



# **Quarterly Budget Monitoring Report July to September 2021**

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## Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

*28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.*

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

## **Report of the Executive Mayor**

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the first quarter of 2021/22, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

**EXECUTIVE MAYOR**

## **Recommendations**

- (a) That Council notes the contents of this report and supporting documentations for the 1<sup>st</sup> quarter of 2021/22 financial year.

## Part 1: Executive Summary

### 1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 1<sup>st</sup> quarter of 2021/22.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

<b>Rand thousands</b>	<b>Capital Expenditure</b>	<b>Operating Income</b>	<b>Operating Expenditure</b>
Original Budget	345 957	2 616 730	2 511 069
Amended Budget	424 042	2 616 730	2 518 015
Plan to Date (SDBIP)	61 925	607 051	488 029
Actual	57 501	583 195	469 541
Variance to SDBIP	-4 424	-23 856	-18 488
% Variance to SDBIP	-7%	-4%	-4%
<b>% of Adjusted budget 21/22</b>	<b>14%</b>	<b>22%</b>	<b>19%</b>
% of Adjusted budget 20/21	4%	18%	16%

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

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### Operating Revenue by sources

<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	341 309 000	341 309 000	101 521 632	101 348 587	(173 045)	0%
Service Charges - Electricity	875 646 891	875 646 891	207 177 219	205 423 654	(1 753 565)	-1%
Service Charges - Water	145 677 385	145 677 385	47 905 346	46 218 718	(1 686 628)	-4%
Service Charges - Sewerage	144 325 935	144 325 935	54 158 217	54 052 966	(105 251)	0%
Service Charges – Refuse Removal	112 662 557	112 662 557	48 440 638	47 479 325	(961 313)	-2%
Fines, Penalties and Forfeits	81 958 000	81 958 000	1 603 498	1 359 738	(243 760)	-15%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Measures are being put in place to improve the collection of traffic fines.</li> </ul>					
Licences or Permits	3 869 315	3 869 315	525 826	752 695	226 869	43%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Increased applications for licences due to adjusted level 1.</li> </ul>					
Income for Agency Services	9 476 000	9 476 000	15 500 000	16 289 933	789 933	5%
Rent of Facilities and Equipment	6 019 000	6 019 000	1 700 000	2 494 724	794 724	47%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li></li> </ul>					
Grants and Subsidies Received – Capital	89 097 574	89 097 574	19 438 393	20 881 468	1 443 075	7%

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Grants and Subsidies Received - Operating	613 642 426	613 642 426	80 682 856	58 774 911	(21 907 945)	-27%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Projections need to adjusted. More conditions have been met than anticipated.</li> </ul>					
Interest Earned – External Investment	59 263 887	59 263 887	4 100 000	4 828 764	728 764	18%
Interest Earned – Outstanding Debtors	8 353 000	8 353 000	1 547 200	1 718 887	171 687	11%
Other Revenue	18 184 000	18 184 000	3 930 482	3 854 588	(75 894)	-2%
GIPTN Fare Revenue	86 386 253	86 386 253	15 100 000	10 828 461	(4 271 539)	-28%
	<b>Reason for variance:</b> At the time of the budget submission, we assumed a roll-out date of July 2021 for Phase 4A for the purpose of projecting revenue. The roll-out however has not aligned to projection at the time which has resulted in fare revenue collected being lower than anticipated.  In addition, the fare revenue is impacted by COVID-19 and the related restrictions. The average weekday passenger trips for the period April – June 2021 was 13112 this decreased to 12500 for the period July 2021 to September 2021.  The fare revenue projections will be updated as part of the February 2022 adjustment budget process.					
Capital Contributions	20 859 000	20 859 000	3 719 750	6 888 032	3 168 282	85%
Gain on Disposal of PPE	-	-	-	-	-	0%
<b>Total Revenue</b>	<b>2 616 730 223</b>	<b>2 616 730 223</b>	<b>607 051 057</b>	<b>583 195 452</b>	<b>(23 855 605)</b>	<b>-4%</b>
<b>% of Annual Budget Billed</b>	<b>22%</b>					

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### Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	606 001 565	606 599 665	147 339 800	126 602 498	(20 737 302)	-14%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Vacant positions, Increase and notch increase not yet implemented. The increase of 3.5% will be implemented by end of October 2021.</li> </ul>					
Remuneration of Councillors	26 170 670	26 170 670	5 768 440	5 545 646	(222 794)	-4%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Increase for Councillors not yet implemented.</li> </ul>					
Contracted Services	593 888 375	600 485 244	83 759 426	88 185 755	4 426 329	5%
Bulk Purchases	613 082 122	613 082 122	152 212 530	151 736 234	(476 296)	0%
Operating Leases	20 044 740	19 901 740	3 272 714	2 812 004	(460 710)	-14%
Operational Cost	147 929 527	147 309 027	26 750 687	24 522 112	(2 228 575)	-8%
Depreciation & Amortisation	157 538 927	157 538 927	39 384 774	39 386 629	1 855	0%
Loss on Disposal of PPE	7 933 548	7 933 548	-	(23 054)	(23 054)	0%
Bad Debts	126 696 000	126 696 000	10 474 997	8 839 355	(1 635 642)	-16%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>No bad debts were written off during July 2021.</li> </ul>					
Transfers and Subsidies Paid	64 785 410	64 785 410	4 089 234	5 288 569	1 199 335	29%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>This relates to payments made to provincial treasury in respect of the GIPTN.</li> </ul>					



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Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Inventory Consumed	108 459 042	108 973 967	14 976 377	16 645 217	1 668 840	11%
Interest Expense	38 539 024	38 539 024	-	-	-	0%
<b>Total Expenditure</b>	<b>2 511 068 950</b>	<b>2 518 015 344</b>	<b>488 028 979</b>	<b>469 540 966</b>	<b>(18 488 013)</b>	<b>-4%</b>
<b>% of Annual Budget Spent</b>	<b>19%</b>					

## Quarterly Budget Monitoring Report - 1<sup>st</sup> Quarter 2021/22

### Capital expenditure

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	866 000	1 925 337	90 991	81 838	(9 153)	-10%
Corporate Services	2 130 000	2 530 000	474 998	29 950	(445 048)	-94%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Replace roof: Civic Centre – Tender was advertised and no contractor had the correct CIBD grading – We will have to re-advertise the tender.</li> </ul>					
Civil Engineering Services	268 544 903	304 127 958	52 144 780	50 778 122	(1 366 658)	-3%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Outeniqua 10mil WWTW: Slightly behind after dispute of previous year. Work progressing to new programme.</li> </ul>					
Electro-technical Services	60 128 809	69 585 809	3 052 435	4 038 143	985 707	32%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Electrification of Pacaltsdorp Erf 325 East: Ahead of planned schedule. 11KV switchgear: A mini sub for villiage ridge purchased – busy with installation.</li> </ul>					
Human Settlements	3 000 000	3 588 320	844 675	903 315	58 640	7%
Planning and Development	1 043 000	1 960 100	126 000	50 666	(75 334)	-60%
Community Services	24 510 534	29 182 954	3 913 657	26 811	(3 886 846)	-99%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Refuse trucks have been ordered – awaiting delivery.</li> <li>Tartan track: Two months behind programme. Availability of additional land has not been resolved. Engagements are being held to look for alternatives and possible phasing of the project.</li> </ul>					
Protection Services	9 856 000	9 993 200	1 247 450	1 362 641	115 191	9%
Financial Services	364 000	1 148 180	29 795	229 087	199 292	669%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Laptops have been procured for staff at Finance.</li> </ul>					
<b>Total</b>	<b>370 443 246</b>	<b>424 041 858</b>	<b>61 924 781</b>	<b>57 500 574</b>	<b>(4 424 207)</b>	<b>-7%</b>
<b>% of Annual Budget Spent</b>	<b>14%</b>					

## Quarterly Budget Monitoring Report

# Part 2: In-year budget statement tables

## 2.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M03 September

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	322 755	341 309	341 309	26 150	101 349	85 327	16 021	19%	341 309
Service charges	1 090 607	1 278 313	1 278 313	217 854	353 174	319 578	33 596	11%	1 278 313
Investment revenue	15 344	59 264	59 264	1 618	4 186	14 816	(10 630)	-72%	59 264
Transfers and subsidies	532 853	613 642	613 642	23 708	58 775	150 342	(91 567)	-61%	613 642
Other own revenue	150 972	220 346	220 346	17 239	37 973	32 388	5 585	17%	220 346
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 112 530</b>	<b>2 512 874</b>	<b>2 512 874</b>	<b>286 569</b>	<b>555 456</b>	<b>602 452</b>	<b>(46 996)</b>	<b>-8%</b>	<b>2 512 874</b>
Employee costs	583 611	606 002	606 600	44 905	126 602	156 544	(29 942)	-19%	606 600
Remuneration of Councillors	21 853	26 171	26 171	1 858	5 546	6 543	(997)	-15%	26 171
Depreciation & asset impairment	158 415	157 539	157 539	13 129	39 387	39 385	2	0%	157 539
Finance charges	40 399	38 539	38 539	-	-	-	-	-	38 539
Materials and bulk purchases	585 701	721 541	722 056	82 314	168 381	170 642	(2 260)	-1%	722 056
Transfers and subsidies	78 256	64 785	64 785	3 132	5 289	16 134	(10 845)	-67%	64 785
Other expenditure	672 040	896 492	902 326	60 898	124 336	216 566	(92 230)	-43%	902 326
<b>Total Expenditure</b>	<b>2 140 275</b>	<b>2 511 069</b>	<b>2 518 015</b>	<b>206 235</b>	<b>469 541</b>	<b>605 813</b>	<b>(136 272)</b>	<b>-22%</b>	<b>2 518 015</b>
<b>Surplus/(Deficit)</b>	<b>(27 745)</b>	<b>1 805</b>	<b>(5 142)</b>	<b>80 334</b>	<b>85 915</b>	<b>(3 362)</b>	<b>89 277</b>	<b>-2656%</b>	<b>(5 142)</b>
Transfers and subsidies - capital (monetary allocation)	82 917	89 098	89 098	15 338	20 881	11 884	8 998	76%	89 098
Contributions & Contributed assets	25 449	14 759	14 759	4 308	6 858	3 690	3 168	86%	14 759
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>80 621</b>	<b>105 661</b>	<b>98 715</b>	<b>99 980</b>	<b>113 654</b>	<b>12 212</b>	<b>101 443</b>	<b>831%</b>	<b>98 715</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>80 621</b>	<b>105 661</b>	<b>98 715</b>	<b>99 980</b>	<b>113 654</b>	<b>12 212</b>	<b>101 443</b>	<b>831%</b>	<b>98 715</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>191 181</b>	<b>370 443</b>	<b>424 042</b>	<b>45 473</b>	<b>57 501</b>	<b>87 745</b>	<b>(30 245)</b>	<b>-34%</b>	<b>424 042</b>
Capital transfers recognised	76 951	81 405	81 405	15 179	20 583	18 152	2 430	13%	81 405
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	33 256	218 758	233 785	25 566	29 861	51 401	(21 541)	-42%	233 785
Internally generated funds	<b>80 975</b>	<b>70 280</b>	<b>108 852</b>	<b>4 728</b>	<b>7 057</b>	<b>18 191</b>	<b>(11 134)</b>	<b>-61%</b>	<b>108 852</b>
<b>Total sources of capital funds</b>	<b>191 181</b>	<b>370 443</b>	<b>424 042</b>	<b>45 473</b>	<b>57 501</b>	<b>87 745</b>	<b>(30 245)</b>	<b>-34%</b>	<b>424 042</b>
<b>Financial position</b>									
Total current assets	1 017 230	2 753 575	1 432 460		1 039 633				1 432 460
Total non current assets	3 155 819	6 765 761	3 542 931		3 135 339				3 542 931
Total current liabilities	448 748	1 656 959	926 772		337 016				926 772
Total non current liabilities	551 354	1 231 664	687 379		551 354				687 379
<b>Community wealth/Equity</b>	<b>3 172 947</b>	<b>6 630 713</b>	<b>3 361 241</b>		<b>3 286 602</b>				<b>3 361 241</b>
<b>Cash flows</b>									
Net cash from (used) operating	174 351	249 809	242 612	117 023	1 119	119 326	118 207	99%	423 941
Net cash from (used) investing	-	-	-	45 473	12 028	-	(12 028)	#DIV/0!	-
Net cash from (used) financing	-	199 000	199 000	-	-	-	-	-	199 000
<b>Cash/cash equivalents at the month/year end</b>	<b>174 351</b>	<b>1 381 794</b>	<b>1 374 598</b>	<b>-</b>	<b>682 767</b>	<b>1 052 312</b>	<b>369 544</b>	<b>35%</b>	<b>1 292 562</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	126 390	13 720	11 759	10 069	9 175	8 293	39 126	147 301	365 834
<b>Creditors Age Analysis</b>									
Total Creditors	71 613	3 530	293	61	-	-	-	0	75 497

## 2.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		457 418	421 153	421 153	32 109	111 751	101 599	10 152	10%	421 153
Executive and council		88	37	37	403	440	-	440	#DIV/0!	37
Finance and administration		457 330	421 116	421 116	31 706	111 311	101 599	9 712	10%	421 116
Internal audit		-	-	-	-	-	-	-		-
<b>Community and public safety</b>		80 591	209 840	209 840	2 501	5 906	30 126	(24 220)	-80%	209 840
Community and social services		17 778	15 039	15 039	2 056	4 649	2 942	1 707	58%	15 039
Sport and recreation		1 348	10 276	10 276	43	62	257	(195)	-76%	10 276
Public safety		36 839	79 177	79 177	299	898	976	(79)	-8%	79 177
Housing		24 622	105 267	105 267	103	297	25 950	(25 653)	-99%	105 267
Health		4	80	80	-	-	-	-		80
<b>Economic and environmental services</b>		382 967	473 424	473 424	47 485	99 991	117 790	(17 799)	-15%	473 424
Planning and development		9 611	11 228	11 228	696	2 049	2 586	(538)	-21%	11 228
Road transport		373 350	462 194	462 194	46 788	97 942	115 204	(17 262)	-15%	462 194
Environmental protection		6	2	2	0	0	-	0	#DIV/0!	2
<b>Trading services</b>		1 299 373	1 511 934	1 511 934	224 097	365 526	368 418	(2 892)	-1%	1 511 934
Energy sources		763 137	927 453	927 453	129 057	209 762	231 658	(21 896)	-9%	927 453
Water management		192 033	197 798	197 798	31 641	48 670	48 012	658	1%	197 798
Waste water management		192 359	229 276	229 276	33 859	57 761	49 458	8 304	17%	229 276
Waste management		151 843	157 408	157 408	29 541	49 332	39 290	10 042	26%	157 408
<b>Other</b>	4	546	379	379	22	22	92	(70)	-76%	379
<b>Total Revenue - Functional</b>	2	2 220 896	2 616 730	2 616 730	306 215	583 195	618 025	(34 830)	-6%	2 616 730
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		363 374	409 490	409 993	24 688	69 131	91 978	(22 847)	-25%	409 993
Executive and council		73 813	78 265	78 265	4 229	13 246	15 053	(1 807)	-12%	78 265
Finance and administration		276 742	315 370	315 873	19 659	54 834	72 961	(18 127)	-25%	315 873
Internal audit		12 819	15 855	15 855	801	1 051	3 964	(2 913)	-73%	15 855
<b>Community and public safety</b>		236 384	376 771	383 111	15 750	40 239	92 131	(51 892)	-56%	383 111
Community and social services		47 815	60 464	60 177	4 267	11 125	13 929	(2 804)	-20%	60 177
Sport and recreation		32 269	35 208	35 028	2 321	5 238	8 394	(3 156)	-38%	35 028
Public safety		97 567	130 315	130 175	5 041	13 582	32 432	(18 851)	-58%	130 175
Housing		55 228	146 382	153 329	3 804	9 488	36 299	(26 810)	-74%	153 329
Health		3 505	4 402	4 402	317	807	1 078	(271)	-25%	4 402
<b>Economic and environmental services</b>		428 091	499 027	499 131	41 615	86 193	121 870	(35 677)	-29%	499 131
Planning and development		23 814	33 967	33 967	2 124	6 173	8 400	(2 227)	-27%	33 967
Road transport		402 409	462 120	462 223	39 325	79 562	112 751	(33 189)	-29%	462 223
Environmental protection		1 868	2 940	2 940	166	458	719	(261)	-36%	2 940
<b>Trading services</b>		1 097 961	1 208 529	1 208 529	123 055	271 040	295 562	(24 522)	-8%	1 208 529
Energy sources		647 458	790 207	790 207	86 014	178 330	195 405	(17 075)	-9%	790 207
Water management		149 014	130 674	130 674	13 546	33 612	30 277	3 335	11%	130 674
Waste water management		200 560	200 086	200 086	16 396	42 506	48 402	(5 897)	-12%	200 086
Waste management		100 928	87 563	87 563	7 099	16 592	21 478	(4 886)	-23%	87 563
<b>Other</b>		14 465	17 251	17 251	1 126	2 937	4 272	(1 335)	-31%	17 251
<b>Total Expenditure - Functional</b>	3	2 140 275	2 511 069	2 518 015	206 235	469 541	605 813	(136 272)	-22%	2 518 015
<b>Surplus/ (Deficit) for the year</b>		80 621	105 661	98 715	99 980	113 654	12 212	101 443	831%	98 715

## Quarterly Budget Monitoring Report

### 2.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Muncpal Manager		4 643	2 302	2 302	403	440	4	436	12467,7%	2 302
Vote 2 - Corporate Services		142	256	256	(1)	118	3	115	3832,2%	256
Vote 3 - Corporate Services (Continued)		2 448	1 833	1 833	640	648	163	486	298,8%	1 833
Vote 4 - Community Services		17 619	14 768	14 768	1 499	4 158	3 052	1 106	36,2%	14 768
Vote 5 - Community Services (Continued)		153 191	167 674	167 674	29 584	49 392	39 548	9 844	24,9%	167 674
Vote 6 - Human Settlements		22 051	104 054	104 054	42	126	25 878	(25 752)	-99,5%	104 054
Vote 7 - Civil Engineering Services		391 312	438 244	438 244	58 349	99 618	100 042	(425)	-0,4%	438 244
Vote 8 - Electro-Technical Services		765 231	929 953	929 953	129 219	210 215	232 283	(22 068)	-9,5%	929 953
Vote 9 - Financial Services		434 248	399 324	399 324	30 600	107 150	99 091	8 060	8,1%	399 324
Vote 10 - Financial Services (Continued)		4 630	4 966	4 966	606	1 316	1 219	98	8,0%	4 966
Vote 11 - Planning and Development		18 070	20 543	20 543	722	3 709	2 679	1 029	38,4%	20 543
Vote 12 - Protection Services		404 943	532 627	532 627	54 554	106 306	114 065	(7 759)	-6,8%	532 627
Vote 13 - Protection Services (Continued)		2 290	186	186	-	-	-	-	-	186
Vote 14 - 0		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	2 220 818	2 616 730	2 616 730	306 215	583 195	618 025	(34 830)	-5,6%	2 616 730
Expenditure by Vote	1									
Vote 1 - Office of the Muncpal Manager		114 102	120 687	120 687	7 591	20 740	25 658	(4 918)	-19,2%	120 687
Vote 2 - Corporate Services		34 933	35 443	35 203	3 096	8 122	8 278	(155)	-1,9%	35 203
Vote 3 - Corporate Services (Continued)		33 621	37 489	37 729	1 997	5 818	7 902	(2 084)	-26,4%	37 729
Vote 4 - Community Services		57 101	69 566	69 741	4 534	12 114	16 772	(4 659)	-27,8%	69 741
Vote 5 - Community Services (Continued)		111 322	105 583	105 408	8 476	19 648	25 603	(5 955)	-23,3%	105 408
Vote 6 - Human Settlements		47 849	132 115	132 115	3 958	8 341	32 925	(24 584)	-74,7%	132 115
Vote 7 - Civil Engineering Services		373 011	362 721	362 721	39 383	88 204	84 000	4 203	5,0%	362 721
Vote 8 - Electro-Technical Services		666 828	817 970	817 970	87 589	183 023	202 345	(19 322)	-9,5%	817 970
Vote 9 - Financial Services		70 300	101 902	109 019	3 731	12 880	21 313	(8 433)	-39,6%	109 019
Vote 10 - Financial Services (Continued)		49 708	57 904	57 734	3 279	8 419	14 404	(5 985)	-41,6%	57 734
Vote 11 - Planning and Development		41 918	48 782	48 782	3 015	8 629	11 723	(3 094)	-26,4%	48 782
Vote 12 - Protection Services		532 220	620 119	620 019	39 528	93 424	154 666	(61 242)	-39,6%	620 019
Vote 13 - Protection Services (Continued)		846	788	888	59	177	222	(45)	-20,1%	888
Vote 14 - 0		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	2 133 761	2 511 069	2 518 015	206 235	469 541	605 813	(136 272)	-22,5%	2 518 015
Surplus/ (Deficit) for the year	2	87 058	105 661	98 715	99 980	113 654	12 212	101 443	830,7%	98 715

## Quarterly Budget Monitoring Report

### 2.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		322 755	341 309	341 309	26 150	101 349	85 327	16 021	19%	341 309
Service charges - electricity revenue		722 144	875 458	875 458	125 641	205 346	218 864	(13 519)	-6%	875 458
Service charges - water revenue		144 122	145 866	145 866	30 385	46 296	36 467	9 829	27%	145 866
Service charges - sanitation revenue		122 717	144 326	144 326	32 530	54 053	36 081	17 971	50%	144 326
Service charges - refuse revenue		101 623	112 663	112 663	29 298	47 479	28 166	19 314	69%	112 663
Rental of facilities and equipment		13 647	6 019	6 019	727	2 495	—	2 495	#DIV/0!	6 019
Interest earned - external investments		15 344	59 264	59 264	1 618	4 186	14 816	(10 630)	-72%	59 264
Interest earned - outstanding debtors		5 991	8 353	8 353	614	1 719	2 069	(351)	-17%	8 353
Dividends received		10 785	—	—	2 479	643	—	643	#DIV/0!	—
Fines, penalties and forfeits		39 016	81 958	81 958	452	1 360	1 603	(244)	-15%	81 958
Licences and permits		1 673	3 869	3 869	235	753	819	(65)	-8%	3 869
Agency services		13 590	9 476	9 476	7 853	16 290	2 369	13 921	588%	9 476
Transfers and subsidies		532 853	613 642	613 642	23 708	58 775	150 342	(91 567)	-61%	613 642
Other revenue		65 318	110 670	110 670	4 879	14 713	25 527	(10 814)	-42%	110 670
Gains		953	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)		2 112 530	2 512 874	2 512 874	286 569	555 456	602 452	(46 996)	-8%	2 512 874
Expenditure By Type										
Employee related costs		583 611	606 002	606 600	44 905	126 602	156 544	(29 942)	-19%	606 600
Remuneration of councillors		21 853	26 171	26 171	1 858	5 546	6 543	(997)	-15%	26 171
Debt impairment		95 045	126 696	126 696	3 914	8 839	31 674	(22 835)	-72%	126 696
Depreciation & asset impairment		158 415	157 539	157 539	13 129	39 387	39 385	2	0%	157 539
Finance charges		40 399	38 539	38 539	—	—	—	—	—	38 539
Bulk purchases - electricity		519 222	613 082	613 082	75 427	151 736	153 271	(1 534)	-1%	613 082
Inventory consumed		66 479	108 459	108 974	6 887	16 645	17 371	(726)	-4%	108 974
Contracted services		453 368	593 888	600 485	45 750	88 186	144 640	(56 454)	-39%	600 485
Transfers and subsidies		78 256	64 785	64 785	3 132	5 289	16 134	(10 845)	-67%	64 785
Other expenditure		123 142	167 974	167 211	11 233	27 334	40 252	(12 918)	-32%	167 211
Losses		485	7 934	7 934	—	(23)	—	(23)	#DIV/0!	7 934
Total Expenditure		2 140 275	2 511 069	2 518 015	206 235	469 541	605 813	(136 272)	-22%	2 518 015
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations)		(27 745)	1 805	(5 142)	80 334	85 915	(3 362)	89 277	(0)	(5 142)
(National / Provincial and District)		82 917	89 098	89 098	15 338	20 881	11 884	8 998	0	89 098
Transfers and subsidies - capital (monetary allocations)		—	—	—	—	—	—	—	—	—
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		25 449	14 759	14 759	4 308	6 858	3 690	3 168	0	14 759
Transfers and subsidies - capital (in-kind - all)		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		80 621	105 661	98 715	99 980	113 654	12 212	—	—	98 715
Taxation		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after taxation		80 621	105 661	98 715	99 980	113 654	12 212	—	—	98 715
Attributable to minorities		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		80 621	105 661	98 715	99 980	113 654	12 212	—	—	98 715
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—
Surplus/ (Deficit) for the year		80 621	105 661	98 715	99 980	113 654	12 212	—	—	98 715

3

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

## Quarterly Budget Monitoring Report

### 3.4 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Office of the Municipal Manager		36	50	50	-	-	12	(12)	-100%	50
Vote 2 - Corporate Services		-	-	-	-	-	-	-		-
Vote 3 - Corporate Services (Continued)		-	-	-	-	-	-	-		-
Vote 4 - Community Services		112	-	250	-	-	-	-		250
Vote 5 - Community Services (Continued)		181	959	1 080	-	-	202	(202)	-100%	1 080
Vote 6 - Human Settlements		1 895	2 050	2 250	673	673	-	673	#DIV/0!	2 250
Vote 7 - Civil Engineering Services		41 753	76 192	88 354	14 899	19 366	21 372	(2 005)	-9%	88 354
Vote 8 - Electro-Technical Services		5 707	30 652	30 622	35	35	5 063	(5 028)	-99%	30 622
Vote 9 - Financial Services		-	-	-	-	-	-	-		-
Vote 10 - Financial Services (Continued)		559	250	331	-	-	83	(83)	-100%	331
Vote 11 - Planning and Development		234	690	690	-	-	97	(97)	-100%	690
Vote 12 - Protection Services		181	600	600	36	36	25	11	46%	600
Vote 13 - Protection Services (Continued)		-	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
<b>Total Capital Multi-year expenditure</b>	4,7	50 658	111 444	124 227	15 643	20 111	26 855	(6 744)	-25%	124 227
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Office of the Municipal Manager		1 470	41	1 019	-	-	254	(254)	-100%	1 019
Vote 2 - Corporate Services		1 148	2 130	2 530	8	30	632	(603)	-95%	2 530
Vote 3 - Corporate Services (Continued)		269	-	-	-	-	-	-		-
Vote 4 - Community Services		2 028	1 861	4 000	24	24	209	(185)	-88%	4 000
Vote 5 - Community Services (Continued)		7 212	21 691	23 853	3	3	3 784	(3 782)	-100%	23 853
Vote 6 - Human Settlements		1 794	950	1 338	111	230	321	(91)	-28%	1 338
Vote 7 - Civil Engineering Services		85 215	192 353	215 774	26 259	31 412	49 179	(17 767)	-36%	215 774
Vote 8 - Electro-Technical Services		23 483	29 476	38 963	2 861	4 003	3 930	74	2%	38 963
Vote 9 - Financial Services		271	364	1 148	4	229	30	199	669%	1 148
Vote 10 - Financial Services (Continued)		1 932	525	525	-	82	106	(24)	-23%	525
Vote 11 - Planning and Development		487	353	1 270	51	51	194	(144)	-74%	1 270
Vote 12 - Protection Services		15 192	9 256	9 393	508	1 326	2 251	(925)	-41%	9 393
Vote 13 - Protection Services (Continued)		22	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
<b>Total Capital single-year expenditure</b>	4	140 523	259 000	299 815	29 830	37 390	60 891	(23 501)	-39%	299 815
<b>Total Capital Expenditure</b>	3	191 181	370 443	424 042	45 473	57 501	87 745	(30 245)	-34%	424 042

**Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)**

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		(30 493)	3 232	6 769	13	511	779	(268)	-34%	6 769
Executive and council		1 061	-	-	-	-	-	-		-
Finance and administration		(31 587)	3 212	6 749	13	511	774	(263)	-34%	6 749
Internal audit		33	20	20	-	-	5	(5)	-100%	20
<b>Community and public safety</b>		23 669	29 317	33 009	1 355	2 277	6 073	(3 796)	-63%	33 009
Community and social services		3 833	3 884	5 786	112	216	961	(746)	-78%	5 786
Sport and recreation		3 312	15 810	17 262	26	26	3 315	(3 290)	-99%	17 262
Public safety		12 658	6 983	7 120	536	1 338	1 656	(318)	-19%	7 120
Housing		3 759	2 380	2 580	682	697	75	622	830%	2 580
Health		108	260	260	-	-	65	(65)	-100%	260
<b>Economic and environmental services</b>		64 984	59 596	73 157	19 639	25 290	18 059	7 231	40%	73 157
Planning and development		419	846	949	51	51	129	(78)	-61%	949
Road transport		64 101	58 750	72 040	19 588	25 239	17 930	7 309	41%	72 040
Environmental protection		465	-	168	-	-	-	-		168
<b>Trading services</b>		132 718	278 101	310 096	24 466	29 423	62 671	(33 248)	-53%	310 096
Energy sources		45 759	60 129	69 586	2 896	4 038	8 992	(4 954)	-55%	69 586
Water management		12 886	48 612	55 455	2 724	3 647	10 876	(7 229)	-66%	55 455
Waste water management		67 671	161 650	175 457	18 846	21 737	42 058	(20 321)	-48%	175 457
Waste management		6 401	7 710	9 598	-	-	744	(744)	-100%	9 598
<b>Other</b>		302	197	1 011	-	-	163	(163)	-100%	1 011
<b>Total Capital Expenditure - Functional Classification</b>	3	191 181	370 443	424 042	45 473	57 501	87 745	(30 245)	-34%	424 042
<b>Funded by:</b>										
National Government		76 221	81 405	81 405	15 179	20 583	18 152	2 430	13%	81 405
Provincial Government		729	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Other transfers and grants		-	-	-	-	-	-	-		-
<b>Transfers recognised - capital</b>		76 951	81 405	81 405	15 179	20 583	18 152	2 430	13%	81 405
<b>Public contributions &amp; donations</b>	5	-	-	-	-	-	-	-		-
<b>Borrowing</b>	6	33 256	218 758	233 785	25 566	29 861	51 401	(21 541)	-42%	233 785
<b>Internally generated funds</b>		80 975	70 280	108 852	4 728	7 057	18 191	(11 134)	-61%	108 852
<b>Total Capital Funding</b>		191 181	370 443	424 042	45 473	57 501	87 745	(30 245)	-34%	424 042



## Quarterly Budget Monitoring Report

### 2.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M03 September

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b><u>ASSETS</u></b>						
<b>Current assets</b>						
Cash		469 621	1 794 087	955 337	582 767	955 337
Call investment deposits		200 000	294 000	147 000	100 000	147 000
Consumer debtors		168 545	145 940	71 919	170 002	71 919
Other debtors		61 619	139 233	66 259	70 560	66 259
Current portion of long-term receivables		150	7 677	3 839	(265)	3 839
Inventory		117 296	372 637	188 106	116 568	188 106
<b>Total current assets</b>		<b>1 017 230</b>	<b>2 753 575</b>	<b>1 432 460</b>	<b>1 039 633</b>	<b>1 432 460</b>
<b>Non current assets</b>						
Long-term receivables		78	72 775	36 387	(67)	36 387
Investments		–	–	–	–	–
Investment property		144 235	288 933	144 411	144 235	144 411
Investments in Associate		–	–	–	–	–
Property, plant and equipment		3 010 130	6 390 656	3 355 155	3 028 225	3 355 155
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		1 376	4 926	2 742	1 397	2 742
Other non-current assets		–	8 472	4 236	(38 451)	4 236
<b>Total non current assets</b>		<b>3 155 819</b>	<b>6 765 761</b>	<b>3 542 931</b>	<b>3 135 339</b>	<b>3 542 931</b>
<b>TOTAL ASSETS</b>		<b>4 173 049</b>	<b>9 519 336</b>	<b>4 975 391</b>	<b>4 174 972</b>	<b>4 975 391</b>
<b><u>LIABILITIES</u></b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		39 621	312 987	161 593	39 621	161 593
Consumer deposits		32 253	107 620	58 560	33 478	58 560
Trade and other payables		273 062	1 005 555	580 508	160 106	580 508
Provisions		103 811	230 797	126 111	103 811	126 111
<b>Total current liabilities</b>		<b>448 748</b>	<b>1 656 959</b>	<b>926 772</b>	<b>337 016</b>	<b>926 772</b>
<b>Non current liabilities</b>						
Borrowing		241 708	728 087	435 590	241 708	435 590
Provisions		309 646	503 578	251 789	309 646	251 789
<b>Total non current liabilities</b>		<b>551 354</b>	<b>1 231 664</b>	<b>687 379</b>	<b>551 354</b>	<b>687 379</b>
<b>TOTAL LIABILITIES</b>		<b>1 000 102</b>	<b>2 888 623</b>	<b>1 614 151</b>	<b>888 370</b>	<b>1 614 151</b>
<b>NET ASSETS</b>	2	<b>3 172 947</b>	<b>6 630 713</b>	<b>3 361 241</b>	<b>3 286 602</b>	<b>3 361 241</b>
<b><u>COMMUNITY WEALTH/EQUITY</u></b>						
Accumulated Surplus/(Deficit)		3 124 626	6 192 900	3 129 334	3 238 281	3 129 334
Reserves		48 321	437 813	231 907	48 321	231 907
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>3 172 947</b>	<b>6 630 713</b>	<b>3 361 241</b>	<b>3 286 602</b>	<b>3 361 241</b>

## 2.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M03 September

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		322 755	341 309	341 309	26 150	101 349	101 888	(539)	-1%	341 309
Service charges		1 090 607	1 278 313	1 278 313	217 854	353 174	316 527	36 647	12%	1 278 313
Other revenue		82 834	86 664	86 414	14 146	35 611	21 509	14 102	66%	86 414
Government - operating		532 853	613 642	613 642	23 708	58 775	150 342	(91 567)	-61%	613 642
Government - capital		-	89 098	89 098	19 646	27 740	11 884	15 856	133%	89 098
Interest		32 119	67 617	67 617	4 711	6 548	2 313	4 235	183%	67 617
Dividends		-	-	-	-	-	-	-		-
<b>Payments</b>										
Suppliers and employees		(1 768 160)	(2 123 510)	(2 130 456)	(186 060)	(576 788)	(485 137)	91 651	-19%	(1 949 127)
Finance charges		(40 399)	(38 539)	(38 539)	-	-	-	-		(38 539)
Transfers and Grants		(78 256)	(64 785)	(64 785)	(3 132)	(5 289)	-	5 289	0%	(64 785)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>174 351</b>	<b>249 809</b>	<b>242 612</b>	<b>117 023</b>	<b>1 119</b>	<b>119 326</b>	<b>118 207</b>	<b>99%</b>	<b>423 941</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		-	-	-	45 473	12 028	-	(12 028)	0%	-
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>45 473</b>	<b>12 028</b>	<b>-</b>	<b>(12 028)</b>	<b>0%</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	199 000	199 000	-	-	-	-		199 000
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
<b>Payments</b>										
Repayment of borrowing		-	-	-	-	-	-	-		-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>199 000</b>	<b>199 000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>199 000</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>174 351</b>	<b>448 809</b>	<b>441 612</b>	<b>162 496</b>	<b>13 147</b>	<b>119 326</b>			<b>622 941</b>
Cash/cash equivalents at beginning:		-	932 986	932 986		669 621	932 986			669 621
Cash/cash equivalents at month/year end:		174 351	1 381 794	1 374 598		682 767	1 052 312			1 292 562

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

## Quarterly Budget Monitoring Report

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of September 2021.

<b>Cash and cash equivalents commitments - 30 September 2021</b>				
	<b>Opening balance (01.07.2020)</b>	<b>Investment</b>	<b>Movement</b>	<b>Closing balance</b>
<b>Repayments of Loans - short term portion</b>	39 620 955	0	0	39 620 955
<b>Capital Replacement Reserve</b>	70 164 989	0	-169 323	69 995 666
<b>Provision for Rehabilitation of Landfill Site</b>	11 381 778	0	0	11 381 778
<b>Compensation Provision - GIPTN Buy-ins and Buy Outs</b>	52 166 045	0	-656 346	51 509 699
<b>Unspent External Loans</b>	19 606 716	0	-4 294 617	15 312 098
<b>Unspent Conditional Grants</b>	35 623 001	0	-12 972 485	22 650 516
<b>Housing Development Fund</b>	48 321 098	-30 000 000	-996 629	17 324 469
<b>Trade debtors - deposits</b>	32 253 145	0	1 225 141	33 478 286
<b>Working capital</b>	160 482 985	-70 000 000	231 010 998	321 493 983
<b>Closing Balance</b>	<b>469 620 711</b>	<b>-100 000 000</b>	<b>213 146 738</b>	<b>582 767 449</b>
Investments (Call deposit)	200 000 000	0	-100 000 000	100 000 000
<b>Cash and investments available</b>	<b>669 620 711</b>	<b>-100 000 000</b>	<b>113 146 738</b>	<b>682 767 449</b>

### Financial problems or risks facing the municipality:

No problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

## Quarterly Budget Monitoring Report

### 2.8 Supporting documentation

#### 2.8.1 Table SC3: Debtors Age Analysis

Description	Budget Year 2021/22											
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
<b>R thousands</b>												
<b>Debtors Age Analysis By Income Source</b>												
Trade and Other Receivables from Exchange Transactions - Water	22 834	4 270	4 459	3 842	3 768	3 516	16 032	76 787	135 509	103 946	3 463	–
Trade and Other Receivables from Exchange Transactions - Electricity	53 404	1 788	1 200	1 015	649	566	2 383	3 760	64 764	8 372	6	–
Receivables from Non-exchange Transactions - Property Rates	34 648	3 044	2 069	1 611	1 356	1 201	5 399	14 594	63 921	24 161	219	–
Receivables from Exchange Transactions - Waste Water Management	15 761	2 222	1 878	1 608	1 464	1 351	6 688	16 460	47 433	27 571	389	–
Receivables from Exchange Transactions - Waste Management	13 937	1 953	1 600	1 404	1 289	1 201	5 954	13 592	40 932	23 442	364	–
Receivables from Exchange Transactions - Property Rental Debtors	40	4	4	4	4	4	22	115	195	148	–	–
Interest on Arrear Debtor Accounts	712	118	137	154	162	175	1 234	10 243	12 934	11 967	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure									–	–	–	–
Other	(14 947)	323	413	431	484	279	1 414	11 750	146	14 357	5	–
<b>Total By Income Source</b>	<b>126 390</b>	<b>13 720</b>	<b>11 759</b>	<b>10 069</b>	<b>9 175</b>	<b>8 293</b>	<b>39 126</b>	<b>147 301</b>	<b>365 834</b>	<b>213 964</b>	<b>4 447</b>	<b>–</b>
<b>2020/21 - totals only</b>	<b>103 545</b>	<b>14 570</b>	<b>10 671</b>	<b>8 769</b>	<b>8 244</b>	<b>8 348</b>	<b>29 835</b>	<b>126 028</b>	<b>310 010</b>	<b>181 223</b>		<b>–</b>
<b>Debtors Age Analysis By Customer Group</b>												
Government	7 365	21	–	–	–	–	–	1	7 387	1	–	–
Commercial	53 601	2 377	1 441	1 024	862	679	3 102	6 391	69 476	12 058	–	
Households	68 263	11 288	10 280	9 009	8 277	7 581	35 819	140 098	290 615	200 784	4 447	
Other	(2 839)	35	38	37	36	32	206	811	(1 644)	1 121	–	
<b>Total By Customer Group</b>	<b>126 390</b>	<b>13 720</b>	<b>11 759</b>	<b>10 069</b>	<b>9 175</b>	<b>8 293</b>	<b>39 126</b>	<b>147 301</b>	<b>365 834</b>	<b>213 964</b>	<b>4 447</b>	<b>–</b>

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

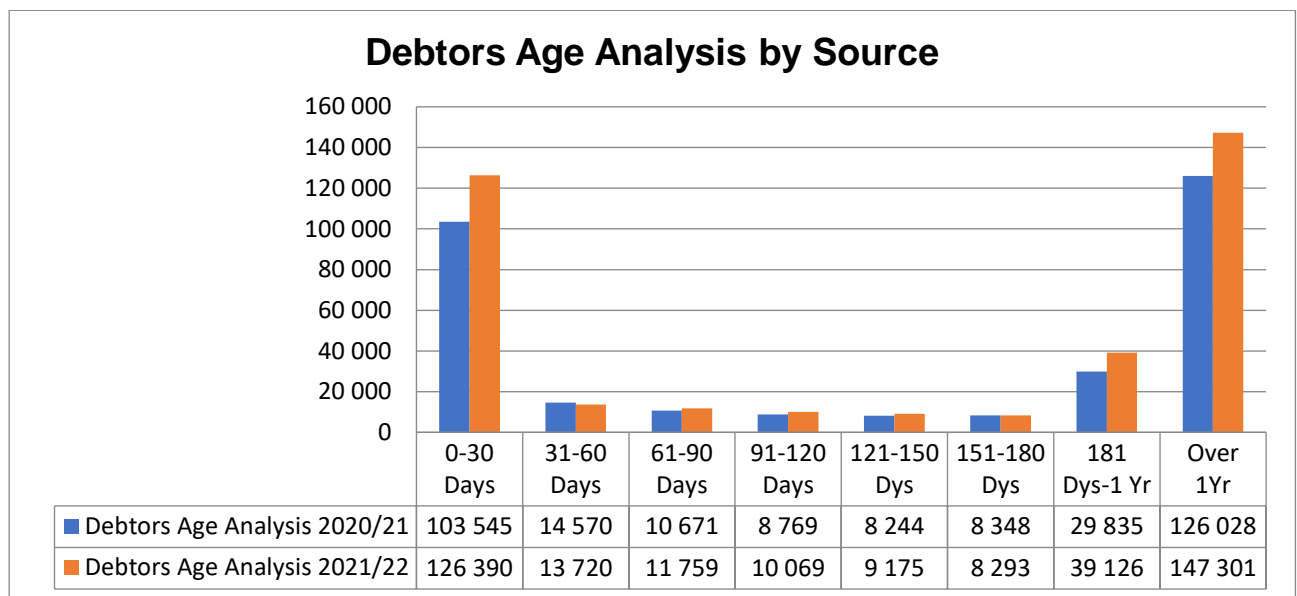
## Quarterly Budget Monitoring Report

At the end of September 2021, an amount of R365.8 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R213.9 million outstanding for longer than 90 days.

Rising debt of Indigent households outstanding water debt is of concern. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt.

Most of the debt older than 90days are tied up in legal process.

The following graph compares the debtor's age analysis end of September 2021 to the same period last year:



### Payment ratio:

		Payment Ratio 2021/2022		Calculation		
Month	Gross Debtors Opening Balance	Billed Revenue	Gross Debtors Closing Balance	Bad Debts Written off		Payment Ratio = /C
Jul 21	R 349 178 846,00	R 138 282 669,00	R 368 372 537,00	R 0,00	R 119 088 978,00	86,12%
Aug 21	R 368 372 537,00	R 134 154 183,00	R 356 403 076,00	R 4 693 759,65	R 141 429 884,35	105,42%
Sep 21	R 356 403 076,00	R 141 855 814,00	R 365 833 618,00	R 3 914 390,12	R 128 510 881,88	90,59%
Oct 21						
Nov 21						
Dec 21						
Jan 22						
Feb 22						
Mar 22						
Apr 22						
May 22						
Jun 22						

## 2.8.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M03 September

Description R thousands	NT Code	Budget Year 2021/22									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	52 203	—	—	—	—	—	—	—	52 203	42 725
Bulk Water	0200	—	—	—	—	—	—	—	—	—	—
PAYE deductions	0300	7 520	—	—	—	—	—	—	—	7 520	6 538
VAT (output less input)	0400	—	—	—	—	—	—	—	—	—	1 054
Pensions / Retirement deductions	0500	—	—	—	—	—	—	—	—	—	—
Loan repayments	0600	—	—	—	—	—	—	—	0	0	—
Trade Creditors	0700	11 890	3 530	293	61	—	—	—	—	15 775	13 304
Auditor General	0800	—	—	—	—	—	—	—	—	—	—
Other	0900	—	—	—	—	—	—	—	—	—	—
Total By Customer Type	1000	71 613	3 530	293	61	—	—	—	0	75 497	63 620

Reasons for creditors outstanding longer than 30 days:

- There are disputes on some of the invoices that still need to be resolved; and
- Invoices that has not been signed off by the relevant official for creditors to make the payment in time.

### 2.8.3 Table SC5: Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

Investments by maturity	Period of Investment	Type of Investment	Expiry date of investment	Market value at beginning of the month	Change in market value	Market value at end of the month
Name of institution & investment ID	Yrs/Months					
R thousands						
<b><u>Municipality</u></b>						
Nedbank	6 months	Call Deposit	26/09/2020	–	–	–
Nedbank	6 months	Call Deposit	26/09/2020	–	–	–
Nedbank	6 months	Call Deposit	26/09/2020	–	–	–
First National Bank	3 months	Call Deposit	11/12/2020	300 000	-300 000	0
First National Bank	2 months	Call Deposit	11/11/2020	200 000	-200 000	0
Nedbank	6 months	Call Deposit	30/09/2021	100 000	-100 000	0
Standard Bank	3 months	Call Deposit	30/06/2021	200 000	-200 000	0
Nedbank	6 months	Call Deposit	17/11/2021	100 000	0	100 000
<b>TOTAL INVESTMENTS AND INTEREST</b>						<b>100 000</b>

## 2.8.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M03 September

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		315 273	338 611	338 611	2 300	111 286	108 986	2 300	2,1%	338 611
Local Government Equitable Share		186 528	170 498	170 498	-	71 041	71 041	-		170 498
Finance Management	3	1 550	1 550	1 550	1 550	1 550	-	1 550	#DIV/0!	1 550
Municipal Systems Improvement		-	-	-	-	-	-	-		-
EPWP Incentive		4 109	3 068	3 068	-	767	767	-		3 068
Energy Efficiency and Demand Management		17	-	-	-	-	-	-		-
Infrastructure Skills Development Grant		6 076	5 655	5 655	-	3 000	3 000	-		5 655
Municipal Infrastructure Grant - PMU		1 594	937	937	750	750	-	750	#DIV/0!	937
Public Transport Network Operating Grant		115 399	156 903	156 903	-	34 178	34 178	-		156 903
<b>Provincial Government:</b>		203 330	238 759	238 759	-	-	-	-		238 759
Proclaimed Roads		-	58 720	58 720	-	-	-	-		58 720
Local Government Masterplanning Grant		2 956	8 460	8 460	-	-	-	-		8 460
Library Grant	4	600	600	600	-	-	-	-		600
Community Development Workers Operating Grant	4	10 283	8 845	8 845	-	-	-	-		8 845
Integrated Public Transport Grant	4	94	94	94	-	-	-	-		94
Financial Management Capacity Building Grant		187 240	160 587	160 587	-	-	-	-		160 587
Financial Management Support Grant		300	250	250	-	-	-	-		250
Thusong Services Centres Grant		500	-	-	-	-	-	-		-
Financial Management Support Grant ( Government Support )		150	-	-	-	-	-	-		-
Municipal Infrastructure Support Grant : Electrical Master Plans	4	-	-	-	-	-	-	-		-
Compliance Management System	4	-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant	4	-	-	-	-	-	-	-		-
Development of Sport and Recreation facilities	4	732	-	-	-	-	-	-		-
Municipal Service Delivery and Capacity Building Grant	4	-	700	700	-	-	-	-		700
Sports and Recreation	4	475	503	503	-	-	-	-		503
	4	-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
<b>District Municipality:</b>		-	-	-	-	-	-	-		-
All Grants		-	-	-	-	-	-	-		-
<b>Other grant providers:</b>		739	650	650	-	-	-	-		650
LGSETA		739	650	650	-	-	-	-		650
		-	-	-	-	-	-	-		-
<b>Total Operating Transfers and Grants</b>	5	519 342	578 020	578 020	2 300	111 286	108 986	2 300	2,1%	578 020
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		81 974	86 328	86 328	6 288	41 094	33 476	7 618	22,8%	86 328
Municipal Infrastructure Grant (MIG)		34 772	41 325	41 325	6 288	6 288	-	6 288	#DIV/0!	41 325
Regional Bulk Infrastructure		-	-	-	-	-	-	-		-
Integrated National Electrification Programme		6 000	15 100	15 100	-	7 000	7 000	-		15 100
Energy Efficiency and Demand Management		4 483	-	-	-	-	-	-		-
Infrastructure Skills Development		50	345	345	-	-	-	-		345
Public Transport Infrastructure Grant		36 670	26 476	26 476	-	27 806	26 476	1 330	5,0%	26 476
Water Services Infrastructure Grant		-	3 082	3 082	-	-	-	-		3 082
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-		-
<b>Provincial Government:</b>		-	-	-	-	-	-	-		-
Capacity Building		-	-	-	-	-	-	-		-
Capacity Building and Other		-	-	-	-	-	-	-		-
Water Supply Infrastructure		-	-	-	-	-	-	-		-
<b>District Municipality:</b>		-	-	-	-	-	-	-		-
All Grants		-	-	-	-	-	-	-		-
<b>Other grant providers:</b>		-	-	-	-	-	-	-		-
Departmental Agencies and Accounts		-	-	-	-	-	-	-		-
<b>Total Capital Transfers and Grants</b>	5	81 974	86 328	86 328	6 288	41 094	33 476	7 618	22,8%	86 328
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	601 317	664 348	664 348	8 588	152 380	142 462	9 918	7,0%	664 348



## Quarterly Budget Monitoring Report

### 2.8.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M03 September

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
National Government:		321 475	338 611	338 611	10 473	22 190	21 648	542	2,5%	338 611
Local Government Equitable Share		186 528	170 498	170 498	–	–	–	–	–	170 498
Finance Management		1 550	1 550	1 550	383	585	600	(15)	-2,5%	1 550
Municipal Systems Improvement		–	–	–	–	–	–	–	–	–
EPWP Incentive		4 921	3 068	3 068	1 069	1 666	760	906	119,2%	3 068
Energy Efficiency and Demand Management		17	–	–	–	–	–	–	–	–
Infrastructure Skills Development Grant		6 076	5 655	5 655	289	1 019	1 100	(81)	-7,4%	5 655
Municipal Infrastructure Grant - PMU		1 594	937	937	188	188	188	–	–	937
Public Transport Network Operating Grant		120 789	156 903	156 903	8 543	18 732	19 000	(268)	-1,4%	156 903
Municipal Disaster Relief Grant		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Provincial Government:		207 310	238 759	238 759	29 070	51 240	44 591	6 650	14,9%	238 759
Housing		200	58 720	58 720	902	925	900	25	2,8%	58 720
Proclaimed Roads		2 956	8 460	8 460	7 466	7 466	705	6 761	959,0%	8 460
Local Government Masterplanning Grant		1 157	600	600	228	359	360	(1)	-0,3%	600
Local Government Internship Grant		17	–	–	–	–	–	–	–	–
Library Grant		10 283	8 845	8 845	820	2 539	2 500	39	1,6%	8 845
Community Development Workers Operating Grant		46	94	94	–	–	–	–	–	94
Integrated Public Transport Grant		191 164	160 587	160 587	19 611	39 826	40 000	(174)	-0,4%	160 587
Financial Management Capacity Building Grant		–	250	250	–	–	–	–	–	250
Financial Management Support Grant		666	–	–	–	–	–	–	–	–
Thusong Services Centres Grant		145	–	–	–	–	–	–	–	–
Financial Management Support Grant ( Government Support )		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Support Grant : Electrical Master Plans		–	–	–	–	–	–	–	–	–
Compliance Management System		–	–	–	–	–	–	–	–	–
Fire Service Capacity Building Grant		–	–	–	–	–	–	–	–	–
Development of Sport and Recreation facilities		–	700	700	–	–	–	–	–	700
Municipal Service Delivery and Capacity Building Grant		475	503	503	42	126	126	–	–	503
Municipal Accreditation and Capacity Building Grant		–	–	–	–	–	–	–	–	–
Contribution towards acceleration of housing delivery		–	–	–	–	–	–	–	–	–
Provide resources for the cycle infrastructure project		200	–	–	–	–	–	–	–	–
0		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
All Grants		–	–	–	–	–	–	–	–	–
Other grant providers:		739	650	650	–	–	–	–	–	650
LGSETA		739	650	650	–	–	–	–	–	650
0		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		529 524	578 020	578 020	39 542	73 430	66 239	7 192	10,9%	578 020
<b>Capital expenditure of Transfers and Grants</b>										
National Government:		82 194	86 328	86 328	15 338	20 881	20 750	131	0,6%	86 328
Municipal Infrastructure Grant (MIG)		34 671	41 325	41 325	–	1 076	1 000	76	7,6%	41 325
Regional Bulk Infrastructure		–	–	–	–	–	–	–	–	–
Integrated National Electrification Programme		6 706	15 100	15 100	965	965	1 000	(35)	-3,5%	15 100
Energy Efficiency and Demand Management		4 362	–	–	–	–	–	–	–	–
Infrastructure Skills Development		50	345	345	–	–	–	–	–	345
Public Transport Infrastructure Grant		36 404	26 476	26 476	14 123	18 591	18 500	91	0,5%	26 476
Water Services Infrastructure Grant		–	3 082	3 082	249	249	250	(1)	-0,3%	3 082
Metro Informal Settlements Partnership Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
Capacity Building		–	–	–	–	–	–	–	–	–
Capacity Building and Other		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
All Grants		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Departmental Agencies and Accounts		–	–	–	–	–	–	–	–	–
0		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		82 194	86 328	86 328	15 338	20 881	20 750	131	0,6%	86 328
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		611 718	664 348	664 348	54 880	94 311	86 989	7 323	8,4%	664 348

### **2.8.6 Table SC7(2) Expenditure against approved rollovers**

No approved roll-overs

## Quarterly Budget Monitoring Report

### 2.8.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M03 September

Summary of Employee and Councillor remuneration	Ref	Budget Year 2021/22								
		2020/21								
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	1	A	B	C						D
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		14 283	16 886	16 886	1 220	3 632	4 222	(590)	-14%	16 886
Pension and UIF Contributions		618	890	890	48	153	222	(69)	-31%	890
Medical Aid Contributions		205	346	346	17	50	87	(36)	-42%	346
Motor Vehicle Allowance		4 684	5 468	5 468	399	1 190	1 367	(177)	-13%	5 468
Cellphone Allowance		2 063	2 581	2 581	174	519	645	(126)	-19%	2 581
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>		<b>21 853</b>	<b>26 171</b>	<b>26 171</b>	<b>1 858</b>	<b>5 546</b>	<b>6 543</b>	<b>(997)</b>	<b>-15%</b>	<b>26 171</b>
<b>% increase</b>	4		<b>19,8%</b>	<b>19,8%</b>						<b>19,8%</b>
<b>Senior Managers of the Municipality</b>	3									
Basic Salaries and Wages		9 982	13 783	12 938	677	2 057	3 235	(1 177)	-36%	12 938
Pension and UIF Contributions		378	1 281	1 281	92	258	320	(62)	-19%	1 281
Medical Aid Contributions		201	209	364	27	78	91	(13)	-14%	364
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		328	1 989	1 989	139	139	445	(306)	-69%	1 989
Motor Vehicle Allowance		325	485	485	40	110	121	(11)	-9%	485
Cellphone Allowance		80	109	109	9	25	27	(2)	-9%	109
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		233	562	542	18	37	136	(99)	-73%	542
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>11 528</b>	<b>18 417</b>	<b>17 707</b>	<b>1 001</b>	<b>2 704</b>	<b>4 374</b>	<b>(1 670)</b>	<b>-38%</b>	<b>17 707</b>
<b>% increase</b>	4		<b>59,8%</b>	<b>53,6%</b>						<b>53,6%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		332 939	335 045	336 407	28 171	82 548	93 571	(11 024)	-12%	336 407
Pension and UIF Contributions		56 754	66 186	66 186	4 872	14 705	16 547	(1 842)	-11%	66 186
Medical Aid Contributions		22 235	37 568	37 568	2 489	7 581	9 392	(1 811)	-19%	37 568
Overtime		51 427	54 989	54 961	4 136	7 903	13 734	(5 831)	-42%	54 961
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 004	18 253	18 213	1 235	3 757	4 554	(797)	-17%	18 213
Cellphone Allowance		1 616	1 791	1 799	125	380	450	(70)	-16%	1 799
Housing Allowances		2 307	2 847	2 847	185	561	712	(151)	-21%	2 847
Other benefits and allowances		41 606	44 153	44 059	1 584	4 067	11 008	(6 941)	-63%	44 059
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		1 803	4 108	4 209	95	797	992	(195)	-20%	4 209
Post-retirement benefit obligations	2	46 393	22 643	22 643	1 011	1 598	1 210	388	32%	22 643
<b>Sub Total - Other Municipal Staff</b>		<b>572 083</b>	<b>587 585</b>	<b>588 893</b>	<b>43 904</b>	<b>123 898</b>	<b>152 170</b>	<b>(28 272)</b>	<b>-19%</b>	<b>588 893</b>
<b>% increase</b>	4		<b>2,7%</b>	<b>2,9%</b>						<b>2,9%</b>
<b>Total Parent Municipality</b>		<b>605 464</b>	<b>632 172</b>	<b>632 770</b>	<b>46 763</b>	<b>132 148</b>	<b>163 087</b>	<b>(30 939)</b>	<b>-19%</b>	<b>632 770</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>605 464</b>	<b>632 172</b>	<b>632 770</b>	<b>46 763</b>	<b>132 148</b>	<b>163 087</b>	<b>(30 939)</b>	<b>-19%</b>	<b>632 770</b>
<b>% increase</b>	4		<b>4,4%</b>	<b>4,5%</b>						<b>4,5%</b>
<b>TOTAL MANAGERS AND STAFF</b>		<b>583 611</b>	<b>606 002</b>	<b>606 600</b>	<b>44 905</b>	<b>126 602</b>	<b>156 544</b>	<b>(29 942)</b>	<b>-19%</b>	<b>606 600</b>

## 2.8.8 Overtime table per department

PROTECTION SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Fire Services	20160623016264	Overtime-Non Structured	847 510	847 510	57 269	-	27 786	29 484	57 269	790 241
Fire Services	20160623016265	Overtime-Structured	678 750	678 750	120 543	-	43 722	76 821	120 543	558 207
Fire Services	20160623016271	Overtime-Night Shift	1 793 950	1 793 950	297 095	-	151 549	145 546	297 095	1 496 855
Hawker Control	20180304982131	Overtime-Non Structured	880 000	880 000	194 143	-	104 583	89 560	194 143	685 857
Security Services	20160623020371	Overtime-Non Structured	1 440 000	1 440 000	168 822	-	82 379	86 442	168 822	1 271 178
Security Services	20160623020376	Overtime-Night Shift	101 820	101 820	18 010	-	8 264	9 746	18 010	83 810
Traffic Services	20160623020692	Overtime-Non Structured	4 584 830	4 584 830	567 142	-	248 611	318 531	567 142	4 017 688
Traffic Services	20160623020699	Overtime-Night Shift	231 690	231 690	13 157	-	1 938	11 219	13 157	218 533
Vehicle Registration	20160623020826	Overtime-Non Structured	412 430	412 430	76 554	-	33 883	42 671	76 554	335 876
Drivers Licence	20160623021051	Overtime-Non Structured	302 470	302 470	23 408	-	10 716	12 691	23 408	279 063
Vehicle Testing	20160623021096	Overtime-Non Structured	14 400	14 400	2 496	-	1 733	763	2 496	11 904
Fleet Management	20160623021691	Overtime-Non Structured	214 410	214 410	14 708	-	8 261	6 447	14 708	199 702
GIPTN - Auxillary Cost	20200224002827	Overtime-Non Structured	-	-	-	-	-	-	-	-
GIPTN - Auxillary Cost	20200310102807	Overtime-Non Structured	-	-	13 743	-	-	13 743	13 743	-13 743
GIPTN - Auxillary Cost	20200705118726	Overtime-Night Shift	-	-	-	-	-	-	-	-
		<b>GRAND TOTAL</b>	<b>11 502 260</b>	<b>11 502 260</b>	<b>1 567 091</b>	<b>-</b>	<b>723 427</b>	<b>843 664</b>	<b>1 567 091</b>	<b>9 935 169</b>
		<b>% SPENT</b>			<b>14%</b>					
HUMAN SETTLEMENTS										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Housing Administration	20160623016951	Overtime-Non Structured	237 680	237 680	63 881	-	34 883	28 998	63 881	173 799
Housing Administration	20190325121754	Overtime-Non Structured	182 812	182 812	-	-	-	-	-	182 812
Support Services	20160623020642	Overtime-Non Structured	1 900	1 900	-	-	-	-	-	1 900
		<b>TOTAL</b>	<b>422 392</b>	<b>422 392</b>	<b>63 881</b>	<b>-</b>	<b>34 883</b>	<b>28 998</b>	<b>63 881</b>	<b>358 511</b>
		<b>% SPENT</b>			<b>15%</b>					

## Quarterly Budget Monitoring Report

COMMUNITY SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
<b><u>Social Services</u></b>					-	-	-	-	-	
Main Library	20160623016161	Overtime-Non Structured	2 080	2 080	-	-	-	-	-	2 080
Sport Maintenance	20160623017507	Overtime-Non Structured	19 490	19 490	-	-	-	-	-	19 490
Swimmingpool	20160623017602	Overtime-Non Structured	5 860	5 860	-	-	-	-	-	5 860
Environmental Admin	20160623017647	Overtime-Non Structured	180 910	180 910	-	-	-	-	-	180 910
Social Services	20160623017746	Overtime-Non Structured	60 000	60 000	34 496	8 584	14 447	11 465	34 496	25 504
<b>Sub-total: Social Services</b>			<b>268 340</b>	<b>268 340</b>	<b>34 496</b>	<b>8 584</b>	<b>14 447</b>	<b>11 465</b>	<b>34 496</b>	<b>233 844</b>
<b><u>Community Services</u></b>										
Cemetries	20160623015963	Overtime-Non Structured	136 310	136 310	10 718	-	3 439	7 279	10 718	125 592
Parks & Gardens	20160623017973	Overtime-Non Structured	278 490	278 490	46 244	-	19 866	26 378	46 244	232 246
Beach Areas	20160623017101	Overtime-Non Structured	331 470	331 470	10 470	-	4 571	5 899	10 470	321 000
Street Cleansing	20160623018066	Overtime-Non Structured	623 970	623 970	228 293	20 696	108 217	99 381	228 293	395 677
Public Toilets	20190705045578	Overtime-Non Structured	320 520	320 520	42 654	-	23 105	19 550	42 654	277 866
Dumping Site	20190705045579	Overtime-Non Structured	150 060	150 060	25 021	-	6 140	18 881	25 021	125 039
Refuse Removal	20190705045577	Overtime-Non Structured	4 500 000	4 500 000	474 359	3 421	226 534	244 404	474 359	4 025 641
<b>Sub-total: Community Services</b>			<b>6 340 820</b>	<b>6 340 820</b>	<b>837 759</b>	<b>24 117</b>	<b>391 872</b>	<b>421 771</b>	<b>837 759</b>	<b>5 503 061</b>
<b>Total for Directorate</b>			<b>6 609 160</b>	<b>6 609 160</b>	<b>872 255</b>	<b>32 701</b>	<b>406 318</b>	<b>433 236</b>	<b>872 255</b>	<b>5 736 905</b>
		<b>% SPENT</b>			<b>13,20%</b>					
ELECTROTECHNICAL SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Electricity: Admin	20200910992540	Overtime-Night Shift	4 030	4 030	-	-	-	-	-	4 030
Electricity: Admin	20160623021185	Overtime-Non Structured	193 270	193 270	-	-	-	-	-	193 270
Electricity: Distribution	20160623021238	Overtime-Non Structured	6 163 610	6 163 610	1 053 525	1 385	434 298	617 843	1 053 525	5 110 085
Mechanical Workshop	20160623021789	Overtime-Non Structured	285 280	285 280	48 564	-	21 961	26 603	48 564	236 716
		<b>TOTAL</b>	<b>6 646 190</b>	<b>6 646 190</b>	<b>1 102 089</b>	<b>1 385</b>	<b>456 259</b>	<b>644 446</b>	<b>1 102 089</b>	<b>5 544 101</b>
		<b>% SPENT</b>			<b>17%</b>					

<b>CORPORATE SERVICES</b>										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Administration	20210702094084	Overtime-Non Structured	18 740	18 740	-	-	-	-	-	18 740
Client Services	20210702094083	Overtime-Non Structured	-	12 000	10 809	-	10 809	-	10 809	1 191
Civic Centre	20160623016439	Overtime-Non Structured	7 330	7 330	7 747	-	-	7 747	7 747	-417
Blanco Hall	20160623016486	Overtime-Non Structured	-	-	-	-	-	-	-	-
Conville Hall	20160623016555	Overtime-Non Structured	-	-	-	-	-	-	-	-
Thembaletu Hall	20160623016801	Overtime-Non Structured	-	-	-	-	-	-	-	-
Touwsrante Hall	20160623016876	Overtime-Non Structured	-	-	-	-	-	-	-	-
Maintenance	20160623017326	Overtime-Non Structured	143 250	143 250	-	-	-	-	-	143 250
Fencing & Sidings	20160623017442	Overtime-Non Structured	8 290	8 290	-	-	-	-	-	8 290
		<b>TOTAL</b>	<b>177 610</b>	<b>189 610</b>	<b>18 556</b>	<b>-</b>	<b>10 809</b>	<b>7 747</b>	<b>18 556</b>	<b>171 054</b>
		<b>% SPENT</b>			<b>10%</b>					
<b>CIVIL ENGINEERING SERVICES</b>										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Sewerage Networks	20160623018693	Overtime-Non Structured	5 623 890	5 623 890	831 769	4 796	399 934	427 040	831 769	4 792 121
Water Contamination Control	20160623018918	Overtime-Non Structured	1 601 650	1 601 650	250 795	-	125 351	125 444	250 795	1 350 855
Water Contamination Control	20160623018919	Overtime-Structured	304 170	304 170	43 431	-	12 864	30 567	43 431	260 739
Water Contamination Control	20160623018924	Overtime-Night Shift	335 030	335 030	52 210	-	24 630	27 581	52 210	282 820
Laboratory Services	20160623019020	Overtime-Non Structured	-	-	-	-	-	-	-	-
Laboratory Services	20210702094081	Overtime-Non Structured	54 130	14 130	-	-	-	-	-	-
Laboratory Services	20160623019021	Overtime-Structured	610	610	-	-	-	-	-	610
Civil Administration	20160623019358	Overtime-Non Structured	83 500	83 500	10 905	-	6 114	4 791	10 905	72 595
Streets & Storm Water	20160623020097	Overtime-Non Structured	1 263 400	1 263 400	117 157	-	47 544	69 613	117 157	1 146 243
Water Purification	20160623021396	Overtime-Non Structured	1 862 400	1 862 400	292 815	-	127 019	165 796	292 815	1 569 585
Water Purification	20160623021397	Overtime-Structured	351 530	351 530	58 882	-	20 481	38 401	58 882	292 648
Water Purification	20160623021402	Overtime-Night Shift	350 090	350 090	59 849	-	30 379	29 470	59 849	290 241
Water Distribution	20160623021501	Overtime-Non Structured	5 475 570	5 475 570	674 368	260	354 883	319 225	674 368	4 801 202
		<b>TOTAL</b>	<b>17 305 970</b>	<b>17 265 970</b>	<b>2 392 181</b>	<b>5 056</b>	<b>1 149 198</b>	<b>1 237 928</b>	<b>2 392 181</b>	<b>14 859 659</b>
		<b>% SPENT</b>			<b>14%</b>					

## Quarterly Budget Monitoring Report

<b>FINANCIAL SERVICES</b>										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Housing	20160623016039	Overtime-Non Structured	740	740	-	-	-	-	-	740
Credit Control	20160623017062	Overtime-Non Structured	3 120	3 120	-	-	-	-	-	3 120
Stores	20160623017395	Overtime-Non Structured	39 450	39 450	5 016	-	2 775	2 240	5 016	34 434
Income Section	20160623019672	Overtime-Non Structured	5 210	5 210	-	-	-	-	-	5 210
CFO Office	20160623019790	Overtime-Non Structured	1 040	1 040	-	-	-	-	-	1 040
Supply Chain Management	20160623019908	Overtime-Non Structured	740	740	-	-	-	-	-	740
Creditors Section	20160623019946	Overtime-Non Structured	14 840	14 840	-	-	-	-	-	14 840
Remuneration Section	20210702094092	Overtime-Non Structured	19 780	19 780	-	-	-	-	-	19 780
		<b>TOTAL</b>	<b>84 920</b>	<b>84 920</b>	<b>5 016</b>	<b>-</b>	<b>2 775</b>	<b>2 240</b>	<b>5 016</b>	<b>79 904</b>
		<b>% SPENT</b>			<b>6%</b>					
<b>PLANNING AND DEVELOPMENT</b>										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
Local Economic Development	20160623020457	Overtime-Non Structured	2 390	2 390	-	-	-	-	-	2 390
IDP / PMS	20160623015781	Overtime-Non Structured	4 160	4 160	-	-	-	-	-	4 160
Planning	20160623019203	Overtime-Non Structured	6 250	6 250	-	-	-	-	-	6 250
		<b>TOTAL</b>	<b>12 800</b>	<b>12 800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12 800</b>
		<b>% SPENT</b>			<b>0%</b>					
<b>MUNICIPAL MANAGER</b>										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	July Actual	August Actual	September Actual	Quarter 1	Available
DMA Administration	20160623015731	Overtime-Non Structured	20 520	20 520	1 273	473	692	107	1 273	19 247
Legal Services	20210702094080	Overtime-Non Structured	120 000	120 000	-	-	-	-	-	
Office of the Executive Mayor	20160623019057	Overtime-Non Structured	32 910	32 910	-	-	-	-	-	32 910
Office of the Municipal Manager	20160623019524	Overtime-Non Structured	12 020	12 020	1 028	-	-	1 028	1 028	10 992
ICT	20160623018454	Overtime-Non Structured	14 570	14 570	-	-	-	-	-	14 570
		<b>TOTAL</b>	<b>200 020</b>	<b>200 020</b>	<b>2 301</b>	<b>473</b>	<b>692</b>	<b>1 135</b>	<b>2 301</b>	<b>77 719</b>
		<b>% SPENT</b>			<b>1%</b>					
		<b>GRAND TOTAL</b>	<b>42 961 322</b>	<b>42 933 322</b>	<b>6 023 371</b>	<b>39 615</b>	<b>2 784 362</b>	<b>3 199 394</b>	<b>6 023 371</b>	<b>36 909 951</b>
		<b>% SPENT</b>			<b>14%</b>					

**Notes:**

- An amount of **R6 023 371** has been paid out to date.
- Factors that influence overtime:
  - Planned and unplanned maintenance work that cannot be done during working hours; and
  - Meetings that are held after hours.



2.8.9 Deviations – Quarter 1 of 2021/22

SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
<b>Financial Services</b>						
Renewal of caseware software/licence	Adapt IT	103 688,60	20160701090858	Maintenance of equipment	Impossible to follow the official procurement process. Adapt IT is the sole distributor of Caseware software	
<b>Corporate Services</b>						
FRAMA Franking machine supplies	FRAMA	11 194,00	20160623015659	Courier and delivery services	Sole supplier	
Cleaning and Treatment of Carpets	Southern Cape Deep Cleaners	11 300,00	20210302103927	Maintenance of buildings and facilities	Impossible to follow the official procurement process. Urgent cleaning of carpets	
<b>Community Services</b>						
Hiring of Vehicles for removal of waste at the Transfer Station	Just Breeze	68 425,00	20190705045250	Refuse removal	Emergency	


SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
<b>Protection Services</b>						
Fuel	Sandkraal Motors	rates	various cost codes		Impossible to follow the official procurement process. Direct negotiations with four suppliers.	Kraaibosch Shell Stanmar SSK Agri
Rental of Office Containers	Valley Containers	9 775,00	20191007981042	Other Assets	Impossible to follow the official procurement process. Tender process in final stage.	
Repairs to containers	Valley Containers	17 583,50	2020705118561	Maintenance of unspecified assets	Impossible to follow the official procurement process. Valley Containers need to do the repairs.	
<b>Electro-Technical Services</b>						
Armed response services	Optima Security	3 655,00	20160623021324	Maintenance of buildings and facilities	Impractical to follow the official procurement process. Tender in final stage.	
<b>Civil Engineering Services</b>						

## Quarterly Budget Monitoring Report

SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
Extend alarm system	Optima Security	15 789,50	20210702091702	Machinery and equipment	Impossible to follow the official procurement process. Optima installed the original systems.	
Maintenance of SKF bearings	Bearing Warehouse	27 505,70	20160623018978	Machinery and equipment	Sole supplier	
	<b>TOTAL</b>	<b>268 916,30</b>				

SUMMARY OF DEVIATIONS SEPTEMBER 2021	
DIRECTORATE	AMOUNT
FINANCIAL SERVICES	103 688,60
CORPORATE SERVICES	22 494,00
COMMUNITY SERVICES	68 425,00
PROTECTION SERVICES	27 358,50
ELECTRO-TECHNICAL SERVICES	3 655,00
CIVIL ENGINEERING SERVICES	43 295,20
<b>TOTAL</b>	<b>268 916,30</b>

## 2.8.10 Withdrawals from municipal bank account

<b>PROVINCIAL TREASURY</b> <b>Withdrawals from Municipal Bank Accounts</b> <b>In accordance with Section 11, Sub-section 1 (b) to (j)</b>		
<b>NAME OF MUNICIPALITY:</b>	George Municipality	
<b>MUNICIPAL DEMARCATION CODE:</b>	WC044	
<b>QUARTER ENDED:</b>	30 Sep 21	
<b>MFMA section 11.</b> (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only -	<b>Amount</b>	<b>Reason for withdrawal</b>
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -	R 12 430 950,66	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 3 171 107,19	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 200 000 000,00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -	<b>Name and Surname:</b> Leon E Wallace	
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and	<b>Rank/Position:</b> Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	<b>Signature:</b> 	
<b>Tel number</b>	<b>Fax number</b>	<b>Email Address</b>
044 801 9036	044 801 9175	<a href="mailto:lewallace@george.gov.za">lewallace@george.gov.za</a>
<b>The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.</b>		

## Quarterly Budget Monitoring Report

### 2.8.11 Loans and Borrowings for 1<sup>st</sup> quarter

SAMRA S Loan ID	Lending institution	Original Capital Amount	Balance 01/09/2021	Repaymen tSeptember r 2021	Interest Capitalised September 2021	Balance 30/09/2021	Percentage
1062	DBSA	35 800 000	13 077 425			13 077 425	9,41%
1065	DBSA	46 000 000	20 166 124			20 166 124	9,41%
1066	DBSA	45 700 000	22 828 747			22 828 747	9,18%
1069	DBSA	54 182 000	32 498 290			32 498 290	11,10%
1070	DBSA	39 743 000	26 592 701			26 592 701	11,86%
1071	DBSA	20 000 000	5 728 625			5 728 625	6,75%
1074	DBSA	81 300 000	56 828 400			56 828 400	12,15%
1075	DBSA	15 450 000	5 079 527			5 079 527	6,75%
1078	FNB	65 000 000	31 073 596			31 073 596	11,01%
1138	STANDARD BANK	21 970 000	1 794 224			1 794 224	9,96%
1139	ABSA Bank	991 053	123 833			123 833	10,21%
1140	ABSA Bank	387 000	137 248			137 248	9,77%
1141	ABSA Bank	387 000	137 248			137 248	9,77%
1142	ABSA Bank	224 580	102 926			102 926	9,77%
1143	Nedbank	19 900 000	9 104 582			9 104 582	7,78%
1144	ABSA Bank	81 034	27 848			27 848	9,77%
1145	ABSA Bank	81 034	27 848			27 848	9,77%
1146	STANDARD BANK	16 380 000	10 578 678			10 578 678	9,38%
1147	DBSA	53 485 389	47 215 455			47 215 455	9,82%
	<b>TOTAL</b>		<b>283 123 321</b>	<b>0</b>	<b>0</b>	<b>283 123 321</b>	

## Quarterly Budget Monitoring Report

### 2.8.12 Section 66 Report:

Summary of Employee and Councillor remuneration	Budget Year 2021/22					
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	Available
<b>R thousands</b>						
<b><u>Councillors (Political Office Bearers plus Other)</u></b>						
Basic Salaries and Wages	16 886	16 886	1 220	3 632	4 222	13 254
Pension and UIF Contributions	890	890	48	153	222	736
Medical Aid Contributions	346	346	17	50	87	296
Motor Vehicle Allowance	5 468	5 468	399	1 190	1 367	4 277
Cellphone Allowance	2 581	2 581	174	519	645	2 061
<b>Sub Total - Councillors</b>	<b>26 171</b>	<b>26 171</b>	<b>1 858</b>	<b>5 546</b>	<b>6 543</b>	<b>20 625</b>
<b><u>Senior Managers of the Municipality</u></b>						
Basic Salaries and Wages	13 783	12 938	677	2 057	3 235	10 881
Pension and UIF Contributions	1 281	1 281	92	258	320	1 022
Medical Aid Contributions	209	364	27	78	91	285
Overtime	–	–	–	–	–	–
Performance Bonus	1 989	1 989	139	139	445	1 850
Motor Vehicle Allowance	485	485	40	110	121	375
Cellphone Allowance	109	109	9	25	27	84
Housing Allowances	–	–	–	–	–	–
Other benefits and allowances	562	542	18	37	136	505
<b>Sub Total - Senior Managers of Municipality</b>	<b>18 417</b>	<b>17 707</b>	<b>1 001</b>	<b>2 704</b>	<b>4 374</b>	<b>15 003</b>
<b><u>Other Municipal Staff</u></b>						
Basic Salaries and Wages	335 045	336 407	28 171	82 548	93 571	253 859
Pension and UIF Contributions	66 186	66 186	4 872	14 705	16 547	51 481
Medical Aid Contributions	37 568	37 568	2 489	7 581	9 392	29 987
Overtime	54 989	54 961	4 136	7 903	13 734	47 058
Performance Bonus	–	–	–	–	–	–
Motor Vehicle Allowance	18 253	18 213	1 235	3 757	4 554	14 456
Cellphone Allowance	1 791	1 799	125	380	450	1 419
Housing Allowances	2 847	2 847	185	561	712	2 286
Other benefits and allowances	44 153	44 059	1 584	4 067	11 008	39 992
Long service awards	4 108	4 209	95	797	992	3 412
Post-retirement benefit obligations	22 643	22 643	1 011	1 598	1 210	21 045
<b>Sub Total - Other Municipal Staff</b>	<b>587 585</b>	<b>588 893</b>	<b>43 904</b>	<b>123 898</b>	<b>152 170</b>	<b>464 994</b>
<b>Total Parent Municipality</b>	<b>632 172</b>	<b>632 770</b>	<b>46 763</b>	<b>132 148</b>	<b>163 087</b>	<b>500 622</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	<b>632 172</b>	<b>632 770</b>	<b>46 763</b>	<b>132 148</b>	<b>163 087</b>	<b>500 622</b>
<b>TOTAL MANAGERS AND STAFF</b>	<b>606 002</b>	<b>606 600</b>	<b>44 905</b>	<b>126 602</b>	<b>156 544</b>	<b>479 997</b>

### 2.8.13 George Municipality: Charitable and Relief Fund

**ABSA Cheque Account – 9149 5542 08**

**September 2021**

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
<b>September 2021</b>		<b>OPENING BALANCE</b>			<b>5 688,20</b>
01 09 2021	Interest Received		2,42		
		<b>CLOSING BALANCE</b>			<b>5 690,62</b>

### 2.8.14 Cost Containment Report

Measures	Cost Containment In -Year Report					
	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R26 161 353,00	R3 871 432,51				R22 289 920,49
Vehicles used for political office-bearers	R0,00	R0,00				R0,00
Travel and subsistence	R1 163 030,00	R18 810,11				R1 144 219,89
Domestic accommodation	R1 410 120,00	R7 249,98				R1 402 870,02
Sponsorships, events and catering	R5 182 470,00	R998 891,25				R4 183 578,75
Communication	R2 079 420,00	R137 886,14				R1 941 533,86
Other related expenditure items	R0,00	R0,00				R0,00
<b>Total</b>	<b>R35 996 393,00</b>	<b>R5 034 269,99</b>	<b>R0,00</b>	<b>R0,00</b>	<b>R0,00</b>	<b>R30 962 123,01</b>

Cost Containment Annual Report			
Cost Containment Measure	Budget	Total Expenditure	Savings
	R'000	R'000	R'000
Use of consultants	R26 161 353,00	R3 871 432,51	R22 289 920,49
Vehicles used for political office-bearers	R0,00	R0,00	R0,00
Travel and subsistence	R1 163 030,00	R18 810,11	R1 144 219,89
Domestic accommodation	R1 410 120,00	R7 249,98	R1 402 870,02
Sponsorships, events and catering	R5 182 470,00	R998 891,25	R4 183 578,75
Communication	R2 079 420,00	R137 886,14	R1 941 533,86
Other related expenditure items	R0,00	R0,00	R0,00
<b>Total</b>	<b>R35 996 393,00</b>	<b>R5 034 269,99</b>	<b>R30 962 123,01</b>



# 2.9 “Annexure A”: Top Layer SDBIP – Quarter 1 ended 30 September 2021

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL35	Basic Service Delivery	Affordable Quality Services	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2022 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	% budget spent	10.00%	14.00%	G2		10.00%	14.00%	G2
TL36	Good Governance and Public Participation	Good Governance and Human Capital	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2022	RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee	0	0	N/A		0	0	N/A
TL22	Basic Service Delivery	Affordable Quality Services	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2022	Number of residential properties which are billed for water or have pre paid meters	0	0	N/A		0	0	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL23	Basic Service Delivery	Affordable Quality Services	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2022	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas)	0	0	N/A		0	0	N/A
TL24	Basic Service Delivery	Affordable Quality Services	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2022	Number of residential properties which are billed for sewerage	0	0	N/A		0	0	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL25	Basic Service Delivery	Affordable Quality Services	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2022	Number of residential properties which are billed for refuse removal	0	0	N/A		0	0	N/A
TL26	Basic Service Delivery	Affordable Quality Services	Provide free basic water to indigent households as per the approved indigent policy	Number of indigent households receiving free basic water as at 30 June 2022	0	0	N/A		0	0	N/A
TL27	Basic Service Delivery	Affordable Quality Services	Provide free basic electricity to indigent households as per the indigent policy	Number of indigent households receiving free basic electricity as at 30 June 2022	0	0	N/A		0	0	N/A
TL28	Basic Service Delivery	Affordable Quality Services	Provide free basic sanitation to indigent households as per the indigent policy	Number of indigent households receiving free basic sanitation as at 30 June 2022	0	0	N/A		0	0	N/A
TL29	Basic Service Delivery	Affordable Quality Services	Provide free basic refuse removal to indigent households as per the indigent policy	Number of indigent households receiving free basic refuse removal as at 30 June 2022	0	0	N/A		0	0	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL30	Basic Service Delivery	Affordable Quality Services	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2022 [(Short Term Borrowing +Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease)/Total Operating Reven	% Debt to Revenue	0.00%	0.00%	N/A		0.00%	0.00%	N/A
TL31	Basic Service Delivery	Affordable Quality Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 [(Total outstanding service debtors/ revenue received for services) x 100]	% Service debtors	0.00%	0.00%	N/A		0.00%	0.00%	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL32	Basic Service Delivery	Affordable Quality Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022[(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) +Short Term Investment)/Monthly Fixed Operational Expenditure excluding	Number of months it takes to cover fix operating expenditure with available cash	0	0	N/A		0	0	N/A
TL33	Basic Service Delivery	Affordable Quality Services	Achieve a payment percentage of 94% by 30 June 2022 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Payment %	94.00%	93.90%	O	An increase of 4.77% in gross debtors for quarter ending September 2021. There has been an improvement month to month within the quarter: Overall: 93.90% (Q1 of prior year: 91.48%). <u>Corrective action:</u> Full credit control is	94.00%	93.90%	O

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
								being implemented as per Council policy to mitigate the decrease in payment ratio.			
TL34	Basic Service Delivery	Develop & Grow George	Review the Long Term Financial Plan and submit to Council by 31 March 2022	Reviewed Long Term Financial Plan submitted to Council	0	0	N/A		0	0	N/A
TL16	Municipal Transformation and Institutional Development	Good Governance and Human Capital	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2022	Number of newly appointed persons from equity target groups on the three highest levels of management/number of newly appointed persons on three highest levels of management	0.00%	0.00%	N/A		0.00%	0.00%	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL17	Municipal Transformation and Institutional Development	Good Governance and Human Capital	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2022 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan	0.15%	0.17%	G	Director: Corporate Services: The proposed training budget for 2021/22 is R1 114 000 (includes R650 000 from LGSETA grant). The total employee related cost budget for 2021/22 amounts to R632 294 749. The total spend for the quarter is R268 794.75	0.15%	0.15%	G
TL11	Local Economic Development	Develop & Grow George	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2022	Number of FTE's created	45	188	B	Director:Community Services: 42 FTEs for July; 67 FTE's For AUGUST 2021 and 79 FTEs for September 2021, resulting in 188 FTE's as per National DPWI EPWP EPWPRs reporting system	45	188	B



## Quarterly Budget Monitoring Report

TL12	Basic Service Delivery	Develop & Grow George	Spend 95% of the approved capital budget for the Touwsrante sport field fence, the upgrade the of Parkdene sport grounds (netball court), the upgrade of the Rosemore sport ground, the construction of the Rooirivier sport facility, the upgrade of Uniondale	% budget spent	10.00%	0.00%	R	Director: Community Services: Preliminary work done on projects. Projects to commence in the 2nd quarter. - Parkdene Awaiting final appointment letters, appointment letters to be issued in the first week of October 2021. - Touwsrante & Rooirivier Projects - BSC committee meeting held 07/10/2021 - Rosemoor Tartan Track - Project design will be amended to exclude the required school land. Engagements with PMU, ASA and SWD on 30 September 2021. Engagements with WCED to be held on 12 October 2021 regarding the amended proposal. If approved, the tender	10.00%	0.00%	R
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								advertisement may commence.			
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**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL13	Basic Service Delivery	Safe, Clean and Green	Spend 95% of the approved capital budget for the construction George composting plant by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	10.00%	0.00%	R	Director: Community Services: Preliminary work done for the Composting Facility and commitment will be made in the 2nd quarter. Project to commence in 3rd quarter, work will be done nearer to the end of financial year to cut costs on site establishment of the contractor, as this is a multi-year project.	10.00%	0.00%	R

TL14	Basic Service Delivery	Safe, Clean and Green	Spend 95% of the approved capital budget for the upgrade of George Cemetery and the extension of Uniondale Cemetery by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	10.00%	0.00%	R	Director: Community Services: The department could not proceed with this project due to limited land availability for a new cemetery. The Parks and Recreation will first conduct a desktop study in order to gain information on available municipal land as well as suitable land. Before the extension and establishment of a new cemetery, the department must develop a Cemetery Infrastructure Masterplan for the Municipality. A request has been submitted to the SCM for the appointment of a consultant to develop the Masterplan. It is anticipated that the study will be completed before the December 2021.	10.00%	0.00%	R
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Quarterly Budget Monitoring Report

								Thereafter a technical assessment and application for the chosed site must be lodged with the Department of Environmental Affairs for approval.			
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**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL15	Basic Service Delivery	Safe, Clean and Green	Obtain Pilot Blue Flag status for at least 2 beaches by 30 November 2021	Number of Pilot Blue Flag status beaches obtained	0	0	N/A		0	0	N/A
TL18	Basic Service Delivery	Affordable Quality Services	Limit electricity losses to less than 10% by 30 June 2022 [(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated]x 100]	% electricity losses	10.00%	12.98%	R	Director: Electro Technical Services: Losses are high due to excessive meter tampering and stealing of electricity. A communication and law enforcement plan with the ward cllrs will be developed to alert communities to the dangers and implications of electricity threat. Incentives for the community to report any electricity theft will be investigated.	10.00%	12.98%	R

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL19	Good Governance and Public Participation	Good Governance and Human Capital	Develop a strategy to promote green energy and submit to Council by 31 March 2022	Number of strategies submitted	0	0	N/A		0	0	N/A
TL20	Good Governance and Public Participation	Good Governance and Human Capital	Update the HV Master Plan and submit to Council by 31 March 2022	Number of master plans submitted	0	0	N/A		0	0	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL21	Basic Service Delivery	Affordable Quality Services	Spend 95% of the electricity capital budget by 30 June 2022 {(Actual capital expenditure divided by the total approved capital budget less savings)x100}	% budget spent	10.00%	6.00%	R	Director: Electro Technical Services: The new Director: Electro Technical Services has initiated a drive and achieve continuous performance monitoring via weekly oversight meetings to ensure the delay in spending is mitigated. A number of high value items have been recently approved via the SCM process which will aid recovery in the next quarter, There were delays in the Thembaletu sub-station as a result of delays in the land transfer from Province and there were some community actions	10.00%	6.00%	R



**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
								which also hampered progress. The expenditure is in line with the revised procurement plan.			

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL1	Basic Service Delivery	Affordable Quality Services	Limit water network losses to 20% or less by 30 June 2022 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% water network losses	0.00%	0.00%	N/A		0.00%	0.00%	N/A
TL2	Basic Service Delivery	Affordable Quality Services	Achieve 90% compliance to Plant License or authorization from DWS with regards to waste water outflow by 30 June 2022 {(Total compliance of all plants /divided by the number of plants)X 100}	% compliance achieved	90.00%	95.33%	G2	Director: Civil Engineering Services: July 96 %; August 96% and September 94% giving a quarterly % of 95.333 as per the attached report by the Scientific section.	90.00%	95.33%	G2
TL3	Basic Service Delivery	Affordable Quality Services	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2022	% water quality compliance as measured against the SANS 241:2015	95.00%	97.50%	G2	Director: Civil Engineering Services: Target met as per the reporting on the results of the water quality	95.00%	97.50%	G2

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL4	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	10.00%	16.74%	B	Director: Civil Engineering Services: Target met	10.00%	16.74%	B
TL5	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	10.00%	73.18%	B	Director: Civil Engineering Services: Target met, as per the attached Section 71 document the adjustment budget is R10 604 970, and the actual was R7 760 771.	10.00%	73.18%	B
TL6	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public	% budget spent	10.00%	47.78%	B	Director: Civil Engineering Services: Target met, as per the attached Section 71	10.00%	47.78%	B

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
			transport infrastructure by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}					document as POE received from the financial department. Actual was R22 542 546 of the budget of as the department could expedite these projects			
TL7	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	10.00%	9.93%	O	Director: Civil Engineering Services: Target not met due to the absence of the store stock tender to implement critical internal projects. Appointment of services providers expected towards end of October 2021.	10.00%	9.93%	O

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL8	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	10.00%	5.37%	R	Director: Civil Engineering Services: Target not met due to major delays with the registration of critical projects by COGTA to register MIG projects. Processes are being expedited to have these projects registered and additional sources of funding are also being investigated. See attached POE as received from the Financial department.	10.00%	5.37%	R

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL9	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	10.00%	4.91%	R	Director: Civil Engineering Services: Target not met as per the attached Section 71 document. Delays with the advertisement of major projects. RFT submitted for Schaapkop pumpstation and tender for Meul pumpstation closes on 20 October 2021, the procurement process are being expedited.	10.00%	4.91%	R

**George Municipality**  
**2021-22: Top Layer KPI Report**

**Quarterly Budget Monitoring Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL10	Basic Service Delivery	Affordable Quality Services	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	10.00%	16.48%	B	Director: Civil Engineering Services: Target not met as per the attached Section 71 document. Budget is R92 774 141 versus actual of R15 296 304. The delay in expenditure was a result of	10.00%	16.48%	B
TL37	Good Governance and Public Participation	Participative Partnerships	Develop the Draft 5 year IDP and submit to Council by 31 March 2022	Draft 5 Year IDP submitted to Council	0	0	N/A		0	0	N/A
TL38	Good Governance and Public Participation	Participative Partnerships	Submit the Final Annual Report and Oversight Report to Council by 31 March 2022	Final Annual Report and Oversight Report submitted	0	0	N/A		0	0	N/A
TL39	Basic Service Delivery	Safe, Clean and Green	Review and submit a Disaster Management Plan to the Section 80 Committee by 31 March 2022	Disaster Management Plan submitted	0	0	N/A		0	0	N/A

**George Municipality**  
**2021-22: Top Layer KPI Report**

Internal Ref / Indicator Code	National KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Quarter ending September 2021				Overall Performance for Quarter ending September 2021 to Quarter ending September 2021		
					Target	Actual	R	Departmental KPI: Performance Comment	Target	Actual	R
TL40	Basic Service Delivery	Safe, Clean and Green	Spend 95% of the approved capital budget for the installation of additional CCTV Cameras by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	10.00%	17.25%	B	Director: Protection Services: 17.25% of the approved capital budget for the installation of additional CCTV Cameras as per S71 report. Actual R43 128 of R250 000	10.00%	17.25	B



### Overall Summary of Results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	21
R	KPI Not Met	0% <= Actual/Target <= 74.999%	7
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	2
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	3
B	KPI Extremely Well Met	150.000% <= Actual/Target	6
	<b>Total KPIs:</b>		<b>40</b>

Report generated on 18 October 2021 at 10:01.

## QUALITY CERTIFICATE

I, **DR MICHELE GRATZ**, the municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

(mark as appropriate)

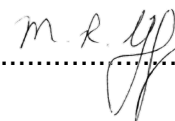
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The Quarterly Budget Monitoring Report

For the quarter ended **SEPTEMBER 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: **DR MICHELE GRATZ**

Municipal Manager of **GEORGE WC044**

Signature.....

Date .....21/10/2021.....

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