



Quarterly Budget Monitoring Report April to June 2021

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Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the third quarter of 2020/21, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) That Council notes the contents of this report and supporting documentations for the 4th quarter of 2020/21 financial year.

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 4th quarter of 2020/21.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	387 975	2 422 695	2 379 689
Amended Budget	282 315	2 456 583	2 318 621
Plan to Date (SDBIP)	282 315	2 456 583	2 318 621
Actual	187 114	2 047 457	1 908 435
Variance to SDBIP	-95 200	-409 126	-410 186
% Variance to SDBIP	-34%	-17%	-18%
% of Adjusted budget 20/21	66%	83%	82%
% of Adjusted budget 19/20	39%	71%	73%

The figures contained in this report is interim and will be finalised with the completion of the Annual Financial Statements 2020/21.

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

Quarterly Budget Monitoring Report - 4th Quarter 2020/21

Operating Revenue by sources

<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	311 989 000	321 989 000	321 989 000	322 755 132	766 132	0%
Service Charges - Electricity	771 756 229	758 628 942	758 628 942	698 102 427	(60 526 515)	-8%
	Reason for variance: A portion of June's billing will be done in July and subsequently written back once the billing is finalised as part as the AFS process. This will increase the actual revenue collected.					
Service Charges - Water	141 357 000	132 037 518	132 037 518	134 307 013	2 269 495	2%
	Reason for variance: A portion of June's billing will be done in July and subsequently written back once the billing is finalised as part as the AFS process. This will increase the actual revenue collected. The main reason for the variance is however the reduced level of consumption.					
Service Charges - Sewerage	113 118 000	122 453 192	122 453 192	122 717 179	263 987	0%
Service Charges – Refuse Removal	94 475 602	102 119 179	102 119 179	101 623 339	(495 840)	0%
Fines, Penalties and Forfeits	80 306 792	80 306 792	80 306 792	6 796 115	(73 510 677)	-92%
	Reason for variance: Although the same service provider collected outstanding fines uninterruptedly to date there was a decline in the collection of fines because of the Covid-19 pandemic. An interim arrangement was also put in place by hiring speed cameras prior to the appointment of the service provider who received the award for the camera tender. Recognition of revenue from fines issued for the year based on iGRAP1 still need to be calculated and accounted for. In terms of the Traffic Fines, the estimated payment rate is between 17% and 20%. The budget for traffic fines issued for 2020/21 amounted to R73million. A provision has been created for the shortfall.					
Licences or Permits	3 694 725	3 794 725	3 794 725	2 865 942	(928 783)	-24%
	Reason for variance: Loss of revenue results from less driver licence applications since lockdown and the impact of					

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	COVID19 in the traffic department makes revenue collection difficult					
<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Income for Agency Services	9 290 500	9 290 500	9 290 500	10 022 491	731 991	8%
Rent of Facilities and Equipment	6 480 110	5 931 610	5 931 610	2 856 210	(3 075 400)	-52%
	Reason for variance: Community Halls not being rented out due to the COVID19 lockdown regulations.					
Grants and Subsidies Received - Capital	73 914 037	100 636 236	100 636 236	41 423 913	(59 212 323)	-59%
	Reason for variance: Grant revenue is recognised once expenditure has incurred (conditions met). There are outstanding invoices that need to be paid and an under spending on the PTNG (R30m) grant that was gazetted in April 2021. R41million will be recognized as income as part of the capitalisation process in July 2021. The balance (+- R18million) will be rolled over to 2021/22 as unspent conditional grants.					
Grants and Subsidies Received - Operating	634 699 962	674 139 997	674 139 997	485 934 935	(188 205 062)	-28%
	Reason for variance: There is still grants that need to be recognised as revenue. R140million of the Housing Grant will be spent by Province and will not reflect as grants received. R11million of the Housing Grant still needs to be recognized. +- R8million was paid in July 2021 with regards to the PTNG grant. R17.5 million was paid to the VOC after 30 June 2021.					
Interest Earned – External Investment	52 955 764	58 970 110	58 970 110	26 248 721	(32 721 389)	-55%

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	Reason for variance: There has been a significant drop in interest rates since the announcement of the covid19 pandemic.					
<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Interest Earned – Outstanding Debtors	7 746 400	7 746 400	7 746 400	4 326 453	(3 419 947)	-44%
	Reason for variance: As part of council's covid19 pandemic relief no interest was levied for the period July to September 2020.					
Other Revenue	19 326 414	19 703 476	19 703 476	17 458 278	(2 245 198)	-11%
	Reason for variance: The main reason for this variance is VAT income on grants that will be rolled over to 2021/22.					
GIPTN Fare Revenue	81 290 913	38 542 190	38 542 190	38 615 570	73 380	0%
Capital Contributions	20 293 300	20 293 300	20 293 300	31 403 393	11 110 093	55%
	Reason for variance: More income was realised than what was anticipated indicative of the growth in the building industry.					
Gain on Disposal of PPE	-	-	-	-	-	0%
Total Revenue	2 422 694 748	2 456 583 167	2 456 583 167	2 047 457 111	(409 126 056)	-17%
% of Annual Budget Billed	83%					

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Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	634 505 777	606 504 125	606 504 125	544 510 669	(61 993 456)	-10%
	Reason for variance: <ul style="list-style-type: none"> Budgeted vacant positions that has not been filled for the year. Post-retirement benefit obligations that still need to be calculated and accounted for. 					
Remuneration of Councillors	25 139 943	25 139 943	25 139 943	21 852 687	(3 287 256)	-13%
	Reason for variance: Variance is due to vacancies that existed in Council.					
Contracted Services	615 285 788	603 232 889	603 232 889	414 100 360	(189 132 529)	-31%
	Reason for variance: <ul style="list-style-type: none"> Payments to the Vehicle Operating Company (VOC) of R17.5mil and Department of Transport and Public works of R7.6mil outstanding at 30 June 2021. Housing projects: Catalytic projects managed by Provincial Government. R128 million will be spent by Province and the expenditure will not be reflected in George Municipality's books 					
Bulk Purchases	529 112 280	523 397 280	523 397 280	459 126 950	(64 270 330)	-12%
	Reason for variance: The invoice for June 2021 will be paid in July 2021. The ESKOM invoice amounts to R59.8million for June 2021.					
Operating Leases	19 606 868	19 766 033	19 766 033	17 091 440	(2 674 593)	-14%
	Reason for variance: Provision was made for the leasing of busses for the GIPTN project that did not materialised.					
Operational Cost	146 504 977	126 757 394	126 757 394	115 269 351	(11 488 043)	-9%
	Reason for variance: Savings was materialised due to personnel working from home thereby reducing the operational cost for the Municipality.					
Depreciation & Amortisation	168 268 784	168 268 784	168 268 784	156 987 072	(11 281 712)	-7%

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Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
	Reason for variance: Depreciation accounted for until end May 2021. Final depreciation run will be done after the capitalisation has been completed.					
Loss on Disposal of PPE	714 610	714 610	714 610	26 996	(687 614)	-96%
Bad Debts	74 955 520	74 955 520	74 955 520	19 833 395	(55 122 125)	-74%
	Reason for variance: The contribution to the provision for bad debt still need to be calculated and accounted for. R19.8 million bad debt written off during the financial year.					
Transfers and Subsidies Paid	60 860 389	72 152 190	72 152 190	67 390 401	(4 761 789)	-7%
Inventory Consumed	68 555 550	63 553 928	63 553 928	57 878 253	(5 675 675)	-9%
Interest Expense	36 178 596	34 178 596	34 178 596	34 367 168	188 572	1%
Total Expenditure	2 379 689 082	2 318 621 292	2 318 621 292	1 908 434 741	(410 186 551)	-18%
% of Annual Budget Spent	82%					

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Capital expenditure

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	3 800 000	5 251 000	5 251 000	3 764 734	(1 486 266)	-28%
	Reason for variance: R978 400 budgeted in the 2020/21 book year must be rolled-over to the 2021/22 book year for the construction of a Wheel Chair lift at the municipal court. Contractor appointed, but work could not be completed by 30 June 2021 as most of the parts had to be imported.					
Corporate Services	4 850 000	2 567 831	2 567 831	1 646 753	(921 078)	-36%
	Reason for variance: <ul style="list-style-type: none"> Replace Roof at Conville Hall – project completed with saving (R120 000). Repair Roof at Civic Centre – Tender has been advertised. Amount of R400 000 will not be spend and Other projects completed with saving of ±R155 000. 					
Civil Engineering Services	234 679 629	173 572 158	173 572 158	119 196 984	(54 375 174)	-31%
	Reason for variance: <ul style="list-style-type: none"> R 29 million underspending on the GIPTN Streets Projects since the PTNG (R 30 million) was gazetted late in financial year and could not be spend by end of June 2021. Further the one of the Major projects the upgrading of Tabata Street was severely delayed by the community. R10 million underspending on the EFF funded part of the Outeniqua WWTW 10 ML addition. The department made some adjustments to the components that makes up the project, that resulted in a saving. Further there was delays in the delivery of major mechanical electrical parts. 					
Electro-technical Services	72 930 530	55 229 992	55 229 992	29 601 659	(25 628 333)	-46%
	Reason for variance: <ul style="list-style-type: none"> REFURBISH EXISTING 10MVA TRANSFORMERS - Refurbishment of Protea Sub Transformer - Tap changer purchased. Other refurbishment work is ongoing and will not be completed by end of June'21. Will need to roll-over the project. THEMBALETHU/BALLOTS BAY 66/11KV SUBSTATION - Delays experienced and project has been put on hold due to concerns from the Community regarding the appointment of the contractor - consultation is ongoing. Project to be rolled over. REPLACE CHERRY PICKER TRUCK – Project was not approved by the BAC as it will not be delivered by end June 2021. Project to be rolled over. CRANE TRUCK – Not completed, need to be rolled-over. 					
Human Settlements	4 022 000	4 367 000	4 367 000	3 739 307	(627 693)	-14%

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Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
	Reason for variance: <ul style="list-style-type: none"> Supply and Delivery of containers at Lubabalo crèche: Tender HS/008/2020 were cancelled by the successful tenderer during April 2021 due to the excessive increase in container prices. During May/June 2021 a formal quotation process were followed but the successful tenderer could not deliver the customised containers by 30 June 2021. This project will be finalised once the roll-over budget for capital projects is completed. Delivery of Containers: Contractor were appointed during May 2021 but due to the excessive increase in container prices the contractor formally withdrew from this tender. During May/June 2021 a formal quotation process were followed but the successful tenderer could not deliver the customised containers by 30 June 2021. This project will be finalised once the roll over budget process is finalised. 					
	2 992 000	5 393 220	5 393 220	3 692 960	(1 700 260)	-32%
Planning & Development	Reason for variance: <ul style="list-style-type: none"> R410 000: savings on the Diamant Str and tourism projects. R270 000: The two billboards for Tourism delayed as non-responsive quotes received three times. We have now secured quotes and appointed a service provider. Amount will be rolled over. R535 000: Shop Fit at Tourism Offices Non-responsive quotes received. Amount to be rolled over and new SCM process undertaken. R300 000: Buffelsfontein 204: Acquisition pending outcome of land use application. R185 000: Renovation of 4th and 5th floors could not be completed due to extensive snag list. 					
	29 884 023	17 490 067	17 490 067	9 920 840	(7 569 227)	-43%
Community Services	Reason for variance: <ul style="list-style-type: none"> The building of compost plant was budgeted in Feb adjustments budget it is behind schedule. Cherry picker – still awaiting the final appointment letter for the contractor. It will be purchased in the 2021/22 financial year. Refuse bins – Go George delayed the procurement process. To be purchased in the 2021/22 financial year. The other projects are incomplete because of delayed procurement processes. Roll-over to be requested. 					
	33 603 031	17 335 658	17 335 658	15 279 437	(2 056 221)	-12%
Protection Services	Reason for variance: The payment of the generators at Vehicle Registration and Law Enforcement will be processed in July 2021					
	1 214 000	1 108 000	1 108 000	272 177	(835 823)	-75%
Financial Services	Reason for variance: The forklift R750 000 could not be delivered. The tender was awarded but the preferred tenderer was only able to deliver the forklift after year end. The forklift will be purchased in the 2021/22 financial year.					
Total	387 975 213	282 314 926	282 314 926	187 114 852	(95 200 074)	-34%
% of Annual Budget Spent				66%		

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Part 2: In-year budget statement tables

2.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M12 June

Description	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	302 109	311 989	321 989	25 515	322 755	321 989	766	0%	321 989
Service charges	1 015 515	1 120 707	1 115 239	97 373	1 057 036	1 115 239	(58 203)	-5%	1 115 239
Investment revenue	33 526	52 956	58 970	1 295	17 300	58 970	(41 670)	-71%	58 970
Transfers and subsidies	549 028	634 700	674 140	37 058	485 935	674 140	(188 205)	-28%	674 140
Other own revenue	187 256	214 237	171 417	12 134	97 297	171 417	(74 120)	-43%	171 417
Total Revenue (excluding capital transfers and contributions)	2 087 435	2 334 589	2 341 755	173 375	1 980 323	2 341 755	(361 432)	-15%	2 341 755
Employee costs	532 336	634 506	606 504	43 746	544 558	606 504	(61 946)	-10%	606 504
Remuneration of Councillors	22 516	25 140	25 140	1 845	21 853	25 140	(3 287)	-13%	25 140
Depreciation & asset impairment	158 186	168 269	168 269	12 747	156 987	168 269	(11 282)	-7%	168 269
Finance charges	43 772	36 179	34 179	17 461	34 390	34 179	211	1%	34 179
Materials and bulk purchases	547 954	597 668	586 951	43 993	516 937	586 951	(70 014)	-12%	586 951
Transfers and subsidies	83 378	60 860	72 152	27 183	67 390	72 152	(4 762)	-7%	72 152
Other expenditure	634 954	857 068	825 426	68 702	566 324	825 426	(259 103)	-31%	825 426
Total Expenditure	2 023 096	2 379 689	2 318 621	215 677	1 908 438	2 318 621	(410 183)	-18%	2 318 621
Surplus/(Deficit)	64 339	(45 100)	23 134	(42 302)	71 885	23 134	48 751	211%	23 134
Transfers and subsidies - capital (monetary alloc	62 552	73 914	100 636	-	41 424	100 636	(59 212)	-59%	100 636
Contributions & Contributed assets	16 840	14 192	14 192	3 675	25 449	14 192	11 257	79%	14 192
Surplus/(Deficit) after capital transfers & contributions	143 732	43 006	137 962	(38 628)	138 758	137 962	796	1%	137 962
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	143 732	43 006	137 962	(38 628)	138 758	137 962	796	1%	137 962
Capital expenditure & funds sources									
Capital expenditure	155 698	387 975	282 315	60 099	187 115	282 315	(95 200)	-34%	282 315
Capital transfers recognised	60 574	67 624	94 684	18 833	61 435	94 684	(33 249)	-35%	94 684
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	4 109	244 441	62 499	10 762	47 465	62 499	(15 034)	-24%	62 499
Internally generated funds	91 335	75 910	125 132	30 504	78 214	125 132	(46 917)	-37%	125 132
Total sources of capital funds	156 018	387 975	282 315	60 099	187 115	282 315	(95 200)	-34%	282 315
Financial position									
Total current assets	160 886	(45 834)	1 268 775		1 027 857				1 268 775
Total non current assets	(5 895)	3 682 709	3 273 820		3 165 944				3 273 820
Total current liabilities	43 102	(1 243 583)	738 784		798 828				738 784
Total non current liabilities	(11 087)	146 115	544 286		532 878				544 286
Community wealth/Equity	123 004	3 099 389	3 259 526		2 862 095				3 259 526
Cash flows									
Net cash from (used) operating	417 081	286 945	381 901	(19 188)	494 335	381 901	(112 434)	-29%	381 901
Net cash from (used) investing	(156 018)	(387 975)	(282 315)	(260 099)	213 119	(282 315)	(495 434)	175%	(282 315)
Net cash from (used) financing	-	-	-	-	(37 859)	-	37 859	#DIV/0!	160 000
Cash/cash equivalents at the month/year end	261 063	285 383	899 092	-	669 596	899 092	229 496	26%	259 586
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	110 669	15 592	12 405	11 010	9 276	7 555	40 316	142 355	349 179
Creditors Age Analysis									
Total Creditors	98 817	91	122	2	0	-	2	0	99 034

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2.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M12 June

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		429 016	393 332	403 563	38 099	377 873	403 563	(25 690)	-6%	403 563
Executive and council		463	185	185	—	2	185	(183)	-99%	185
Finance and administration		428 553	393 147	403 379	38 099	377 871	403 379	(25 507)	-6%	403 379
Internal audit		—	—	—	—	—	—	—		—
<i>Community and public safety</i>		125 155	269 848	247 846	10 445	33 419	247 846	(214 427)	-87%	247 846
Community and social services		18 763	17 789	14 203	2 773	17 832	14 203	3 630	26%	14 203
Sport and recreation		466	14 418	1 972	58	1 248	1 972	(724)	-37%	1 972
Public safety		75 395	78 293	78 552	514	5 381	78 552	(73 171)	-93%	78 552
Housing		30 512	159 264	153 035	7 100	8 953	153 035	(144 082)	-94%	153 035
Health		18	84	84	—	4	84	(80)	-95%	84
<i>Economic and environmental services</i>		433 876	423 596	445 649	4 212	351 461	445 649	(94 189)	-21%	445 649
Planning and development		8 096	11 302	11 059	620	9 443	11 059	(1 616)	-15%	11 059
Road transport		425 778	412 293	434 589	3 592	342 012	434 589	(92 577)	-21%	434 589
Environmental protection		2	2	2	0	6	2	5	279%	2
<i>Trading services</i>		1 178 463	1 335 392	1 358 777	124 289	1 283 967	1 358 777	(74 811)	-6%	1 358 777
Energy sources		704 213	820 190	809 485	70 757	746 751	809 485	(62 734)	-8%	809 485
Water management		177 161	209 314	179 989	18 100	183 329	179 989	3 340	2%	179 989
Waste water management		163 532	168 836	216 865	20 362	200 956	216 865	(15 909)	-7%	216 865
Waste management		133 557	137 052	152 439	15 071	152 931	152 439	492	0%	152 439
<i>Other</i>	4	317	527	747	3	477	747	(270)	-36%	747
Total Revenue - Functional	2	2 166 827	2 422 695	2 456 583	177 049	2 047 196	2 456 583	(409 387)	-17%	2 456 583
Expenditure - Functional										
<i>Governance and administration</i>		320 737	389 289	375 434	31 400	319 428	375 434	(56 006)	-15%	375 434
Executive and council		48 059	80 234	76 507	4 268	49 917	76 507	(26 590)	-35%	76 507
Finance and administration		261 259	293 484	284 335	26 565	256 636	284 335	(27 699)	-10%	284 335
Internal audit		11 419	15 570	14 591	566	12 875	14 591	(1 716)	-12%	14 591
<i>Community and public safety</i>		276 314	412 771	404 499	20 827	198 516	404 499	(205 983)	-51%	404 499
Community and social services		52 346	62 726	59 543	5 372	46 582	59 543	(12 961)	-22%	59 543
Sport and recreation		31 695	36 393	34 379	3 690	31 362	34 379	(3 017)	-9%	34 379
Public safety		137 590	114 317	111 183	6 512	64 994	111 183	(46 189)	-42%	111 183
Housing		51 808	195 079	195 548	4 767	52 015	195 548	(143 534)	-73%	195 548
Health		2 873	4 255	3 846	487	3 564	3 846	(282)	-7%	3 846
<i>Economic and environmental services</i>		399 261	459 760	439 328	53 355	393 841	439 328	(45 488)	-10%	439 328
Planning and development		25 051	35 464	30 323	1 017	22 988	30 323	(7 335)	-24%	30 323
Road transport		372 796	421 669	406 273	52 169	369 095	406 273	(37 178)	-9%	406 273
Environmental protection		1 413	2 626	2 733	169	1 759	2 733	(974)	-36%	2 733
<i>Trading services</i>		1 013 392	1 102 314	1 083 882	108 334	982 639	1 083 882	(101 243)	-9%	1 083 882
Energy sources		611 509	675 043	664 598	57 706	585 517	664 598	(79 081)	-12%	664 598
Water management		136 271	134 396	130 950	18 275	130 583	130 950	(367)	0%	130 950
Waste water management		182 697	197 867	197 511	22 739	184 870	197 511	(12 640)	-6%	197 511
Waste management		82 915	95 009	90 823	9 614	81 668	90 823	(9 155)	-10%	90 823
<i>Other</i>		13 392	15 556	15 478	1 762	14 014	15 478	(1 464)	-9%	15 478
Total Expenditure - Functional	3	2 023 096	2 379 689	2 318 621	215 677	1 908 438	2 318 621	(410 183)	-18%	2 318 621
Surplus/ (Deficit) for the year		143 732	43 006	137 962	(38 628)	138 758	137 962	796	1%	137 962

Quarterly Budget Monitoring Report

2.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M12 June

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
									%	
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Muncipal Manager		2 169	2 686	2 686	3 486	4 557	2 686	1 871	69,7%	2 686
Vote 2 - Corporate Services		236	772	422	(18)	101	422	(321)	-76,2%	422
Vote 3 - Corporate Services (Continued)		3 202	2 630	2 512	286	2 298	2 512	(214)	-8,5%	2 512
Vote 4 - Community Services		18 182	17 239	13 901	2 792	17 669	13 901	3 767	27,1%	13 901
Vote 5 - Community Services (Continued)		133 991	151 412	154 401	15 129	154 179	154 401	(223)	-0,1%	154 401
Vote 6 - Human Settlements		24 652	157 946	151 717	7 000	8 037	151 717	(143 680)	-94,7%	151 717
Vote 7 - Civil Engineering Services		352 377	385 015	403 614	38 513	390 638	403 614	(12 976)	-3,2%	403 614
Vote 8 - Electro-Technical Services		706 742	822 951	812 188	70 757	748 695	812 188	(63 493)	-7,8%	812 188
Vote 9 - Financial Services		409 460	368 976	379 641	31 572	355 155	379 641	(24 487)	-6,4%	379 641
Vote 10 - Financial Services (Continued)		5 009	4 892	4 892	395	4 481	4 892	(410)	-8,4%	4 892
Vote 11 - Planning and Development		14 652	20 708	20 685	3 030	16 874	20 685	(3 811)	-18,4%	20 685
Vote 12 - Protection Services		493 560	487 285	509 741	4 109	344 440	509 741	(165 301)	-32,4%	509 741
Vote 13 - Protection Services (Continued)		-	182	182	-	-	182	(182)	-100,0%	182
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	2 164 232	2 422 695	2 456 583	177 049	2 047 123	2 456 583	(409 460)	-16,7%	2 456 583
Expenditure by Vote	1									
Vote 1 - Office of the Muncipal Manager		84 059	120 440	119 533	8 156	90 096	119 533	(29 437)	-24,6%	119 533
Vote 2 - Corporate Services		33 736	36 879	34 943	3 997	34 723	34 943	(221)	-0,6%	34 943
Vote 3 - Corporate Services (Continued)		32 732	36 554	37 231	2 899	32 620	37 231	(4 611)	-12,4%	37 231
Vote 4 - Community Services		59 739	72 399	67 428	5 469	55 066	67 428	(12 361)	-18,3%	67 428
Vote 5 - Community Services (Continued)		100 856	113 854	108 452	11 746	98 243	108 452	(10 209)	-9,4%	108 452
Vote 6 - Human Settlements		47 736	185 852	181 586	3 776	44 634	181 586	(136 952)	-75,4%	181 586
Vote 7 - Civil Engineering Services		348 963	362 102	353 100	43 330	338 892	353 100	(14 208)	-4,0%	353 100
Vote 8 - Electro-Technical Services		631 251	700 014	689 149	59 307	604 307	689 149	(84 842)	-12,3%	689 149
Vote 9 - Financial Services		70 167	78 835	78 577	8 145	61 268	78 577	(17 309)	-22,0%	78 577
Vote 10 - Financial Services (Continued)		40 631	54 358	53 578	3 801	47 699	53 578	(5 879)	-11,0%	53 578
Vote 11 - Planning and Development		41 577	48 927	44 240	2 727	34 867	44 240	(9 372)	-21,2%	44 240
Vote 12 - Protection Services		532 096	568 728	550 039	62 254	465 251	550 039	(84 788)	-15,4%	550 039
Vote 13 - Protection Services (Continued)		605	746	766	69	773	766	7	0,9%	766
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	2 024 147	2 379 689	2 318 621	215 677	1 908 438	2 318 621	(410 183)	-17,7%	2 318 621
Surplus/ (Deficit) for the year	2	140 085	43 006	137 962	(38 628)	138 685	137 962	723	0,5%	137 962

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2.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M12 June

Description	Ref	2019/20	Budget Year 2020/21							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue By Source										
Property rates		302 109	311 989	321 989	25 515	322 755	321 989	766	0%	321 989
Service charges - electricity revenue		675 646	771 756	758 629	66 332	698 142	758 629	(60 487)	-8%	758 629
Service charges - water revenue		136 925	141 357	132 038	12 350	134 554	132 038	2 516	2%	132 038
Service charges - sanitation revenue		110 680	113 118	122 453	10 073	122 717	122 453	264	0%	122 453
Service charges - refuse revenue		92 264	94 476	102 119	8 618	101 623	102 119	(496)	0%	102 119
Service charges - other		–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		22 851	6 480	5 932	59	2 856	5 932	(3 075)	-52%	5 932
Interest earned - external investments		33 526	52 956	58 970	1 295	17 300	58 970	(41 670)	-71%	58 970
Interest earned - outstanding debtors		3 000	7 746	7 746	493	4 326	7 746	(3 420)	-44%	7 746
Dividends received		11 645	–	–	2 195	8 949	–	8 949	#DIV/0!	–
Fines, penalties and forfeits		76 283	80 307	80 307	855	6 787	80 307	(73 520)	-92%	80 307
Licences and permits		1 672	3 695	3 795	265	2 559	3 795	(1 236)	-33%	3 795
Agency services		10 599	9 291	9 291	44	10 022	9 291	732	8%	9 291
Transfers and subsidies		549 028	634 700	674 140	37 058	485 935	674 140	(188 205)	-28%	674 140
Other revenue		61 205	106 719	64 347	8 222	61 797	64 347	(2 550)	-4%	64 347
Gains on disposal of PPE		2	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		2 087 435	2 334 589	2 341 755	173 375	1 980 323	2 341 755	(361 432)	-15%	2 341 755
Expenditure By Type										
Employee related costs		532 336	634 506	606 504	43 746	544 558	606 504	(61 946)	-10%	606 504
Remuneration of councillors		22 516	25 140	25 140	1 845	21 853	25 140	(3 287)	-13%	25 140
Debt impairment		125 271	74 956	74 956	6 904	19 833	74 956	(55 122)	-74%	74 956
Depreciation & asset impairment		158 186	168 269	168 269	12 747	156 987	168 269	(11 282)	-7%	168 269
Finance charges		43 772	36 179	34 179	17 461	34 390	34 179	211	1%	34 179
Bulk purchases		485 199	529 112	523 397	38 991	459 127	523 397	(64 270)	-12%	523 397
Other materials		62 755	68 556	63 554	5 002	57 810	63 554	(5 744)	-9%	63 554
Contracted services		418 312	615 286	603 233	50 818	414 102	603 233	(189 131)	-31%	603 233
Transfers and subsidies		83 378	60 860	72 152	27 183	67 390	72 152	(4 762)	-7%	72 152
Other expenditure		89 831	166 112	146 523	11 191	132 361	146 523	(14 162)	-10%	146 523
Loss on disposal of PPE		1 539	715	715	(212)	27	715	(688)	-96%	715
Total Expenditure		2 023 096	2 379 689	2 318 621	215 677	1 908 438	2 318 621	(410 183)	-18%	2 318 621
Surplus/(Deficit)		64 339	(45 100)	23 134	(42 302)	71 885	23 134	48 751	0	23 134
Transfers and subsidies - capital (municipality allocations)		–	–	–	–	–	–	–	–	–
(National / Provincial and District)		62 552	73 914	100 636	–	41 424	100 636	(59 212)	(0)	100 636
Transfers and subsidies - capital (municipality allocations)		–	–	–	–	–	–	–	–	–
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Companies, Higher Educational Institutions)		12 716	14 192	14 192	3 675	25 449	14 192	11 257	0	14 192
Transfers and subsidies - capital (in-kind - all)		4 124	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		143 732	43 006	137 962	(38 628)	138 758	137 962			137 962
Taxation		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		143 732	43 006	137 962	(38 628)	138 758	137 962			137 962
Attributable to minorities		–	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality		143 732	43 006	137 962	(38 628)	138 758	137 962			137 962
Share of surplus/ (deficit) of associate		–	–	–	–	–	–			–
Surplus/ (Deficit) for the year		143 732	43 006	137 962	(38 628)	138 758	137 962			137 962

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

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2.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M12 June

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		135	200	49	3	38	49	(11)	-22%	49
Vote 2 - Corporate Services		14	-	-	-	-	-	-		-
Vote 3 - Corporate Services (Continued)		-	-	-	-	-	-	-		-
Vote 4 - Community Services		47	371	474	102	142	474	(331)	-70%	474
Vote 5 - Community Services (Continued)		1 872	2 235	302	-	85	302	(217)	-72%	302
Vote 6 - Human Settlements		-	1 050	2 152	308	1 915	2 152	(236)	-11%	2 152
Vote 7 - Civil Engineering Services		27 706	26 543	71 794	12 600	39 156	71 794	(32 638)	-45%	71 794
Vote 8 - Electro-Technical Services		7 622	28 701	12 741	2 416	5 707	12 741	(7 034)	-55%	12 741
Vote 9 - Financial Services		-	-	-	-	-	-	-		-
Vote 10 - Financial Services (Continued)		-	500	640	371	559	640	(81)	-13%	640
Vote 11 - Planning and Development		-	925	335	5	327	335	(8)	-2%	335
Vote 12 - Protection Services		86	17 256	298	49	268	298	(29)	-10%	298
Vote 13 - Protection Services (Continued)		-	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	37 482	77 780	88 785	15 852	48 200	88 785	(40 585)	-46%	88 785
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		562	1 486	2 746	(2)	1 459	2 746	(1 287)	-47%	2 746
Vote 2 - Corporate Services		1 486	3 850	1 784	322	1 152	1 784	(632)	-35%	1 784
Vote 3 - Corporate Services (Continued)		197	892	402	41	269	402	(133)	-33%	402
Vote 4 - Community Services		1 242	6 088	5 265	567	2 276	5 265	(2 989)	-57%	5 265
Vote 5 - Community Services (Continued)		5 367	21 191	11 450	2 640	7 417	11 450	(4 033)	-35%	11 450
Vote 6 - Human Settlements		3 905	2 972	2 215	626	1 824	2 215	(391)	-18%	2 215
Vote 7 - Civil Engineering Services		71 959	208 137	104 813	25 403	82 747	104 813	(22 066)	-21%	104 813
Vote 8 - Electro-Technical Services		20 843	44 230	42 489	8 098	23 894	42 489	(18 594)	-44%	42 489
Vote 9 - Financial Services		688	1 214	1 108	7	272	1 108	(836)	-75%	1 108
Vote 10 - Financial Services (Continued)		237	1 722	2 197	892	1 935	2 197	(262)	-12%	2 197
Vote 11 - Planning and Development		2 551	2 067	2 023	125	660	2 023	(1 363)	-67%	2 023
Vote 12 - Protection Services		9 180	15 744	16 985	5 522	14 959	16 985	(2 026)	-12%	16 985
Vote 13 - Protection Services (Continued)		-	604	53	4	51	53	(1)	-2%	53
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - 0		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	118 216	310 195	193 530	44 246	138 915	193 530	(54 615)	-28%	193 530
Total Capital Expenditure	3	155 698	387 975	282 315	60 099	187 115	282 315	(95 200)	-34%	282 315

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Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M12 June

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Capital Expenditure - Functional Classification</u>										
<i>Governance and administration</i>		(20 367)	7 911	11 633	1 627	6 930	11 633	(4 702)	-40%	11 633
Executive and council		76	978	1 073	–	1 061	1 073	(11)	-1%	1 073
Finance and administration		(20 472)	6 812	10 485	1 625	5 836	10 485	(4 649)	-44%	10 485
Internal audit		29	122	75	1	33	75	(42)	-56%	75
<i>Community and public safety</i>		14 649	45 651	29 822	7 701	22 770	29 822	(7 052)	-24%	29 822
Community and social services		2 638	10 457	6 941	996	3 970	6 941	(2 971)	-43%	6 941
Sport and recreation		871	19 811	5 959	1 184	3 326	5 959	(2 633)	-44%	5 959
Public safety		7 246	13 132	14 089	5 206	12 900	14 089	(1 189)	-8%	14 089
Housing		3 821	2 106	2 725	315	2 466	2 725	(259)	-10%	2 725
Health		74	145	108	–	108	108	(0)	0%	108
<i>Economic and environmental services</i>		58 448	48 858	92 065	13 146	60 596	92 065	(31 469)	-34%	92 065
Planning and development		550	1 484	984	130	489	984	(494)	-50%	984
Road transport		57 897	46 704	90 400	13 016	59 785	90 400	(30 615)	-34%	90 400
Environmental protection		–	670	682	–	322	682	(360)	-53%	682
<i>Trading services</i>		102 817	284 148	147 528	37 625	96 399	147 528	(51 128)	-35%	147 528
Energy sources		43 164	72 931	55 230	10 514	29 602	55 230	(25 628)	-46%	55 230
Water management		30 257	108 976	14 838	3 237	7 377	14 838	(7 462)	-50%	14 838
Waste water management		22 802	96 824	69 841	21 968	54 459	69 841	(15 382)	-22%	69 841
Waste management		6 594	5 418	7 618	1 906	4 962	7 618	(2 656)	-35%	7 618
<i>Other</i>		472	1 408	1 267	–	419	1 267	(848)	-67%	1 267
Total Capital Expenditure - Functional Classification	3	156 018	387 975	282 315	60 099	187 115	282 315	(95 200)	-34%	282 315
<u>Funded by:</u>										
National Government		52 954	66 892	93 952	18 670	60 706	93 952	(33 246)	-35%	93 952
Provincial Government		3 496	732	732	163	729	732	(3)	0%	732
District Municipality		–	–	–	–	–	–	–	–	–
Other transfers and grants		4 124	–	–	–	–	–	–	–	–
Transfers recognised - capital		60 574	67 624	94 684	18 833	61 435	94 684	(33 249)	-35%	94 684
Public contributions & donations	5	–	–	–	–	–	–	–	–	–
Borrowing	6	4 109	244 441	62 499	10 762	47 465	62 499	(15 034)	-24%	62 499
Internally generated funds		91 335	75 910	125 132	30 504	78 214	125 132	(46 917)	-37%	125 132
Total Capital Funding		156 018	387 975	282 315	60 099	187 115	282 315	(95 200)	-34%	282 315

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2.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M12 June

Description	Ref	2019/20	Budget Year 2020/21			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		89 902	386 414	786 232	469 596	786 232
Call investment deposits		147 000	–	147 000	200 000	147 000
Consumer debtors		(60 961)	(629 417)	74 021	153 347	74 021
Other debtors		(12 828)	8 813	72 974	79 489	72 974
Current portion of long-term receivables		2 800	1 039	3 839	334	3 839
Inventory		(5 028)	187 317	184 709	125 090	184 709
Total current assets		160 886	(45 834)	1 268 775	1 027 857	1 268 775
Non current assets						
Long-term receivables		(824)	37 045	36 387	115	36 387
Investments		–	–	–	–	–
Investment property		(7 591)	152 113	144 522	144 237	144 522
Investments in Associate		–	–	–	–	–
Property, plant and equipment		2 959	3 486 028	3 086 496	3 020 237	3 086 496
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		(438)	3 287	2 178	1 355	2 178
Other non-current assets		–	4 236	4 236	–	4 236
Total non current assets		(5 895)	3 682 709	3 273 820	3 165 944	3 273 820
TOTAL ASSETS		154 990	3 636 875	4 542 595	4 193 801	4 542 595
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		(38 564)	481 429	151 394	22 013	151 394
Consumer deposits		2 114	46 946	49 060	31 159	49 060
Trade and other payables		66 598	(1 898 415)	433 823	651 895	433 823
Provisions		12 953	126 457	104 506	93 760	104 506
Total current liabilities		43 102	(1 243 583)	738 784	798 828	738 784
Non current liabilities						
Borrowing		(2 413)	3 438	292 497	281 089	292 497
Provisions		(8 674)	142 677	251 789	251 789	251 789
Total non current liabilities		(11 087)	146 115	544 286	532 878	544 286
TOTAL LIABILITIES		32 015	(1 097 468)	1 283 069	1 331 706	1 283 069
NET ASSETS	2	122 976	4 734 343	3 259 526	2 862 095	3 259 526
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		123 303	2 974 922	3 053 619	2 804 328	3 053 619
Reserves		(299)	124 467	205 907	57 767	205 907
TOTAL COMMUNITY WEALTH/EQUITY	2	123 004	3 099 389	3 259 526	2 862 095	3 259 526

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2.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M12 June

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		302 109	311 989	321 989	25 515	322 755	321 989	766	0%	321 989
Service charges		1 015 515	1 120 707	1 115 239	97 373	1 057 036	1 115 239	(58 203)	-5%	1 115 239
Other revenue		172 609	206 491	163 671	9 446	220 009	163 671	56 338	34%	163 671
Government - operating		549 028	634 700	674 140	37 058	512 827	674 140	(161 313)	-24%	674 140
Government - capital		79 392	88 106	114 828	3 675	82 724	114 828	(32 105)	-28%	114 828
Interest		36 526	60 702	66 717	3 983	30 575	66 717	(36 141)	-54%	66 717
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(1 610 950)	(2 038 711)	(1 968 569)	(151 594)	(1 629 810)	(1 968 569)	(338 758)	17%	(1 968 569)
Finance charges		(43 772)	(36 179)	(34 179)	(17 461)	(34 390)	(34 179)	211	-1%	(34 179)
Transfers and Grants		(83 378)	(60 860)	(71 935)	(27 183)	(67 390)	(71 935)	(4 545)	6%	(71 935)
NET CASH FROM/(USED) OPERATING ACTIVITIES		417 081	286 945	381 901	(19 188)	494 335	381 901	(112 434)	-29%	381 901
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	239	-	239	0%	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	(5)	-	(5)	0%	-
Decrease (increase) in non-current investments		-	-	-	(200 000)	400 000	-	400 000	0%	-
Payments										
Capital assets		(156 018)	(387 975)	(282 315)	(60 099)	(187 115)	(282 315)	(95 200)	34%	(282 315)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(156 018)	(387 975)	(282 315)	(260 099)	213 119	(282 315)	(495 434)	175%	(282 315)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		160 000
Increase (decrease) in consumer deposits		-	-	-	-	1 566	-	1 566	0%	-
Payments										
Repayment of borrowing		-	-	-	-	(39 425)	-	39 425	0%	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	(37 859)	-	37 859	0%	160 000
NET INCREASE/ (DECREASE) IN CASH HELD		261 063	(101 031)	99 586	(279 287)	669 596	99 586			259 586
Cash/cash equivalents at beginning:		-	386 414	799 506		-	799 506			-
Cash/cash equivalents at month/year end:		261 063	285 383	899 092		669 596	899 092			259 586

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

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The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of June 2021.

Cash and cash equivalents commitments - 30 June 2021				
	Opening balance (01.07.2020)	Investment	Movement	Closing balance
Repayments of Loans - short term portion	41 218 998	0	-19 424 774	21 794 224
Capital Replacement Reserve	71 544 486	0	-22 811 013	48 733 472
Provision for Rehabilitation of Landfill Site	15 244 307	0	0	15 244 307
Compensation Provision - GIPTN Buy-ins and Buy Outs	53 763 744	0	-2 408 060	51 355 684
Unspent External Loans	52 862 422	0	-43 303 848	9 558 575
Unspent Conditional Grants	93 467 322	0	-7 531 978	85 935 344
Housing Development Fund	56 550 579	-30 000 000	-6 842 163	19 708 416
Trade debtors - deposits	29 651 932	0	1 507 524	31 159 456
Working capital	238 201 851	-170 000 000	117 904 462	186 106 313
Closing Balance	652 505 640	-200 000 000	17 090 151	469 595 791
Investments (Call deposit)	147 000 000	0	53 000 000	200 000 000
Cash and investments available	799 505 640	-200 000 000	70 090 151	669 595 791

Financial problems or risks facing the municipality:

No problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

2.8 Supporting documentation

2.8.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M12 June

Description	NT Code	Budget Year 2020/21											Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	22 415	5 064	4 529	4 046	3 361	2 541	16 299	76 707	134 963	102 954	6 456	-	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	41 150	2 502	1 676	1 235	1 033	423	2 261	3 716	53 996	8 668	18	-	
Receivables from Non-ex change Transactions - Property Rates	1400	32 718	3 132	2 183	1 689	1 385	1 269	6 729	13 200	62 304	24 271	400	-	
Receivables from Exchange Transactions - Waste Water Management	1500	14 669	2 257	1 886	1 740	1 592	1 434	6 622	14 985	45 185	26 372	489	-	
Receivables from Exchange Transactions - Waste Management	1600	12 882	1 986	1 663	1 528	1 408	1 289	5 908	12 248	38 913	22 381	411	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	18	4	4	4	4	4	21	107	165	140	-	-	
Interest on Arrear Debtor Accounts	1810	569	131	148	169	178	172	1 137	9 750	12 253	11 406	61	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	(13 752)	516	316	600	316	424	1 339	11 643	1 400	14 321	1	-	
Total By Income Source	2000	110 669	15 592	12 405	11 010	9 276	7 555	40 316	142 355	349 179	210 513	7 836	-	
2019/20 - totals only		89 806	15 203	11 619	8 526	6 625	5 426	24 688	117 379	279 272	162 644			
Debtors Age Analysis By Customer Group														
Organs of State	2200	6 297	1 652	1 383	972	730	35	365	52	11 486	2 154	-	-	
Commercial	2300	44 457	2 463	1 204	1 284	789	640	3 286	7 177	61 301	13 177	-	-	
Households	2400	60 199	11 441	9 786	8 719	7 723	6 846	36 444	134 407	275 565	194 139	7 836	-	
Other	2500	(285)	36	32	35	34	34	222	719	826	1 043	-	-	
Total By Customer Group	2600	110 669	15 592	12 405	11 010	9 276	7 555	40 316	142 355	349 179	210 513	7 836	-	

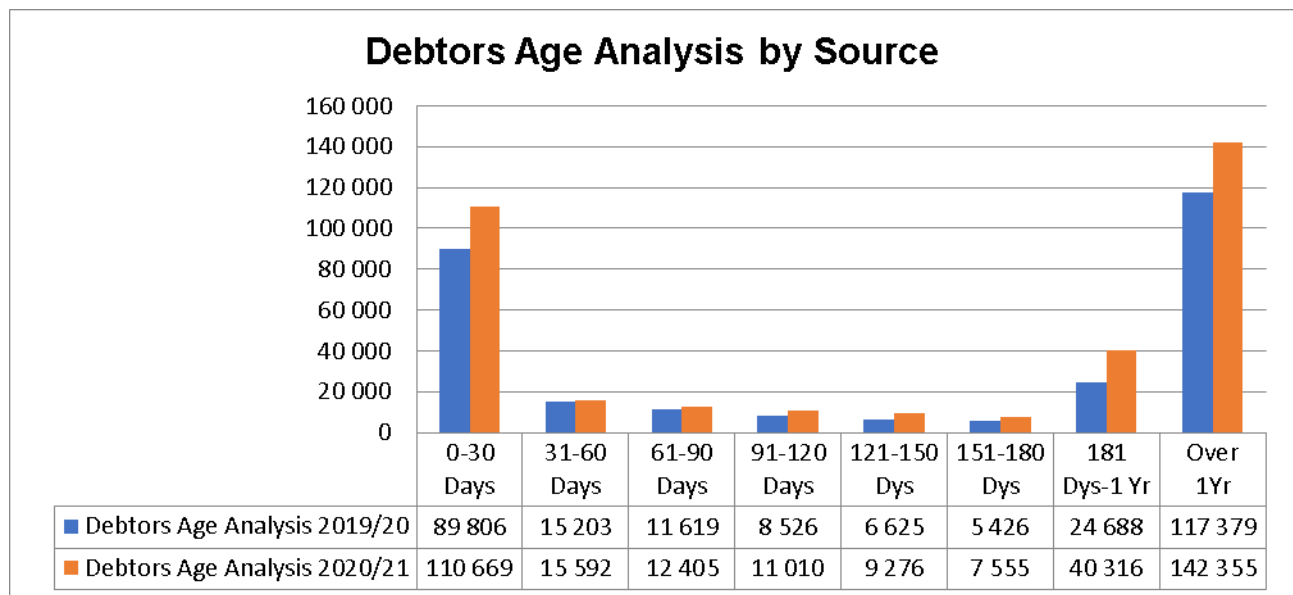
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The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of June 2021, an amount of R349.1 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R210 million outstanding for longer than 90 days.

Rising debt of Indigent households outstanding water debt is of concern. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt.

The following graph compares the debtor's age analysis end of June 2021 to the same period last year:



Collection rate:

The collection rate for June 2021 was 86.84% and the average payment percentage for 2020/2021 was 93.8%.

2.8.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M12 June

Description	NT Code	Budget Year 2020/21								
		0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total
R thousands		30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year	
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	68 861	—	—	—	—	—	—	—	68 861
Bulk Water	0200	—	—	—	—	—	—	—	—	—
PAYE deductions	0300	7 717	—	—	—	—	—	—	—	7 717
VAT (output less input)	0400	6 383	—	—	—	—	—	—	—	6 383
Pensions / Retirement deductions	0500	—	—	—	—	—	—	—	—	—
Loan repayments	0600	—	—	—	—	—	—	—	0	0
Trade Creditors	0700	15 856	91	122	2	0	—	2	—	16 073
Auditor General	0800	—	—	—	—	—	—	—	—	—
Other	0900									—
Total By Customer Type	1000	98 817	91	122	2	0	—	2	0	99 034

Reasons for creditors outstanding longer than 30 days:

- There are disputes on some of the invoices that still need to be resolved; and
- Invoices that has not been signed off by the relevant official for creditors to make the payment in time.

2.8.3 Table SC5: Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

Investments by maturity Name of institution & investment ID R thousands	Period of Investment Yrs/Months	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
Municipality								
Nedbank	6 months	Call Deposit	26/09/2020	-	0	-	-	-
Nedbank	6 months	Call Deposit	26/09/2020	-	0	-	-	-
Nedbank	6 months	Call Deposit	26/09/2020	-	0	-	-	-
First National Bank	3 months	Call Deposit	11/12/2020	-	0	300 000	-300 000	0
First National Bank	2 months	Call Deposit	11/11/2020	-	0	200 000	-200 000	0
Nedbank	6 months	Call Deposit	30/09/2021	-	0	100 000	0	100 000
Standard Bank	3 months	Call Deposit	30/06/2021	-	0	200 000	-200 000	0
Nedbank	6 months	Call Deposit	17/11/2021	-	0	100 000	0	100 000
TOTAL INVESTMENTS AND INTEREST				-		900 000	-700 000	200 000

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2.8.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M12 June

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		363 510	307 782	319 640	-	314 024	313 430	594	0,2%	319 640
Local Government Equitable Share		149 978	163 760	186 528	-	186 528	186 528	-		186 528
Finance Management	3	1 550	1 550	1 550	-	1 550	1 550	-		1 550
Municipal Systems Improvement		-	-	-	-	-	-	-		-
EPWP Incentive		5 111	4 109	4 109	-	2 877	2 877	-		4 109
Energy Efficiency and Demand Management		-	100	100	-	-	-	-		100
Infrastructure Skills Development Grant		7 040	6 200	6 076	-	6 076	6 076	-		6 076
Municipal Infrastructure Grant - PMU		1 604	1 993	1 594	-	1 594	1 000	594	59,4%	1 594
Public Transport Network Operating Grant		197 721	130 070	119 683	-	115 399	115 399	-		119 683
Municipal Disaster Relief Grant		506	-	-	-	-	-	-		-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-		-
Provincial Government:		210 273	326 268	343 262	-	198 803	198 848	(45)	0,0%	343 262
Housing		4 761	154 450	140 400	-	55	100	(45)	-45,1%	140 400
Proclaimed Roads		10 087	3 120	3 120	-	-	-	-		3 120
Local Government Masterplanning Grant		600	600	600	-	600	600	-		600
Local Government Internship Grant	4	-	-	-	-	-	-	-		-
Library Grant		9 743	10 283	10 283	-	10 283	10 283	-		10 283
Community Development Workers Operating Grant		-	94	94	-	-	-	-		94
Integrated Pubic Transport Grant		172 747	156 696	187 240	-	187 240	187 240	-		187 240
Financial Management Capacity Building Grant		380	400	300	-	-	-	-		300
Financial Management Support Grant		755	-	500	-	-	-	-		500
Thusong Services Centres Grant		200	150	150	-	150	150	-		150
Financial Management Support Grant (Government Support)		-	-	-	-	-	-	-		-
Municipal Infrastructure Support Grant : Electrical Master Plans		-	-	-	-	-	-	-		-
Compliance Management System	4	-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant	4	-	-	-	-	-	-	-		-
Devlopment of Sport and Recreation facilities	4	-	-	-	-	-	-	-		-
Municipal Service Delivery and Capacity Building Grant	4	-	-	-	-	-	-	-		-
Municipal Accreditation and Capacity Building Grant	4	-	475	475	-	475	475	-		475
Contribution towards acceleration of housing delivery	4	10 000	-	-	-	-	-	-		-
Provide resources for the cycle infrastructure project	4	-	-	100	-	-	-	-		100
Local Government Support Grant	4	1 000	-	-	-	-	-	-		-
Water Supply Infrastructure - Maintenance		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
All Grants		-	-	-	-	-	-	-		-
Other grant providers:		1 039	650	650	-	-	-	-		650
LGSETA		1 039	650	650	-	-	-	-		650
		-	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	574 822	634 700	663 552	-	512 827	512 278	549	0,1%	663 552
Capital Transfers and Grants										
National Government:		103 909	73 333	77 608	-	81 992	81 992	0	0,0%	77 608
Municipal Infrastructure Grant (MIG)		38 500	37 858	34 772	-	34 772	34 772	-		34 772
Regional Bulk Infrastructure		-	-	-	-	-	-	-		-
Integrated National Electrification Programme		10 044	7 000	6 000	-	6 000	6 000	-		6 000
Energy Efficiency and Demand Management		7 000	4 900	4 400	-	4 500	4 500	-		4 400
Infrastructure Skills Development		460	-	50	-	50	50	0	0,2%	50
Public Transport Infrastructure Grant		47 905	23 575	32 386	-	36 670	36 670	-		32 386
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-		-
Provincial Government:		1 367	732	732	-	732	732	-		732
Housing		1 117	-	-	-	-	-	-		-
Contribution towards acceleration of housing delivery		-	-	-	-	-	-	-		-
Library Grant		250	-	-	-	-	-	-		-
George Integrated Public Transport Network		-	-	-	-	-	-	-		-
Community Development Workers Capital		-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		-	732	732	-	732	732	-		732
District Municipality:		-	-	-	-	-	-	-		-
All Grants		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	105 276	74 065	78 340	-	82 724	82 724	0	0,0%	78 340
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	680 098	708 765	741 892	-	595 551	595 002	549	0,1%	741 892

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2.8.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M12 June

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		254 518	307 782	319 640	196 985	304 187	319 640	(15 453)	-4,8%	319 640
Finance Management		149 978	163 760	186 528	186 528	186 528	186 528	–		186 528
Municipal Systems Improvement		727	1 550	1 550	34	1 402	1 550	(148)	-9,6%	1 550
EPWP Incentive		–	–	–		–	–	–		–
Energy Efficiency and Demand Management		4 225	4 109	4 109	541	4 109	4 109	–		4 109
Infrastructure Skills Development Grant		–	100	100	17	17	100	(83)	-82,9%	100
Municipal Infrastructure Grant - PMU		6 054	6 200	6 076	402	6 076	6 076	–		6 076
Public Transport Network Operating Grant		1 604	1 993	1 594	399	1 594	1 594	–		1 594
Municipal Disaster Relief Grant		91 425	130 070	119 683	9 065	104 461	119 683	(15 221)	-12,7%	119 683
Municipal Disaster Relief Grant		506	–	–		–	–	–		–
		–	–	–	–	–	–	–		–
Provincial Government:		200 862	326 268	343 262	(2 752)	198 774	343 262	(129 352)	-37,7%	343 262
Housing		16 895	154 450	140 400	710	11 091	140 400	(129 309)	-92,1%	140 400
Proclaimed Roads		10 207	3 120	3 120		3 120	3 120	–		3 120
Local Government Masterplanning Grant		–	600	600	164	557	600	(43)	-7,1%	600
Local Government Internship Grant		–	–	–		–	–			–
Library Grant		9 743	10 283	10 283	–	10 283	10 283			10 283
Community Development Workers Operating Grant		23	94	94	31	40	94			94
Integrated Public Transport Grant		161 968	156 696	187 240	(3 694)	172 952	187 240			187 240
Financial Management Capacity Building Grant		–	400	300		–	300			300
Financial Management Support Grant		382	–	500	0	99	500			500
Thusong Services Centres Grant		195	150	150	3	57	150			150
Financial Management Support Grant (Government Support)		–	–	–		–	–			–
Municipal Infrastructure Support Grant : Electrical Master Plans		–	–	–		–	–			–
Compliance Management System		–	–	–		–	–			–
Fire Service Capacity Building Grant		–	–	–		–	–			–
Development of Sport and Recreation facilities		–	–	–		–	–			–
Municipal Service Delivery and Capacity Building Grant		–	–	–		–	–			–
Municipal Accreditation and Capacity Building Grant		448	475	475	32	475	475			475
Contribution towards acceleration of housing delivery		–	–	–		–	–			–
Provide resources for the cycle infrastructure project		–	–	100		100	100			100
Local Government Support Grant		1 000	–	–		–	–	–		–
		–	–	–	–	–	–	–		–
District Municipality:		–	–	–	–	–	–	–		–
All Grants								–		
Other grant providers:		–	650	650	–	–	650	(650)	-100,0%	650
LGSETA		–	650	650	–	–	650	(650)	-100,0%	650
0			–	–			–	–		–
Total operating expenditure of Transfers and Grants:		455 380	634 700	663 552	194 233	502 961	663 552	(145 455)	-21,9%	663 552
Capital expenditure of Transfers and Grants										
National Government:		53 169	73 333	77 608	31 302	71 509	77 608	(6 099)	-7,9%	77 608
Municipal Infrastructure Grant (MIG)		7 493	37 858	34 772	18 723	32 692	34 772	(2 080)	-6,0%	34 772
Regional Bulk Infrastructure		6 358	–	–		–	–	–		–
Integrated National Electrification Programme		7 834	7 000	6 000	(91)	5 909	6 000	(91)	-1,5%	6 000
Energy Efficiency and Demand Management		4 280	4 900	4 400	1 830	4 362	4 400	(38)	-0,9%	4 400
Infrastructure Skills Development		627	–	50		50	50	(0)	0,0%	50
Public Transport Infrastructure Grant		26 577	23 575	32 386	10 839	28 496	32 386	(3 891)	-12,0%	32 386
		–	–	–	–	–	–	–		–
Provincial Government:		3 555	732	732	163	729	732	(3)	-0,4%	732
Housing		3 312	–	–		–	–	–		–
Contribution towards acceleration of housing delivery		–	–	–		–	–	–		–
Library Grant		243	–	–		–	–	–		–
George Integrated Public Transport Network		–	–	–		–	–	–		–
Community Development Workers Capital		–	–	–		–	–	–		–
Fire Service Capacity Building Grant		–	732	732	163	729	732	(3)	-0,4%	732
0		–	–	–	–	–	–	–		–
District Municipality:		–	–	–	–	–	–	–		–
All Grants		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
0								–		
Total capital expenditure of Transfers and Grants		56 724	74 065	78 340	31 464	72 238	78 340	(6 102)	-7,8%	78 340
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		512 104	708 765	741 892	225 698	575 199	741 892	(151 557)	-20,4%	741 892

2.8.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M12 June

Description	Ref	Budget Year 2020/21				
		Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		812	812	812	-	
EPWP Incentive		812	812	812	-	
			-	-	-	
Provincial Government:		8 560	4 297	4 726	(3 835)	-44,8%
Title Deeds Restoration Grant		3 821	3	332	(3 489)	-91,3%
Local Government Internship Grant		17			(17)	-100,0%
Integrated Public Transport Grant		600	600	600	-	
Cycle Infrastructure Project Grant		100	-	100	-	
Western Cape Financial Support Grant		166			(166)	-100,0%
Community Development Workers Operating Grant		163			(163)	-100,0%
Public Transport Network Operating Grant		3 694	3 694	3 694	-	
			-	-	-	
District Municipality:		-	-	-	-	
All Grants		-	-	-	-	
Other grant providers:		-	-	-	-	
			-	-	-	
0			-	-	-	
Total operating expenditure of Approved Roll-overs		9 372	5 109	5 538	(3 835)	-40,9%
Capital expenditure of Approved Roll-overs						
National Government:		22 346	21 646	22 346	-	
Public Transport Infrastructure Grant		21 552	21 552	21 552	-	
Integrated National Electrification Programme		794	94	794	-	
			-	-	-	
Provincial Government:		-	-	-	-	
0		-	-	-	-	
District Municipality:		-	-	-	-	
All Grants		-	-	-	-	
Other grant providers:		-	-	-	-	
0		-	-	-	-	
Total capital expenditure of Approved Roll-overs		22 346	21 646	22 346	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		31 719	26 755	27 884	(3 835)	-12,1%

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2.8.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M12 June

Summary of Employee and Councillor remuneration	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14 559	16 221	16 221	1 212	14 283	16 221	(1 938)	-12%	16 221
Pension and UIF Contributions		759	855	855	46	618	855	(237)	-28%	855
Medical Aid Contributions		257	333	333	17	205	333	(128)	-38%	333
Motor Vehicle Allowance		4 838	5 252	5 252	397	4 684	5 252	(568)	-11%	5 252
Cellphone Allowance		2 103	2 479	2 479	173	2 063	2 479	(416)	-17%	2 479
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		22 516	25 140	25 140	1 845	21 853	25 140	(3 287)	-13%	25 140
% increase	4		11,7%	11,7%						11,7%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		9 155	11 666	10 738	(275)	9 982	10 738	(756)	-7%	10 738
Pension and UIF Contributions		443	858	888	56	378	888	(510)	-57%	888
Medical Aid Contributions		182	137	147	24	201	147	53	36%	147
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		879	2 024	1 671	328	328	1 671	(1 342)	-80%	1 671
Motor Vehicle Allowance		301	360	420	30	325	420	(95)	-23%	420
Cellphone Allowance		82	38	42	7	80	42	38	90%	42
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		253	451	463	14	222	463	(241)	-52%	463
Payments in lieu of leave		-	-	95	94	94	95	(1)	-1%	95
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		11 294	15 534	14 465	279	11 611	14 465	(2 853)	-20%	14 465
% increase	4		37,5%	28,1%						28,1%
Other Municipal Staff										
Basic Salaries and Wages		316 682	385 461	350 264	28 020	332 639	350 264	(17 624)	-5%	350 264
Pension and UIF Contributions		53 966	62 105	61 635	4 688	56 758	61 635	(4 876)	-8%	61 635
Medical Aid Contributions		22 363	35 224	34 617	2 581	30 136	34 617	(4 481)	-13%	34 617
Overtime		53 149	45 164	53 922	4 016	47 447	53 922	(6 475)	-12%	53 922
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 107	16 532	16 506	1 255	14 989	16 506	(1 516)	-9%	16 506
Cellphone Allowance		1 261	1 288	1 516	133	1 616	1 516	99	7%	1 516
Housing Allowances		2 220	4 404	4 266	195	2 307	4 266	(1 959)	-46%	4 266
Other benefits and allowances		39 197	41 511	41 763	2 237	41 154	41 763	(609)	-1%	41 763
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		1 668	2 721	2 990	199	3 650	2 990	660	22%	2 990
Post-retirement benefit obligations	2	15 430	24 561	24 561	143	2 250	24 561	(22 311)	-91%	24 561
Sub Total - Other Municipal Staff		521 042	618 971	592 039	43 467	532 946	592 039	(59 093)	-10%	592 039
% increase	4		18,8%	13,6%						13,6%
Total Parent Municipality		554 852	659 646	631 644	45 591	566 410	631 644	(65 234)	-10%	631 644
Unpaid salary, allowances & benefits in arrears:										
TOTAL SALARY, ALLOWANCES & BENEFITS		554 852	659 646	631 644	45 591	566 410	631 644	(65 234)	-10%	631 644
% increase	4		18,9%	13,8%						13,8%
TOTAL MANAGERS AND STAFF		532 336	634 506	606 504	43 746	544 558	606 504	(61 946)	-10%	606 504

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2.8.8 Overtime table per department

PROTECTION SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May Actual	June Actual	Available
Fire Services	20160623016264	Overtime-Non Structured	640 000	740 000	593 565	187 432	186 323	112 989	40 832	25 466	40 524	146 435
Fire Services	20160623016265	Overtime-Structured	587 630	687 630	684 867	89 310	116 442	220 379	69 100	124 316	65 320	2 763
Fire Services	20160623016271	Overtime-Night Shift	1 679 000	1 679 000	1 531 621	304 455	396 103	410 201	144 154	145 591	131 117	147 379
Hawker Control	20180304982131	Overtime-Non Structured	551 000	935 000	712 305	4 392	67 123	233 516	97 912	177 276	132 085	222 695
Security Services	20160623020371	Overtime-Non Structured	1 377 000	1 604 000	1 368 216	139 148	434 223	454 661	145 970	159 927	34 288	235 784
Security Services	20160623020376	Overtime-Night Shift	100 000	100 000	93 078	16 075	24 241	23 763	11 603	8 180	9 217	6 922
Traffic Services	20160623020692	Overtime-Non Structured	2 905 000	4 449 300	3 839 124	597 994	1 055 494	1 118 977	309 649	455 680	301 331	610 176
Traffic Services	20160623020699	Overtime-Night Shift	184 000	184 000	193 096	38 418	53 552	49 164	19 171	16 514	16 276	-9 096
Vehicle Registration	20160623020826	Overtime-Non Structured	169 000	669 000	319 944	88 133	83 913	79 422	31 041	17 219	20 215	349 056
Drivers Licence	20160623021051	Overtime-Non Structured	92 000	301 700	198 883	50 397	83 070	33 201	7 842	13 987	10 387	102 817
Vehicle Testing	20160623021096	Overtime-Non Structured	19 000	19 000	16 216	2 782	4 250	2 463	3 022	1 179	2 520	2 784
Fleet Management	20160623021691	Overtime-Non Structured	153 000	253 000	190 764	50 268	39 259	47 566	17 203	17 116	19 354	62 236
GIPTN - Auxillary Cost	20200224002827	Overtime-Non Structured	-	-	-	2 408	-2 408	-	-	-	-	-
GIPTN - Auxillary Cost	20200310102807	Overtime-Non Structured	115 980	100 000	90 962	12 821	8 804	32 445	13 848	18 979	4 064	9 038
GIPTN - Auxillary Cost	20200705118726	Overtime-Night Shift	5 300	-	-	-	-	-	-	-	-	-
		GRAND TOTAL	8 577 910	11 721 630	9 832 642	1 584 033	2 550 389	2 818 746	911 347	1 181 429	786 697	1 888 989
		% SPENT			84%							
HUMAN SETTLEMENTS												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
Housing Administration	20160623016951	Overtime-Non Structured	479 000	381 324	226 098	36 991	80 216	13 974	20 339	44 885	29 694	155 226
Housing Administration	20190325121754	Overtime-Non Structured	200 000	200 000	-	-	-	-	-	-	-	200 000
Support Services	20160623020642	Overtime-Non Structured	1 000	1 000	1 038	-	-	1 038	-	-	-	-38
		TOTAL	680 000	582 324	227 137	36 991	80 216	15 013	20 339	44 885	29 694	355 187
		% SPENT			39%							

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COMMUNITY SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 202021	June 2021	Available
Social Services					-	-	-	-	-	-	-	
Main Library	20160623016161	Overtime-Non Structured	2 000	2 000	-	-	-	-	-	-	-	2 000
Sport Maintenance	20160623017507	Overtime-Non Structured	74 000	74 000	11 083	6 554	3 857	672	-	-	-	62 917
Swimmingpool	20160623017602	Overtime-Non Structured	23 000	23 000	3 940	577	2 624	739	-	-	-	19 060
Environmental Admin	20160623017647	Overtime-Non Structured	54 000	114 000	97 408	19 608	34 813	35 174	-	-	7 813	16 592
Social Services	20160623017746	Overtime-Non Structured	69 000	115 000	124 265	14 448	23 870	66 112	1 711	8 533	9 592	-9 265
Sub-total: Social Services			222 000	328 000	236 697	41 187	65 164	102 697	1 711	8 533	17 405	91 303
Community Services												
Cemetries	20160623015963	Overtime-Non Structured	173 000	173 000	119 891	18 197	20 802	41 612	11 452	20 350	7 479	53 109
Parks & Gardens	20160623017973	Overtime-Non Structured	344 000	344 000	252 841	24 026	34 208	111 399	20 131	39 745	23 331	91 159
Beach Areas	20160623017101	Overtime-Non Structured	230 000	250 000	246 830	22 145	19 077	157 555	11 293	25 303	11 458	3 170
Street Cleansing	20160623018066	Overtime-Non Structured	383 000	643 000	584 469	64 906	154 048	182 566	64 716	66 256	51 977	58 531
Public Toilets	20190705045578	Overtime-Non Structured	191 000	221 000	273 156	56 139	76 802	64 505	21 478	31 586	22 646	-52 156
Dumping Site	20190705045579	Overtime-Non Structured	191 000	206 000	161 267	6 157	47 579	44 229	30 714	19 020	13 568	44 733
Refuse Removal	20190705045577	Overtime-Non Structured	3 713 000	4 721 000	4 386 339	812 088	1 360 907	1 302 746	286 198	356 379	268 021	334 661
Sub-total: Community Services			5 225 000	6 558 000	6 024 793	1 003 658	1 713 424	1 904 612	445 982	558 639	398 478	533 207
Total for Directorate			5 447 000	6 886 000	6 261 490	1 044 845	1 778 588	2 007 309	447 693	567 172	415 883	624 510
		% SPENT			91%							
ELECTROTECHNICAL SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
Electricity: Admin	20200910992540	Overtime-Night Shift	-	10 000	2 201	2 201	-	-	-	-	-	7 799
Electricity: Admin	20160623021185	Overtime-Non Structured	153 000	153 000	105 659	96 242	9 418	-	-	-	-	47 341
Electricity: Distribution	20160623021238	Overtime-Non Structured	5 958 000	6 058 000	5 250 893	1 012 523	1 527 203	1 272 179	456 589	437 247	545 152	807 107
Mechanical Workshop	20160623021789	Overtime-Non Structured	191 000	341 000	290 991	30 708	60 841	78 554	48 893	37 528	34 467	50 009
		TOTAL	6 302 000	6 562 000	5 649 744	1 141 673	1 597 461	1 350 733	505 483	474 775	579 619	912 256
		% SPENT			86%							

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CORPORATE SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
Administration	20160623015633	Overtime-Non Structured	18 000	-	-	-	-	-	-	-	-	-
Client Services	20160623015816	Overtime-Non Structured	21 000	-	-	-	-	-	-	-	-	-
Civic Centre	20160623016439	Overtime-Non Structured	159 000	20 000	22 582	-	-	4 008	18 575	-	-	-2 582
Blanco Hall	20160623016486	Overtime-Non Structured	16 000	-	-	-	-	-	-	-	-	-
Conville Hall	20160623016555	Overtime-Non Structured	29 000	-	-	-	-	-	-	-	-	-
Thembaletu Hall	20160623016801	Overtime-Non Structured	6 000	-	-	-	-	-	-	-	-	-
Touwsrante Hall	20160623016876	Overtime-Non Structured	16 000	-	-	-	-	-	-	-	-	-
Maintenance	20160623017326	Overtime-Non Structured	115 000	115 000	66 087	13 814	24 840	47 668	-21 918	1 683	-	48 913
Fencing & Sidings	20160623017442	Overtime-Non Structured	73 000	73 000	-	-	-	4 530	-4 530	-	-	73 000
		TOTAL	453 000	208 000	88 669	13 814	24 840	56 205	-7 873	1 683	-	119 331
		% SPENT			43%							
CIVIL ENGINEERING SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
Sewerage Networks	20160623018693	Overtime-Non Structured	4 072 000	5 272 000	4 712 808	997 005	1 210 422	1 226 614	424 459	448 565	405 742	559 192
Water Contamination Control	20160623018918	Overtime-Non Structured	1 221 000	1 881 000	1 338 724	263 237	357 968	351 676	116 460	128 940	120 443	542 276
Water Contamination Control	20160623018919	Overtime-Structured	207 000	357 000	285 124	37 550	69 024	77 576	27 063	43 348	30 562	71 876
Water Contamination Control	20160623018924	Overtime-Night Shift	269 509	329 509	292 727	46 201	82 149	80 390	27 686	27 462	28 840	36 782
Laboratory Services	20160623019020	Overtime-Non Structured	52 000	-	-	-	-	-	-	-	-	-
Laboratory Services	20160623019021	Overtime-Structured	590	590	-	-	-	-	-	-	-	590
Civil Administration	20160623019358	Overtime-Non Structured	43 000	63 000	61 090	22 663	21 949	1 037	8 888	2 996	3 558	1 910
Streets & Storm Water	20160623020097	Overtime-Non Structured	1 141 000	1 241 000	1 171 908	217 375	333 921	206 790	194 803	159 385	59 636	69 092
Water Purification	20160623021396	Overtime-Non Structured	1 097 000	1 827 000	1 662 244	266 254	439 388	473 295	168 917	156 231	158 160	164 756
Water Purification	20160623021397	Overtime-Structured	444 000	424 000	340 680	49 610	64 817	98 103	28 145	63 205	36 801	83 320
Water Purification	20160623021402	Overtime-Night Shift	400 000	340 000	307 485	53 772	82 146	82 393	26 430	31 459	31 283	32 515
Water Distribution	20160623021501	Overtime-Non Structured	3 449 000	5 449 000	4 871 011	786 228	1 296 159	1 331 761	523 052	561 870	371 941	577 989
		TOTAL	12 396 099	17 184 099	15 043 800	2 739 896	3 957 941	3 929 635	1 545 903	1 623 462	1 246 965	2 140 299
		% SPENT			88%							

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FINANCIAL SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
Housing	20160623016039	Overtime-Non Structured	710	710	-	-	-	-	-	-	-	710
Credit Control	20160623017062	Overtime-Non Structured	3 000	53 000	27 021	-	-	-	-	15 343	11 678	25 979
Stores	20160623017395	Overtime-Non Structured	19 000	39 000	34 033	7 611	9 393	10 369	3 100	1 735	1 825	4 967
Income Section	20160623019672	Overtime-Non Structured	5 000	5 000	-	-	-	-	-	-	-	5 000
CFO Office	20160623019790	Overtime-Non Structured	1 000	1 000	-	-	-	-	-	-	-	1 000
Supply Chain Management	20160623019908	Overtime-Non Structured	710	20 710	-	-	-	-	-	-	-	20 710
Creditors Section	20160623019946	Overtime-Non Structured	23 000	48 000	8 113	-	-	8 113	-	-	-	39 887
Remuneration Section	20160623019999	Overtime-Non Structured	19 000	-	-	-	-	-	-	-	-	-
		TOTAL	71 420	167 420	69 167	7 611	9 393	18 482	3 100	17 078	13 503	98 253
		% SPENT			41%							
PLANNING AND DEVELOPMENT												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
Local Economic Development	20160623020457	Overtime-Non Structured	4 000	4 000	1 306	-	-	1 306	-	-	-	2 694
IDP / PMS	20160623015781	Overtime-Non Structured	14 000	4 000	-	-	-	-	-	-	-	4 000
Planning	20160623019203	Overtime-Non Structured	6 000	6 000	-	-	-	-	-	-	-	6 000
		TOTAL	24 000	14 000	1 306	-	-	1 306	-	-	-	12 694
		% SPENT			9%							
MUNICIPAL MANAGER												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	April Actual	May 2021	June 2021	Available
DMA Administration	20160623015731	Overtime-Non Structured	23 000	23 000	13 937	1 558	6 118	4 484	-	703	1 074	9 063
Office of the Executive Mayor	20160623019057	Overtime-Non Structured	61 000	61 000	17 993	-	-	17 993	-	-	-	43 007
Office of the Municipal Manager	20160623019524	Overtime-Non Structured	-	-	8 066	3 264	2 611	699	-	1 492	-	-8 066
ICT	20160623018454	Overtime-Non Structured	14 000	14 000	-	-	-	-	-	-	-	14 000
		TOTAL	98 000	98 000	39 995	4 821	8 729	23 176	-	2 194	1 074	58 005
		% SPENT			41%							
		GRAND TOTAL	34 049 429	43 423 473	37 213 951	6 573 684	10 007 556	10 220 606	3 425 992	3 912 677	3 073 435	6 209 522
		% SPENT			86%							

Notes:

- An amount of **R37 213 951** has been paid out to date.
- Factors that influence overtime:
 - Planned and unplanned maintenance work that cannot be done during working hours; and
 - Meetings that are held after hours.

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2.8.9 Deviations – Quarter 4 of 2020/21

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON
2021	JUNE	OFFICE OF THE MUNICIPAL MANAGER	Barn Owl Licenses	IDI Technology	24 150,00	202103021038813	Computer software	Sole supplier
2021	JUNE	OFFICE OF THE MUNICIPAL MANAGER	Radio Contracts	Heartbeat FM Algoa FM Eden FM	187 124,35	20160623019501	Business and advisory communications	Impossible to follow the official procurement process. Specific radio stations.
					175 536,00			
					257 017,92			
2021	JUNE	OFFICE OF THE MUNICIPAL MANAGER	Labour Court Case	ZS Incorporation	rates	20190705045318	Legal advice and litigation	Impractical to follow the official procurement process. ZS Incorporation handled the investigation.
2021	JUNE	CORPORATE SERVICES	Group Life Scheme	Old Mutual Momentum	rates	various		Impossible to follow the official procurement process. Busy with tender process.
2021	JUNE	PLANNING & DEVELOPMENT	Survey services position	Bailey & Le Roux	2 645,00	1011015	Development cost	Impossible to follow the official procurement process. Bailey & Le Roux did the original subdivision.
2021	JUNE	HUMAN SETTLEMENT	Material	Buco George	39 192,98	20160623016962	Building	Emergency: Assisting beneficiaries with the relocation of their structures to their new erven in Thembaletu UISP project.

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YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON
2021	JUNE	PROTECTION SERVICES	Radio Contracts: Go-George	Eden FM Eden FM Heartbeat FM	10 000,00	20190705045648	Publicity and marketing	Impossible to follow the official procurement process. Specific radio station.
					100 000,00			
					100 000,00			
2021	JUNE	PROTECTION SERVICES	Newspaper: Ads Go George	Group Editors	180 486,83	20190705045648	Publicity and marketing	Impossible to follow the official procurement process. Local newspaper.
					6 687,62			
2021	JUNE	COMMUNITY SERVICES	Mircophone Calibrator	Mackenzie Hoy	37 368,17	20200705116598	Machinery and Equipment	Sole supplier
2021	JUNE	COMMUNITY SERVICES	Remove trees	The Branch Manager	31 500,00	20160623018029	Alien vegetation control	Emergency: Trees need to be removed as a safety precaution for the public.
					17 130,00			
2021	JUNE	COMMUNITY SERVICES	Refuse Removal	LGE Waste	rates	20200310102943	Hire Charges	Emergency: Due to the ongoing strike and intimidation of the refuse removal workers, no refuse collection could take place from households and businesses.
2021	JUNE	COMMUNITY SERVICES	Remove trees	A-Turf	19 500,00	20160623018029	Alien vegetation control	Emergency: Tree need to be removed as a safety precaution for the public.
2021	JUNE	CIVIL ENGINEERING SERVICES	Repair pump	Coastal Armature	61 720,50	20160623018978	Maintenance and equipment	Emergency: The submersible sludge pump is a very important part of the sludge wasting process in order to get rid of the excessive sludge within the aeration basin.

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YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON
2021	JUNE	ELECTRO-TECHNICAL SERVICES	V56 Rotating Assembly	Gorman Rupp	198 064,50	20200310102891	Material and supplies	Emergency: Pump assembly needs to be replaced as only one pump is functioning at Thembaletu pump station.
2021	JUNE	ELECTRO-TECHNICAL SERVICES	Replaced soft starter	Emtec	30 706,83	20160706123657	Electrical	Emergency: Soft starter needs to be replaced at Outeniqua sewage works.
2021	JUNE	ELECTRO-TECHNICAL SERVICES	Replaced poles and kiosk's	Provee Electrical	28 695,00	1034340	Electrical material	Emergency: Poles and kiosk's needs to be replaced due to accidents.
				TOTAL	1 507 525,70			

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2.8.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	30 Jun 21	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -	R 9 683 622,05	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 3 401 061,44	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 200 000 000,00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -	Name and Surname: Leon E Wallace	
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and	Rank/Position: Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	Signature:	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lewallace@george.gov.za
The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.		

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2.8.11 Loans and Borrowings for 4th quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/06/2021	Repayments June 2021	Interest Capitalised June 2021	Balance 30/06/2021	Percentage
1062	DBSA	35 800 000	14 405 437	1 328 012	672 205	13 077 425	9,41%
1065	DBSA	46 000 000	21 727 727	1 561 604	1 013 887	20 166 124	9,41%
1066	DBSA	45 700 000	24 242 709	1 413 962	1 103 595	22 828 747	9,18%
1069	DBSA	54 182 000	34 026 726	1 528 437	1 872 962	32 498 290	11,10%
1070	DBSA	39 743 000	27 590 434	997 733	1 622 665	26 592 701	11,86%
1071	DBSA	20 000 000	6 579 400	850 774	220 230	5 728 625	6,75%
1074	DBSA	81 300 000	58 745 875	1 917 475	3 539 479	56 828 400	12,15%
1075	DBSA	15 450 000	5 715 368	635 841	191 308	5 079 527	6,75%
1078	FNB	65 000 000	33 704 841	2 631 246	1 840 201	31 073 596	11,01%
1138	STANDARD BANK	21 970 000	2 643 350	849 126	1 925 502	1 794 224	9,96%
1139	ABSA Bank	991 053	241 699	117 867	12 305	123 833	10,21%
1140	ABSA Bank	387 000	178 430	41 183	8 656	137 248	9,77%
1141	ABSA Bank	387 000	178 430	41 183	8 656	137 248	9,77%
1142	ABSA Bank	224 580	125 750	22 825	6 126	102 926	9,77%
1143	Nedbank	19 900 000	11 129 505	2 024 923	532 585	9 104 582	7,78%
1144	ABSA Bank	81 034	36 285	8 437	1 768	27 848	9,77%
1145	ABSA Bank	81 034	36 285	8 437	1 768	27 848	9,77%
1146	STANDARD BANK	16 380 000	12 084 492	1 505 814	552 516	10 578 678	9,38%
1147	DBSA	53 485 389	49 176 604	1 961 149	2 334 979	47 215 455	9,82%
	TOTAL		302 569 350	19 446 028	17 461 393	283 123 321	

Quarterly Budget Monitoring Report

2.8.12 Section 66 Report:

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M12 June

Summary of Employee and Councillor remuneration	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14 559	16 221	16 221	1 212	14 283	16 221	(1 938)	-12%	16 221
Pension and UIF Contributions		759	855	855	46	618	855	(237)	-28%	855
Medical Aid Contributions		257	333	333	17	205	333	(128)	-38%	333
Motor Vehicle Allowance		4 838	5 252	5 252	397	4 684	5 252	(568)	-11%	5 252
Cellphone Allowance		2 103	2 479	2 479	173	2 063	2 479	(416)	-17%	2 479
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		22 516	25 140	25 140	1 845	21 853	25 140	(3 287)	-13%	25 140
% increase	4		11,7%	11,7%						11,7%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		9 155	11 666	10 738	(275)	9 982	10 738	(756)	-7%	10 738
Pension and UIF Contributions		443	858	888	56	378	888	(510)	-57%	888
Medical Aid Contributions		182	137	147	24	201	147	53	36%	147
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		879	2 024	1 671	328	328	1 671	(1 342)	-80%	1 671
Motor Vehicle Allowance		301	360	420	30	325	420	(95)	-23%	420
Cellphone Allowance		82	38	42	7	80	42	38	90%	42
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		253	451	463	14	222	463	(241)	-52%	463
Payments in lieu of leave		-	-	95	94	94	95	(1)	-1%	95
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		11 294	15 534	14 465	279	11 611	14 465	(2 853)	-20%	14 465
% increase	4		37,5%	28,1%						28,1%
Other Municipal Staff										
Basic Salaries and Wages		316 682	385 461	350 264	28 020	332 639	350 264	(17 624)	-5%	350 264
Pension and UIF Contributions		53 966	62 105	61 635	4 688	56 758	61 635	(4 876)	-8%	61 635
Medical Aid Contributions		22 363	35 224	34 617	2 581	30 136	34 617	(4 481)	-13%	34 617
Overtime		53 149	45 164	53 922	4 016	47 447	53 922	(6 475)	-12%	53 922
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 107	16 532	16 506	1 255	14 989	16 506	(1 516)	-9%	16 506
Cellphone Allowance		1 261	1 288	1 516	133	1 616	1 516	99	7%	1 516
Housing Allowances		2 220	4 404	4 266	195	2 307	4 266	(1 959)	-46%	4 266
Other benefits and allowances		39 197	41 511	41 763	2 237	41 154	41 763	(609)	-1%	41 763
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		1 668	2 721	2 990	199	3 650	2 990	660	22%	2 990
Post-retirement benefit obligations	2	15 430	24 561	24 561	143	2 250	24 561	(22 311)	-91%	24 561
Sub Total - Other Municipal Staff		521 042	618 971	592 039	43 467	532 946	592 039	(59 093)	-10%	592 039
% increase	4		18,8%	13,6%						13,6%
Total Parent Municipality		554 852	659 646	631 644	45 591	566 410	631 644	(65 234)	-10%	631 644
Unpaid salary, allowances & benefits in arrears:										
TOTAL SALARY, ALLOWANCES & BENEFITS		554 852	659 646	631 644	45 591	566 410	631 644	(65 234)	-10%	631 644
% increase	4		18,9%	13,8%						13,8%
TOTAL MANAGERS AND STAFF		532 336	634 506	606 504	43 746	544 558	606 504	(61 946)	-10%	606 504

2.8.13 George Municipality: Charitable and Relief Fund

ABSA Cheque Account – 9149 5542 08

June 2021

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
June 2021		OPENING BALANCE			5 761,10
01 06 2021	Interest Received		2,45		
26 06 2021	Transfer to George Municipality		-4 683,55		
	Bank costs		-80,00		
		CLOSING BALANCE			1 000,00

2.8.14 Cost Containment Report

Measures	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R21 818 330,00	R2 926 364,64	R5 221 761,68	R2 709 605,80	R8 559 168,29	R2 401 429,59
Vehicles used for political office-bearers	R0,00	R0,00	R0,00	R0,00	R0,00	R0,00
Travel and subsistence	R1 032 070,00	R25 122,22	R28 737,95	R30 696,16	R58 519,29	R888 994,38
Domestic accommodation	R711 020,00	R6 692,75	R73 482,45	R9 176,26	R15 685,65	R605 982,89
Sponsorships, events and catering	R5 399 189,00	R378 879,76	R916 890,08	R866 500,03	R1 811 237,44	R1 425 681,69
Communication	R2 009 500,00	R147 690,81	R162 499,43	R186 199,70	R323 633,23	R1 189 476,83
Other related expenditure items	R0,00	R0,00	R0,00	R0,00	R0,00	R0,00
Total	R30 970 109,00	R3 484 750,18	R6 403 371,59	R3 802 177,95	R10 768 243,90	R6 511 565,38

Cost Containment Annual Report			
Cost Containment Measure	Budget	Total Expenditure	Savings
	R'000	R'000	R'000
Use of consultants	R21 818 330,00	R19 416 900,41	R2 401 429,59
Vehicles used for political office-bearers	R0,00	R0,00	R0,00
Travel and subsistence	R1 032 070,00	R143 075,62	R888 994,38
Domestic accommodation	R711 020,00	R105 037,11	R605 982,89
Sponsorships, events and catering	R5 399 189,00	R3 973 507,31	R1 425 681,69
Communication	R2 009 500,00	R820 023,17	R1 189 476,83
Other related expenditure items	R0,00	R0,00	R0,00
Total	R30 970 109,00	R24 458 543,62	R6 511 565,38

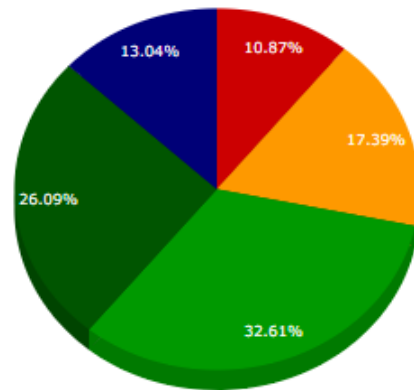
2.9 “Annexure A”: Top Layer SDBIP – Quarter 4 ended 30 June 2021

Top Layer KPI Report

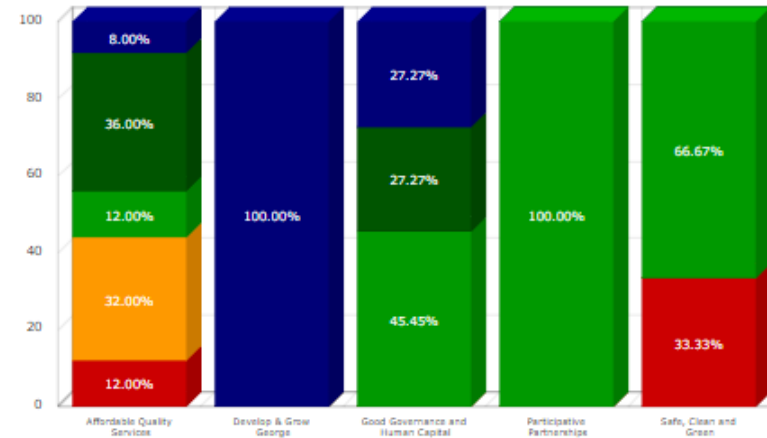
Report drawn on 22 July 2021 at 11:14

for the months of Quarter ending September 2020 to Quarter ending June 2021.

George Municipality



Strategic Objective



	George Municipality	Strategic Objective					
		Affordable Quality Services	Develop & Grow George	Good Governance and Human Capital	Participative Partnerships	Safe, Clean and Green	Unspecified
Not Yet Applicable	-	-	-	-	-	-	-
Not Met	5 (10.87%)	3 (12.00%)	-	-	-	2 (33.33%)	-
Almost Met	8 (17.39%)	8 (32.00%)	-	-	-	-	-
Met	15 (32.61%)	3 (12.00%)	-	5 (45.45%)	3 (100.00%)	4 (66.67%)	-
Well Met	12 (26.09%)	9 (36.00%)	-	3 (27.27%)	-	-	-
Extremely Well Met	6 (13.04%)	2 (8.00%)	1 (100.00%)	3 (27.27%)	-	-	-
Total:	46	25	1	11	3	6	-
	100%	54.35%	2.17%	23.91%	6.52%	13.04%	-

Quarterly Budget Monitoring Report

Strategic Objective: Affordable Quality Services

National Key Performance Area: Basic Services

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
TL4	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 25% or less by 30 June 2021	% Water network losses	27.30%	25.00%	25.00%	0.00%	0.00%	0.00%	22.00%	B	25.00%	22.00%	B
TL5	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 85% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	74.30%	85.00%	85.00%	0.00%	40.00%	59.00%	95.00%	G2	85.00%	95.00%	G2
TL6	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	93.60%	85.00%	85.00%	0.00%	80.00%	100.00%	100.00%	G2	85.00%	100.00%	G2
TL7	To implement an Integrated Public	Spend 85% of the approved capital	% of budget spend	85.50%	85.00%	85.00%	0.00%	10.00%	21.00%	66.15%	O	85.00%	66.15%	O

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	Transport Network that twill serve the communities of George	budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}												
Performance comment		[D257] Director: Civil Engineering Services: Funding was received in the National Adjustment Budget gazetted in March 2021. The additional R30m could not be spent before 30 June 2021 but contractual appointments and commitments for the full R30m have been entered into and construction has commenced on site. (June 2021)												
Corrective action		[D257] Director: Civil Engineering Services: The money not spent, but fully committed, will be rolled over to the new financial year. (June 2021)												
TL8	To provide world class water services in George to promote development and fulfil basic needs	Spend 85% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	84.50%	85.00%	85.00%	0.00%	1.33%	21.20%	49.80%	R	85.00%	49.80%	R
Performance comment		[D258] Director: Civil Engineering Services: Target not met and 85% of capital budget could not be spend, due to appointment of Contractors only realising towards the end of April 2021. (June 2021)												
Corrective action		[D258] Director: Civil Engineering Services: The money not spent, but fully committed, will be rolled over to the new financial year. (June 2021)												
TL9	To provide world class water services in George to promote	Spend 85% of the approved capital budget on the	% of budget spend	85.20%	85.00%	85.00%	0.00%	0.90%	22.96%	49.70%	R	85.00%	49.70%	R

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	development and fulfil basic needs	rehabilitation and upgrade of Water-Purification by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}												
Performance comment		[D259] Director: Civil Engineering Services: The capital amount spent (85%) could not be met. Savings on some projects, certain multi-year projects are a bit behind on program, a few projects are to go out on retender. Full expenditure is not yet accurately reflected. (June 2021)												
Corrective action		[D259] Director: Civil Engineering Services: The money not spent, but fully committed, will be rolled over to the new financial year. (June 2021)												
TL10	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2021 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend	84.70%	85.00%	85.00%	0.00%	15.85%	38.66%	98.00%	G2	85.00%	98.00%	G2
TL11	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 85% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2021 {(Actual expenditure divided	% of budget spend	77.70%	85.00%	85.00%	0.00%	2.50%	21.59%	66.80%	O	85.00%	66.80%	O

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
		by the total approved budget) x 100}												
Performance comment		[D261] Director: Civil Engineering Services: 85% of this capital budget could not be spent by June 2021. There are savings on the WwTW extension due to work omitted. There was a delay in the shipping of various material components for the Outeniqua WwTW 10ML that were programmed for delivery to site before 30 June 21. (June 2021)												
Corrective action		[D261] Director: Civil Engineering Services: The money not spent, but fully committed, will be rolled over to the new financial year. (June 2021)												
TL12	To provide and maintain safe and sustainable sanitation management and infrastructure	Achieve 90% compliance to Plant License or Authorization from DWS with regards to waste water outflow by 30 June 2021	% compliance achieved by each plant divided by the number of plants	88.00%	90.00%	90.00%	99.00%	93.00%	97.00%	93.00%	G2	90.00%	95.50%	G2
TL13	To provide world class water services in George to promote development and fulfil basic needs	Obtain 95% water quality level as per SANS 241 physical and micro parameters by 30 June 2021	% water quality level obtained as measured against the SANS 241:2015 physical and micro parameters	97.80%	95.00%	95.00%	98.50%	99.70%	96.50%	96.30%	G2	95.00%	97.75%	G2
TL17	To revitalise the current community facilities to increase the access to services for the public	Completed the upgrade and extension of the Pacaltsdorp library by 30 June 2021	Upgrade and extension of the Pacaltsdorp library completed	1	1	1	0	0	0	1	G	1	1	G
TL23	To explore and implement measures to preserve resources and ensure	Limit electricity losses to less than 10% by 30 June 2021 (Number of Electricity	% Electricity losses by 30 June 2021	7.59%	10.00%	10.00%	11.85%	10.77%	9.72%	8.83%	B	10.00%	8.83%	B

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021			
							Actual	Actual	Actual	Actual	R	Target	Actual	R	
	sustainable development	Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100													
TL24	To provide sufficient electricity for basic needs	Spend 85% of the electricity capital budget by 30 June 2021 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the capital budget spent by 30 June 2021	72.40%	85.00%	85.00%	0.00%	12.11%	28.00%	54.00%	R	85.00%	54.00%	R	
Performance comment		[D230] Snr Manager: Electricity Planning: 54% of the Capital budget Spent (June 2021)													
TL25	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2021	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2021	34	39 000	39 000	39704	39 638	39700	39 841	G2	39 000	39 841	G2	
TL26	To provide sufficient electricity for basic needs	Number of formal residential properties connected to the municipal electrical	Number of residential properties which are billed for	43	44 000	44 000	44567	44 748	44866	44 993	G2	44 000	44 993	G2	

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
		infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2021	electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2021											
TL27	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2021	Number of residential properties which are billed for sewerage as at 30 June 2021	39	38 000	38 000	38375	38 457	38514	38 848	G2	38 000	38 848	G2
TL28	To provide integrated waste management services for the entire municipal area	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2021	Number of residential properties which are billed for refuse removal as at 30 June 2021	37	36 500	36 500	37238	37 376	37491	37 760	G2	36 500	37 760	G2
TL29	To provide world class water services in George to promote	Provide free basic water to indigent households	Number of indigent households	15	15 000	15 000	15199	14 256	14385	14 324	O	15 000	14 324	O

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	development and fulfil basic needs		receiving free basic water as at 30 June 2021											
Performance comment		[D83] Director: Financial Services: Due to Covid 19 lockdown the applications were not submitted from account holders (June 2021)												
Corrective action		[D83] Director: Financial Services: Audit was done on register Several indigents removed. (June 2021)												
TL30	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity as at 30 June 2021	19	19 500	19 500	19745	18 993	19182	19 220	O	19 500	19 220	O
Performance comment		[D84] Director: Financial Services: Due to Covid 19 lockdown the applications were not submitted from account holders (June 2021)												
Corrective action		[D84] Director: Financial Services: Audit was done on register Several indigents removed. (June 2021)												
TL31	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2021	15	15 000	15 000	14714	13 845	13966	13 871	O	15 000	13 871	O
Performance comment		[D85] Director: Financial Services: Due to Covid 19 lockdown the applications were not submitted from account holders (June 2021)												
Corrective action		[D85] Director: Financial Services: Audit was done on register Several indigents removed. (June 2021))												
TL32	To provide an effective and efficient law-enforcement and emergency services to all the	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30	15	15 000	15 000	14832	13 974	14097	14 034	O	15 000	14 034	O

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	communities of George in our quest to protect and promote the fundamental rights of life		June 2021											
Performance comment		[D86] Director: Financial Services: Due to Covid 19 lockdown the applications were not submitted from account holders (June 2021)												
Corrective action		[D86] Director: Financial Services: Audit was done on register Several indigents removed. (June 2021)												
TL36	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2021 {(Actual amount spent on projects/Total amount budgeted for capital projects)X100}	% of capital budget spent by 30 June 2021	0.77%	85.00%	85.00%	0.00%	13.00%	32.20%	66.00%	O	85.00%	66.00%	O
Performance comment		[D90] Director: Financial Services: The total capital expenditure by 30 June 2021 was 66%. These are interim figures as outstanding invoices still need to be paid (June 2021)												
Corrective action		[D90] Director: Financial Services: The Interim percentage of 66% will change with the finalization of the Annual Financial Statements (June 2021)												
TL40	To accelerate delivery in addressing housing	Construct 50 top structures within the Thembaletu UISP project by 30 June 2021	Number of top structures constructed	120	50	50	0	0	49	1	R	50	50	G
Performance comment		[D157] Director: Human Settlements: ONE HOUSE COMPLETED (June 2021)												
Corrective action		[D157] Director: Human Settlements: 49 HOUSES ALREADY COMPLETED AND REPORTED DURING DEC 2020 (June 2021)												

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
TL42	To accelerate delivery in addressing housing	Appoint a consultant to review the Human Settlements Master Plan by 30 June 2021	Consultant appointed	1	1	1	0	0	0	1	G	1	1	G
TL43	To accelerate delivery in addressing housing	Construct 13 GAP middle income housing units by 30 June 2021	Number of GAP housing units constructed	0	13	13	0	0	0	11	O	13	11	O
Performance comment		[D160] Director: Human Settlements: Only 11 houses handed over (June 2021)												
Corrective action		[D160] Director: Human Settlements: 2 Beneficiaries still awaiting bond approvals from their banks. (June 2021)												

Quarterly Budget Monitoring Report

Summary of Results: Affordable Quality Services

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	3
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	8
G	KPI Met	Actual meets Target (Actual/Target = 100%)	3
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	9
B	KPI Extremely Well Met	150.000% <= Actual/Target	2
	Total KPIs:		25

Strategic Objective: Develop & Grow George

National Key Performance Area: Local Economic Development

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Area	Q1	Q2	Q3	Q4		Overall Performance by Quarter ending June 2021			
								Actual	Actual	Actual	Actual	R	Original Target	Target	Actual	R
TL14	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2021	Number of FTE's created by 30 June 2021	222	222	222	1	332	120	356	693	B	222	222	1 501	B

Quarterly Budget Monitoring Report

Summary of Results: Develop & Grow George

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	1
	Total KPIs:		1

Quarterly Budget Monitoring Report

Strategic Objective: Good Governance and Human Capital

National Key Performance Area: Municipal Transformation and Institutional Development

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
TL1	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5 year plan	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2021	Number of newly appointed persons from equity target groups on the three highest levels of management/number of newly appointed persons on three highest levels of management.	1.00%	70.00%	70.00%	0.00%	0.00%	0.00%	80.00%	G2	70.00%	83.33%	G2
TL2	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2020	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2020	1	1	1	1	0	0	0	N/A	1	1	G

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
TL3	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	Achieve 100% of the planned audits ito approved Audit Plan by 30 June 2021 ((Actual hours completed/ Planned hours to be completed)x100)	% of target hours completed by 30 June 2021 ((Actual hours completed/ Planned hours to be completed)x100)	100.00%	100.00%	100.00%	29.00%	59.00%	89.00%	145.00%	G2	100.00%	145.00%	G2
TL20	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2021 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2021	0.51%	0.50%	0.50%	0.00%	0.00%	0.00%	0.50%	G	0.50%	0.50%	G
TL21	To undertake regular human resource audits to determine skills gaps, staff diversity	Submit the Workplace Skills Plan to the LGSETA by 30 April 2021	Workplace Skills Plan submitted to the LGSETA by 30 April 2021	1	1	1	0	0	0	1	G	1	1	G

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	and develop skills programmes													
TL22	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Appointment of Service Provider for the replacement of the Civic Centre roof in George by 30 June 2021	Service Provider appointed	0	1	1	0	0	0	1	G	1	1	G
TL33	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2021 Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease / Total Operating Revenue - Operating Conditional Grant)	% Debt to Revenue as at 30 June 2021	0.31%	45.00%	45.00%	0.00%	0.00%	0.00%	14.00%	B	45.00%	16.42%	B
TL34	To maintain	Financial viability	% Service debtors to	0.10%	16.00%	16.00%	0.00%	0.00%	0.00%	0.00%	B	16.00%	10.18%	B

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	measured in terms of the outstanding service debtors as at 30 June 2021 (Total outstanding service debtors/ revenue received for services)	revenue as at 30 June 2021											
TL35	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2021((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) +Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2021	4.35	2	2	0	0	0	4	B	2	4	B
TL37	To manage the municipal	Achieve a payment percentage of 95% by	Payment % as at 30 June 2021	0.97%	90.00%	90.00%	99.03%	91.00%	90.00%	95.00%	G2	90.00%	95.00%	G2

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4		Overall Performance for Quarter ending September 2020 to Quarter ending June 2021		
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	finances according to the Municipal Management Act in an effective and efficient manner	30 June 2021 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}												
TL38	To develop mechanisms to ensure viable financial management and control	Review the Long Term Financial Plan and submit to Council by 31 March 2021	Reviewed Long Term Financial Plan submitted to Council by 31 March 2021	1	1	1	0	0	1	0	N/A	1	1	G

Summary of Results: Good Governance and Human Capital

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	5
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	3
B	KPI Extremely Well Met	150.000% <= Actual/Target	3
	Total KPIs:		11

Quarterly Budget Monitoring Report

Strategic Objective: Participative Partnerships

National Key Performance Area: Good Governance and Public Participation

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Area	Q1	Q2	Q3	Q4			Overall Performance by Quarter ending June 2021			
								Actual	Actual	Actual	Target	Actual	R	Original Target	Target	Actual	R
TL44	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the IDP/budget time schedule to Council by 31 August 2020	Time schedule submitted to Council	1	1	1	1	1	0	0	0	0	N/A	1	1	1	G
TL45	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the draft IDP to Council by 31 March 2021 to ensure compliance with legislation	Draft IDP submitted to Council	1	1	1	1	0	0	1	0	0	N/A	1	1	1	G
TL46	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the IDP to Council by 31 May 2021 to ensure compliance with legislation	IDP submitted to Council	1	1	1	1	0	0	0	1	1	G	1	1	1	G

Quarterly Budget Monitoring Report

Summary of Results: Participative Partnerships

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	3
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	Total KPIs:		3

Quarterly Budget Monitoring Report

Strategic Objective: Safe, Clean and Green

National Key Performance Area: Basic Service Delivery

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Overall Performance for Quarter ending September 2020 to Quarter ending June 2021			
							Actual	Actual	Actual	Actual	R	Target	Actual	R
TL15	To provide integrated waste management services for the entire municipal area	Spend 85% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2021	% of budget spend	58.00%	85.00%	85.00%	0.00%	0.00%	0.00%	0.00%	R	85.00%	0.00%	R
Performance comment		[D199] Director: Community Services: Allocated provisions budget could not be spent for the RLF due to the following preceding actions that had to take place Dynamic compaction needed to be done in order to correct the current slope at the George landfill site. In order for the dynamic compaction to occur the site must be closed for the public, however there is no alternative for the disposal of green , bulky and builders waste (rubble). Both DEADP and the Department of Water affairs must give approval before the project may continue (June 2021)												
Corrective action		[D199] Director: Community Services: Application will be submitted to both DWAF and DEADP for the dynamic compaction to continue and that an alternative be investigate for the disposal of green , bulky and builders waste (rubble). (June 2021)												
TL16	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Award the tender for the composting plant in George by 30 June 2021	Tender for the composting plant in George award	1	1	1	0	0	0	1	G	1	1	G
TL19	To provide integrated waste management services for the entire municipal area	Spend 85% of the approved project budget for the rehabilitation of the Uniondale landfill site by 30 June 2021	% of budget spend	58.00%	85.00%	85.00%	0.00%	0.00%	0.00%	0.52%	R	85.00%	0.52%	R

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	R	Overall Performance for Quarter ending September 2020 to Quarter ending June 2021			
							Actual	Actual	Actual	Actual		Target	Actual	R	
Performance comment		[D203] Director: Community Services: Decommissioning design report, drawings and CQA plans were sent to the Department: Water Affairs and Sanitation - Aug 2020. We received approval from the Department Water Affairs and sanitation on 12 March 2021. Only after approval was obtained the SCM process could commence.. Tender was advertised 22 April 2021, with a closing date of 28 May 2021. The consultant must complete the technical report and submit it to the George Municipality SCM unit for further evaluation adjudication , and award. The small expenditure percentage represents the consultant's expenditure cost to date. (June 2021)													
Corrective action		[D203] Director: Community Services: Project to commence in the 2021/2022 financial year. Tender at BAC process and anticipated the awarding of a service provider by the latest 31 August 2021award will be made (June 2021)													
TL47	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Draft an Integrated Safety Plan and submit to the Portfolio Committee by 30 June 2021	Integrated Safety Plan drafted and submitted to the Portfolio Committee by 30 June 2021	0	1	1	0	0	0	1	G	1	1	G	
TL48	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Draft a By-Law Strategy and submit to the Portfolio Committee by 30 June 2021	By-Law Strategy drafted and submitted to the Portfolio Committee by 30 June 2021	0	1	1	0	0	0	1	G	1	1	G	
TL49	To provide an effective and efficient law-enforcement and emergency services to	Report quarterly to the GIPTN Committee on the implementation of the Roll-Out Programme of	Number of reports submitted to the GIPTN Committee	0	4	4	1	1	1	1	G	4	4	G	

Quarterly Budget Monitoring Report

Ref	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Overall Performance for Quarter ending September 2020 to Quarter ending June 2021			
							Actual	Actual	Actual	Actual	R	Target	Actual	R
	all the communities of George in our quest to protect and promote the fundamental rights of life	Phase 4A of the GIPTN												

Summary of Results: Safe, Clean and Green

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	2
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	4
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	Total KPIs:		6

QUALITY CERTIFICATE

I, **DR MICHELE GRATZ**, the acting municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

(mark as appropriate)

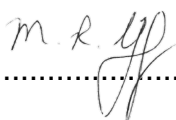


The Quarterly Budget Monitoring Report

For the quarter ended **JUNE 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: **DR MICHELE GRATZ**

Municipal Manager of **GEORGE WC044**

Signature.....

Date26/07/2021.....