Hendricks
12:10 - 12:40	Department Protection Services	Director: Mr S Erasmus
12:40 - 12: 50	Closure and way forward	MPAC Chairperson: Cllr L Arries
	LUNCH	

DISCUSSION MANAGEMENT DOCUMENT

													and									
										80	303		Management		Component A: Municipal Personnel amployees total trimover and trial	wer and vacancies				Overview of Performance within the Organisation/ Organisation Berform	rovals etc.	
ANNUAL REPORT			Committee					2		Political Governance Structure: Council/Council Committees		Se	, Records		yes total time	orkforne	I Workforce		Public Accountability and Participation: Ward Committees	isation/Orachi	Planning and Development, Statistics on Building Plan approvals etc.	
OF THE 2017/18 ANNUAL CIDARAIL SEOT	ADINGS K Managemen		ormance Audi				& Challenger		1 Overview	Tre: Council/Cr	Structure	Thusona Centr	ee Services,	Total amplace	Isonnel employed	ne Municipal W	a the Municipa	Sess	articipation: Wo	ithin the Organ	Statistics on Bu	
FVALUATION C IVIS CENTRE, MC	CUIDING HEADINGS SUB-HEADINGS CORPORATE Covernance: Risk Management Anticom Later Anti-Econd	ffee	Report of the Audit and Performance Audit Committee		icia:	ion	Office of the MM: Highlights & Challenges, etc.	λ.	Organisational Development Overview	ernance Structu	Administrative Governance Structure	Community halls, facilities & Thusong Centres	Administration (Committee	Homan Resource Services & Total employees	A: Municipal Pe	Component B: Managina the Municipal Workforce	Component C: Capacitating the Municipal Workforce	Statutory Annual Report Process	intability and Pa	Performance w	Development,	velopment
SIDERATION AND EVALUATION OF THE De DEIG In the Civic Centre, Main Holl on 06 March 2011? at 08:00 - 13:00	Complete HEA	Audit Committee	Report of the	Internal Audit	Website	Communication	Office of the	Legal Services	Organisation	Political Gove	Administrative	Community h	Administration (Co	Human Resor	Component	Component	Component	Statutory Ann	Public Accou	Overview of F	Planning and	Economic Development Tourism
OVERSIGHT PROCESS: CONSIDERATION To be neld in 1	pg. 43	op of pg. 49	op of pg. 56	ob of pg. 60	op of pg.71	g. 72	og. 151	156				top of pg. 136	ddle of pg. 152	155						9,		
OVERSIGHT P	Pacet Number(S) Pg. 40- middle of pg. 42 Bottom of pg. 42 – top of pg. 43	Middle of pg. 43 - top of pg. 49	Middle of pg. 49 - top of pg. 56	Middle of pg. 56 - top of pg. 60 Top of pg. 69	Bottom of pg. 69 - top of pg. 71	Bottom of pg. 71 - pg. 72	Pg. 150 - middle of pg. 151	Middle of pg. 155-156	Middle page 14	Pg. 18 - top pg. 28	Middle pg. 28	Middle of pg. 135 - top of pg. 136	dle pg. 151 – mi	Pg. 154 - top pg. of 155	Pg. 165 - pg.168	169 - pg. 170	Pg. 171 - pg.173	15	Pg. 31-pg. 39	Pg. 74 - Top of pg. 76	Pg. 118 – pg. 121	Pg. 130 – pg. 129
	Pg.	Mid	Mid I	NG O	Bott	Bott	P.G.	Mid	Mid	ත් :	Wid	W.	Ž	Pg	Pg.	තු ල	P.	-	Pg	Pa	g g	ည် ညှ
	Office of the	Michigage							Carporale	Services			100	7	The state of		The state of the s	Figuring and	nevelopmen.			4.00

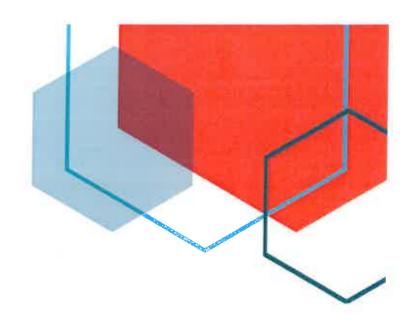
DISCUSSION MANAGEMENT DOCUMENT

De held in the Civic Centre, Main Hall on 0.6 Moret 2007 of 08:00 - 13:00 ©UIDING HEADINGS/SUB-HEADINGS Public Transport Security & safety, traffic & licensing etc. Fire Services	Supply Chain Management Free Basic Services and Indigent Support Financial Services: highlights, challenges, etc Managing the Workforce Expenditure Component A: Statement of Financial Performance etc. Component B: Spending Against Capital Budget Component C: Cashflow Management and Investments Component A: Auditor General Opinion of Financial Statements Year 2016/17 Financial Statements	©RCESS_CONTINUE WINDERNAMION Mayor's Foreword and Municipal Manager's Overview Deals with general statistical information	Service Delivery Overview, highlights and Challenges Intergovernmental Relations Strategic Service Delivery Budget Implementation Plan (Top Layer) Service Providers Performance Municipal Functions Organisational Performance Scorecard/ Development and Service Delivery Priorities for 2018/19 Basic Services and Infrastructure Backloas
Bottom of pg. 114- top of pg. 116 Pg. 142- top of page 145 Middle/top of pg. 145- pg. 145- pg. 146-	Middle of pg. 60 – top of pg. 69 Pg. 110 –pg. 111 Bottom of pg. 152 - pg. 153 Pg. 174 – pg. 175 Pg. 177 – pg. 191 Pg. 177 – pg. 193 Pg. 194 – pg. 195 Pg. 197 – pg. 201 Pg. 202 – Pg. 207 Pg. 201 – pg. 337	Pg. 5 – Pg. 8 Pg. 9 –pg. 10	Pg. 11 – top of pg. 13 Pg. 29 -pg. 30 Middle of pg. 76 – pg. 90 Pg. 91 – pg. 93 Pg. 94 Pg. 157 – pg. 163 Pg. 193
DEPARTMENT Profection Services	Financial	NOT APUCABLE NOT APLICABLE	AUL AUL AUL AUL AUL

DISCUSSION MANAGEMENT DOCUMENT

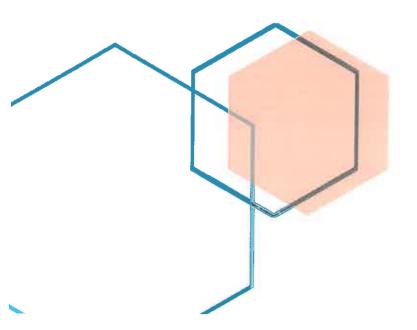
Pg. 5 – Pg. 8 Pg. 9 –pg. 10 Pg. 11 – top of pg. 13 Pg. 11 – top of pg. 13 Pg. 29 -pg. 30 Middle of pg. 76 – pg. 90 Pg. 91 – pg. 93 Pg. 91 – pg. 93 Pg. 94 Pg. 157 – pg. 163 Pg. 193	Middle of pg. 105 – top of pg. 107 Pg. 133 – top of pg. 135 Pg. 137 – pg. 139 Pg. 140 – pg. 141 Pg. 147 - pg. 149	Pg. 112 - middle of pg. 114 Middle of pg. 116 - pg. 117 Middle of pg. 107 - top of pg. 109 Middle of pg. 101 - top of pg. 105	Pg. 95- top of pg. 98 - top of 101
Mayor's Foreword and Municipal Manager's Overview Deals with general statistical information Service Delivery Overview, highlights and Challenges Intergovernmental Relations Strategic Service Delivery Budget Implementation Plan (Top Layer) Service Providers Performance Municipal Functions Organisational Performance Scorecard/ Development and Service Delivery Priorities for 2018/19 Basic Services and Infrastructure Backlogs	Waste Management (refuse Libraries Social Development, highligh Environmental Protection: highligh Sport and Recreation: highligh	Road Transport: Roads Stormwater f pg. 109 Housing, highlights, challenges, housing waiting list etc. Flag. 105 Electricity Services	To be he on 0

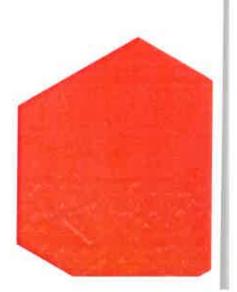




ANNEXURE "C"

MPAC MINUTES







MINUTES OF THE MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)
MEETING HELD IN THE COUNCIL CHAMBER, CIVIC CENTRE, YORK STREET,
GEORGE ON MONDAY, 04 FEBRUARY 2019 AT 09:00

At this stage, the time being 09:02, the meeting adjourned due to no quorum. The meeting reconvened at 09:14.

Alderlady Draghoender opened the meeting with a prayer.

At this stage, the time being 09:16, Councillor Clarke joined the meeting.

The Chairperson cordially welcomed everyone present at the Municipal Public Accounts Committee (MPAC) meeting.

At this stage, the time being 09:18, Councillor Clarke and the Senior Officer: Ward Committees (Ms P Saaiman) left the meeting.

1.1 PRESENT

Councillors

L H Arries (Chairperson)

Alderlady

M Draghoender

Councillors

J Du Toit H Ingo

V Muller [from 13:43] J Säfers [09:14]

E Stroebel

Municipal Manager (Mr T Botha) [from 09:27] [until 12:50]

Director: Corporate Services (Mr S James) [from 09:36] Director: Human Settlements (Mr C Lubbe) [until 09:49]

Director: Civil Enigneering Services (Mr R Wesso) [until 09:49]

Director: Financial Services (Mr K Jordaan) [until 09:49]
Deputy Director: Internal Audit (Mr L H Fourie) [until 12:50]

Deputy Director: Corporate Services (HR) (Mr T Roodman) [from 13:43]

Manager: Compliance (Mrs I Du Plessis) [until 12:50] Manager: Legal Services (Mr W Muller) [from 10:57]

Manager: IDP/PMS (Dr S Nggele)

Manager: Committees (Miss R P Bredenkamp)

Manager: Records and Telecommunication (Mr T Craak) [from 13:43]

Manager: Human Resources (Mr M Eksteen) [from 13:43] Manager: Human Resources (Mr D Rennie) [from 13:43] Manager: Human Resources (Ms J Kiewit) [from 13:43]

Manager: Client Services (Mr P Noble) [from 13:43]



3. THE OVERSIGHT REPORT (DR S NGQELE)

3.1 OVERVIEW: THE OVERSIGHT REPORT

The Manager: IDP/PMS (Dr S Ngqele) was granted an opportunity to present an overview of the oversight report. He explained the process pertaining to the aforementioned process. (See Overview Report attached as **Annexure "A"** to these minutes).

At this stage the Director: Human Settlements (Mr C Lubbe) requested if he may be excused at 11:00 for interviews.

At this stage, the time being 09:21, Alderman Naik and Councillor Clarke rejoined the meeting.

At this stage, the time being 09:21, Councillor Willemse joined the meeting.

At this stage, the time being 09:23, Councillors Von Brandis and Figland joined the meeting.

At this stage, the time being 09:26, Councillor Willemse left the meeting.

At this stage the time being 09:26, the Senior Officer: Ward Committees (Ms P Saaiman) rejoined the meeting.

At this stage, the time being 09:27, the Municipal Manager (Mr T Botha) joined the meeting.

At this stage, the time being 09:32, Councillor Bussack joined the meeting.

At this stage, the time being 09:34, the Senior Officer: Ward Committees (Ms P Saaiman) left the meeting.

The Chairperson thanked the Manager: IDP/PMS (Dr S Ngqele) for the overview he presented.

At this stage, the time being 09:36, the Director: Corporate Services (Mr S James) joined the meeting.

NOTED.

At this stage, the time being 10:03, Councillor Figland rejoined the meeting.

At this stage, the time being 10:03, the Manager: IDP/PMS (Dr S Ngqele) left the meeting.

At this stage, the time being 10:04, Alderman Naik left the meeting.

At this stage, the time being 10:16, Councillor Bussack rejoined the meeting.

At this stage, the time being 10:29, Councillor Säfers left the meeting. Safers out 10:29

At this stage, the time being 10:30, the meeting adjourned. The meeting reconvened at 10:39.

At this stage, the time being 10:39, the Manager: IDP/PMS (Dr S Nggele) rejoined the meeting.

At this stage, the time being 10:41, Councillor Von Brandis left the meeting.

Councillor Säfers requested that a ward-based Disaster Management Plan be compiled and that the Ward Councillors be consulted in this matter.

At this stage, the time being 10:50, Councillor Noble left the meeting.

The Municipal Manager requested that Councillors must report to his office should they feel threatened.

(ii) Anti-Corruption and Anti-Fraud (pages 42 to 43)

At this stage, the time being 10:51, the Manager: Compliance Services (Mrs I Du Plessis) left the meeting.

At this stage, the time being 10:57, the Manager: Legal Services (Mr W Muller) joined the meeting.

At this stage, the time being 10:58, the Manager: IDP/PMS (Dr S Ngqele) left and rejoined the meeting at 11:00.

The Chairperson requested a full report pertaining to irregular expenditures.

(vi) By-Laws and Policies (page 69)

Alderlady Draghoender requested that a policy registry be submitted to Council and that these policies be workshoped.

(vii) Website (pages 69 to 71)

Alderlady Draghoender requested that the website be more user friendly and that a champion be appointed to do such upgrades.

(viii) Office of the MM: Highlights and Challenges, etc (pages 150 to 151)

Alderlady Draghoender requested the organigram of the Municipal Manager's office.

(ix) Legal Services (pages 155 to 156)

The Manager: Compliance Services (Mrs I Du Plessis) reported on the abovementioned section.

The Chairperson requested the Municipal Manager to ensure that the Director: Corporate services submit a report pertaining to the quality of the Human Resources section.

The Chairperson thanked the Municipal Manager and his team for their presence at this session.

The Municipal Manager thanked the Committee for the engagement and mentioned that the reports as requested will be submitted.

At this stage, the time being 12:49, Alderlady Draghoender left the meeting.

At this stage, the time being 12:50, the Municipal Manager (Mr T Botha), the Manager: Compliance Services (Mrs I Du Plessis), the Chief Risk Officer (Mrs C Segon), the Senior Admin Officer: Municipal Manager's Officer (Mrs T Arendse), Mr C Lamprecht (Audit Committee) and the Deputy Director: Internal Audit (Mr L Fourie) left the meeting.

At this stage the time being 12:50, Councillor Stroebel and Councillor Ingo left the meeting.

At this stage, the time being 12:52, the meeting adjourned for lunch. The meeting reconvened at 13:43.

(v) Human Resource Services and Total employees (pages 154 to 155)

The Director: Corporate Services (Mr S James) was afforded an opportunity to report on the time and attendance registers. He explained that intergration between the systems need to take place.

(vi) Component A: Municipal Personnel, employee total, turnover and vacancies (pages 165 to 168)

The Director: Corporate Services (Mr S James) reported on the highly critical posts.

The following aspects were discussed:

- Unskilled employees;
- Skilled employees:
- Skills audit:
- Training programmes;
- Formal qualifications;
- Bursaries:
- Mentorships program;
- Promotional posts;
- EPWP workers:
- Launch of a proper marketing project to understand why people are demotivated;
- Standby allowance;
- Protective clothing.

At this stage, the time being 14:24, Councillor Ingo rejoined the meeting.

Alderlady Draghoender was of the opinion that training funds must be shared equally between the various directorates.

Alderlady Draghoender was further of the opinion that Human Resources should be more professional with their dates for interviews and requested that these dates form part of the monthly Council programme.

The Chairperson thanked The Director: Corporate Services (Mr S James) and his team for their presence.

The Chairperson requested the Manager: IDP/PMS (Dr S Ngqele) to engaged with Committee Services for dates for the other MPAC sessions.

ITEM 2 ANNEXURE "A"

MEMORANDUM



POSBUS/PO BOX 19 GEORGE 6530 E-POS/E-MAIL: Iharries@george.gov.za/ laetitiaarries@gmail.com CELL: 072 312 1146 OFFICE OF THE MUNICIPAL PUBLIC ACCOUNTS CHAIRPERSON

AAN: TO:	ALL MPAC members, Portfolio Councillors, Municipal Manager, Directors/Acting Directors and Chairperson of the Audit Committee
VAN: FROM:	MPAC Chairperson
DATUM: DATE:	28 January 2019
INSAKE: REGARDING:	OVERSIGHT PROCESS: CONSIDERATION AND EVALUATION OF THE 2017/2018 ANNUAL REPORT

1. PURPOSE

The purpose of this memorandum is to request the attendance and participation of all MPAC members, Portfolio Councillors, the Municipal Manager, Directors/ Acting Directors, and the Chairperson of the Audit Committee during the forthcoming Municipal Public Accounts Committee sessions. These sessions will be facilitated as part of the oversight process to consider and evaluate the 2017/2018 Annual Report.

2. BACKGROUND

In terms of Section 127(2) of the Local Government: Municipal Finance Management Act 56 of 2003, the Mayor of a municipality must table, within seven months after the end of a financial year, in the Municipal Council, the annual report of the municipality. Pursuant to the above legislative mandate, a Special Council meeting is scheduled for Thursday, 31 January 2019 for the Executive Mayor to table the 2017/2018 Annual Report of the George Municipality.

Sessions to commence with the oversight process as per the 2017/2018 Annual Report are scheduled in anticipation that the Municipal Council at its Special Council meeting scheduled for Thursday, 31 January 2019 will resolve inter alia:

that the Annual Report for the 2017/2018 financial year be referred to the Municipal Public Accounts Committee for further consideration and evaluation.

ITEM 2 ANNEXURE "A" CONTINUED



MUNICIPAL PUBLIC ACCOUNTS COMMITEE (MPAC): 2017/2018 ANNUAL REPORT DISCUSSION SESSIONS

Dates:

4 & 6 FEBRUARY 2019

Venue:

Council Chambers, George Municipality Main Building, York Street

ITEM 2 ANNEXURE "A" CONTINUED

DAY 2 - 6 FEBRUARY 2019					
TIME	ACTIVITY	RESPONSIBILITY			
08:30 - 09:00	Registration and Tea	ALL			
09:00 - 09:10	Opening and Welcoming	MPAC Chairperson: Clir L Arries			
09:00 - 09:25	Overview of the oversight process on	Dr S Ngqele			
	2017/18 Annual Report				
	DISCUSSIONS ON THE ANNU	AL REPORT			
09:25 - 10:30	Directorate: Civil Engineering Services	Director: Mr R Wesso			
10:30 – 11:30	Directorate: Human Settlements	Director: Mr C Lubbe			
11:30 – 12:30	Directorate: Electro-Technical	Acting Director: Mr P Gerber			
	Services				
12:30 – 13:30	LUNCH	ALL			
13:30 – 14:30	Department Community Services	Director: Mr W Hendricks			
14:30 - 14:35	Closure and way forward	MPAC Chairperson: Cllr L Arries			

ITEM 2 ANNEXURE "A" CONTINUED

Pg. 11 – top of pg. 13 11	Pg. 9 –pg. 10		Pg. 194 – pg. 195 Pg. 197 – pg. 201 Pg. 202 – Pg. 207	Pg. 177 – pg. 191 Pg. 192 – pg. 193	Bottom of pg. 152 - pg. 153 Pg. 174 - pg. 175	op pg. 14 - top of pg. 69	Middle/fop of pg. 145 – pg. 146	5	DEPARTMENT : PAGE NUMBER(S)	A CANADA SERVICIO PER SERVICIO DE PERO
Service Delivery Overview, highlights and Challenges Intergovernmental Relations Strategic Service Delivery Budget Implementation Plan (Top Layer) Service Providers Performance Municipal Functions Organisational Performance Scorecard/ Development and Service Delivery Priorities for 2018/19 Basic Services and Infrastructure Backlogs	Deals with general statistical information	Financial Statements CROSS - CUTTING INFORMACION MOVOR'S FORWARD and Municipal Manager's Overview	Component C: Cashilow Manageriteiri and investments Component A: Auditor General Opinion of Financial Statements Year 2016/17 Component B: Auditor General Opinion Year 2017/2018	Component A: Statement of Financial Performance etc. Component B: Spending Against Capital Budget	Financial Services and Indigent Support Financial Services: highlights, challenges, etc Managing the Workforce Expenditure	Financial realin Overview. Supply Chain Management	Fire Services	Public Transport Security & safety, traffic & licensing etc.	GUIDING HEADINGS/SUBSHEADINGS	IB MIONANDEVALUMADNOT BEZONDABANNVALEREKAT I'm III- COUNCII C <u>HAMZES, 2</u> TOCH ON-MARENIUSY 2017 CLUV.OU

ITEM 3.1 ANNEXURE "A"



The Oversight Report

Introduction

This circular aims to provide councillors with practical guidance in financial governance and to assist in maintaining oversight within the broader governance context.

It focuses on the oversight process that councils must follow when considering the annual report and how to deal with the *Oversight Report* by encouraging continuous improvement and promoting accountability to stakeholders.

Please read this circular in conjunction with the following circulars:

- MFMA Circular 11 Annual Reporting Guidelines 14 January 2005
- MFMA Circular 18 New Accounting Standards 23 June 2005
- MFMA Circular 28 Budget Content and Format 12 December 2005

Background

Council is vested with the responsibility to oversee the performance of their respective municipality, as required by the Constitution, the Municipal Finance Management Act (MFMA) and Municipal Systems Act (MSA). This oversight responsibility of council is particularly important for the process of considering annual reports.

The MFMA and MSA recognise that council has a critical role to play to ensure better performance by municipal departments and entities. There now exists an explicit linkage between the strategic goals, set by council through the IDP, which are translated into the budget, and the delivery of those goals, which is reported in the Annual Report. It is important for council to ensure that the budget gives effect or expression to priorities contained in the IDP. A good budget will lay a basis for better oversight and cement the contracts between the executive/council, the administration and the public.

The MFMA gives effect to financial management reforms that place greater service delivery responsibilities on managers and makes them more accountable for performance. Whilst, in the first instance it is left to the mayor or the Executive Committee to resolve any performance failures, ultimately the council is vested with the power and responsibility to oversee both the executive and administration. Oversight occurs at various levels in a municipality and is explained in the following table:

Financial governance framework applicable to local government

	Responsible for	Oversight over	Accountable to
Council	Approving policy and budget	Executive Mayor or Committee	Community
Executive Mayor or Committee	Policy, budgets, outcomes, management of/oversight over municipal manager	Municipal Manager	Council
Municipal Manager	Outputs and implementation	The Administration	Executive Mayor or Committee
Chief Financial Officer and Senior Managers	Outputs and implementation	Financial Management and Operational Functions	Municipal Manager

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ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

Financial Governance in Practice - COUNCIL OVERSIGHT COUNCIL OVERSIGHT Council adopts IDP and undertakes IDP annual review and assessment of Strategic direction and goals set by past performance outcomes council through IDP. (Systems Act) **IN YEAR REPORTS** BUDGET Council approves annual budget and The IDP informs the annual budget monitors financial and non-financial which must be approved by council. performance through quarterly and Mayor then approves a Service mid-vear reviews **Delivery** and Budget Implementation Plan (SDBIP). Service delivery targets linked to **AUDIT COMMITTEE** performance contracts for senior Provides independent specialist management advice on financial performance, efficiency and effectiveness, performance management and compliance with legislation 2 ANNUAL FINANCIAL COUNCIL **STATEMENTS** Council considers the authoritative Submitted to Auditor-General who and credible view of the Audit issues audit report Committee **OVERSIGHT REPORT ANNUAL REPORT** Report from Council adopting or Reports on financial and nonrejecting the Annual Report. financial performance. Links to the Key oversight role ensuring strategic goals in the IDP executive and administration accountable for performance.

The Oversight Report

15 March 2006

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ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

representations by the same individuals to the full council as this promotes transparency in the

At the same time that the committee is analysing the report in detail, other councillors should also be conducting their own review of the report. This can include discussions with constituents, ward committees and ward representatives to encourage inputs and comments and to prepare for the full council meeting that considers the annual report and oversight report.

Questions raised with the administration by council or the committee may be taken on notice by the accounting officer and responses subsequently provided to the committee process. Ideally however. questions should be responded to immediately during the committee meetings to avoid delays. The top management team may assist the accounting officer if needed. If the executive or the accounting officer and administration are unable to respond immediately to questions raised at committee or council meetings, then the committee or council may rightfully conclude that the executive and administration have not performed satisfactorily and may not understand the report that they have tabled

When enquiring on matters in the annual reports from municipal entities, issues of commercial confidence may arise. In such cases the council should make a judgement as to whether the information is essential to determine a conclusion on the annual report and whether it may be necessary to meet in private. Such a step must be taken with caution in order not to weaken the democratic and transparency objectives of the annual reporting process.

Municipalities should take into account all costs of the various mechanisms (oversight committee and other meetings) for reviewing the annual report and preparing an oversight report. The cost needs to be balanced against the need for transparency, good governance practice and accountability, the capacity of the municipality and the need for an effective process within the time allowed.

Timing considerations

Annexure B provides the key steps in the annual reporting process as required by the MFMA. Note that no later than two months from the date of tabling, council must consider the annual report and adopt an oversight report. Also the annual report must be made public immediately after it is tabled and the public invited to submit representations. To assist with this process a municipal finance management "calendar" will be published in the near future.

Councils are encouraged to effectively use the time permitted under the MFMA (two months from when report tabled) for consideration in order to achieve a quality and acceptable annual report and strive for approval of a report that meets the provisions of the MFMA and MSA. Municipalities are encouraged to review the report immediately upon it being tabled so that steps to obtain additional information and amendments can be taken to facilitate completion of the oversight report within the timetable provided. The process for consideration may involve an initial review and analysis that seeks inputs from the community, Audit Committee and the administration, to be followed by a further review of the report, additional information and representations received. When any additional information is required the administration should promptly provide this.

The MFMA provides that if all the components of the annual report are not completed on time, then those components that are available must be tabled and considered and a written explanation be submitted to council as to why components are delayed and when they will be tabled. In such cases an oversight report may be completed and the report approved, but this should be with reservations or referred back for completion when the missing components are tabled, no more than two months later. In any case the components that have been tabled must be published and open for public representations and, where required, the oversight report amended when the remaining components are tabled.

The Oversight Report 15 March 2006

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ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

Conclusion

Municipalities and municipal entities are required to table in council by 31 January an annual report for the previous financial year. Councils must consider the reports and adopt an oversight report by 31 March. This circular outlines the importance of the annual report in ensuring effective democratic and accountable local government and provides guidance on the manner in which the reports should be considered.

The MFMA provides that the National Treasury may issue guidelines on the manner of consideration of annual reports and the functioning and composition of any public accounts or oversight committee. Until such guidelines are issued, councils and boards of entities are encouraged to consider and implement this circular.

The challenge facing councillors is to utilise their strategic plans, budget documents and annual reports to improve oversight and to hold municipal departments and entities and the executive to account for their performance.

Further enquiries on this circular may be directed to the MFMA helpline email address below.

Abbreviations

AFS Annual Financial Statements
MFMA Municipal Finance Management Act, No. 56, 2003
MSA Municipal Systems Act, No. 32, 2000
SDBIP Service Delivery and Budget Implementation Plans (s 53 MFMA)

DORA Division of Revenue Act for the relevant budget year.

IDP Integrated Development Plan

Other information relating to annual reporting for municipalities may be found in:

MFMA Circulars 11 and 18.

Performance Management Guide for Municipalities, DPLG, 2001.
 www.dplg.gov.za - go to "documents" then "general publications"

Introductory Guide to MFMA, Updated Edition – August 2004.

On SDBIP, refer to MFMA Circulars 13 and 19.

Contact



National Treasury

Private Bag X115, Pretoria 0001

Phone 012 315 5850
Fax 012 315 5230

Email <u>mfma@treasury.gov.za</u>

Website <u>www.treasury.gov.za /mfma</u>

T. Pillay Chief Director: Local Government 15 March 2006

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ITEM 3.1 ANNEXURE "A" CONTINUED

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The resolutions should, as a minimum, state:

Council resolves that:

- The Council having fully considered the annual report of the municipality and representations thereon, adopts the oversight report; and
- 2. (insert one of the following as appropriate)
 - Council approves the annual report without reservations; or
 - Council approves the annual report with reservations as included in the comments in the oversight report pages xx to xx; or
 - Council refers the annual report back for revisions of the components listed on pages xx to xx of the oversight report; or
 - Council rejects the annual report of the municipality for the reasons summarised in pages xx to xx of the oversight report.
- (Where further action or revisions are required in the resolutions): Council requests the Mayor (Executive Mayor) to report to Council on the actions required as a result of these resolutions by <date to return to Council>.

Where the annual reports of municipal entities are also considered additional resolutions should be adopted to refer to the municipal entities —

Council resolves that :

- The Council having fully considered the annual report of the municipal entity <name> and representations thereon, adopts the oversight report; and
- 2. (insert one of the following as appropriate)
 - . Council approves the annual report without reservations; or
 - Council approves the annual report with reservations as included in the comments in the oversight report pages xx to xx; or
 - Council refers the annual report back for revisions of the components listed on pages xx to xx of the oversight report; or
 - Council rejects the annual report of the municipal entity <name> for the reasons summarised in pages xx to xx of the oversight report.
- (Where further action or revisions are required in the resolutions): Council requests the
 municipal entity to report to Council on the actions required as a result of these resolutions
 by <date to return to Council>.



ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

ANNEXURE C

Checklist for considering the annual report

The MFMA provides that the purpose of the annual report of a municipality or a municipal entity for each financial year is:

- to provide a record of activities;
- · to provide a report on performance against the budget; and
- · to promote accountability to the local community for decisions made throughout the year.

The MSA provides that an annual *performance report* must be prepared for each financial year to report on the performance of the municipality and each external service provider, compared with targets set for performance.

The annual report requirements are provided in Chapter 12 of the MFMA, sections 45 and 46 of the MSA and the annual Division of Revenue Act.

The following checklist summarises what must be included in the annual report and is designed to support and guide councillors and officials. It should be noted however, that this list is not exhaustive and from time to time other information requirements may be prescribed. Consideration must also be given to specific circumstances and conditions in which other questions may be appropriate. Councillors and officials are encouraged to make suggestions to enhance this checklist and send these to the National Treasury.

Council should verify that the required information is contained in the annual report and then consider the relevance and accuracy of information accordingly. The checklist provides guidance on how matters could be considered.

The oversight committee and the full council may use this checklist as a means to organise the report and to manage requests for additional information. The questions suggested may be used by all councillors to gain clarification on contents of reports and also to verify compliance with the MFMA and MSA. Responses to many of these questions should be provided by the accounting officer of the municipality and/or municipal entities.

Note that the views of the Audit Committee and the findings of the Auditor-General are primary sources of information to assist council in determining a decision on the annual report.

ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

An assessment by the municipality's accounting officer of the municipality's performance against measurable performance objectives for revenue collection from each revenue source and for each vote in the approved budget	The budget of the municipality must contain measurable performance objectives for revenue from each source and for each vote in the budget, taking into account the IDP (MFMA s17(3)(b)). The accounting officer must include these objectives in the annual report and report on performance accordingly. Has the performance met the expectations of council and the community? Have the objectives been met? What explanations have been provided for any non-achievement? What was the impact on the service delivery and expenditure objectives in the budget? Council should comment and draw conclusions on performance and explanations provided.
An assessment by the municipal entity's accounting officer of the entity's performance against any measurable performance objectives set in terms of the service delivery agreement or other agreement between the entity and the municipality	Agreements between the municipality and its entities for service delivery are to include measurable performance objectives. This will include measures of services delivered to the community, financial targets, expenditure targets etc. The entity's annual report must include an assessment by the accounting officer, of performance against these objectives. In order to show the linkage between the entity and the municipality, the report of the municipality should also include the performance of entities. Has the performance met the expectations of council and the community? Have the performance objectives been met? What explanations have been provided for any non-achievement? What was the impact on the service delivery and expenditure objectives in the budget? Council should comment and draw conclusions on performance and explanations provided.
Any information as determined by the municipality, the entity or its parent municipality	Review any other information that has been included in regard to the AFS.
	The above applies also to the AFS of municipal entities.
Recommendations of the audit committee in relation to the AFS and audit reports of the municipality and its entities	Have the recommendations of the audit committee in regard to the AFS been adequately addressed by the municipality and/or the entity? What actions need to be taken in terms of these recommendations? Conclusions on these recommendations and the actions required should be incorporated in the oversight report.

Allocations received and made	Considerations
Allocations received by <u>and</u> made to the municipality	The report should disclose: Details of allocations received from another organ of state in the national or provincial sphere. Details of allocations received from a municipal, entity or another municipality. Details of allocations made to any other organ of state, another municipality or a municipal entity. Any other allocation made to the municipality under Section 214(1)(c) of the Constitution. Have these allocations been received and made? Does the audit report confirm the correctness of the allocations received in terms of DORA and provincial budgets? Does the audit report or the audit committee recommend any action? Council should comment and draw conclusions on information and explanations provided.

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ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

Disclosures in notes to AFS	Considerations relating to section 124
Information relating to benefits paid by municipality and entity to councillors, directors and officials	Information on the following items is to be included in the notes to the annual report and AFS: • salaries, allowances and benefits of political office bearers, councillors and boards of directors, whether financial or in kind; • any arrears owed by individual councillors to the municipality or entity for rates and services, which at any time were outstanding for more than 90 days, including the names of councillors; • salaries allowances and benefits of the municipal manager, CEO of a municipal entity, CFO and every senior manager; contributions for pensions and medical aid; • travel, motor car, accommodation, subsistence and other allowances; housing benefits and allowances; overtime payments; loans and advances, and; any other type of benefit or allowance related to staff. Council should be satisfied that— • the information has been properly disclosed; conditions of allocations have been met; and that any explanations provided are acceptable. The comments of the Auditor-General and the views of the audit committee should be used to determine the accuracy and appropriateness of this information.

Municipal Performance	Considerations
The annual performance reports of the municipality and entities	Section 46, MSA requires municipalities to submit a performance report reflecting the performance of the municipality and each service provider, a comparison of the performance with targets set for the previous year and measures taken to improve performance. The report must form part of the annual report. Questions that may be considered are—
	Has the performance report been included in the annual report? Have all the performance targets set in the budgets, SDBIP, service agreements atc. been included in the report?
	Does the performance evaluation in the annual report compare actual performance with largets expressed in the budgets and SDBIP approved for the finencial year?
	In terms of key functions or services, how has each performed? Eg. have backlogs for water, sanitation and electricity been reduced? What are the refuse collection volumes, library usage statistics etc?
	To what extent has performance achieved targets set by council? Is the council satisfied with the performance levels actioeved? Is the community satisfied with performance? Has a customer
	satisfaction survey been undertaken and, if so, how do the results align with the annual report contents? What were the outcomes of public consultation and public hearings?
	What actions have been taken and planned to improve performance? Is the council satisfied with actions to improve performance?
	Did the targets set in the budgets, SDBIP agree with the targets set in the performance contracts of the municipal manager and each senior manager?
	Does the report evaluate the efficiency of mechanisms applied to deliver the performance outcomes?
	Taking into account the audit report and opinion and the views of the audit committee, is performance considered to be efficient and effective? To what extent have actions planned for the previous year been carried over to the financial year reported upon?
	Have any actions planned in the reported year been carried over to the current or future years? It so are any explanations been provided by the municipal manager and are these satisfactory?

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ITEM 3.1 ANNEXURE "A" CONTINUED

MFMA Circular No 32

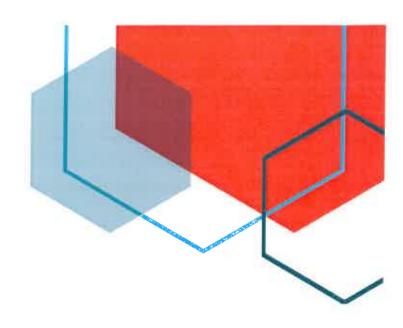
	entities or external mechanisms. Council may draw conclusions on the overall performance of the municipality. This information may be found in an executive summary section of the annual report and or in statistical tables.
Information on long-term contracts	Details of all long-term contracts including levels of liability to the municipality should be included. Council should ensure all information is correctly supplied.
Information technology and systems purchases and the effectiveness of these systems in the delivery of services and for ensuring compliance with statutory obligations	Details of significant IT activities should be outlined indicating the effectiveness of the IT projects and the quality of IT services. Council should consider how effectively the IT services support and facilitate performance of the municipality and whether value for money has been obtained. Details of any future IT proposals should be summarised. Council should comment and draw conclusions on the information provided.
Three year capital plan for addressing infrastructure backlogs in terms of the Municipal Infrastructure Grant (MIG) framework	A summary of the long-term capital plans and how these address the backlogs of services in the municipality should be provided. This should include details of types and scale of backlogs, projected cost implications, strategies to address the backlogs and plans proposed and/or approved. The summary here should cross reference to the performance reports in the annual report and also will be highlighted in the coming budgets. Council should consider whether the plans appropriately address the backlogs and are consistent with the strategic policy directions of council and needs of the community.

Other considerations recommended	
Timing of reports	Was the report tabled in the time prescribed? Has a schedule for consideration of the report been adopted?
Oversight committee or other mechanism	What mechanisms have been put in place to prepare the oversight report? Has a schedule for its completion and tabling been adopted?
Payment of performance bonuses to municipal officials	Refer to Section 57 MSA as amended. Bonuses based on performance may be awarded to a municipal manager or a manager directly accountable to the municipal manager after the end of the financial year and only after an evaluation of performance and approval of such evaluation by the municipal council. Preferably such evaluation should be considered along with the annual report. The basis upon which performance is evaluated for payment of bonuses should be reconciled with the municipal performance reported in the annual report. Have bonuses been paid based on achievements of agreed outputs and after consideration of the annual report by council? If so has a proper evaluation of performance been undertaken? Was the evaluation approved by council? Does the performance evaluation align and reconcile with the performance reported in the annual report? If not, what reasons have been given for non-reporting of the basis of evaluation in the annual report? Are the payments justified in terms of performance reported in the annual report? Conclusions and comments on the evaluation and payment of performance bonuses of council should be included in the oversight report.

The Oversight Report

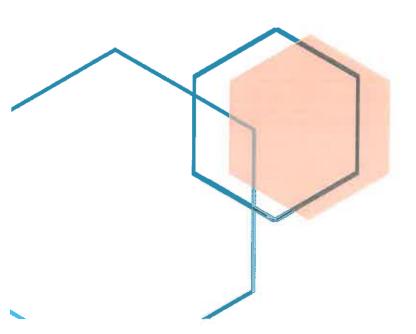
15 March 2006

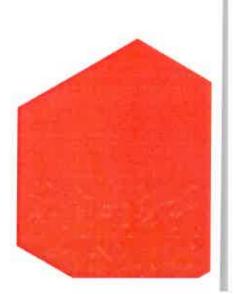
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ANNEXURE "D"

PROVINCIAL TREASURY COMMENTS ON TABLED 2017/2018 ANNUAL REPORT





Sandile Nggele

From:

Malcolm Booysen < Malcolm.Booysen@westerncape.gov.za>

Sent:

04 March 2019 15:29

To:

Sandile Nggele

Cc:

Trevor Botha; 'George Manager PA (mmreception@george.org.za)'

Subject:

Comments on draft 2017-18 Annual Report

Attachments:

George Annual Report Assessment 2017-18_F.pdf

Good afternoon Colleagues,

Herewith Provincial Treasury's comments in this regard.

Thanks

Mr Malcolm Booysen

Senior Manager: Local Government Budget Office

Western Cape Government

Provincial Treasury

3rd Floor, 7 Wale Street, Cape Town

Tel: +27 21 483 3386 Mobile: 082 895 1798

E-mail: malcolm.booysen@westerncape.gov.za

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Mr Moses Mlangeni Local Government Budget Office Email: moses.mlangeni@westerncape.gov.za tel: +27 021 483 6210 fax: +27 21 483 4680

Reference: PTR/12/2/13/4

The Municipal Manager

George Municipality PO Box 19 George 6530

For attention: Mr T Botha

PROVINCIAL TREASURY COMMENTS ON THE TABLED 2017/18 ANNUAL REPORT

1. INTRODUCTION

- a. MFMA section 121(1) states that every municipality and every municipal entity must for each financial year prepare an annual report. The council of a municipality must within nine months after the end of the financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control in accordance with section 129.
- b. MFMA sections 121(3) and (4) sets out the framework relating to the content of the annual reports for both municipalities and municipal entities.
- c. National Treasury has further introduced the new annual report template and MFMA Circular No. 63 on 26 September 2012, MFMA Circular 63 aims to provide guidance to municipalities and municipal entities on the Annual Report format and its contents.
- d. The municipal council is then obliged to consider any views of the local community; the National Treasury, the relevant provincial treasury and any provincial or national organs of state or municipalities which made submissions on the Annual Report.

2. LEGISLATIVE COMPLIANCE

2.1 Conformance

The conformance assessment highlights compliance by George Municipality with the MFMA and Annual report MFMA Circular 63 is as follows:

- a. The Municipality submitted the draft 2017/18 Annual Performance Report together with the AFSs to the Auditor General by 31 August 2018.
- b. The unaudited Annual report was not tabled into Council at least two months at the end of the budget year in accordance with MFMA Circular 63.
- c. The Annual report was tabled to Council on 31 January 2019 which is within 7 months after the end of the financial year in accordance to MFMA section 121(1).
- d. The draft Annual report was placed on the website on the 31 January 2019 which is in accordance to section 75 of the MFMA.
- e. The Annual report was made public and the public was given sufficient time to comment on it.

2.2 Format of the Annual Report as per MFMA Circular 63

- a. The Annual Report partially complies with the Annual Report Template as described by MFMA Circular 63 as the relevant Appendices are excluded.
- b. All the required Appendices A to T, as per MFMA Circular 63 are not included.
- c. The Mayor's Foreword is included as per MFMA Circular 63 guidelines for this section.
- d. The Municipal Manager's Foreword is included as per MFMA Circular 63 guidelines for this section.
- e. The Annual Report provides a comprehensive overview of the demographics, population, growth, highlights and challenges faced in the municipal are during the 2017/18 financial year.

3. Chapter 3: Service Delivery Information and Performance

NON-FINANCIAL PERFORMANCE SUMMARY

Strategic Objectives	Number of targets achieved	Number of targets not achieved
Strategic objective 1: Affordable quality services	16	10
Strategic objective 2: Develop and grow George	3	0
Strategic objective 3: Good governance and human capital	12	0

Strategic Objectives	Number of targets achieved	Number of targets not achieved
Strategic objective 4: Participative partnerships	3	0
Strategic objective 5: Safe, clean and green	2	2
Total	36	12

Comments

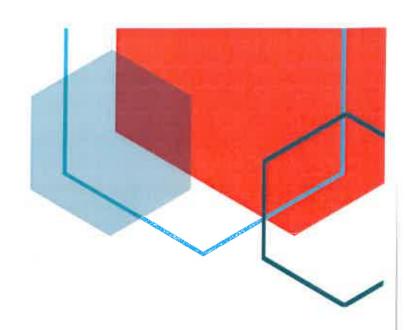
The Municipality achieved 36 out of 48 targets for the year, translating to 75 per cent achievement and 25 per cent variance between planned and actual performance. The Municipality must ensure that variances are kept below 20 per cent to avoid audit queries from the Auditor-General.

10 targets were not met (out of 16) under the strategic objective affordable quality services, including spending capital budget on electricity, limiting water network losses, construction of reservoir at George water works, construction of Garden Route dam wall, upgrade streets and stormwater, rehabilitate and upgrade sewerage networks, and compliance to waste water outflow standards and number of indigents receiving free basic electricity. The reasons for not achieving the targets are noted and it is hoped that the remedies put in place to meet the targets will be implemented and achieved.

According to the Annual Report there were 60 179 households that had access to water and sanitation services in George, the same number as that reported in 2016/17, translating to 98 per cent access levels. The number of households with access to electricity increased to 45 845 in 2017/18 from 45 301 in 2016/17. The number of households receiving waste management services increased from 52 300 in 2016/17 to 62 722 in 2017/18. It is also noted from the annual report that the housing waiting list increased from 17 650 in 2016/17 to 18 620 in 2017/18. Furthermore, the report shows that there was an increase in the number of indigent households receiving free basic water, sanitation and refuse removal from 14 484 households in 2016/17 to 15 213 in 2017/18, while the number of indigents receiving electricity services increased from 18 461 in 2016/17 to 19 376 in 2017/18. The municipality is commended for this performance as it is in excess of targets set at the beginning of the period. However, the municipality's attention is drawn to the auditor-general's report that the achievement in terms of indigents receiving free basic services was unable to be confirmed by alternative means. The municipality needs to make sure that this is addressed going forward.

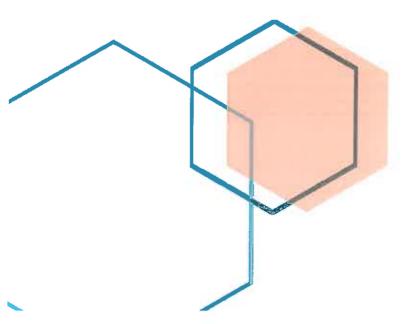
4. CONCLUSION AND RECOMMENDATIONS

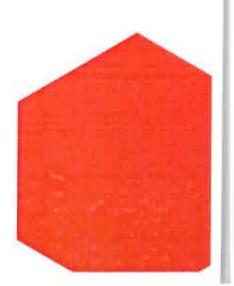
George Municipality's Annual Report for 2017/18 substantially reflects the municipality's performance for the 2017/18 financial year. However, although municipality is commended for meeting the legislative requirements regarding the tabling, publishing and submitting the report to Provincial Treasury, the report partially complies with the format as stipulated by MFMA Circular 63 as required Appendices are not included. Regarding its annual performance, the municipality has reported a 75 per cent achievement of targets set for the 2017/18 financial year, translating to a 25 per cent variance from planned targets. The municipality must try to keep variances below 20 per cent. The municipality is advised to ensure that all missing components in terms of the annual report format as per MFMA Circular 63 should be addressed in the final report.



ANNEXURE "E"

REVISED 2017/2018 ANNUAL REPORT







2017 | 2018

ANNUAL REPORT

