ANNEXURE "A"



Quarterly Budget Monitoring Report January to March 2021

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Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the third quarter of 2020/21, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

(a) That Council notes the contents of this report and supporting documentations for the 3rd quarter of 2020/21 financial year.

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 3rd quarter of 2020/21.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	387 975	2 422 695	2 379 689
Amended Budget	284 924	2 456 337	2 315 375
Plan to Date (SDBIP)	93 221	1 337 860	1 402 831
Actual	91 613	1 344 866	1 371 373
Variance to SDBIP	1 607	7 006	-31 458
% Variance to SDBIP	-2%	1%	-2%
% of Adjusted budget 20/21	32.2%	55%	59%
% of Adjusted budget 19/20	31%	59%	57%

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

Quarterly Budget Monitoring Report - 3rd Quarter 2020/21

Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance	Reasons for variance over/(under) 10%
Property Rates	311 989 000	321 989 000	241 491 735	246 315 956	4 824 221	2%	
Service Charges - Electricity	771 756 229	758 628 942	514 868 573	512 466 261	(2 402 312)	0%	
Service Charges - Water	141 357 000	132 037 518	99 028 125	105 762 294	6 734 169	7%	
Service Charges - Sewerage	113 118 000	122 453 192	91 839 879	92 233 711	393 832	0%	
Service Charges – Refuse Removal	94 475 602	102 119 179	76 589 379	75 918 500	(670 879)	-1%	
Fines, Penalties and Forfeits	80 306 792	80 306 792	6 542 274	4 541 681	(2 000 593)	-31%	There was no service provider to collect fines revenue from July 2020. A contractor has been appointed on a 3-year contract, starting 1 February 2021. Interim measures were put in place to collect outstanding fines.
Licences or Permits	3 694 725	3 794 725	2 771 037	1 831 698	(939 339)	-34%	Loss of revenue results from less driver licence applications since lockdown and the impact of COVID19 in the traffic department makes revenue collection difficult
Income for Agency Services	9 290 500	9 290 500	9 283 252	9 938 841	655 589	7%	
Rent of Facilities and Equipment	6 480 110	5 931 610	1 825 926	2 488 930	663 004	36%	

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance	Reasons for variance over/(under) 10%
Grants and Subsidies Received - Capital	73 914 037	103 636 236	20 252 461	19 752 461	(500 000)	-2%	Recognition of grant income is processed when conditions are met.
Grants and Subsidies Received - Operating	634 699 962	670 893 997	199 608 721	197 889 098	(1 719 624)	-1%	Recognition of grant income is processed when conditions are met.
Interest Earned – External Investment	52 955 764	58 970 110	19 275 253	19 533 976	258 723	1%	
Interest Earned – Outstanding Debtors	7 746 400	7 746 400	3 017 796	2 779 121	(238 675)	-8%	. Credit control measures are gradually being reintroduced. No interest was levied between July, August and September 2020 as part of the COVID19 incentive. Projections must be revised.
Other Revenue	19 326 414	19 703 476	8 839 403	10 261 836	1 422 434	16%	
GIPTN Fare Revenue	81 290 913	38 542 190	28 906 641	27 860 083	(1 046 558)	-4%	COVID-19 has resulted in a decrease of 50% in planned fare revenue In addition to the roll-out of Phase 4 A initially planned for February 2021 has been temporarily delayed.
Capital Contributions	20 293 300	20 293 300	13 719 981	15 292 010	1 572 029	11%	
Gain on Disposal of PPE	-	-	-	-	-	0%	
Total Revenue	2 422 694 748	2 456 337 167	1 337 860 436	1 344 866 457	7 006 022	1%	
% of Annual Budget Billed				55%			

Quarterly Budget Monitoring Report - 3rd Quarter 2020/21

Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Reasons for variance over/under 10%
Employee Related Costs	634 505 777	604 162 743	430 061 298	411 623 326	(18 437 972)	-4%	Variance is due to vacancies.
Remuneration of Councillors	25 139 943	25 139 943	18 854 964	16 268 056	(2 586 908)	-14%	Variance is due to vacancies
Contracted Services	615 285 788	604 380 045	276 361 366	278 356 879	1 995 513	1%	
Bulk Purchases	529 112 280	523 612 280	345 946 767	344 427 833	(1 518 934)	0%	
Operating Leases	19 606 868	19 855 923	14 731 772	11 957 196	(2 774 576)	-19%	
Operational Cost	146 504 977	123 878 134	84 015 832	80 768 551	(3 247 281)	-4%	
Depreciation and Amortisation	168 268 784	168 268 784	126 201 474	126 205 068	3 594	0%	Monthly standard journals are processed to record the expenditure.
Loss on Disposal of PPE	714 610	714 610	535 950	238 825	(297 125)	-55%	
Bad Debts	74 955 520	74 955 520	8 993 967	9 522 260	528 293	6%	Debt relating to indigent households has been written-off to date.
Transfers and Subsidies Paid	60 860 389	71 935 190	32 237 776	32 983 638	745 861	2%	
Inventory Consumed	68 555 550	64 293 524	47 339 083	42 092 271	(5 246 812)	-11%	Repairs and maintenance projects are behind the planned expenditure.
Interest Expense	36 178 596	34 178 596	17 550 732	16 928 676	(622 056)	-4%	Interest are being paid half- yearly.
Total Expenditure	2 379 689 082	2 315 375 292	1 402 830 981	1 371 372 577	(31 458 404)	-2%	

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Reasons for variance over/under 10%
% of Annual Budget Spent				59%			

Quarterly Budget Monitoring Report - 3rd Quarter 2020/21

Capital expenditure

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)	Reasons for variance over/under 10%
Municipal Manager	3 800 000	5 251 000	2 032 546	2 321 789	289 243	14%	
Corporate Services	4 850 000	2 567 831	909 663	542 395	(367 268)	-40%	Civic Centre roof: Tender has been readvertised. Expect to appoint a contractor before 30 June 2021. Conville roof: 95% complete
Civil Engineering Services	234 679 629	176 180 854	59 586 508	58 960 588	(625 920)	-1%	-
Electro-technical Services	72 930 530	55 229 992	15 350 844	15 368 991	18 146	0%	-
Human Settlements	4 022 000	4 367 000	2 154 539	1 769 741	(384 798)	-18%	
Planning & Development	2 992 000	5 393 220	494 070	476 375	(17 695)	-4%	-
Community Services	29 884 023	17 490 067	5 217 164	4 567 710	(649 454)	-12%	
Protection Services	33 603 031	17 335 658	7 300 766	7 421 379	120 613	2%	
Financial Services	1 214 000	1 108 000	174 612	184 496	9 884	6%	
Total	387 975 213	284 923 622	93 220 713	91 613 466	(1 607 247)	-2%	
% of Annual Budget Spent				32,2%			

Part 2: In-year budget statement tables

2.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M09 March

R thousands
R housands Properly rates 302 109 311 989 321
Financial Performance
Property rates
Service charges 1 015 515 1 120 707 1 115 239 3 3 477 1 16 30 707
Transhers and subsidies
Transfers and subsidies
Transfer and subsidies Capital transfers 2087 45 214 237 171 417 9.843 69.755 126 988 (57 233) 4-5% 171.4 Total Revenue (excluding capital transfers 2087 435 2334 589 2338 509 131 228 1313 284 1746 582 (433 289) -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% 2338 509 -25% -2
Total Revenue (excluding capital transfers and contributions) Employee costs
Employee costs
Employee costs
Remuneration of Councillors Depreciation & asset impairment 158 186 168 269 168 269 114 026 126 205 126 201 4 0% 1662 Depreciation & asset impairment 158 186 168 269 168 269 114 026 126 205 126 201 4 0% 1662 179 34 179 — 16 299 17 551 (622) 4% 34 1 Materials and bulk purchases 547 954 597 668 587 906 38 082 366 520 439 828 (53 308) -12% 587 967 968 127 42 32 984 53 951 (29 968) -39% 77 99 Other expenditure 634 954 887 068 823 786 568 587 906 38 082 366 520 439 828 (53 308) -12% 587 906 92 379 689 23 78 78 958 92 379 689 23 78 456 535 330 984 53 951 (29 968) -39% 77 99 Other expenditure 2 023 096 2 379 689 2 315 375 166 916 1 371 373 1 664 816 (293 444) -18% 2315 3 Surplus (Deficit) after capital (monetary alloc Contributions & Contributions
Depreciation & asset impairment 158 186 168 269 168 269 14 026 126 205 126 201 4 0% 168 26 Finance charges
Finance charges
Materials and bulk purchases
Transfers and subsidies Other expenditure 634 9954 657 068 823 784 56 535 380 844 574 186 (193 342) -34% 823 77 Total Expenditure 2 023 096 2 379 689 2 315 375 166 916 1 371 373 164 816 (193 342) -34% 823 77 Sorphus/(Deficit) 64 339 (45 100) 23 134 (35 688) (58 089) 81 766 (193 855) -171% 23 11 Transfers and subsidies - capital (monetary alloc Contributions & Contributions & Contributions & Contributions & Contributions Share of surplus/ (Deficit) of associate
Other expenditure 634 954 857 068 823 784 56 535 380 844 574 186 (193 342) -34% 823 77 total Expenditure 2 023 096 2 379 889 2 315 375 166 916 1 371 373 1 664 816 (293 444) -18% 2 315 3
Total Expenditure 2 023 096 2 379 689 2 315 375 1 666 916 1 371 373 1 664 816 (293 444) -18% 2 315 375 Surplus/(Deficit) Transfers and subsidies - capital (monetary alloc 62 552 73 914 1 03 636 - 19 752 3 4 475 (14 723) 4 3732 1 664 816 (139 855) - 171% 2 315 375 1 665 989 1 766 (139 855) - 171% 2 315 375 1 666 916 - 19 752 3 4 475 (14 723) - 43% 1 03 636 - 19 752 3 4 475 (14 723) 4 43% 1 03 636 - 19 752 3 4 475 (14 723) 4 43% 1 03 636 - 19 752 3 4 475 (14 723) 4 43% 1 03 636 - 19 752 3 4 475 (14 723) 4 43% 1 14 192 9 984 1 18 30 1 0 644 1 187 1 117 1 141 1 141 Surplus/(Deficit) after capital transfers & 143 732 4 3 006 1 40 962 (32 704) (26 506) 1 26 885 (153 391) - 121% 1 40 99 Capital expenditure & funds sources Capital expenditure & funds sources Capital expenditure 1 55 698 3 87 975 2 803 646 4 943 9 1 356 1 34 671 (43 315) - 32% 2 803 6 Capital expenditure & funds sources Capital transfers recognised 6 0 574 6 76 624 9 7 293 6 6 621) 2 3 166 5 9 396 (36 229) - 61% 9 7 29 Public contributions & donations
Surplus/(Deficit) 64 339 (45 100) 23 134 (35 688) (58 089) 81 766 (139 855) -171% 23 1 Transfers and subsidies - capital (monelary alloc Contributions & Contributions & Contributions & Contributed assets 16 840 14 192 14 192 2 984 11 830 10 644 1 187 11% 14 19 Surplus/ (Deficit) after capital transfers & 143 732 13 006 140 962 (32 704) (26 506) 126 885 (153 391) -121% 140 962 Share of surplus/ (deficit) of associate -
Transfers and subsidies - capital (monetary alloc Contributions & Contributions & Contributions & Contributions & Contributions Schore (deficit) of associate
Transfers and subsidies - capital (monetary alloc Contributions & Contribution
Contributions & Contributions & Contributions & Contributions Share of surplus/ (deficit) after capital transfers & 143 732
Surplus/(Deficit) after capital transfers & contributions 143 732
Capital expenditure & funds sources Capital funds Capital expenditure & funds sources Capital funds Capital funds Capital funds Capital expenditure & funds Capital funds Capi
Share of surplus/ (deficit) of associate
Surplus (Deficit) for the year 143 732 43 006 140 962 (32 704) (26 506) 126 885 (153 391) -121% 140 90
Capital expenditure & funds sources 155 698 387 975 2 803 646 4 943 91 356 134 671 (43 315) -32% 2 803 64 Capital expenditure 60 574 67 624 97 293 (6 621) 23 166 59 396 (36 229) -61% 97 29 Public contributions & donations -
Capital expenditure 155 698 387 975 2 803 646 4 943 91 356 134 671 (43 315) -32% 2 803 64 Capital transfers recognised 60 574 67 624 97 293 (6 621) 23 166 59 396 (36 229) -61% 97 29 Public contributions & donations -
Capital transfers recognised Public contributions & donations
Public contributions & donations Borrowing 4 109 244 441 62 277 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 38 122 31 479 6 642 21% 62 27 8 559 31 40 5 6 642 21% 62 27 8 559 31 40 5 6 642 21% 62 27 8 559 31 40 5 6 642 21% 62 21% 62 21 8 50 12
Borrowing 4 109 244 441 62 277 8 559 38 122 31 479 6 642 21% 62 27 125 353 3 005 3 0 068 43 796 (13 728) -31% 125 35 125 35 134 671 (43 315) -32% 284 92 284
Internally generated funds
Total sources of capital funds 156 018 387 975 284 924 4 943 91 356 134 671 (43 315) -32% 284 92 Financial position Total current assets 160 886 (45 834) 1 267 175 1 266 017 1 266 017 1 267 175 1 267 175 1 266 017 3 276 428 3 067 176 3 276 428 3 067 176 3 276 428 3 276 428 3 067 176 3 276 428 3 278 780 737 4
Financial position 160 886 (45 834) 1 267 175 1 266 017 1 266 017 1 267 175 1 267 175 1 266 017 1 267 175 1 267 175 1 266 017 1 267 175 1 267 175 1 266 017 3 067 176 3 276 48 3 276 48 3 067 176 3 276 48 3 276 48 3 067 176 3 276 48 3 276 48 555 547 737 4
Total current assets
Total non current assets (5 895) 3 682 709 3 276 428 3 067 176 555 547 737 417 5555 547 737 417 704al non current liabilities (11 087) 146 115 544 286 533 118 544 286 533 118 544 286
Total current liabilities
Total non current liabilities (11 087) 146 115 544 286 533 118 544 286 Community wealth/Equity (19 942) 3 099 389 3 232 526 3 278 780 3 278 780 Cash flows Net cash from (used) operating 282 735 397 490 411 605 (496 830) 880 598 (2 467 361) (3 347 959) 136% 411 60 (496 830) 880 598 (2 467 361) (287 948) 130% (473 474 874) (193) 66 572 (221 376) (287 948) 130% (473 474) (193) 66 572 (221 376) (287 948) 130% (473 474) (193) 66 572 (287 948) (193) 66 572 (287 948) (193)
Cash flows 3 232 526 3 278 780 3 232 526 Net cash from (used) operating 282 735 397 490 411 605 (496 830) 880 598 (2 467 361) (3 347 959) 136% 411 60 Net cash from (used) investing (101 242) (387 975) (473 477) (193) 66 572 (221 376) (287 948) 130% (473 47) Net cash from (used) financing (38 343) 111 273 111 273 143 (18 794) (33 843) (15 050) 44% 111 27 Cash/cash equivalents at the month/year end 143 150 507 202 848 906 - 928 376 (1 923 075) (2 851 451) 148% 49 48
Cash flows Net cash from (used) operating 282 735 397 490 411 605 (496 830) 880 598 (2 467 361) (3 347 959) 136% 411 60 411 60 Net cash from (used) investing (101 242) (387 975) (473 477) (193) 66 572 (221 376) (287 948) 130% (473 47) Net cash from (used) financing (38 343) 111 273 111 273 143 (18 794) (33 843) (15 050) 44% 111 27 Cash/cash equivalents at the month/year end 143 150 507 202 848 906 - 928 376 (1 923 075) (2 851 451) 148% 49 48
Net cash from (used) operating 282 735 397 490 411 605 (496 830) 880 598 (2 467 361) (3 347 959) 136% 411 61 Net cash from (used) investing (101 242) (387 975) (473 477) (193) 66 572 (221 376) (287 948) 130% (473 47) Net cash from (used) financing (38 343) 111 273 111 273 143 (18 794) (33 843) (15 050) 44% 111 27 Cash/cash equivalents at the month/year end 143 150 507 202 848 906 - 928 376 (1 923 075) (2 851 451) 148% 49 40
Net cash from (used) operating 282 735 397 490 411 605 (496 830) 880 598 (2 467 361) (3 347 959) 136% 411 61 Net cash from (used) investing (101 242) (387 975) (473 477) (193) 66 572 (221 376) (287 948) 130% (473 47) Net cash from (used) financing (38 343) 111 273 111 273 143 (18 794) (33 843) (15 050) 44% 111 27 Cash/cash equivalents at the month/year end 143 150 507 202 848 906 - 928 376 (1 923 075) (2 851 451) 148% 49 40
Net cash from (used) investing (101 242) (387 975) (473 477) (193) 66 572 (221 376) (287 948) 130% (473 47 47 47 47 47 47 47 47 47 47 47 47 47
Net cash from (used) financing (38 343) 111 273 111 273 143 (18 794) (33 843) (15 050) 44% 111 2 Cash/cash equivalents at the month/year end 143 150 507 202 848 906 - 928 376 (1 923 075) (2 851 451) 148% 49 49
Cash/cash equivalents at the month/year end 143 150 507 202 848 906 - 928 376 (1 923 075) (2 851 451) 148% 49 40
Debtors & creditors analysis 0-30 Days 31-60 Days 61-90 Days 91-120 Days 121-150 Dys 151-180 Dys 181 Dys-1 Yr Over 1Yr Total
Debtors Age Analysis
Total By Income Source 91 772 14 016 11 250 10 689 9 489 8 834 41 528 141 071 328 68
Creditors Age Analysis
Total Creditors 61 921 87 15 4 1 62 0
1 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1

2.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

		2019/20		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Budget Year 2	2020/21	q	ç	p
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
Revenue - Functional										
Governance and administration		429 016	393 332	403 637	27 875	282 673	300 677	(18 004)	-6%	403 637
Executive and council		463	185	185	-	9	138	(130)	-94%	185
Finance and administration		428 553	393 147	403 453	27 875	282 664	300 539	(17 874)	-6%	403 453
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		125 155	269 848	244 526	1 391	15 717	180 173	(164 456)	-91%	244 526
Community and social services		18 763	17 789	10 883	773	10 856	8 162	2 694	33%	10 883
Sport and recreation		466	14 418	1 972	220	538	1 479	(941)	-64%	1 972
Public safety		75 395	78 293	78 552	355	3 088	58 914	(55 826)	-95%	78 552
Housing		30 512	159 264	153 035	43	1 230	111 555	(110 324)	-99%	153 035
Health		18	84	84	2	4	63	(59)	-93%	84
Economic and environmental services		433 876	423 596	445 649	8 043	166 774	292 809	(126 034)	-43%	445 649
Planning and development		8 096	11 302	11 059	1 147	6 045	8 294	(2 249)	-27%	11 059
Road transport		425 778	412 293	434 589	6 896	160 728	284 513	(123 785)	-44%	434 589
Environmental protection		2	2	2	-	2	1	0	20%	2
Trading services		1 178 463	1 335 392	1 361 777	96 903	879 624	1 017 633	(138 009)	-14%	1 361 777
Energy sources		704 213	820 190	809 485	58 390	534 123	604 315	(70 192)	-12%	809 485
Water management		177 161	209 314	179 989	18 219	127 353	134 992	(7 639)	-6%	179 989
Waste water management		163 532	168 836	219 865	11 626	120 385	164 898	(44 513)	-27%	219 865
Waste management		133 557	137 052	152 439	8 668	97 763	113 427	(15 665)	-14%	152 439
Other	4	317	527	747	0	79	411	(332)	-81%	747
Total Revenue - Functional	2	2 166 827	2 422 695	2 456 337	134 212	1 344 866	1 791 701	(446 835)	-25%	2 456 337
Expenditure - Functional			***************************************							
Governance and administration		320 737	389 289	376 249	29 760	232 995	263 362	(30 368)	-12%	376 249
Executive and council		48 059	80 234	76 687	6 137	36 302	41 393	(5 091)	1 1	76 687
Finance and administration		261 259	293 484	285 150	20 946	186 687	211 160	(24 473)	1 1	285 150
Internal audit		11 419	15 570	14 412	2 676	10 007	10 809	(803)		14 412
Community and public safety		276 314	412 771	402 017	16 008	146 255	264 641	(118 385)	-45%	402 017
Community and social services		52 346	62 726	56 494	3 969	34 073	41 426	(7 353)		56 494
Sport and recreation		31 695	36 393	34 579	2 853	23 179	25 466	(2 287)		34 579
Public safety		137 590	114 317	111 543	5 055	47 934	49 594	(1 660)		111 543
Housing		51 808	195 079	195 554	3 955	38 583	145 292	(106 708)	-3 <i>%</i> -73%	195 554
Health		2 873	4 255	3 846	177	2 486	2 862	(376)	-13%	3 846
Economic and environmental services		399 261	459 760	440 412	42 949	266 927	325 835	(58 908)	1	440 412
Planning and development		25 051	35 464	30 577	1 977	18 189	22 434	(4 245)		30 577
Road transport		372 796	421 669	407 264	40 802	247 452	301 486	(54 034)	1 1	407 264
Environmental protection		1 413	2 626	2 572	169	1 287	1 916	(629)	1 1	2 572
Trading services		1 013 392	1 102 314	1 081 195	77 128	715 301	799 714	(84 413)		1 081 195
•		611 509	675 043	664 213	45 485	435 514		1 '		664 213
Energy sources							495 599	(60 085)	1	
Water management		136 271	134 396	130 950	8 535	87 333	95 055	(7 722)	: :	130 950
Waste water management		182 697	197 867	195 146	14 617	133 543	143 515	(9 971)	1	195 146
Waste management		82 915	95 009	90 885	8 490	58 911	65 545	(6 635)	1	90 885
Other	+-	13 392	15 556	15 503	1 071	9 894	11 265	(1 370)	<u> </u>	15 503
Total Expenditure - Functional Surplus/ (Deficit) for the year	3	2 023 096 143 732	2 379 689 43 006	2 315 375 140 962	166 916 (32 704)	1 371 373 (26 506)	1 664 816 126 885	(293 444) (153 391)	<u> </u>	2 315 375 140 962

2.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description		2019/20				Budget Year 2	2020/21			
	D-4	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Ref	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - Office of the Muncipal Manager		2 169	2 686	2 686	(0)	209	2 014	(1 806)	-89,6%	2 686
Vote 2 - Corporate Services		236	772	422	(16)	138	252	(114)	-45,4%	422
Vote 3 - Corporate Services (Continued)		3 202	2 630	2 512	(0)	1 012	1 871	(859)	-45,9%	2 512
Vote 4 - Community Services		18 182	17 239	10 581	789	10 648	7 936	2 712	34,2%	10 581
Vote 5 - Community Services (Continued)		133 991	151 412	154 401	8 887	98 218	114 899	(16 681)	-14,5%	154 401
Vote 6 - Human Settlements		24 652	157 946	151 717	_	503	110 566	(110 063)	-99,5%	151 717
Vote 7 - Civil Engineering Services		352 377	385 015	406 614	29 847	252 505	304 487	(51 982)	-17,1%	406 614
Vote 8 - Electro-Technical Services		706 742	822 951	812 262	58 390	535 248	606 323	(71 075)	-11,7%	812 262
Vote 9 - Financial Services		409 460	368 976	379 641	27 404	268 665	284 731	(16 066)	-5,6%	379 641
Vote 10 - Financial Services (Continued)		5 009	4 892	4 892	299	3 144	3 669	(525)	3	4 892
Vote 11 - Planning and Development		14 652	20 708	20 685	1 363	10 688	13 864	(3 176)	8	20 685
Vote 12 - Protection Services		493 560	487 285	509 741	7 251	163 816	340 952	(177 136)	3	509 741
Vote 13 - Protection Services (Continued)		-	182	182	-	-	137	(137)	-100,0%	182
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		_	_	_	-	-	_	-		-
Total Revenue by Vote	2	2 164 232	2 422 695	2 456 337	134 212	1 344 793	1 791 701	(446 908)	-24,9%	2 456 337
Expenditure by Vote	1									
Vote 1 - Office of the Muncipal Manager		84 059	120 440	119 533	11 708	65 942	73 488	(7 546)	-10,3%	119 533
Vote 2 - Corporate Services		33 736	36 879	35 016	2 687	25 265	25 609	(344)	-1,3%	35 016
Vote 3 - Corporate Services (Continued)		32 732	36 554	37 159	2 346	20 138	27 506	(7 368)	-26,8%	37 159
Vote 4 - Community Services		59 739	72 399	64 248	5 078	40 904	47 738	(6 834)	-14,3%	64 248
Vote 5 - Community Services (Continued)		100 856	113 854	108 312	9 799	71 113	78 236	(7 123)	-9,1%	108 312
Vote 6 - Human Settlements		47 736	185 852	181 586	3 075	31 835	135 034	(103 199)	-76,4%	181 586
Vote 7 - Civil Engineering Services		348 963	362 102	353 100	24 644	238 934	255 744	(16 810)	-6,6%	353 100
Vote 8 - Electro-Technical Services		631 251	700 014	689 223	46 882	449 758	514 220	(64 463)	-12,5%	689 223
Vote 9 - Financial Services		70 167	78 835	78 737	4 874	45 971	57 036	(11 064)	-19,4%	78 737
Vote 10 - Financial Services (Continued)		40 631	54 358	53 417	3 876	36 598	39 980	(3 382)	-8,5%	53 417
Vote 11 - Planning and Development		41 577	48 927	44 240	3 199	26 785	32 252	(5 467)		44 240
Vote 12 - Protection Services		532 096	568 728	550 059	48 683	317 558	377 422	(59 864)	-15,9%	550 059
Vote 13 - Protection Services (Continued)		605	746	746	66	570	551	19	3,4%	746
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		_	-	-	-	-	_	_		_
Total Expenditure by Vote	2	2 024 147	2 379 689	2 315 375	166 916	1 371 373	1 664 816	(293 444)	-17,6%	2 315 375
Surplus/ (Deficit) for the year	2	140 085	43 006	140 962	(32 704)	(26 579)	126 885	(153 464)	-120,9%	140 962

2.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

		2019/20				Budget Y	ear 2020/21			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Van Far
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Full Year Forecas
R thousands			-	-			Ţ		%	
Revenue By Source										
Property rates		302 109	311 989	321 989	25 439	246 316	241 492	4 824	2%	321 98
Service charges - electricity revenue		675 646	771 756	758 629	57 534	512 480	568 972	(56 492)	-10%	758 62
Service charges - water revenue		136 925	141 357	132 038	17 169	105 912	99 028	6 884	7%	132 03
Service charges - sanitation revenue		110 680	113 118	122 453	10 211	92 234	91 840	394	0%	122 45
Service charges - refuse revenue		92 264	94 476	102 119	8 502	75 918	76 589	(671)	-1%	102 11
Service charges - other		-	-	-	-	-	_	-		-
Rental of facilities and equipment		22 851	6 480	5 932	180	2 489	4 449	(1 960)	-44%	5 93
Interest earned - external investments		33 526	52 956	58 970	1 843	12 780	44 228	(31 448)	-71%	58 97
Interest earned - outstanding debtors		3 000	7 746	7 746	483	2 779	5 810	(3 031)	-52%	7 74
Div idends received		11 645	-	-	-	6 754	-	6 754	#DIV/0!	-
Fines, penalties and forfeits		76 283	80 307	80 307	1 002	4 542	60 230	(55 688)	-92%	80 30
Licences and permits		1 672	3 695	3 795	204	1 668	2 771	(1 103)	-40%	3 79
Agency services		10 599	9 291	9 291	3 156	9 939	6 968	2 971	43%	9 29
Transfers and subsidies		549 028	634 700	670 894	687	197 889	497 446	(299 557)	-60%	670 89
Other revenue		61 205	106 719	64 347	4 818	41 583	46 760	(5 177)	-11%	64 34
Gains on disposal of PPE		2	_	_	-	-	_	-		-
Total Revenue (excluding capital transfers and		2 087 435	2 334 589	2 338 509	424 220	1 313 284	4 746 500	(422 200)	-25%	2 338 50
contributions)		2 007 433	2 334 309	2 330 309	131 228	1 313 204	1 746 582	(433 299)	-23%	2 330 30
Expenditure By Type										
Employ ee related costs		532 336	634 506	604 163	43 620	411 623	434 243	(22 620)	-5%	604 16
								1 ' '		
Remuneration of councillors		22 516	25 140	25 140	1 911	16 268	18 855	(2 587)	-14%	25 14
Debt impairment		125 271	74 956	74 956	2 598	9 522	22 407	(12 885)	-58%	74 95
Depreciation & asset impairment		158 186	168 269	168 269	14 026	126 205	126 201	4	0%	168 26
Finance charges		43 772	36 179	34 179	-	16 929	17 551	(622)	-4%	34 17
Bulk purchases		485 199	529 112	523 612	34 469	344 428	392 241	(47 813)	-12%	523 61
Other materials		62 755	68 556	64 294	3 613	42 092	47 587	(5 495)	-12%	64 29
Contracted services		418 312	615 286	604 453	38 223	278 357	444 907	(166 550)	-37%	604 45
Transfers and subsidies		83 378	60 860	71 935	12 742	32 984	53 951	(20 968)	-39%	71 93
Other ex penditure		89 831	166 112	143 661	15 714	92 726	106 336	(13 610)	-13%	143 66
Loss on disposal of PPE		1 539	715	715	10 7 14	239	536	(297)	-55%	71
······································	┼				166 016				-18%	
Total Expenditure	┼	2 023 096	2 379 689	2 315 375	166 916	1 371 373	1 664 816	(293 444)	-10%	2 315 37
Surplus/(Deficit)		64 339	(45 100)	23 134	(35 688)	(58 089)	81 766	(139 855)	(0)	23 13
Translets and Subsides - capital (monetary allocations)		60 550	72.014	102 626		10.750	24 475	(44.700)	(0)	102.62
(National / Provincial and District)		62 552	73 914	103 636	-	19 752	34 475	(14 723)	(0)	103 63
(National / Provincial Departmental Agencies,										
Households, Non-profit Institutions, Private Enterprises,		12 716	14 192	14 192	2 984	11 830	10 644	1 187	0	14 19
Public Corporators Higher Educational Institutions										
Transfers and subsidies - capital (in-kind - all)		4 124	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers &		143 732	43 006	140 962	(32 704)	(26 506)	126 885	1		140 96
contributions					<u> </u>					
Taxation		_	_	_	_	_	_	_		_
Surplus/(Deficit) after taxation		143 732	43 006	140 962	(32 704)	(26 506)	126 885			140 96
. , ,		143 / 32	43 000	140 302	` ′	` '	120 003			140 90
Attributable to minorities					-	-				-
Surplus/(Deficit) attributable to municipality		143 732	43 006	140 962	(32 704)	(26 506)	126 885			140 96
Share of surplus/ (deficit) of associate	<u> </u>	-	-	-	-	-	-			-
Surplus/ (Deficit) for the year		143 732	43 006	140 962	(32 704)	(26 506)	126 885			140 96

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

2.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

W C044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

W CO44 George - Table Co Monthly Budget Statement - Capital Exp		2019/20	pui 1210; 141			Budget Year 2				
Vote Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Muncipal Manager		135	200	49	-	34	26	8	32%	49
Vote 2 - Corporate Services		14	-	-	-	-	-	-		-
Vote 3 - Corporate Services (Continued)		-	-	-	-	-	-	-		-
Vote 4 - Community Services		47	371	47.4	16	16	80	(64)	-80%	47.4
Vote 5 - Community Services (Continued)		1 872	2 235	302	28	85	58	27	47%	302
Vote 6 - Human Settlements		-	1 050	1 464	58	1 002	1 061	(59)	-6%	1 464
Vote 7 - Qvil Engineering Services		27 706	26 543	74 024	200	16 554	46 602	(30 048)	-64%	74 024
Vote 8 - ⊟ectro-Technical Services		7 622	28 701	12 761	303	2 749	3 117	(368)	-12%	12 761
Vote 9 - Financial Services		_	-	-	-	-	-	_		_
Vote 10 - Financial Services (Continued)		_	500	640	-	188	480	(292)	-61%	640
Vote 11 - Planning and Development		_	925	525	-	229	120	109	91%	525
Vote 12 - Protection Services		86	17 256	582	(10 918)	88	360	(272)	-76%	582
Vote 13 - Protection Services (Continued)		_	-	_	- '	-	-	-		_
Vote 14 - 0		_	_	_	-	-	-	_		_
Vote 15 - 0		_	_	_	-	-	-	_		_
Total Capital Multi-year expenditure	4,7	37 482	77 780	90 821	(10 314)	20 946	51 904	(30 958)	-60%	90 821
Single Year expenditure appropriation	2									
Vote 1 - Office of the Muncipal Manager		562	1 486	2 746	30	1 281	919	362	39%	2 746
Vote 2 - Corporate Services		1 486	3 850	1 784	16	92	943	(851)	-90%	1 784
Vote 3 - Corporate Services (Continued)		197	892	402	5	227	269	(41)	-15%	402
Vote 4 - Community Services		1 242	6 088	5 265	322	1 295	1 597	(302)	-19%	5 265
Vote 5 - Community Services (Continued)		5 367	21 191	11 450	62	3 172	3 794	(622)	-16%	11 450
Vote 6 - Human Settlements		3 905	2 972	2 903	58	768	1 921	(1 153)	-60%	2 903
Vote 7 - Civil Engineering Services		71 959	208 137	105 192	10 132	42 149	50 743	(8 594)	-17%	105 192
Vote 8 - ⊟ectro-Technical Services		20 843	44 230	42 469	1 954	12 620	11 216	1 40 4	13%	42 469
Vote 9 - Financial Services		688	1 214	1 108	5	184	115	70	61%	1 108
Vote 10 - Financial Services (Continued)		237	1 722	2 520 919	948	1 042	1 673	(631)	-38%	2 520 919
Vote 11 - Planning and Development		2 551	2 067	1 833	151	247	616	(370)	-60%	1 833
Vote 12 - Protection Services		9 180	15 744	16 702	1 575	7 286	8 959	(1 672)	-19%	16 702
Vote 13 - Protection Services (Continued)		-	604	53	-	47	5	43	947%	53
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		-	-	-	-	-	-			-
Total Capital single-year expenditure	4	118 216	310 195	2 712 825	15 257	70 410	82 768	(12 358)	-15%	2 712 825
Total Capital Expenditure	3	155 698	387 975	2 803 646	4 943	91 356	134 671	(43 315)	-32%	2 803 646

Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

		2019/20	Budget Year 2020/21								
Vote Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year	
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast	
R thousands	1								%		
Capital Expenditure - Functional Classification											
Governance and administration		(20 367)	7 911	12 448	1 063	4 778	5 226	(448)	-9%	12 448	
Executive and council		76	978	1 073	-	932	804	128	16%	1 073	
Finance and administration		(20 472)	6 812	11 300	1 063	3 814	4 402	(588)	-13%	11 300	
Internal audit		29	122	75	-	32	20	12	59%	75	
Community and public safety		14 649	45 651	28 972	2 184	10 147	13 194	(3 048)	-23%	28 972	
Community and social services		2 638	10 457	7 689	271	1 781	3 715	(1 934)	-52%	7 689	
Sport and recreation		871	19 811	5 959	162	984	1 443	(459)	-32%	5 959	
Public safety		7 246	13 132	13 079	1 126	5 343	6 797	(1 454)	-21%	13 079	
Housing		3 821	2 106	2 136	522	1 930	1 158	772	67%	2 136	
Health		74	145	108	103	108	81	27	33%	108	
Economic and environmental services		58 448	48 858	90 605	(6 277)	35 106	60 773	(25 666)	-42%	90 605	
Planning and development		550	1 484	1 067	94	161	474	(313)	-66%	1 067	
Road transport		57 897	46 704	88 868	(6 371)	34 623	60 299	(25 675)	-43%	88 868	
Environmental protection		_	670	670	0	322	_	322	#DIV/0!	670	
Trading services		102 817	284 148	151 708	7 954	41 048	55 291	(14 242)	-26%	151 708	
Energy sources		43 164	72 931	55 230	2 256	15 369	14 333	1 036	7%	55 230	
Water management		30 257	108 976	15 668	798	3 417	3 515	(98)	-3%	15 668	
Waste water management		22 802	96 824	73 180	4 900	19 921	34 425	(14 504)	-42%	73 180	
Waste management		6 594	5 418	7 630	_	2 341	3 018	(677)	-22%	7 630	
Other		472	1 408	1 191	18	276	187	89	47%	1 191	
Total Capital Expenditure - Functional Classification	3	156 018	387 975	284 924	4 943	91 356	134 671	(43 315)	-32%	284 924	
Funded by:											
National Government		52 954	66 892	96 561	(7 186)	22 602	58 847	(36 245)	-62%	96 561	
Provincial Government		3 496	732	732	565	565	549	16	3%	732	
District Municipality		_	_	_	_	_		_		_	
Other transfers and grants		4 124	-	_	_	_		_		_	
Transfers recognised - capital		60 574	67 624	97 293	(6 621)	23 166	59 396	(36 229)	-61%	97 293	
Public contributions & donations	5	_	-	_		_	_	· -		_	
Borrowing	6	4 109	244 441	62 277	8 559	38 122	31 479	6 642	21%	62 277	
Internally generated funds		91 335	75 910	125 353	3 005	30 068	43 796	(13 728)	-31%	125 353	
Total Capital Funding		156 018	387 975	284 924	4 943	91 356	134 671	(43 315)	-32%	284 924	

2.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M09 March

WC044 George - Table C6 Monthly Budget Stat	2019/20 Budget Year 2020/21								
Description	Ref	Audited	Original	Adjusted	YearTD	Full Year			
·		Outcome	Budget	Budget	actual	Forecast			
R thousands	1			•					
<u>ASSETS</u>									
Current assets									
Cash		89 902	386 414	785 986	628 376	785 986			
Call investment deposits		147 000	-	147 000	300 000	147 000			
Consumer debtors		(60 961)	(629 417)	74 021	132 819	74 021			
Other debtors		(12 828)	8 813	72 974	81 453	72 974			
Current portion of long-term receivables		2 800	1 039	3 839	361	3 839			
Inv entory		(5 028)	187 317	183 356	123 008	183 356			
Total current assets		160 886	(45 834)	1 267 175	1 266 017	1 267 175			
Non current assets									
Long-term receivables		(824)	37 045	36 387	(33 987)	36 387			
Inv estments		_	-	-	-	_			
Inv estment property		(7 591)	152 113	144 522	144 399	144 522			
Investments in Associate		_	-	-	-	_			
Property, plant and equipment		2 959	3 486 028	3 089 079	2 955 066	3 089 079			
Agricultural		_	-	-	-	_			
Biological assets		_	-	-	-	_			
Intangible assets		(438)	3 287	2 203	1 698	2 203			
Other non-current assets		_	4 236	4 236	-	4 236			
Total non current assets	Ī	(5 895)	3 682 709	3 276 428	3 067 176	3 276 428			
TOTAL ASSETS		154 990	3 636 875	4 543 604	4 333 193	4 543 604			
LIABILITIES									
Current liabilities									
Bank overdraft		-	-	-	-	_			
Borrow ing		(38 564)	481 429	151 394	41 219	151 394			
Consumer deposits		2 114	46 946	49 060	30 754	49 060			
Trade and other pay ables		66 598	(1 898 415)	432 277	389 768	432 277			
Provisions		12 953	126 457	104 686	93 806	104 686			
Total current liabilities		43 102	(1 243 583)	737 417	555 547	737 417			
Non current liabilities									
Borrow ing		(2 413)	3 438	292 497	281 329	292 497			
Provisions		(8 674)	142 677	251 789	251 789	251 789			
Total non current liabilities		(11 087)	146 115	544 286	533 118	544 286			
TOTAL LIABILITIES		32 015	(1 097 468)	1 281 702	1 088 665	1 281 702			
NET ASSETS	2	122 976	4 734 343	3 261 902	3 244 528	3 261 902			
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)		(19 643)	2 974 922	3 026 619	3 221 013	3 026 619			
Reserves		(299)	124 467	205 907	57 767	205 907			
TOTAL COMMUNITY WEALTH/EQUITY	2	(19 942)	3 099 389	3 232 526	3 278 780	3 232 526			

2.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M09 March

		2019/20				Budget Year	2020/21			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		302 109	311 989	311 989	25 439	246 316	(236 511)	482 827	-204%	311 989
Service charges		981 539	1 120 707	1 101 939	93 417	786 544	(653 286)	1 439 830	-220%	1 101 939
Other revenue		406 241	116 818	116 818	7 422	167 651	(47 671)	215 321	-452%	116 818
Gov ernment - operating		289 800	634 700	652 883	687	197 889	(299 342)	497 231	-166%	652 883
Gov ernment - capital		12 231	73 914	88 614	23 513	23 513	(24 726)	48 239	-195%	88 614
Interest		46 061	56 880	56 880	2 984	31 583	(2 289)	33 872	-1480%	56 880
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(1 677 827)	(1 820 478)	(1 820 478)	(637 551)	(522 986)	(1 157 742)	(634 755)	55%	(1 820 478)
Finance charges		(35 032)	(36 179)	(36 179)	-	(16 929)	(18 551)	(1 622)	9%	(36 179)
Transfers and Grants		(42 387)	(60 860)	(60 860)	(12 742)	(32 984)	(27 245)	5 739	-21%	(60 860)
NET CASH FROM/(USED) OPERATING ACTIVITIES		282 735	397 490	411 605	(496 830)	880 598	(2 467 361)	(3 347 959)	136%	411 605
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-	-	(116)	33 226	-	33 226	0%	-
Decrease (increase) other non-current receivables		956	-	-	20	59	-	59	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(102 198)	(387 975)	(473 477)	(96)	33 286	(221 376)	(254 662)	115%	(473 477)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(101 242)	(387 975)	(473 477)	(193)	66 572	(221 376)	(287 948)	130%	(473 477)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		4 633	160 000	160 000	-	-	-	-		160 000
Increase (decrease) in consumer deposits		(2 000)	(9 400)	(9 400)	143	1 185	5 483	(4 298)	-78%	(9 400)
Payments										
Repay ment of borrowing		(40 976)	(39 327)	(39 327)	-	(19 979)	(39 327)	(19 348)	49%	(39 327)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(38 343)	111 273	111 273	143	(18 794)	(33 843)	(15 050)	44%	111 273
NET INCREASE/ (DECREASE) IN CASH HELD		143 150	120 788	49 401	(496 880)	928 376	(2 722 581)			49 401
Cash/cash equivalents at beginning:		-	386 414	799 506		-	799 506			-
Cash/cash equivalents at month/year end:		143 150	507 202	848 906		928 376	(1 923 075)			49 401

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of September 2020.

Cash and cash	h equivalents co	ommitments - 31	March 2021	
	Opening balance (01.07.2020)	Investment	Movement	Closing balance
Repayments of Loans - short term portion	41 218 998	0	21 255	41 240 252
Capital Replacement Reserve	71 544 486	0	9 223 930	80 768 415
Provision for Rehabilitation of Landfill Site	15 244 307	0	0	15 244 307
Compensation Provision - GIPTN Buy-ins and Buy Outs	53 763 744	0	-1 797 036	51 966 707
Unspent External Loans	52 862 422	0	-38 121 592	14 740 831
Unspent Conditional Grants	93 467 322	-50 000 000	137 410 324	180 877 645
Housing Development Fund	56 550 579	-50 000 000	0	6 550 579
Trade debtors - deposits	29 651 932	0	1 101 937	30 753 869
Working capital	238 201 851	-200 000 000	168 031 714	206 233 564
Closing Balance	652 505 640	-300 000 000	275 870 530	628 376 170
Investments (Call deposit)	147 000 000	0	153 000 000	300 000 000
Cash and investments available	799 505 640	-300 000 000	428 870 530	928 376 170

An amount of R300 million has been invested as call deposits during March 2021.

Financial problems or risks facing the municipality:

No problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

2.8 Supporting documentation

2.8.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M09 March

Description							Budget	Year 2020/21					
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	21 533	4 439	3 378	3 900	3 645	3 497	15 835	78 374	134 601	105 251	2 147	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	34 153	2 118	1 311	963	780	728	2 928	3 655	46 635	9 055	1	-
Receivables from Non-exchange Transactions - Property Rates	1400	26 277	2 730	2 295	2 009	1 774	1 754	8 451	13 077	58 366	27 064	157	-
Receivables from Exchange Transactions - Waste Water Management	1500	12 662	2 248	1 949	1 811	1 497	1 401	6 187	13 837	41 591	24 732	341	-
Receivables from Exchange Transactions - Waste Management	1600	11 135	1 970	1 697	1 580	1 299	1 223	5 552	10 757	35 212	20 411	231	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	25	7	4	4	4	4	21	101	169	133	6	-
Interest on Arrear Debtor Accounts	1810	266	126	146	169	179	199	869	9 544	11 496	10 959	54	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	_	-
Other	1900	(14 278)	379	470	253	312	30	1 685	11 727	579	14 007	12	-
Total By Income Source	2000	91 772	14 016	11 250	10 689	9 489	8 834	41 528	141 071	328 650	211 612	2 949	-
2019/20 - totals only		92717522 2/9	8278476 2/5	6478714 1/5	5759013 2/3	4773848	4346440 2/9	22133226 1/6	###########	254 404	146 929	1762610 1/3	153362533
Debtors Age Analysis By Customer Group													
Organs of State	2200	4 407	788	151	50	23	19	536	49	6 022	677	-	-
Commercial	2300	36 268	2 129	1 737	1 450	1 245	1 182	5 305	6 880	56 195	16 061	-	-
Households	2400	51 369	11 055	9 318	9 145	8 178	7 591	35 418	132 558	264 633	192 890	2 949	-
Other	2500	(273)	44	44	44	44	42	269	1 585	1 800	1 984	_	_
Total By Customer Group	2600	91 772	14 016	11 250	10 689	9 489	8 834	41 528	141 071	328 650	211 612	2 949	-

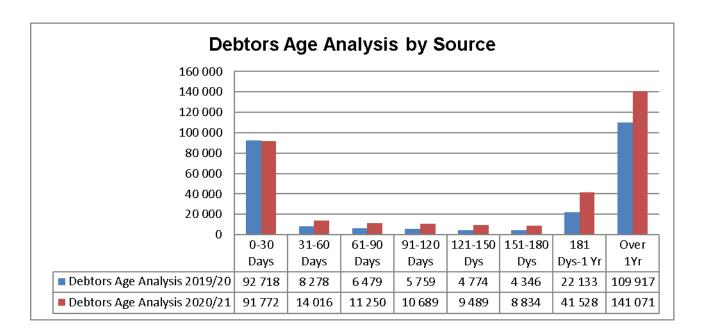
The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of March 2021, an amount of R328.6 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R211 million outstanding for longer than 90 days.

The biggest concern is that Indigent households outstanding water debt increases monthly. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt.

Most of the debt older than 90days are tied up in legal process.

The following graph compares the debtor's age analysis end of March 2021 to the same period last year:



2.8.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NT				Bud	dget Year 2020	0/21				Prior y ear
Description	Code	0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total	totals for chart
R thousands	Code	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year		(same period)
Creditors Age Analysis By Customer 1	уре										
Bulk Electricity	0100	43 205	-	-	-	-	-	-	-	43 205	39 784
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	7 269	-	-	-	-	-	-	-	7 269	6 691
VAT (output less input)	0400	1 888	-	-	-	-	-	-	-	1 888	466
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repay ments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	9 560	87	15	4	1	-	-	-	9 668	7 656
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	_
Total By Customer Type	1000	61 921	87	15	4	1	-	-	-	62 029	54 596

Reasons for creditors outstanding longer than 30 days:

- There are disputes on some of the invoices that still need to be resolved; and
- Invoices that has not been signed off by the relevant official for creditors to make the payment in time.

2.8.3 Table SC5: Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

Investments by maturity Name of institution & investment ID R thousands	Period of Investment Yrs/Months	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
Municipality	113/10/11/13							
Nedbank	6 months	Call Deposit	26/09/2020	_	0	_	_	
Nedbank	6 months	Call Deposit	26/09/2020		0			
Nedbank	6 months	Call Deposit	26/09/2020	_	0	_	_	
First National Bank	3 months	Call Deposit	11/12/2020	_	0	300 000	-300 000	0
First National Bank	2 months	Call Deposit	11/11/2020	_	0	200 000	-200 000	0
Nedbank	6 months	Call Deposit	30 09 2021		0	100 000	0	100 000
Standard Bank	3 months	Call Deposit	30 06 2021		0	200 000	Ő	200 000
TOTAL INVESTMENTS AND INTEREST		- С		-	-	800 000	-500 000	300 000

2.8.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March

Description	Ref	2019/20 Audited	Original	Adjusted	Monthly	Budget Year 2 YearTD	YearTD	YTD	YTD	Full Year
Description	Ref	Outcome	Original Budget	Budget	actual	actual	budget	variance	variance	Full Year Forecast
R thousands		Gutoome	Dauget	Duaget	uotuui	uotuui	buugu	Variance	%	1 0100001
RECEIPTS:	1,2			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
Operating Transfers and Grants										
National Government:		363 510	307 782	319 714	102 636	314 024	313 430	594	0,2%	319 71
Local Government Equitable Share		149 978	163 760	186 528	76 706	186 528	186 528	_	1	186 52
Finance Management	3	1 550	1 550	1 550	-	1 550	1 550	_		1 55
Municipal Systems Improvement		_	_	_	_	_	_	_		_
EPWP Incentive		5 111	4 109	4 109	_	2 877	2 877	_		4 10
Energy Efficiency and Demand Management		_	100	100	_	_	_	_		10
Infrastucture Skills Development Grant		7 040	6 200	6 150	3 076	6 076	6 076	_		6 15
Municipal Infrastructure Grant - PMU		1 604	1 993	1 594	_	1 594	1 000	594	59,4%	1 59
Public Transport Network Operating Grant		197 721	130 070	119 683	22 854	115 399	115 399	_		119 68
Municipal Disaster Relief Grant		506	_	_		_	_	_		_
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
								_		
Provincial Government:		210 273	326 268	339 942	-	194 803	194 803	-		339 94
Housing		4 761	154 450	140 400	-	-	-	-		140 40
Proclaimed Roads	1	10 087	3 120	3 120	-	-	-	-		3 12
Local Government Masterplanning Grant	4	600	600	600	-	600	600	-		60
Local Government Internship Grant	4	-	-	_	-	-	-	-		-
Library Grant	4	9 743	10 283	6 963	-	6 963	6 963	-		6 96
Community Development Workers Operating Grant		-	94	94	-	-	-			9
Integrated Pubic Transport Grant		172 747	156 696	187 240	-	187 240	187 240			187 24
Financial Management Capacity Building Grant		380	400	300	-	-	-			30
Financial Management Support Grant		755	-	500	-	-	-			50
Thusong Services Centres Grant		200	150	150	-	-	-			15
Financial Management Support Grant (Gov erment Support)		-	-	-	-	-	-			-
Municipal Infrastucture Support Grant : Electrical Master Plans		-	-	-	-	-	-			-
Compliance Management System		-	-	-	-	-	-			-
Fire Service Capacity Building Grant		-	-	-	-	-	-			-
Development of Sport and Recreation facilities		-	-	-	-	-	-			-
Municipal Service Delivery and Capacity Building Grant		-	-	-	-	-	-			-
Municipal Accreditation and Capacity Building Grant		-	475	475	-	-	-			47
Contribution towards acceleration of housing delivery		10 000	-	-	-	-	-			-
Provide resources for the cycle infrastructure project		_	-	100	-	-	-			10
Local Government Support Grant		1 000	-	-	-	-	-			-
		_	-	_	-	_	-			_
District Municipality:			-	1 202	-					1 20
All Grants		-	-	1 202	-	-	-			1 20
Other grant providers:		1 039	650	650	-	-	_			65
LGSETA Total Operating Transfers and Grants	5	1 039 574 822	650 634 700	650 661 508	- 102 636	- 508 827	- 508 233	- 594	0,1%	65 661 50
		314 022	034 700	001 000	102 000	300 021	300 233	334	0,170	001 30
Capital Transfers and Grants National Government:		103 909	73 333	80 608	56 748	81 992	81 992	0	0,0%	80 60
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		38 500	37 858	37 772	25 698	34 772	34 772	<u> </u>	0,070	37 77
Municipal Infrastructure Grant [Schedule 5B]		36 300	37 030	31 112	25 090	34 112	34 112	_		3111
Municipal Water Infrastructure Grant [Schedule 5B]		10 044	7 000	6 000	_	6 000	6 000	_		6 00
Neighbourhood Development Partnership Grant [Schedule 5B]		7 000	4 900	4 400	1 000	4 500	4 500			4 40
Public Transport Infrastructure Grant [Schedule 5B]		460	4 900	50	50	4 500	4 500 50	- 0	0,2%	5
Rural Household Infrastructure Grant [Schedule 5B]		47 905	23 575	32 386	30 000	36 670	36 670	_	0,270	32 38
Provincial Government:		1 367	732	732	30 000	30 070	30 070	_		73
Housing		1 117	-	-		<u>-</u> -		_		13
Contribution towards acceleration of housing delivery		- 1117	_	_	_	_	_	_		_
		250		_	_	-	_	_		_
Library Grant George Integrated Public Transport Network		250	-	_	_	-	_	_		
Community Development Workers Capital		_	_	_	_	_	_	_		_
Fire Service Capacity Building Grant		_	732	732	_	_	_	_		73
District Municipality:			132	132						-
All Grants			-		_ _		_ _	_		
		-	-		-	<u> </u>		_		-
Other grant providers: Transfer from Operational Revenue		_	_	_	_	- -	_	_		_
Total Capital Transfers and Grants	5	105 276	74 065	81 340	56 748	81 992	81 992	0	0,0%	81 34
•	5	680 098	708 765	742 848	159 384	590 819	590 225	594	0,1%	742 84

2.8.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M09 March

Description	Ref	2019/20 Audited	Original	Adiusted		Budget Year 2		YTD	VTD	Full Year
Description	Kei	Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	variance	YTD variance	Full Year Forecast
R thousands		Outcome	Buuget	Buuget	actuai	actuai	buuget	variance	%	rorecasi
<u>EXPENDITURE</u>										
Operating expenditure of Transfers and Grants										
National Government:		254 518	307 782	319 714	21 977	83 784	60 999	22 785	37,4%	319 71
Local Government Equitable Share		149 978	163 760	186 528	-	-	-		01,170	186 52
Finance Management		727	1 550	1 550	34	1 321	1 300	21	1,6%	1 55
Municipal Systems Improvement				-	_	-	-	_	.,070	
EPWP Incentive		4 225	4 109	4 109	604	2 114	2 500	(386)	-15,4%	4 10
Energy Efficiency and Demand Management		-	100	100	-	_	2 000	(000)	10,470	10
Infrastucture Skills Development Grant		6 054	6 200	6 150	396	4 772	4 800	(28)	-0,6%	6 15
Municipal Infrastructure Grant - PMU		1 604	1 993	1 594	399	1 196	399	797	200,0%	1 59
Public Transport Network Operating Grant		91 425	130 070	119 683	20 543	74 381	52 000	22 381	43,0%	119 68
Municipal Disaster Relief Grant		506	-	-	20 343	-	JZ 000 -	-	40,070	113 00
0		-	_	_	_	_	_	_		
Provincial Government:		200 862	326 268	339 942	17 808	157 660	155 548	71	0,0%	339 94
Housing		16 895	154 450	140 400	745	9 951	10 000	(49)	-0,5%	140 40
Proclaimed Roads		10 093	3 120	3 120	-	3 120	3 000	120	4,0%	3 12
Local Government Masterplanning Grant		10 207	600	600	_	5 120	3 000	120	4,070	60
Local Government Internship Grant		_	-	-	_	_	_	_		-
Library Grant		9 743	10 283	6 963	_	6 963	6 963	_		6 96
		23	94	94	2	2	50	_		
Community Development Workers Operating Grant		161 968		187 240						9 187 24
Integrated Pubic Transport Grant Financial Management Capacity Building Grant		101 900	156 696	300	16 918 –	137 163	135 000			
		382	400 -	500	_	_	_			30 50
Financial Management Support Grant										
Thusong Services Centres Grant		195	150	150	2	2	75			15
Financial Management Support Grant (Government Support)		-	-	-	-	-	_			-
Municipal Infrastucture Support Grant : Electrical Master Plans		-	-	-	-	-	_			-
Compliance Management System		-	- 1	-	-	-	-			-
Fire Service Capacity Building Grant		-	- 1	-	-	-	-			-
Development of Sport and Recreation facilities		-	- 1	-	-	-	-			-
Municipal Service Delivery and Capacity Building Grant		-		-	-	-	-			-
Municipal Accreditation and Capacity Building Grant		448	475	475	42	359	360			47
Contribution towards acceleration of housing delivery		-	-	-	-	_	_			-
Provide resources for the cycle infrastructure project		-	-	100	100	100	100			10
Local Government Support Grant		1 000	-	-	-	-	-	-		-
0		-	-	-	-	-	-	-		-
District Municipality:		_	-	-	-	_	_			-
All Grants		_	-				_	-		
Other grant providers:		1 039	650	650	-	-	-			65
LGSETA		1 039	650	650	-	-	-	-		65
		-	-	-	-	-	-	-	40.00/	-
Total operating expenditure of Transfers and Grants:		456 419	634 700	660 306	39 785	241 443	216 547	22 856	10,6%	660 30
Capital expenditure of Transfers and Grants										
National Government:		53 169	73 333	80 608	(7 359)	23 870	24 450	(580)		80 60
Municipal Infrastructure Grant (MIG)		7 493	37 858	37 772	2 812	6 125	6 200	(75)	-1,2%	37 77
Regional Bulk Infrastructure		6 358	-	-	-	-	-	-		-
Integrated National Electrification Programme		7 834	7 000	6 000	197	6 000	6 000	-		6 00
Energy Efficiency and Demand Management		4 280	4 900	4 400	318	2 202	2 200	2	0,1%	4 40
Infrastructure Skills Development		627	-	50	-	50	50	-		5
Public Transport Infrastructure Grant		26 577	23 575	32 386	(10 685)	9 493	10 000	(507)	-5,1%	32 38
Other capital transfers [insert description]		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
Provincial Government:		3 555	732	732	565	565	600	(35)	-5,9%	73
Housing		3 312	-	-	-	-	-	-		-
Contribution towards acceleration of housing delivery		-	-	-	-	-	-	-		-
Library Grant		243	-	-	-	-	-	-		-
George Integrated Public Transport Network		-	-	-	-	-	-	-		-
Community Development Workers Capital		-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		-	732	732	565	565	600	(35)	-5,9%	73
		-	-	-	-	-	_	-		-
District Municipality:		-	-	-	-	-	-	-		-
All Grants		-	-	-	-	_	-	_		-
Other grant providers:		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		56 724	74 065	81 340	(6 794)	24 435	25 050	(615)	-2,5%	81 34
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		513 143	708 765	741 646	32 991	265 878	241 597	22 241	9,2%	741 64

2.8.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M09 March

		Budget Year 2020/21									
Description R thousands	Ref	Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance					
EXPENDITURE						70					
Operating expenditure of Approved Roll-overs											
National Government:		812	-	-	(812)	-100,0%					
EPWP Incentive		812	-	-	(812)	-100,0%					
0			-	-							
Provincial Government:		8 560	-	205	(8 356)	-97,6%					
Title Deeds Restoration Grant		3 821	-	205	(3 616)	-94,6%					
Local Government Internship Grant		17			(17)	-100,0%					
Integrated Pubic Transport Grant		600			(600)	-100,0%					
Cy cle Infrastructure Project Grant		100			(100)	-100,0%					
Western Cape Financial Support Grant		166			(166)	-100,0%					
Community Development Workers Operating Grant		163			(163)	-100,0%					
Public Transport Network Operating Grant		3 694			(3 694)	-100,0%					
0			-	-	-						
District Municipality:		_	-	-	-						
All Grants			-	-	_						
Other grant providers:		_	-	-							
LGSETA			-	-	-						
Total operating expenditure of Approved Roll-overs		9 372	-	205	(9 168)	-97,8%					
Capital expenditure of Approved Roll-overs											
National Government:		22 346	698	698	(21 648)	-96,9%					
Public Transport Infrastructure Grant		21 552	000	000	(21 552)	-100,0%					
Integrated National Electrification Programme		794	698	698	(97)	-12,2%					
Provincial Government:			_	-		12,270					
Housing			_	_							
Contribution towards acceleration of housing delivery			_	_	_						
Library Grant			_	_							
George Integrated Public Transport Network			_	_	_						
Community Development Workers Capital			_	_	_						
Fire Service Capacity Building Grant			_	_	_						
District Municipality:		_	_								
All Grants		_	_		_						
Other grant providers:		_			_						
Departmental Agencies and Accounts		_		_	_						
Foreign Government and International Organisations				_	_						
Households			_	_	_						
Non-Profit Institutions				_	_						
Private Enterprises				_	-						
Public Corporations				_	-						
·				_	-						
Higher Educational Institutions				_	-						
Parent Municipality / Entity Transfer from Operational Revenue			-	-	-						
Total capital expenditure of Approved Roll-overs		22 346	- 698	698	(21 648)	-96,9%					
					(= 10)						
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		31 719	698	902	(30 816)	-97,2%					

2.8.7 Table SC8: Councillor and staff benefits

W C044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

w CO44 George - Supporting Table SC6 Monthly B	T	2019/20		ana otan 20		Budget Year	2 02 0/21			
Summary of Employee and Councillor remuneration	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcom e	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands			.	g			g		%	
	1	A	В	С						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages	1	14 559	16 221	16 221	1 255	10 626	12 166	(1 540)	-13%	16 22 1
Pension and UIF Contributions	1	759	855	855	51	463	641	(178)	-28%	855
Medical Aid Contributions		257	333	333	17	155	249	(95)	-38%	333
Motor Vehicle Allowance	1	4 838	5 252	5 252	412	3 485	3 939	(454)	-12%	5 252
Cellphone Allowance		2 103	2 479	2 479	177	1 5 3 9	1 859	(320)	-17%	2 479
Housing Allowances	1	_	-	-	-	-	-	-		-
Other benefits and allowances	1	_	-	-	-	-	-	_		-
Sub Total - Councillors	1	22 516	25 140	25 140	1 911	16266	1: :55	(2 517)	-14%	25140
% increase	4		11,7%	11,7%						11,7%
Senior Managers of the Municipality	3									
Basic Salaries and Wages	-	9 155	11 666	10 588	740	8 8 3 9	7 941	898	11%	10 588
Pension and UIF Contributions	1	443	858	858	18	257	643	(386)	-60%	858
Medical Aid Contributions	1	182	137	137	15	147	103	43	42%	137
Ov ertime	1	_	_	_	_	_	_	_		_
Performance Bonus		879	2 024	1 864	_	_	1 398	(1 398)	-100%	1 864
Motor Vehicle Allowance		301	360	420	30	235	315	(80)	-25%	420
Cellphone Allowance	1	82	38	38	6	55	28	27	96%	38
Housing Allowances		_	-	-	_	-	-	_	3370	-
Other benefits and allowances		253	451	651	14	161	488	(328)	-67%	651
Pay ments in lieu of leave	1	_	_	_	_	_	_	-		_
Long service awards	1	_	_	_	_	_	_	_		_
Post-retirement benefit obligations	2	_	_	_	_	_	_	_		_
Sub Total - Senior Managers of Municipality	-	11 294	15 514	14 556	122	9 193	10 917	(1 224)	-11%	14 556
% increase	4		17,5%	21,5%	1			(,		21,9%
Other Municipal Staff			,	,						
Basic Salaries and Wages		316 682	385 461	350 129	28 188	248 269	262 098	(13 828)	-5%	350 129
Pension and UIF Contributions	1	53 966	62 105	62 105	4 716	42 650	46 579	(3 928)		62 105
Medical Aid Contributions	1	22 363	35 224	35 224	2 601	22 466	26 418	(3 952)		35 224
Overtime		53 149	45 164	50 125	3 742	34261	37 582	(3 321)		50 125
Performance Bonus		33 140	70 104	30 123	3142	34201	U1 302	(0 021)	-070	30 123
Motor Vehicle Allowance		15 107	16 532	- 17 055	1 240	11 232	12 791	(1 559)	-12%	17 055
Cellphone Allowance	1	1 261	1 288	1 454	129	1 2 19	1 091	128	12%	1 454
Housing Allowances	1	2 220	4 404	4 406	191	1723	3 305	(1 581)		4 406
Other benefits and allowances		39 197	41 511	41 673	1 444	36 100	31 209	4 892	16%	41 673
Pay ments in lieu of leave		35 157	41311	41073	-	30 100	31208	4 002	1070	41073
Long service awards	1	1 668			374			508	2,404	2 07 /
Post-retirement benefit obligations	2	15 430	2 721 24 561	2 874 24 561	374 171	2 662 1 346	2 154 100	1 246	24% 1240%	2 87 4 24 56 1
Sub Total - Other Municipal Staff	′	521 042	11: 971	519 107	42 79:	401 9 3 0	423 326	(21 396)	{	519 107
% increase	4	92 1 1942	11,1%	13,2%	AT 131	401910	451 151	(41 131)	-4 70	13,2%
Total Parent Municipality	ļ	554 : 52	159 141	629 101	45 512	42 7 : 91	45: 09 :	(25 2 07)	-6%	129 101
ाज्या र वाजार स्थामाजभ्यारपु		334 132	133 141	143 101	49 812	AT 1 03]	44) (Di	(10.101)	-9 70	173 101
TOTAL SALARY, ALLOWANCES & BENEFITS		554 152	159 141	629 101	45 532	42 7 891	45: 09:	(25 2 07)	-1%	629 101
% increase	4		11,9%	13,4%						13,4%
TOTAL MANAGERS AND STAFF	1	512 116	634 506	604 163	43 620	411 623	414 241	(22 62 0)	-5%	604 163

2.8.8 Overtime table per department

PROTECTION SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Fire Services	20160623016264	Overtime-Non Structured	640 000	640 000	486 743	187 432	186 323	46 848	42 722	23 419	112 989	153 257
Fire Services	20160623016265	Overtime-Structured	587 630	587 630	426 130	89 310	116 442	100 073	65 244	55 061	220 379	161 500
Fire Services	20160623016271	Overtime-Night Shift	1 679 000	1 679 000	1 110 759	304 455	396 103	137 319	142 859	130 023	410 201	568 241
Hawker Control	20180304982131	Overtime-Non Structured	551 000	851 000	305 031	4 392	67 123	53 471	71 708	108 338	233 516	545 969
Security Services	20160623020371	Overtime-Non Structured	1 377 000	1 377 000	1 028 032	139 148	434 223	235 732	109 457	109 472	454 661	348 968
Security Services	20160623020376	Overtime-Night Shift	100 000	100 000	64 079	16 075	24 241	7 998	7 348	8 417	23 763	35 921
Traffic Services	20160623020692	Overtime-Non Structured	2 905 000	4 115 300	2 772 465	597 994	1 055 494	408 182	444 816	265 979	1 118 977	1 342 835
Traffic Services	20160623020699	Overtime-Night Shift	184 000	184 000	141 135	38 418	53 552	16 605	18 087	14 472	49 164	42 865
Vehicle Registration	20160623020826	Overtime-Non Structured	169 000	669 000	251 469	88 133	83 913	21 537	31 890	25 995	79 422	417 531
Drivers Licence	20160623021051	Overtime-Non Structured	92 000	301 700	166 667	50 397	83 070	28 985	2 908	1 309	33 201	135 033
Vehicle Testing	20160623021096	Overtime-Non Structured	19 000	19 000	9 495	2 782	4 250	839	1	1 624	2 463	9 505
Fleet Management	20160623021691	Overtime-Non Structured	153 000	153 000	137 092	50 268	39 259	14 363	13 326	19 877	47 566	15 908
GIPTN - Auxillary Cost	20200224002827	Overtime-Non Structured	-	-	1	2 408	-2 408	-	-	-	-	-
GIPTN - Auxillary Cost	20200310102807	Overtime-Non Structured	115 980	100 000	54 070	12 821	8 804	25 565	5 425	1 455	32 445	45 930
GIPTN - Auxillary Cost	20200705118726	Overtime-Night Shift	5 300	-	1	1	-	-	-	-	-	-
		GRAND TOTAL	8 577 910	10 776 630	6 953 168	1 584 033	2 550 389	1 097 515	955 790	765 441	2 818 746	3 823 462
		% SPENT			65%							
HUMAN SETTLEMENTS												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Housing Administration	20160623016951	Overtime-Non Structured	479 000	381 324	131 181	36 991	80 216	6 192	6 541	1 241	13 974	250 143
Housing Administration	20190325121754	Overtime-Non Structured	200 000	200 000	-	-	-	-	-	-	-	200 000
Support Services	20160623020642	Overtime-Non Structured	1 000	1 000	1 038	-	-	-	1 038	-	1 038	-38
		TOTAL	680 000	582 324	132 220	36 991	80 216	6 192	7 579	1 241	15 013	450 104
		% SPENT			23%							

COMMUNITY SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Social Services					-	-	-	-	-	-	-	
Main Library	20160623016161	Overtime-Non Structured	2 000	2 000	-	-	-	-	-	-	-	2 000
Sport Maintenance	20160623017507	Overtime-Non Structured	74 000	74 000	11 083	6 554	3 857	-	-	672	672	62 917
Swimmingpool	20160623017602	Overtime-Non Structured	23 000	23 000	3 940	577	2 624	-	-	739	739	19 060
Environmental Admin	20160623017647	Overtime-Non Structured	54 000	114 000	89 595	19 608	34 813	9 305	35 174	-9 305	35 174	24 405
Social Services	20160623017746	Overtime-Non Structured	69 000	69 000	104 430	14 448	23 870	16 432	10 656	39 024	66 112	-35 430
Sub-total: Social Services			222 000	282 000	209 049	41 187	65 164	25 737	45 830	31 130	102 697	72 952
Community Services												
Cemetries	20160623015963	Overtime-Non Structured	173 000	173 000	80 611	18 197	20 802	23 257	11 977	6 378	41 612	92 389
Parks & Gardens	20160623017973	Overtime-Non Structured	344 000	344 000	169 634	24 026	34 208	68 274	25 739	17 386	111 399	174 366
Beach Areas	20160623017101	Overtime-Non Structured	230 000	230 000	198 777	22 145	19 077	91 512	48 475	17 568	157 555	31 223
Street Cleansing	20160623018066	Overtime-Non Structured	383 000	383 000	401 520	64 906	154 048	67 710	49 094	65 763	182 566	-18 520
Public Toilets	20190705045578	Overtime-Non Structured	191 000	191 000	197 446	56 139	76 802	11 104	31 183	22 218	64 505	-6 446
Dumping Site	20190705045579	Overtime-Non Structured	191 000	191 000	97 965	6 157	47 579	13 549	14 752	15 928	44 229	93 035
Refuse Removal	20190705045577	Overtime-Non Structured	3 713 000	3 713 000	3 475 741	812 088	1 360 907	621 708	389 570	291 468	1 302 746	237 259
Sub-total: Community Service	es		5 225 000	5 225 000	4 621 694	1 003 658	1 713 424	897 114	570 789	436 709	1 904 612	603 306
Total for Directorate			5 447 000	5 507 000	4 830 742	1 044 845	1 778 588	922 851	616 619	467 839	2 007 309	676 258
		% SPENT			88%							
ELECTROTECHNICAL SER	RVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Electricity: Admin	20200910992540	Overtime-Night Shift	-	10 000	2 201	2 201	-	-	-	-	-	7 799
Electricity: Admin	20160623021185	Overtime-Non Structured	153 000	153 000	105 659	96 242	9 418	-	-	-	-	47 341
Electricity: Distribution		Overtime-Non Structured	5 958 000	5 958 000	3 811 904	1 012 523	1 527 203	374 075	450 394	447 710	1 272 179	2 146 096
Mechanical Workshop	20160623021789	Overtime-Non Structured	191 000	191 000	170 103	30 708	60 841	28 467	35 943	14 145	78 554	20 897
		TOTAL	6 302 000	6 312 000	4 089 867	1 141 673	1 597 461	402 542	486 337	461 854	1 350 733	2 222 133
		% SPENT			65%							

CORPORATE SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Administration	20160623015633	Overtime-Non Structured	18 000	-	-	-	-	-	-	-	-	-
Client Services	20160623015816	Overtime-Non Structured	21 000	-	-	-	-	-	-	-	-	-
Civic Centre	20160623016439	Overtime-Non Structured	159 000	20 000	4 008	-	-	4 008	-	-	4 008	15 992
Blanco Hall	20160623016486	Overtime-Non Structured	16 000	ı	-	-	-	-	-	-	-	-
Conville Hall	20160623016555	Overtime-Non Structured	29 000	-	-	-	-	-	-	-	-	-
Thembalethu Hall	20160623016801	Overtime-Non Structured	6 000	ı	-	-	-	-	-	-	-	-
Touwsranten Hall	20160623016876	Overtime-Non Structured	16 000		-	-	-	-	-	-	-	-
Maintenance	20160623017326	Overtime-Non Structured	115 000	115 000	86 322	13 814	24 840	25 026	14 636	8 006	47 668	28 678
Fencing & Sidings	20160623017442	Overtime-Non Structured	73 000	73 000	4 530	-	-	4 530	-	-	4 530	68 470
		TOTAL	453 000	208 000	94 859	13 814	24 840	33 563	14 636	8 006	56 205	113 141
		% SPENT	100 000		46%	10 011						
CIVIL ENGINEERING SERV	/ICES				1070							
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Sewerage Networks	20160623018693	Overtime-Non Structured	4 072 000	5 272 000	3 434 042	997 005	1 210 422	429 789	422 211	374 614	1 226 614	1 837 958
Water Contamination Control	,	Overtime-Non Structured	1 221 000	2 091 000	972 881	263 237	357 968	127 001	127 403	97 272	351 676	1 118 119
Water Contamination Control	20160623018919	Overtime-Structured	207 000	207 000	184 151	37 550	69 024	34 644	25 070	17 863	77 576	22 850
Water Contamination Control	20160623018924	Overtime-Night Shift	269 509	269 509	208 739	46 201	82 149	28 302	26 505	25 584	80 390	60 770
Laboratory Services	20160623019020	Overtime-Non Structured	52 000	52 000	-	-	-	-	-	_	-	52 000
Laboratory Services	20160623019021	Overtime-Structured	590	590	-	-	-	-	-	-	-	590
Civil Administration	20160623019358	Overtime-Non Structured	43 000	63 000	45 648	22 663	21 949	1 037	-	-	1 037	17 352
Streets & Storm Water	20160623020097	Overtime-Non Structured	1 141 000	1 141 000	758 085	217 375	333 921	71 636	67 731	67 423	206 790	382 915
Water Purification	20160623021396	Overtime-Non Structured	1 097 000	1 097 000	1 178 936	266 254	439 388	27 471	285 045	160 779	473 295	-81 936
Water Purification	20160623021397	Overtime-Structured	444 000	444 000	212 529	49 610	64 817	-	77 754	20 349	98 103	231 471
Water Purification	20160623021402	Overtime-Night Shift	400 000	400 000	218 312	53 772	82 146	-	55 471	26 922	82 393	181 688
Water Distribution	20160623021501	Overtime-Non Structured	3 449 000	4 949 000	3 414 148	786 228	1 296 159	436 271	468 340	427 150	1 331 761	1 534 852
		TOTAL	12 396 099	15 986 099	10 627 471	2 739 896	3 957 941	1 156 150	1 555 529	1 217 956	3 929 635	5 358 628
		% SPENT			66%							
FINANCIAL SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Housing	20160623016039	Overtime-Non Structured	710	710	-	-	-	-	-	-	-	710
Credit Control	20160623017062	Overtime-Non Structured	3 000	3 000	-	-	-	-	-	-	-	3 000
Stores	20160623017395	Overtime-Non Structured	19 000	39 000	27 373	7 611	9 393	2 919	1 642	5 808	10 369	11 627
Income Section		Overtime-Non Structured	5 000	5 000	-	-	-	-	-	-	-	5 000
CFO Office		Overtime-Non Structured	1 000	1 000	-	-	-	-	-	-	-	1 000
Supply Chain Management		Overtime-Non Structured	710	20 710	-	-	-	-	-	-	-	20 710
Creditors Section		Overtime-Non Structured	23 000	23 000	8 113	-	-	8 113	-	-	8 113	14 887
Remuneration Section	20160623019999	Overtime-Non Structured	19 000	15 000	-	-	-	-	-	-	-	15 000
		TOTAL	71 420	107 420	35 487	7 611	9 393	11 032	1 642	5 808	18 482	71 933
		% SPENT			33%							

PLANNING AND DEVELOP	MENT											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
Local Economic Development	20160623020457	Overtime-Non Structured	4 000	4 000	1 306	-	-	-	1 306	-	1 306	2 694
IDP / PMS	20160623015781	Overtime-Non Structured	14 000	4 000	-	-	-	-	-	-	-	4 000
Planning	20160623019203	Overtime-Non Structured	6 000	6 000	•	•	-	•	-	-	-	6 000
		TOTAL	24 000	14 000	1 306	•	-	•	1 306	-	1 306	12 694
		% SPENT			9%							
MUNICIPAL MANAGER												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to- date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available
DMA Administration	20160623015731	Overtime-Non Structured	23 000	23 000	12 160	1 558	6 118	2 061	550	1 874	4 484	10 840
Office of the Executive Mayor	20160623019057	Overtime-Non Structured	61 000	61 000	17 993	-	-	-	17 993	-	17 993	43 007
Office of the Municipal Manager	20160623019524	Overtime-Non Structured	-	-	6 574	3 264	2 611	699	-	-	699	-6 574
ICT	20160623018454	Overtime-Non Structured	14 000	14 000	-	-	-	-	-	-	-	14 000
		TOTAL	98 000	98 000	36 727	4 821	8 729	2 760	18 543	1 874	23 176	61 273
		% SPENT			37%							
		GRAND TOTAL % SPENT	34 049 429	39 591 473	26 801 846 68%	6 573 684	10 007 556	3 632 605	3 657 981	2 930 020	10 220 606	12 789 627

Notes:

- An amount of **R26 801 846** has been paid out to date.
- Factors that influence overtime:
 - Planned and unplanned maintenance work that cannot be done during working hours; and
 - Meetings that are held after hours.

2.8.9 Deviations - Quarter 3 of 2020/2

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTIN G	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
2021	MARCH	FINANCE	Modlocks	Key & Lock	97 000,00	20160623022 608	Inventory	Sole supplier	
2021	MARCH	OFFICE OF THE MUNICIPAL MANAGER	Presiding Officer	M Standfield ZS Incorporated	rates	20190705045 315	Legal advice and litigation	Exceptional case and impractical to follow the official procurement process due to the sensitivity and confidentiality of the matter.	
2021	MARCH	COMMUNITY SERVICES	Telephone infrastructure	Canon	9 890,00	20190705045 361	Maintenance of buildings and facilities	Impossible to follow the official procurement process.	

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTIN G	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
								provider of our telephone system.	
2021	MARCH	CIVIL ENGINEERING SERVICES	Repair Huber equipment	Huber Technology	12 569,50	20160623018 978	Maintenance of equipment	Sole supplier	
2021	MARCH	CIVIL ENGINEERING SERVICES	Repairs and major service to Huber equipment	Huber Technology	179 243,60	20160623018 978	Maintenance of equipment	Sole supplier	
2021	MARCH	ELECTRO- TECHNICAL SERVICES	Repairs at Thembalethu pumpstation	Emtec CC	66 302,10	20200310102 891	Material and supplies	Emergency	
2021	MARCH	ELECTRO- TECHNICAL SERVICES	Mechanical seals	John Crane	65 199,77	1500302	MFW purification works: materials	Sole supplier	
2021	MARCH	ELECTRO- TECHNICAL SERVICES	Rewind motors	Coastal Armature	8 268,50	1500316	MFW purification works: materials	Impossible to follow the official procurement process. Strip and quote	

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTIN G	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
2021	MARCH	ELECTRO- TECHNICAL SERVICES	Calibration of Kocos Metes 320	KOCOS	3 941,52	1033340	Elec: Material	Sole supplier	
				TOTAL	442 414,99				

SUMMARY OF DEVIATIONS MARCH 2021	
DIRECTORATE	AMOUNT
FINANCE	97 000,00
OFFICE OF THE MUNICIPAL MANAGER	0,00
COMMUNITY SERVICES	9 890,00
CIVIL ENGINEERING SERVICES	191 813,10
ELECTRO TECHNICAL SERVICES	143 711,89
TOTAL	442 414,99

2.8.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY

Withdrawals from Municipal Bank Accounts
In accordance with Section 11, Sub-section 1 (b) to (j)

		T	
NAME OF MUNICIPALITY	Υ:	George Municipality	
MUNICIPAL DEMARCAT	ION CODE:	WC044	
QUARTER ENDED:		31 Mar 21	
the chief financial officer other senior financial offi acting on the written aut officer may withdraw r withdrawal of money from bank accounts, and may do	chority of the accounting money or authorise the any of the municipality so only -		Reason for withdrawal
section 26(4); (c) to defray unforese	e authorised in terms of		
section 12. to make paym accordance with subsection (e) to pay over to a perso	ccount opened in terms of tents from the account in (4) of that section; n or organ of state money ty on behalf of that person		Donations made approved by Mayor, Municipal Manager and CFO Transfers made to the Department of Transport and Public works for motor registration costs
that person or organ of stat (ii) any insurance or other municipality for that perso (f) to refund money inco	payments received by the		
account; (g) to refund guarantee deposits;	s, sureties and security	R 3 466 451,25	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank
accordance with section 13 (i) to defray increased expe 31; or	enditure in terms of section	R 300 000,00	Investments made
(j) for such other purposes (4) The accounting officer the end of each quarter -	must within 30 days after	Name and Surnam	ne: Leon E Wallace
(a) table in the <i>municipa</i> report of all withdrawals m (1)(b) to (j) during that <i>quantile</i>			Deputy Director: Financial Management
(b) submit a copy of the provincial treasury and the	e report to the relevant e Auditor-General.	Signature:	a all
Tel number	Fax number		Email Address
044 801 9036	044 801 9175		lewallace@george.gov.za

The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.

2.8.11 Loans and Borrowings for 3rd quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/03/2021	Repayments March 2021	Interest Capitalised March 2021	Balance 31/03/2021	Percentage
1062	DBSA	35 800 000	14 405 437			14 405 437	9,41%
1065	DBSA	46 000 000	21 727 727			21 727 727	9,41%
1066	DBSA	45 700 000	24 242 709			24 242 709	9,18%
1069	DBSA	54 182 000	34 026 726			34 026 726	11,10%
1070	DBSA	39 743 000	27 590 434			27 590 434	11,86%
1071	DBSA	20 000 000	6 579 400			6 579 400	6,75%
1074	DBSA	81 300 000	58 745 875			58 745 875	12,15%
1075	DBSA	15 450 000	5 715 368			5 715 368	6,75%
1078	FNB	65 000 000	33 704 841			33 704 841	11,01%
1138	STANDARD BANK	21 970 000	2 643 350			2 643 350	9,96%
1139	ABSA Bank	991 053	241 699			241 699	10,21%
1140	ABSA Bank	387 000	178 430			178 430	9,77%
1141	ABSA Bank	387 000	178 430			178 430	9,77%
1142	ABSA Bank	224 580	125 750			125 750	9,77%
1143	Nedbank	19 900 000	11 129 505			11 129 505	7,78%
1144	ABSA Bank	81 034	36 285			36 285	9,77%
1145	ABSA Bank	81 034	36 285			36 285	9,77%
1146	STANDARD BANK	16 380 000	12 084 492			12 084 492	9,38%
1147	DBSA	53 485 389	49 176 604			49 176 604	9,82%
	TOTAL		302 569 350	0	0	302 569 350	

2.8.12 Section 66 Report:

W CO44 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

		2019/20 Budget Year 2020/21									
Summary of Employee and Councillor remuneration	Ref	f Audited	Original	Adjusted	Monthly	YearTD	YearTD	ΥTD	YTD	Full Year	
		Outcom e	Budget	Budget	actual	actual	budget	variance	variance	Forecast	
R thousands									%		
	1	A	В	С						D	
Councillors (Political Office Bearers plus Other)											
Basic Salaries and Wages		14 559	16 221	16 221	1 255	10 626	12 166	(1 540)	-13%	16 22	
Pension and UIF Contributions		759	855	855	51	463	641	(178)	-28%	855	
Medical Aid Contributions		257	333	333	17	155	249	(95)	-38%	333	
Motor Vehicle Allowance		4 838	5 252	5 252	412	3 485	3 939	(454)	-12%	5 252	
Cellphone Allowance		2 103	2 479	2 479	177	1 5 3 9	1 859	(320)	-17%	2 479	
Housing Allowances		-	-	-	-	-	-	-		-	
Other benefits and allowances		-	-	-	-	-	-	-		-	
Sub Total - Councillors		22 516	25 140	25 140	1 911	11211	1: :55	(2 517)	-14%	25 14	
% increase	4		11,7%	11,7%						11,7%	
Senior Managers of the Municipality	3										
	J	0.455	11 666	40.500	7.40	0.020	7.044	000	440/	40.500	
Basic Salaries and Wages		9 155		10 588	740	8 8 3 9	7 941	898	11%	10 588	
Pension and UIF Contributions		443	858	858	18	257	643	(386)	-60%	858	
Medical Aid Contributions		182	137	137	15	147	103	43	42%	137	
Overtime		-	- 0.004	-	-	-	-	-		-	
Performance Bonus		879	2 024	1 864	-	-	1 398	(1 398)	-100%	1 864	
Motor Vehicle Allowance		301	360	420	30	235	315	(80)	-25%	420	
Cellphone Allowance		82	38	38	6	55	28	27	96%	38	
Housing Allowances		-	-	-	-	-	-	-		-	
Other benefits and allowances		253	451	651	14	161	488	(328)	-67%	651	
Payments in lieu of leave		-	-	-	-	-	-	-		-	
Long service awards		-	-	-	-	-	-	-		-	
Post-retirement benefit obligations	2	-	-	-	-	-	-	-		-	
Sub Total - Senior Managers of Municipality		11 294	15 534	14 556	122	9 (93	10 917	(1 224)	-11%	14 551	
% increase	4		17,5%	21,9%						21,9%	
Other Municipal Staff											
Basic Salaries and Wages		316 682	385 461	350 129	28 188	248 269	262 098	(13 828)	-5%	350 129	
Pension and UIF Contributions		53 966	62 105	62 105	4 716	42 650	46 579	(3 928)	-8%	62 105	
Medical Aid Contributions		22 363	35 224	35 224	2 601	22 466	26 418	(3 952)	-15%	35 224	
Overtime		53 149	45 164	50 125	3 742	34261	37 582	(3 321)	-9%	50 125	
		33 140	40 104	30 123	J 142	J4201 -	Jr 302	(0 021)	-070	30 120	
Performance Bonus			40.500	47.055	4 040				4007	47.055	
Motor Vehicle Allowance		15 107	16 532	17 055	1 240	11 232	12 791	(1 559)	-12%	17 055	
Cellphone Allowance		1 261	1 288	1 454	129	1 2 1 9	1 091	128	12%	1 454	
Housing Allowances		2 220	4 404	4 406	191	1723	3 305	(1 581)	-48%	4 406	
Other benefits and allowances		39 197	41 511	41 673	1 444	36 100	31 209	4 892	16%	41 673	
Payments in lieu of leave		-	_	-	-	-	_	_	_	_	
Long service awards		1 668	2 721	2 874	374	2 662	2 154	508	24%	2 874	
Post-retirement benefit obligations	2	15 430	24 561	24 561	171	1346	100	1 246	1240%	24 561	
Sub Total - Other Municipal Staff		521 042	611 971	519 607	42 79:	401 930	421 126	(21 391)	-5%	519 607	
% increase	4		11,1%	13,2%						13,2%	
Total Parent Municipality		554 : 52	659 646	629 303	45 532	42 7 : 91	451 091	(25 2 07)	-1%	129 303	
TOTAL SALARY, ALLOWANCES & BENEFITS		554 152	159 141	129 303	45 512	42 7 891	451 091	(25 207)	-1%	129 303	
% increase	4		11,9%	13,4%				<u> </u>		13,4%	
TOTAL MANAGERS AND STAFF	1	532 336	634 506	604 163	43 620	411 623	414 241	(22 62 0)	-5%	604 163	

2.8.13 George Municipality: Charitable and Relief Fund

ABSA Cheque Account - 9149 5542 08 March 2021

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
March 2021		OPENING BALANCE			5 754,08
01 03 2021	Interest Received		2,21		
		CLOSING BALANCE			5 756,29

2.8.14 Cost Containment Report

ANNEXURE D: Total Cost Savings Disclosure in the In-Year and Annual Report

		Cost Cont	tainment In -Year R	eport	
Measures	Budget	Q1	Q2	Q3	Savings
	R'000	R'000	R'000	R'000	R'000
Use of consultants	R22 581 060,00	R2 926 364,64	R5 221 761,68	R2 785 999,75	R14 432 933,68
Vehicles used for political office-bearers	R0,00	R0,00	R0,00	R0,00	R0,00
Travel and subsistence	R1 085 171,00	R25 122,22	R28 737,95	R30 696,16	R1 031 310,83
Domestic accommodation	R775 490,00	R6 692,75	R73 482,45	R9 176,26	R695 314,80
Sponsorships, events and catering	R5 270 689,00	R378 879,76	R916 890,08	R880 800,03	R3 974 919,16
Communication	R2 009 500,00	R147 690,81	R162 499,43	R186 199,70	R1 699 309,76
Other related expenditure items	R0,00	R0,00	R0,00	R0,00	R0,00
<u>Total</u>	R31 721 910,00	R3 484 750,18	R6 403 371,59	R3 892 871,90	R21 833 788,23

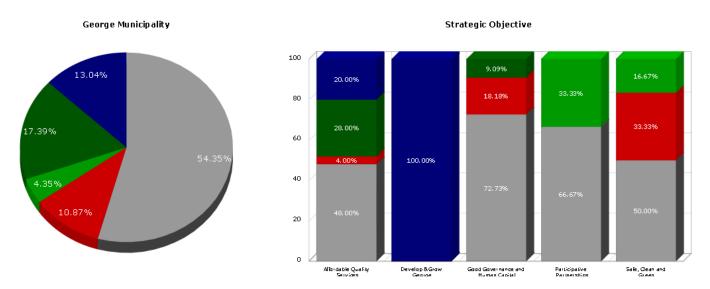
Cost Conta	ainment Annual Rep	oort	
Cost Containment Measure	Budget	Total Expenditure	Savings
	R'000	R'000	R'000
Use of consultants	R22 581 060,00	R8 148 126,32	R14 432 933,68
Vehicles used for political office-bearers	R0,00	R0,00	R0,00
Travel and subsistence	R1 085 171,00	R53 860,17	R1 031 310,83
Domestic accommodation	R775 490,00	R80 175,20	R695 314,80
Sponsorships, events and catering	R5 270 689,00	R1 295 769,84	R3 974 919,16
Communication	R2 009 500,00	R310 190,24	R1 699 309,76
Other related expenditure items	R0,00	R0,00	R0,00
Total	R31 721 910,00	R9 888 121,77	R21 833 788,23

2.9 "Annexure A":

Top Layer SDBIP – Quarter 1 ended 31 March 2021

GEORGE MUNICIPALITY

TOP LAYER SDBIP 3rd QUARTER: JAN – MARCH 2021



				Strategic O	bjective		
	George Municipality	Affordable Quality Services	Develop & Grow George	Good Governance and Human Capital	Participative Partnerships	S afe, C lean and Green	Unspeci fi ed
■ Not Yet A pplicable	25 (54.35%)	12 (48.00%)	-	8 (72.73%)	2 (66.67%)	3 (50.00%)	-
Not Met	5 (10.87%)	1 (4.00%)	-	2 (18.18%)	-	2 (33.33%)	-
Almost Met	-	-	-	-	-	-	-
Met	2 (4.35%)	-	-	-	1 (33.33%)	1 (16.67%)	-
■ W ell Met	8 (17.39%)	7 (28.00%)	-	1 (9.09%)	-	-	-
Extremely Well Met	6 (13.04%)	5 (20.00%)	1 (100.00%)	-	-	-	-
Total:	46	25	1	11	3	6	-
	100%	54.35%	2.17%	23.91%	6.52%	13.04%	-

National Key Performance Area: Basic Services

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Qı	uarter ending March 2021		for Quart	erformance er ending I to Quarter arch 2021
		measurement		,	Турс	Actual	Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL46	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2021	Number of newly appointed persons from equity target groups on the three highest levels of management/number of newly appointed persons on three highest levels of management.	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5 year plan	1.00%	Last Value	0.00%	0.00%	0.00%	N/A			0.00%	N/A
TL47	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2020	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2020	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	1	Carry Over	1	0	0	N/A			0	N/A
TL48	Achieve 100% of the planned audits ito approved Audit Plan by 30 June 2021 ((Actual hours completed/ Planned hours to be completed)x100)	% of target hours completed by 30 June 2021 ((Actual hours completed/ Planned hours to be completed)x100)	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	100.00%	Last Value	89.00%	75.00%	0.00%	G2			75.00%	G2
TL49	Limit water network losses to 25% or less by 30 June 2021	% Water network losses	To provide world class water services in George to promote development and fulfil basic needs	27.30%	Reverse Last Value	0.00%	0.00%	0.00%	N/A			0.00%	N/A
TL50	Spend 85% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To endevour to improve the reseal of roads such as an extent that potholes are prevented altogether	74.30%	Last Value	59.00%	20.00%	0.00%	В	[D255] Director: Civil Engineering Services: Please see attached Section 71 report indicating the % spend up and to 31 March 2021 (March 2021)		20.00%	В

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Qı	uarter ending March 2021		for Quart March 2021	erformance er ending I to Quarter arch 2021
		ououromon		J	.,,,,,	Atotaai	Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL51	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To endevour to improve the reseal of roads such as an extent that potholes are prevented altogether	93.60%	Last Value	100.00%	20.00%	0.00%	В	[D256] Director: Civil Engineering Services: Please see attached hereto the Section 71 report indicating the % spend up and to 31 March 2021 (March 2021)		20.00%	В
TL52	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2021 ((Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To implement an Integrated Public Transport Network that twill serve the communities of George	85.50%	Last Value	21.00%	20.00%	0.00%	G2	[D257] Director: Civil Engineering Services: % spend as per the attached Section 71 report received from the Department: Finance for March 2021. Actual spend R9 492 670+R2 345 760=R11 972 614 = 21% Approved budget R48 844 135 + 8 230 901=R58 125 036 (March 2021)		20.00%	G2
TL53	Spend 85% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To provide world class water services in George to promote development and fulfil basic needs	84.50%	Last Value	21.20%	20.00%	0.00%	G2	[D258] Director: Civil Engineering Services: % of the budget spend 21.2 % as per the POE attached hereto, stated in the Section 71 document (March 2021)		20.00%	G2
TL54	Spend 85% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To provide world class water services in George to promote development and fulfil basic needs	85.20%	Last Value	22.96%	20.00%	0.00%	G2	[D259] Director: Civil Engineering Services: % spend as per the attached Section 71 document for March 2021 (March 2021)		20.00%	G2

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Qı	uarter ending March 2021		for Quart March 202	erformance ter ending 1 to Quarter larch 2021
					.,,,,		Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL55	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To provide and maintain safe and sustainable sanitation management and infrastructure	84.70%	Last Value	38.66%	20.00%	0.00%	В	[D260] Director: Civil Engineering Services: % spend as per the attached Section 71 document for March 2021 (March 2021)		20.00%	В
TL56	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	To provide and maintain safe and sustainable sanitation management and infrastructure	77.70%	Last Value	21.59%	20.00%	0.00%	G2	[D261] Director: Civil Engineering Services: 21.59% spend of the capital budget as per the attached POE, Section 71 document for March 2021 (March 2021)		20.00%	G2
TL57	Achieve 90% compliance to Plant License or Authorization from DWS with regards to waste water outflow by 30 June 2021	% compliance achieved by each plant divided by the number of plants	To provide and maintain safe and sustainable sanitation management and infrastructure	88.00%	Stand-Alone	96.25%	90.00%	0.00%	G2	[D262] Director: Civil Engineering Services: 97% compliance with regards to the Waste Water outflow (March 2021)		90.00%	G2
TL58	Obtain 95% water quality level as per SANS 241 physical and micro parameters by 30 June 2021	% water quality level obtained as measured against the SANS 241:2015 physical and micro parameters	To provide world class water services in George to promote development and fulfil basic needs	97.80%	Stand-Alone	98.28%	95.00%	0.00%	G2	[D263] Director: Civil Engineering Services: Water quality as per SANS 241 requirements standing at 96.5% for the month of March 2021 (March 2021)		95.00%	G2
TL59	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2021	Number of FTE's created by 30 June 2021	To maximise job creation opportunities through government expenditure	222	Accumulative	476	0	0	В			0	В

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual	TD tual Original Adjust B	Qı	uarter ending March 2021		for Quart March 2021	erformance er ending 1 to Quarter arch 2021	
				-	.,,,,		Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL60	Spend 85% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2021	% of budget spend	To provide integrated waste management services for the entire municipal area	58.00%	Last Value	0.00%	20.00%	0.00%	R	[D199] Director: Community Services: .Commencement of the project is dependent on approval from the Department Water Affairs and Sanitation.An application made to the Department Water Affairs was rejected March 2019. Appeals were made, but was unsuccessful. A discussion were held February 2021 between the appointed consultant, SCM and the Directorate Services (Mr Paulse, J Fernold and W Robertson) to discuss the way forward. The tender for the dynamic compaction of the critical slope at the Gwaiing Landfill site has been awarded. (March 2021)	[D199] Director: Community Services: After abovementioned discussion, a proposal was submitted by the Consultant with options for the Municipality to choose from. The proposal will be distributed to the relevant officials (Internally), before a final decision will be made on the way forward, to ensure compliance to all SCM and legal requirements (March 2021)	20.00%	R
TL61	Award the tender for the composting plant in George by 30 June 2021	Tender for the composting plant in George award	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	1	Last Value	0	0	0	N/A			0	N/A
TL62	Completed the upgrade and extension of the Pacaltsdorp library by 30 June 2021	Upgrade and extension of the Pacaltsdorp library completed	To revitalise the current community facilities to increase the access to services for the public	1	Last Value	0	0	0	N/A			0	N/A

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Q	uarter ending March 2021		for Quart March 202	erformance ter ending 1 to Quarter arch 2021
							Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL64	Spend 85% of the approved project budget for the rehabilitation of the Uniondale landfill site by 30 June 2021	% of budget spend	To provide integrated waste management services for the entire municipal area	58.00%	Last Value	0.00%	20.00%	0.00%	R	[D203] Director: Community Services: A formal RFQ submitted to SCM - August 2020 Awaited approval from the Department: Water Affairs - November 2020, Project is dependent on approval from the Department Water Affairs and Sanitation. Final tender document compiled- April 2021 (March 2021)	[D203] Director: Community Services: Tender to be advertised - COM012/2021 with closing date 28 May 2021. Project to commence new financial year - 2021/2022 (March 2021)	20.00%	R
TL65	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2021 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2021	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	0.51%	Last Value	0.00%	0.00%	0.00%	N/A			0.00%	N/A
TL66	Submit the Workplace Skills Plan to the LGSETA by 30 April 2021	Workplace Skills Plan submitted to the LGSETA by 30 April 2021	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	1	Last Value	0	0	0	N/A			0	N/A
TL67	Appointment of Service Provider for the replacement of the Civic Centre roof in George by 30 June 2021	Service Provider appointed	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	0	Last Value	0	0	0	N/A			0	N/A
TL68	Limit electricity losses to less than 10% by 30 June 2021 (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100	% Electricity losses by 30 June 2021	To explore and implement measures to preserve resources and ensure sustainable development	7.59%	Reverse Last Value	8.61%	10.00%	0.00%	В	[D229] Director: Electro Technical Services: Losses below 10% (March 2021)		10.00%	В

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Q	uarter ending March 2021		for Quar March 202	erformance ter ending 1 to Quarter larch 2021
		measurement		Ü	Турс	Actual	Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL69	Spend 85% of the electricity capital budget by 30 June 2021 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the capital budget spent by 30 June 2021	To provide sufficient electricity for basic needs	72.40%	Last Value	28.00%	20.00%	0.00%	G2	[D230] Snr Manager: Electricity Planning: 28% of the capital budget spent (March 2021)		20.00%	G2
TL70	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2021	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2021	To provide world class water services in George to promote development and fulfil basic needs	34	Last Value	39 638	0	0	N/A			0	N/A
TL71	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2021	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2021	To provide sufficient electricity for basic needs	43	Last Value	44 748	0	0	N/A			0	N/A
TL72	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2021	Number of residential properties which are billed for sewerage as at 30 June 2021	To provide and maintain safe and sustainable sanitation management and infrastructure	39	Last Value	38 457	0	0	N/A			0	N/A
TL73	Number of formal residential properties for which refuse is removed once per week and billed	Number of residential properties which are billed for refuse removal as at 30 June	To provide integrated waste management services for the entire municipal area	37	Last Value	37 376	0	0	N/A			0	N/A

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Q	uarter ending March 2021		for Quar March 202	erformance ter ending 1 to Quarter larch 2021
					,,		Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
	for the service as at 30 June 2021	2021											
TL74	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2021	To provide world class water services in George to promote development and fulfil basic needs	15	Last Value	14 256	0	0	N/A			0	N/A
TL75	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity as at 30 June 2021	To provide sufficient electricity for basic needs	19	Last Value	18 993	0	0	N/A			0	N/A
TL76	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2021	To provide and maintain safe and sustainable sanitation management and infrastructure	15	Last Value	13 845	0	0	N/A			0	N/A
TL77	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2021	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	15	Last Value	13 974	0	0	N/A			0	N/A
TL78	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2021Short Term Borrowing +Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease)/Total Operating Revenue - Operating Conditional Grant)	% Debt to Revenue as at 30 June 2021	To develop mechanisms to ensure viable financial management and control	0.31%	Reverse Last Value	0.00%	0.00%	0.00%	N/A			0.00%	N/A
TL79	Financial viability measured in terms of the outstanding service debtors as at 30 June 2021 (Total outstanding	% Service debtors to revenue as at 30 June 2021	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	0.10%	Reverse Last Value	0.00%	0.00%	0.00%	N/A			0.00%	N/A

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual			Q	uarter ending March 2021		for Quar March 202	erformance ter ending 1 to Quarter larch 2021
					7,1		Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
	service debtors/ revenue received for services)												
TL80	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2021((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) +Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2021	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	4.35	Last Value	0	0	0	N/A			0	N/A
TL81	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2021 {(Actual amount spent on projects/Total amount budgeted for capital projects)X100}	% of capital budget spent by 30 June 2021	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	0.77%	Last Value	13.00%	20.00%	32.2%	G			20.00%	G
TL82	Achieve a payment percentage of 95% by 30 June 2021 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Payment % as at 30 June 2021	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	0.97%	Last Value	91.00%	90.00%	90.00	G			90.00%	G
TL83	Review the Long Term Financial Plan and submit to Council by 31 March	Reviewed Long Term Financial Plan submitted to Council by	To develop mechanisms to ensure viable financial management and control	1	Carry Over	0	1	1	G	[D92] Director: Financial Services: Included with draft budget (March 2021)	[D92] Director: Financial Services: Included with draft	1	G

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual	Quarter ending March 2021				Overall Performance for Quarter ending March 2021 to Quarter ending March 2021		
							Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
	2021	31 March 2021									budget (March 2021)		
TL85	Construct 50 top structures within the Thembalethu UISP project by 30 June 2021	Number of top structures constructed	To accelerate delivery in addressing housing	120	Accumulative	49	0	0	В	[D157] Director: Human Settlements: Notification was received that the houses were completed. To prevent vandalism and theft, the approved beneficiaries had to move into the houses immediately. Due to COVID-19, lock down and the numerous closing of offices due to COVID-19 positive cases, the paper work could only be completed now. (February 2021)	[D157] Director: Human Settlements: Completion of 49 top structures (February 2021)	0	В
TL87	Appoint a consultant to review the Human Settlements Master Plan by 30 June 2021	Consultant appointed	To accelerate delivery in addressing housing	1	Carry Over	0	0	0	N/A			0	N/A
TL88	Construct 13 GAP middle income housing units by 30 June 2021	Number of GAP housing units constructed	To accelerate delivery in addressing housing	0	Carry Over	0	0	0	N/A			0	N/A
TL89	Submit the IDP/budget time schedule to Council by 31 August 2020	Time schedule submitted to Council	To undertake strategic planning in order to address service delivery challenges in coordinated manner	1	Carry Over	1	0	0	N/A			0	N/A
TL90	Submit the draft IDP to Council by 31 March 2021 to ensure compliance with legislation	Draft IDP submitted to Council	To undertake strategic planning in order to address service delivery challenges in coordinated manner	1	Carry Over	1	1	0	G	[D313] Director: Planning and Development: Draft IDP submitted to Council on 31 March 2021 (March 2021)		1	G
TL91	Submit the IDP to Council by 31 May 2021 to ensure compliance with legislation	IDP submitted to Council	To undertake strategic planning in order to address service delivery challenges in coordinated manner	1	Carry Over	0	0	0	N/A			0	N/A

Ref	KPI Name	Description of Unit of Measurement	Pre-determined Objective	Baselin e	Calculation Type	YTD Actual	Quarter ending March 2021				Overall Performance for Quarter ending March 2021 to Quarter ending March 2021		
							Original Target	Adjust ment	R	Departmental KPI: Performance Comment	Departmental KPI: Corrective Measures	Original Target	R
TL92	Draft an Integrated Safety Plan and submit to the Portfolio Committee by 30 June 2021	Integrated Safety Plan drafted and submitted to the Portfolio Committee by 30 June 2021	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	0	Carry Over	0	0	0	N/A			0	N/A
TL93	Draft a By-Law Strategy and submit to the Portfolio Committee by 30 June 2021	By-Law Strategy drafted and submitted to the Portfolio Committee by 30 June 2021	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	0	Carry Over	0	0	0	N/A			0	N/A
TL94	Report quarterly to the GIPTN Committee on the implementation of the Roll-Out Programme of Phase 4A of the GIPTN	Number of reports submitted to the GIPTN Committee	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	0	Accumulative	3	1	0	G	[D357] Director: Protection Services: Item submitted to GIPTN Committee on 23 February 2021 (March 2021)		1	G

Overall Summary of Results

Overai	Summary of Results	•	
N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	25
R	KPI Not Met	0% <= Actual/Target <= 74.999%	2
Ο	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	5
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	8
В	KPI Extremely Well Met	150.000% <= Actual/Target	6
	Total KPIs:		46

QUALITY CERTIFICATE

I, **DR MICHELE GRATZ**, the acting municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

X	The Quarterly Budget Monitoring Report

For the quarter ended **MARCH 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: DR MICHELE GRATZ

(mark as appropriate)

Municipal Manager of GEORGE WC044

Signature.....

Date

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